

STRATEGIC 2015 PLAN 2019



*Let the whole world hear, that from now on Izmir is a
holy land where vicious feet are no longer allowed!*

M. K. Atatürk

*They founded their city under the most beautiful sky
and in the most beautiful climates known on earth.*

Herodotus

You will be incomplete if you don't see it.

Aristotle

The most beautiful city under the sky.

Homer

Izmir is a princess.

Victor Hugo





20 Dear Citizens;

Cities prosper and assume their unique urban identity through the cultural, social, environmental and economic values they generate. What instills this identity and what makes it available as a heritage to future generations, is the people who leave in the city.

Izmir, a city with a history of 8500 years, and which hosted throughout this period a horde of civilizations, the imprints of which are still visible, has a unique place among the global cities, thanks to its unique identity, long history, and the wealth of heritage it boasts. Therefore, we not only enjoy the privilege of living in a city rich with such heritage, but also are aware of the huge responsibility we have in terms of preserving and ever growing the heritage.

The Strategic Plan for 2015-2019 represents the road map for the next 5 years, which we developed with other institutions and agencies serving the city and its residents, with a view to bringing Izmir to a better position.

The recent changes in laws expanded our service area to cover the whole province of Izmir. We set targets and objectives to apply over the whole province, and developed projects in line with the needs of the city. We will disclose detailed data regarding the strategies included in this plan, to the public, through the performance programs to be published within the 5 years period. In the days to come, we will develop a participatory governance and local democracy perspective by respecting the right to a dignified life, and will continue to work towards the bright future of Turkey with you.

I am delighted to have completed the strategic plan preparations through a participatory process, placing people at the heart of our service perspective. That is why, I would like to thank all government agencies and institutions, district municipalities, non-governmental organizations, headmen, universities, our beloved residents, and the Strategy Development and Coordination Division Directorate, Strategic Plan Executive Board, Advisory Committee, Workgroup Members, and all Izmir Metropolitan Municipality personnel who carried out the planning work.

Yours sincerely,

Aziz KOCAOĞLU

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Our Mission

Imbuing equality and confidence in the authority vested by the public, and exercising it to provide municipal services all over the city.

Our Vision

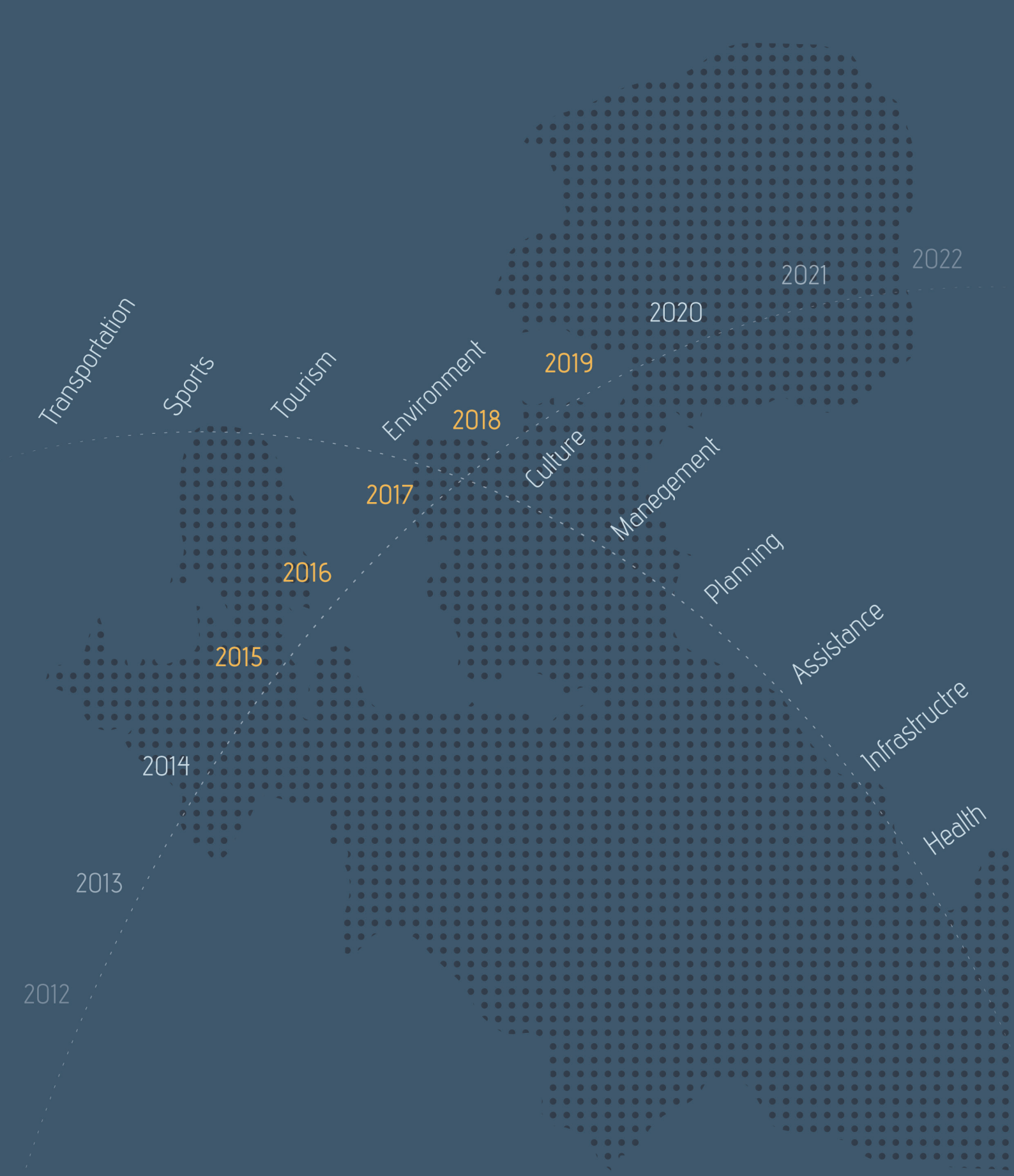
Becoming a favorite municipality for carrying the heritage of the civilizations to the future, presenting the richness of the Mediterranean to its citizens and to the wider world, and making an impression through service philosophy.

Our Urban Vision

Becoming a symbol city of democracy where one can live free and happy in peace.

Our Principles

- To be honest, reliable, fair and objective
- To look after the interests of the public and the wider picture
- Accountability and transparency
- Democratic and social municipal perspective
- Participatory and sharing administration
- Residents' satisfaction
- Respect for the rule of law and ethical values
- Respect for the historical setting and the nature
- Making use of the developments in science and technology
- Accessibility of information
- Openness to change and development
- Efficient and effective use of resources
- Focus on solutions
- Cheerful and positive work outlook
- Sustainability in local development
- Effective promotion



1

Strategic Plan Preparations

Strategic Plan Preparations

1.1 Preparatory Work

Under the guidance of the "Strategic Planning Guide for Public Administrations", the preparation process started in accordance with the Strategic Planning Techniques.

Meetings with executive management, departments, representatives of the affiliates were held during all stages of Strategic Planning, with a high participation and the work which will serve as a model in public management, was successfully carried out.

Strategic planning is a task which cannot be carried out in isolation, from a top-down perspective. That is why support and contributions of all technical and administrative staff are crucial for the strategic plan to be prepared. In order to achieve the goal of success in the Strategic Plan, first of all, the "Executive Board of Strategic Planning", "Advisory Committee for Strategic Plan", "Strategic Plan Implementation Committee", and "Strategic Planning Coordination Unit and Technical Works Team" were identified. Thereafter, "İzmir Metropolitan Municipality, İZSU, ESHOT Strategic Plan Coordination Board" was set up in order to ensure coordination in the execution of Strategic Plan works with the municipality's affiliates, İZSU and ESHOT. Furthermore, the call for Strategic Plan made on 16.04.2014 harried all departments and senior management, and led to the formation of "Strategic Plan Workgroups" to represent the departments.

Then, training needs were identified, and solutions on how to meet those needs were developed. Processes were staged and a work schedule was developed to make effective use of limited time, and to ensure efficient and productive work. Furthermore, in order to ensure the orientation of the personnel within the framework of preliminary work, and to achieve adaptation to the changes, if any, to arise in terms of the Strategic Management System, a group comprising the members of the Strategic Planning and Coordination Team and the executive departments' workgroups received training at TÜSSİDE (Turkish Industrial Management Institute) operating under TÜBİTAK. Furthermore, the group members attended the "Strategic Planning and Performance Program" seminar by Kadir TİMURTURKAN (Ph.D.). The Strategic Planning Coordination Team reviewed the Strategic Management System regulations as well as the strategic plans of numerous national and international government agencies, and carried out the required literature survey.

The 10th Development Plan, KENTGES, and İzmir Regional Plan, which are the applicable national or regional plans, were reviewed in detail, and a harmonization of the strategic objectives and targets was achieved, as stipulated in the Regulation on the Methods and Principles Concerning Strategic Planning in Public Administrations. Comparisons with each plan are made in relevant tables, to show the convergence of the objectives and targets with the statements of these plans.

The leads to the mission, vision and principles of our organization took form in İzmir Culture Workshop held in 2009, with the purpose of making İzmir, hitherto a cultural capital of Aegean, Mediterranean

and Anatolian civilizations, once again an international "Culture, Arts and Design Metropolis", within the framework of the Mediterranean identity and under the "Becoming a Global City" concept. Our mission, vision and principles took their current form through the strategic planning process, with the contribution of the staff and executives, and were described in our second strategic plan, covering the period 2010-2017. These were incorporated verbatim in the Strategic Plan for 2015-2019, with a view to maintaining continuity in management. The strategic targets and objectives were also set with these mission and vision elements in mind.

Executive Board of Strategic Planning

Mayor of İzmir	Aziz KOCAOĞLU
Secretary General	Pervin Ş. GENÇ
Deputy Secretary General	B. Fügen SELVİTOPU
Deputy Secretary General	Raif CANBEK
Deputy Secretary General	Erhan BEY
Deputy Secretary General	Aysel ÖZKAN
Strategic Development Department Director	Barış KARCI

Advisory Committee for Strategic Plan

Ahmet Tefvik TOZKOPARAN
Ali Süha SABUKTAY
Prof. Gülgün ERDOĞAN TOSUN
Haki Bülent TANIK
Hasan Tahsin KOCABAŞ
Prof. İlhan TEKELİ
Assist. Prof. Koray VELİBEYOĞLU
Mehmet Emin Dursun URAL
Reşat YÖRÜK
Dt. Semra ÖKE

Strategic Plan Implementation Committee

Financial Services Department Director

Accounting Division Director
Budget Division Director
Revenues Division Director
Movable Assets Registration and Tracking Division Director
Enforcement and Proceedings Division Director
Preliminary Financial Control Division Director

Human Resources and Training Department Director

White Collar Personnel Division Director
Blue Collar Personnel Division Director
Human Resources Training Division Director
Salary and Accrual Division Director
Organizational Performance Division Director

Strategy Development Department Director

Strategy Development and Coordination Division Director
Financing Division Director
Internal Control Division Director
EU Grant Projects Division Director
City Council Division Director

Procurement Department Director

Goods Purchases Division Director
Service Purchases Division Director
Direct Procurement Division Director

Support Services Department Director

Administrative Affairs Division Director
Protection and Security Division Director
Institutional Archive Division Director

Enterprises and Subsidiaries Department Director

Companies and Entities Division Director
Vegetable Markets Division Director
Seafood Market Division Director
Slaughterhouse Division Director

Secretariat and Decisions Department Director

Secretariat Division Director
Assembly Division Director
Executive Committee and Resolutions Division Director

Zoning and Urban Planning Department Director

Master Plan Division Director
Applied Zoning Planning Division Director
Ground Survey Division Director

Maps and CBS Department Director

Base Maps and Application Division Director
Zoning Plan Implementation and Surveys Division Director
Geographical Information Systems Division Director
Address and Numbering Division Director

Surveys and Projects Department Director

Projects Division Director
Urban Design and Urban Aesthetics Division Director
Historical Setting and Cultural Heritage Division Director

Urban Transformation Department Director

1st Project Application Division Director
2nd Project Application Division Director
3rd Project Application Division Director

Zoning and Supervision Department Director

Zoning Affairs Division Director
Zoning and Supervision Division Director
Building Safety Division Director

Property Management Department Director

Real Estate Division Director
Expropriation Division Director
Housing Division Director
Leases and Monitoring Division Director

Technical Works Department Director

Construction Works Division Director
Historical Buildings Division Director
Machinery and Electricity Division Director

Transportation Department Director

Traffic and Supervision Division Director
Transportation Coordination Division Director
Transportation Planning Division Director
Marine Services Division Director
Terminals Division Director

Infrastructure Services Department Director

Road Superstructure Division Director
Road Infrastructure Division Director
Maintenance and Repair Services Division Director
Infrastructure Coordination Division Director
Road Building and Maintenance Division Director

Suburban and Rail Systems Investments Department Director

Suburban Systems Division Director
Rail Systems Division Director
Investments Oversight Division Director

Machinery Supply, Maintenance and Repairs Department Director

Machinery Workshop Division Director
Machinery Supply Division Director
Machinery Operation Division Director

Parks and Gardens Department Director

Green Spaces Construction Division Director
Green Spaces Maintenance Division Director
Green Spaces Supply Division Director
İzmir Natural Life Park Division Director

Construction Tenders Department Director

Superstructure Construction Tenders Division Director
Road and Green Space Construction Tenders Division Director
Restoration and Urban Transformation Construction Tenders Division Director
Construction Related Services Tenders Division Director

Social Services Department Director

Social Services Division Director
Social Support Division Director
Soup Kitchens Division Director
Retirement Home Division Director

Culture and Art Department Director

City Archive and Museums Division Director
Libraries Division Director
Ahmed Adnan Saygun Art Center Division Director
Culture and Art Division Director
Mediterranean Academy Division Director

Social Projects Department Director

Services for Disabled Persons Division Director
Women Studies Division Director
Social Projects Division Director
City College Division Director

Press, Media and Public Relations Department Director

Promotion Division Director
Press and Media Division Director
Public Relations Division Director
External Relations and Tourism Division Director

Youth and Sports Department Director

Youth and Sports Division Director
Ice Sports Division Director
Sports Facilities Maintenance and Repair Division Director

Agricultural Services Department Director

Rural Development Division Director
Agricultural Projects Division Director

Firefighters Department Director

Firefighters Oversight and Prevention Division Director
Firefighters Fire and Emergency Response Division Director
Firefighters Maintenance and Repair Division Director
Firefighters Research, Planning and Coordination Division Director
Firefighters Search, Rescue and Disaster Response Division Director
Firefighters Training Division Director
Firefighters Management and Communication Systems Division Director
Civil Defense Services Unit

Municipal Police Department Director

Municipal Police Oversight Division Director
Municipal Police Traffic Division Director
Environment and Zoning Municipal Police Division Director
Municipal Police Division Director

Waste Management Department Director

Waste Management Planning and Oversight Division Director
Waste Transfers and Supply Division Director
Solid Waste Recovery Sites Division Director
Construction Waste Division Director

Environment Conservation and Control Department Director

Environment Conservation and Control Division Director
Licensing and Oversight Division Director
Veterinary Works Division Director
Food Control and Laboratory Division Director
Healthy Cities and Clean Energy Division Director

Information Systems Department Director

Information Systems and Data Management Division Director
Information Networks Division Director
Software Division Director

Cemeteries Department Director

Cemeteries Planning Division Director
Cemeteries Maintenance and Repair Division Director
Funeral Services Division Director

Eşrefpaşa Hospital Chief Physician

Hospital Division Director

Protocol Division Director**Strategic Planning Coordination Unit
and Technical Works Team****Strategy Development Department Director**

Barış KARCI

Strategy Development and Coordination Division Director

Serpil ÖTÜCÜ

Internal Control Division Director

Derya G. SÜMER

Strategic Planning Coordination Team

Asuman TÜRKMEN

Başak MAMAÇ

Çağdaş YAZICI

Deniz ERDEM

Fatma TAŞKENT

Gerçek DAVRAN

Gülşah DEMİRTAŞ

İdil ODABAŞ

İlhami KARAMIK

K.Efe ORUÇ

Ladin YILDIRAN

Melih KAYACIK

Onur ERBAŞ

Onur ÖNDER

Özgür AKKAVAK

Sinem GÜZELANT

Strategic Plan Workgroups

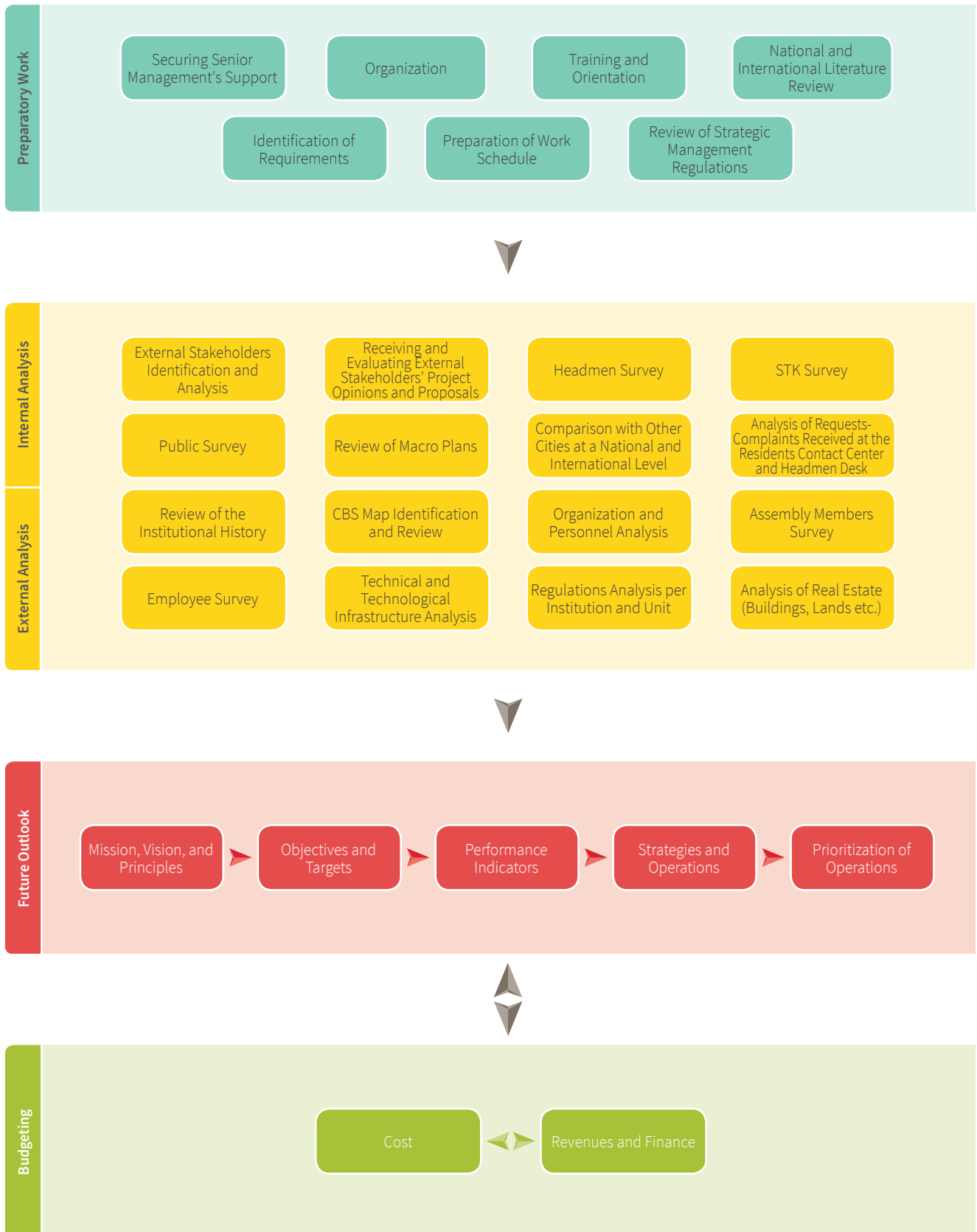
Protocol Division	Erol AYDIN
Secretariat	Ayfer TOSUN Dilaver GÜLERMAN
Internal Audit Department	Gökçe Irmak AĞRI Ebru Sümer ÇAKMAK
1st Legal Counsel	Salih GENÇ Ali DEĞİRMEN
Board of Inspectors	Semih ÖCAL Volkan GEZER
Accounting Division	Fatma TAŞKENT Hasan SAYAR
Budget Division	Ayhan DALGAKIRANLAR Özge MUT ATILGAN
Revenues Division	Aslı PLATİN Feruzan AYTAŞ
Movable Assets Registration and Tracking Division	Arif KÖYLÜ Serkan ÖZYURT
Enforcement and Proceedings Division	Tuğba AKBABA
Preliminary Financial Control Division	İsmail ŞINGCA Serpil KARADENİZ
White Collar Personnel Division	Arzu KILIÇ Hakan ÇAĞLI
Blue Collar Personnel Division	Burcu GÜLAT Nihat ÖNER
Human Resources Training Division	Serdar CİHAN Rafet KUZU
Salary and Accrual Division	Tuğba ER Ece ÖZDİL
Organizational Performance Division	Ercan YILDIRIM Canan AYASOĞLU
Financing Division	İsmail YILMAZ Selin SAYIN
Internal Control Division	Sinem GÜZELANT Gerçek DAVRAN
EU Grant Projects Division	Ebru T. İNCİ Ozan TANOBA Ladin YILDIRAN
City Council Division	Berna EVYAPAN Hande ÇELİK Berna ERDOĞAN
Goods Purchases Division	Engin GÜZEL Caner DEMİRKAP Mustafa APAYDIN
Service Purchases Division	Emine BAYAR Cemile GÜLFER IŞIKLI

Direct Procurement Division	Hüseyin DEMİRÖREN Ülker YILMAZ KOSOVA Oktay BİLGİN
Administrative Affairs Division	İsmail USTA K. Görkem ARMAĞAN
Protection and Security Division	Tevfik TÜRKMEN
Institutional Archive Division	Ümmühan ÖZVATAN Damla BİDİK
Companies and Entities Division	Mehmet AKÜZÜM Sevda PEHLİVAN
Vegetable Markets Division	Tolga MEMİŞ Umut BAYIR Ümit KARDAŞ
Seafood Market Division	Tolga Sinan ALP Devran AYDIN Bulut TÜREK Ozan TAN Aylin BALAKAN
Slaughterhouse Division	Deniz GÜLTEKİN Nesrin AKBALIK
Secretariat Division	İsmail USTA Nihal AYDIN
Assembly Division	Özlem ÖZARAS Derya SANCAK Vural KİSER
Executive Committee and Resolutions Division	Hakan KÜÇÜKTURAN Esra ÖZAKAYDIN
Master Plan Division	Serhat GÖKTAY
Applied Zoning Planning Division.	Yasemin UZAKGÖREN Ali ÇOKTAŞAR
Ground Survey Division	Bade PEKÇETİNÖZ Seda YÜZGÜL DEMİR Önder KALKAN Yeliz KÜÇÜKER
Base Maps and Application Division	Dilek BAŞER Volkan ŞIK Miyase GEMİCİOĞLU Eray AVARA
Zoning Plan Implementation and Surveys Division	Esra KARADAVUT Adnan KILIÇ Özlem GÜNEŞ Berkay ÖZGÜLTEKİN
Geographical Information Systems Division	Serdar SİMSAR Afitap ÖZHAL
Address and Numbering Division	Arzu TANRISEVEN Serkan MADENCİOĞLU
Projects Division	Engin PEKTAŞ Şeyda DURAKKOCA Didem ARAT

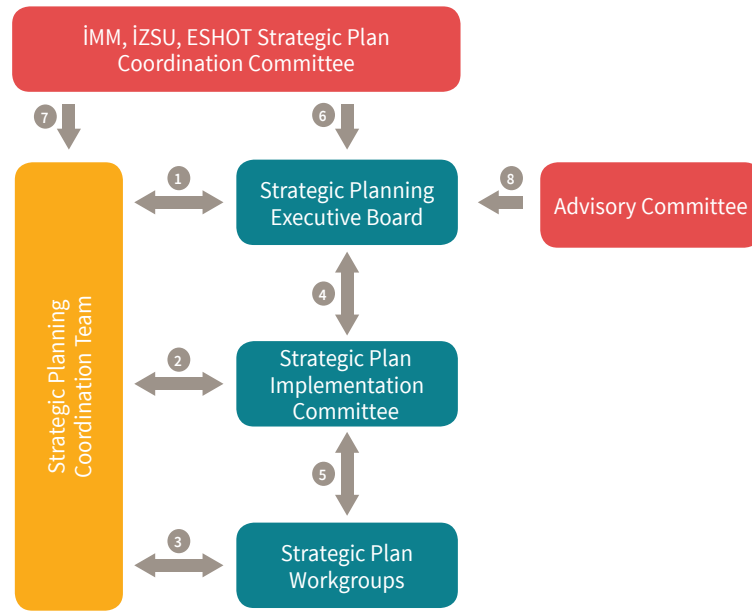
Urban Design and Urban Aesthetics Division	Kaan KARACA Şenay KOCATOROS Ümit GÜNDÜZ Nilay ŞENSEVER	Transportation Coordination Division	Filiz ÇARBOĞA Hafize Ceren DİNÇER
Historical Setting and Cultural Heritage Division	Kemal TAŞAR Emine Aslıhan YILMAZ	Transportation Planning Division	Filiz ÇARBOĞA Etap KARACA
1st Project Application Division	Buket YILMAZ Evren UYTUN Oya ERDİN Erengül YAYGER	Marine Services Division	Esra CEYLAN Erkan MERT Taha Yiğit TEKİN
2nd Project Application Division	Pınar ÖZMEN Sevtap BARANDIR Nur Koşak AKDOĞAN Selahhattin ÖZTÜRK	Terminals Division	Birsen DURUKAN Nihat SERTEL
3rd Project Application Division	Sonay Ş. PERÇİN Aslı TURHAN Bora ÖZPINAR Zülfinaz YILMAZ	Suburban Systems Division	Ata TÜRKEL
Zoning Affairs Division	Semra DUYAR BARATALI Deniz KÜÇÜKAKSOY Nuray ULUSOY	Rail Systems Division	Senem OKTAY
Zoning and Supervision Division	Mustafa Berat AKIN Ülkünaz KARKIZ Erol KAPU	Investments Oversight Division	Öykü YÜCESOY EDİRNE
Building Safety Division	Özlem ÖZANT Sevil KAYA Ayşe BÜYÜK	Machinery Workshop Division	Halil GÜNDOĞDU
Real Estate Division	Burcu SAATÇİ	Machinery Supply Division	Ercan ERSENBİL
Expropriation Division	Erdal GÜRLEK Aynur KESKİN Cemalüfer ÖZTÜRK	Machinery Operation Division	Akın ALGIN
Housing Division	Satı Ferda AVCI	Green Spaces Construction Division	Selda TURUN
Leases and Monitoring Division	İlten BEKTAŞ M. Kemal YILMAZ	Green Spaces Maintenance Division	Süheyla ÇETİNKAYA Mehtap ERDİM
Construction Works Division	Hayri DOĞAN Kaan DÜŞENKALKAN	Green Spaces Supply Division	Evrin ARSLANTAŞ
Historical Buildings Division	A. Çağdaş PAR	İzmir Natural Life Park Division	Serkan EĞRİLMEZ Eylem ARSLAN
Machinery and Electricity Division	Filiz Akyol Can	Superstructure Construction Tenders Division	Cihan ARSLAN
Road Superstructure Division	Mutlu Burak PAKSOY	Road and Green Space Construction Tenders Division	Umur ÇELİK
Road Infrastructure Division	Ayşegül AKGÜL	Restoration and Urban Transformation Construction Tenders Division	İmbat AKTAN
Maintenance and Repair Services Division	Tugay ATILLA	Construction Related Services Tenders Division	Değer ERGENEKON
Infrastructure Coordination Division	Ekin KAHRAMAN	Social Services Division	Yasemin AKTAŞ Özlem ÖZDAŞ AKBAŞLI
Road Building and Maintenance Division	Berna KOÇ	Social Support Division	Gülhan SAKARYA Cüneyt KORTAK
Traffic and Supervision Division	Gökhan YILMAZ Selçuk KAPLAN Bahar WÖFLER Hülya Yıldız ÇELİK	Soup Kitchens Division	Selin KALAYCI Aysun ERENOĞLU
		Retirement Home Division	Sevil BAŞLI Burçin ERDOĞAN Aliye DİKMEN
		City Archive and Museums Division	Serhan KEMAL SAYGI Banu HAYTABEY
		Libraries Division	Güler AKMAN Hazal BEYTAŞ
		Ahmed Adnan Saygun Art Center Division	Dilaver GÜLERMAN Nejat Özgür ÖZDEMİR
		Culture and Art Division	İlayda AKBIYIK Melike ÇOBAN

Mediterranean Academy Division	Aslı TOPAL Sezer KIZIL	Municipal Police Oversight Division	Murat YENİGÜN Bahar ERKUL KONUK
Services for Disabled Persons Division	Özlem EVRİM YELMEN Serap YILDIZ Hülya YERLİKAYA	Municipal Police Traffic Division	Fadime ARSLAN Sema ÇİÇEKDAĞ
Women Studies Division	Suna SİBER	Environment and Zoning Municipal Police Division	Özden PEHLİVAN Ayşegül IŞIKÇI CEYHAN
Social Projects Division	Selma ATABAY Yener CEYLAN	Municipal Police Division	Asker TOPÇUOĞLU Özden PEHLİVAN
City College Division	Kurtuluş YELKEN	Waste Management Planning and Oversight Division	Gülşah ÜNSALAN
Youth and Sports Division	Yağmur ÖZDÜZGÖREN Anil GÖK	Waste Transfers and Supply Division	Özgen AYĞIRAY
Ice Sports Division	Berna UÇAR Turgay BOLDAY	Solid Waste Recovery Sites Division	Deniz TAPAN YILGÖRMÜŞ
Sports Facilities Maintenance and Repair Division	Oktay SAVAŞ Nilüfer Aslı TEMİZ Okan GÜLTEPE	Construction Waste Division	Cihan KUYRUK
Promotion Division	Şehnaz AYDIN Ali BOZKURT	Environment Conservation and Control Division	Eylem Burcu AYKANAT Bahar SEMİZ
Press and Media Division	Fusun ULUSOY Engin ÖZCAN	Licensing and Oversight Division	Aylin AYKANAT Özgür TÜRKEKUL Nermin PARLAK İbrahim IŞIK Özgür CANLI
Public Relations Division	Ceyhun TÜRKMEN Hayati ÖZKAN	Veterinary Services Division	Diğer DEMİR Halit YILMAZ
External Relations and Tourism Division	Hakan AKTAŞ Berkan AÇARLAR	Food Control and Laboratory Division	Aslı TALAY Özgür DOĞRUÖZ
Rural Development Division	Büşra E. DİKİCİ	Healthy Cities and Clean Energy Division	Özlem Sevinç GÖKÇEN Meral AYDIN
Agricultural Projects Division	Alev Sevin Neriman BURNAZ	Information Systems and Data Management Division	Nedret TAŞDEMİR Ufuk ÇÖRDÜKLER
Firefighters Oversight and Prevention Division	Muammer YILMAZ Gülşah DEMİREL	Information Networks Division	Emrah ASAL Gülay DOĞAN GİLGİL Ebru BAHAR
Firefighters Fire and Emergency Response Division	Tuğba YILMAZ Eray AKSU	Software Division	Gülşah TUNÇAY Banu YÜKSEL SAĞUN Hatice BAYRAM BİRSEN
Firefighters Maintenance and Repair Division	Yunus ŞAN Özlem ÇOLAK	Cemeteries Planning Division	Gökhan TEMİZ
Firefighters Research, Planning and Coordination Division	Süleyman BOYLU Utku SERTTAŞ	Cemeteries Maintenance and Repair Division	Ali ARABACI
Firefighters Search, Rescue and Disaster Response Division	Abdül DUYULUR İlknur UYGUN	Funeral Services Division	Senem Şirin DRAMALI
Firefighters Training Division	Zeynep SARITAŞ Berivan ARSLAN	Hospital Division	Arda MUT Zeynep GÜLÇAY KILIÇ
Firefighters Management and Communication Systems Division	Volkan ATAŞÇI Melek AKLAR BULUT		
Civil Defense Services Unit	Ömür BARDAKOĞLU		

1.2 İzmir Metropolitan Municipality 2015-2019 Strategic Planning Process



Strategic Plan Relations Diagram



- 1 The evaluation of the work carried out and reporting to the executive board; establishment of institutional objectives and targets; defining performance indicators.

- 2 Evaluation of strategies and operations and budgeting of operations; gathering and compilation of data for consideration as part of the plan or presentation to the executive board.

- 3 Creation and compilation of situation analysis, operation forms, and other data; preliminary work regarding the setting of performance indicators; entering data into Strategic Plan Oracle software.

- 4 Evaluation of the proposals received through the public survey and from external stakeholders; creation of operational inventory; prioritization of operations; setting quinquennial and annual targets.

- 5 Evaluation of situation analysis and project forms; compilation of data for presentation to the Coordination Team or the Executive Board; budgeting operations.

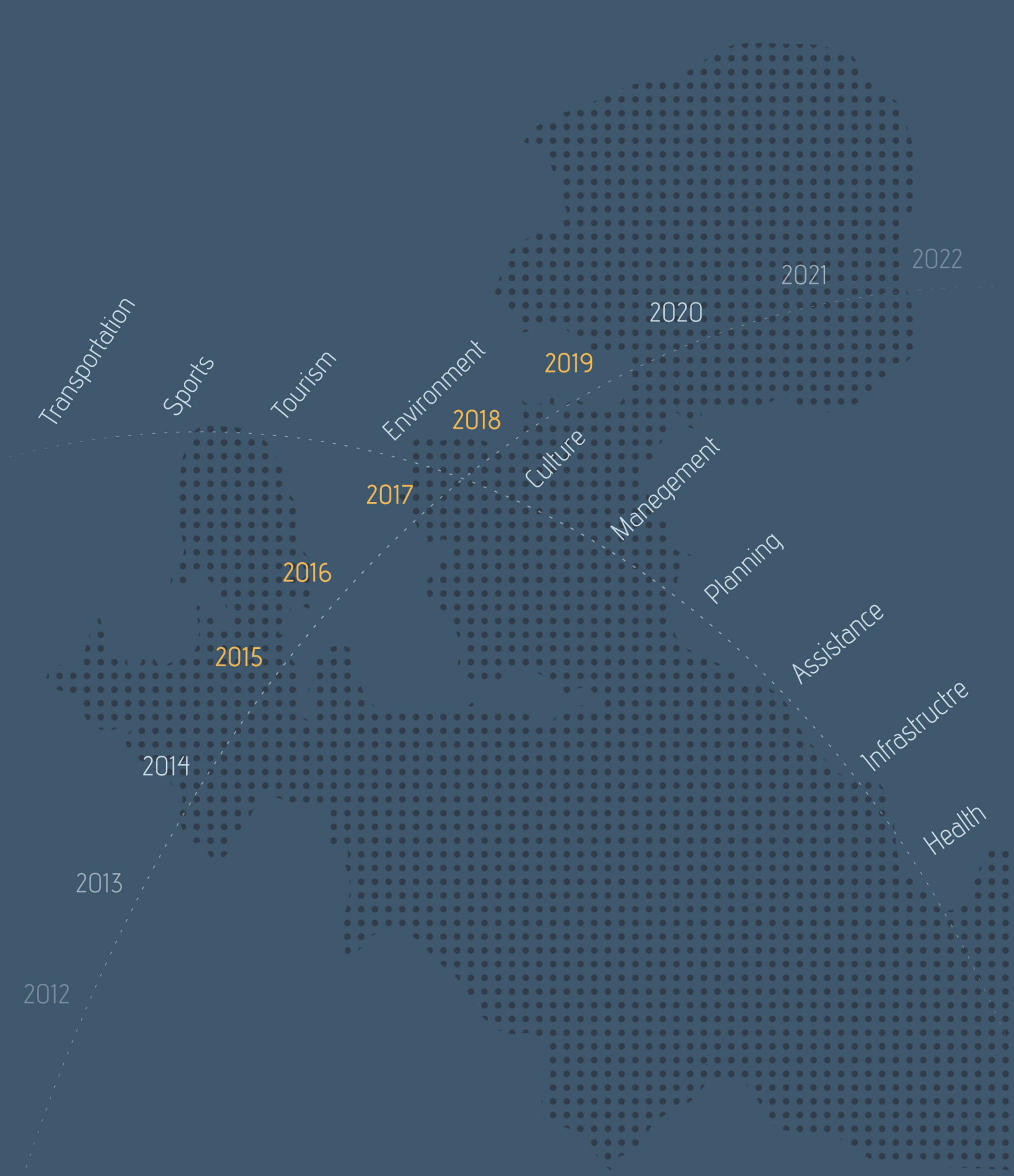
- 6 Executing strategic planning works in coordination with the Metropolitan Municipality of İzmir and its affiliates, İZSU and ESHOT; receiving stakeholder views in coordination.

- 7 Technical opinion sharing regarding the strategic planning process; receiving stakeholder views in coordination.

- 8 Consulting and opinion sharing regarding the operation of the Strategic Planning process, and the management decisions of the Executive Board.

- 1 + 2 Review in the coordination meetings, of the operations inventory created through the consideration of the proposals received from the public survey and external stakeholders; prioritization of operations with respect to their importance.

- 2 + 3 Gathering data for situation analyses; execution of preliminary procedures for operation and performance indicators; submittal of the conclusions for the review by the executive board.



2

Evaluation of the 2010-2017 Strategic Plan Period

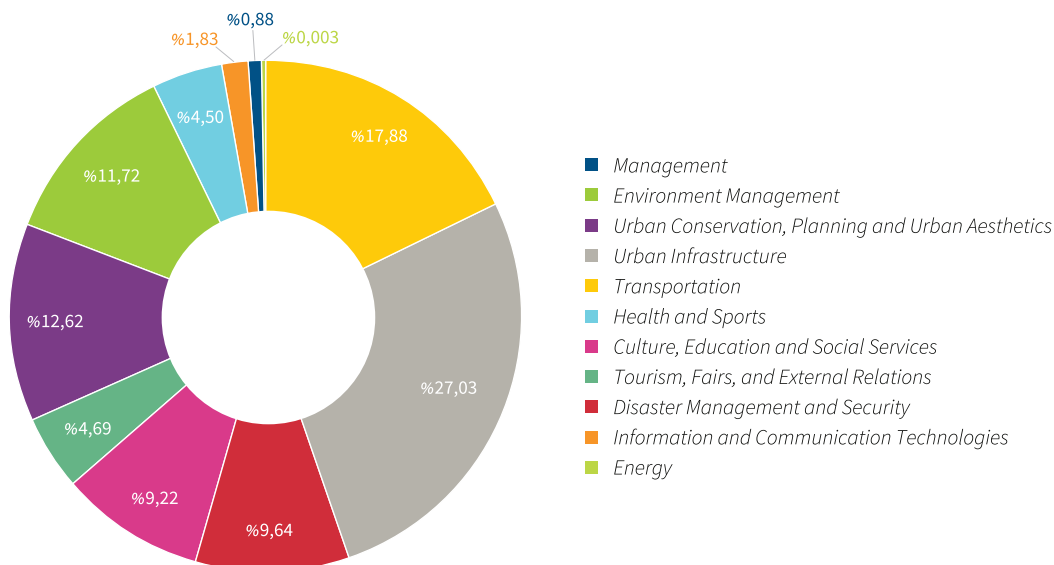
Expenditure Data per Sector and Per Year, for the Strategic Plan Period 2010-2014 (TRY)

	2010	2011	2012	2013	2014 (7 Months)	TOTAL	Total Project/Operation Expenditure Ratio
Management	5,463,829.16	7,239,686.74	8,095,540.48	12,969,098.55	8,305,105.42	42,073,260.35	0.88%
Environment Management	103,063,654.54	110,900,068.82	120,718,395.13	133,387,039.95	94,689,185.30	562,758,343.74	11.72%
Urban Conservation, Planning and Urban Aesthetics	112,173,189.66	128,466,109.09	122,118,330.60	144,163,051.30	98,916,559.43	605,837,240.08	12.62%
Urban Infrastructure	176,522,284.43	241,854,248.75	267,451,407.84	327,881,839.35	284,321,552.28	1,298,031,332.65	27.03%
Transportation	157,837,487.40	181,262,118.60	216,641,314.54	181,249,716.85	121,415,133.15	858,405,770.54	17.88%
Health and Sports	42,345,026.82	36,758,752.57	48,826,227.64	52,352,565.11	35,757,684.09	216,040,256.23	4.50%
Culture, Education and Social Services	72,907,953.57	66,058,718.87	77,586,772.49	114,999,234.39	110,948,877.32	442,501,556.64	9.22%
Tourism, Fairs, and External Relations	99,875.26	642,056.00	4,415,810.82	115,537,649.22	104,364,164.43	225,059,555.73	4.69%
Disaster Management and Security	73,829,287.90	77,966,809.93	92,806,853.97	126,615,168.58	91,800,925.26	463,019,045.64	9.64%
Information and Communication Technologies	10,611,047.79	26,226,490.31	19,139,191.04	20,675,493.56	11,335,126.71	87,987,349.41	1.83%
Energy	13,227.94	92,966.22	4,814.40	44,590.67	3,300.00	158,899.23	0.003%

Project/Operation Expenditures per Year and Total Expenditures

	2010	2011	2012	2013	2014 (7 Months)	Total for the Strategic Plan Period
Project/Operation Expenditures	754,866,864.47	877,468,025.90	977,804,658.95	1,229,875,447.53	961,857,613.39	4,801,872,610.24
Total Expenditure	1,296,001,238.40	1,436,233,302.86	1,564,991,507.37	2,096,697,730.57	1,473,173,682.51	7,867,097,461.71
Project/Operation Expenditures Ratio	58.25%	61.10%	62.48%	58.66%	65.29%	61.04%

Share of Each Sector within Total Project/Operation Expenditures Figure

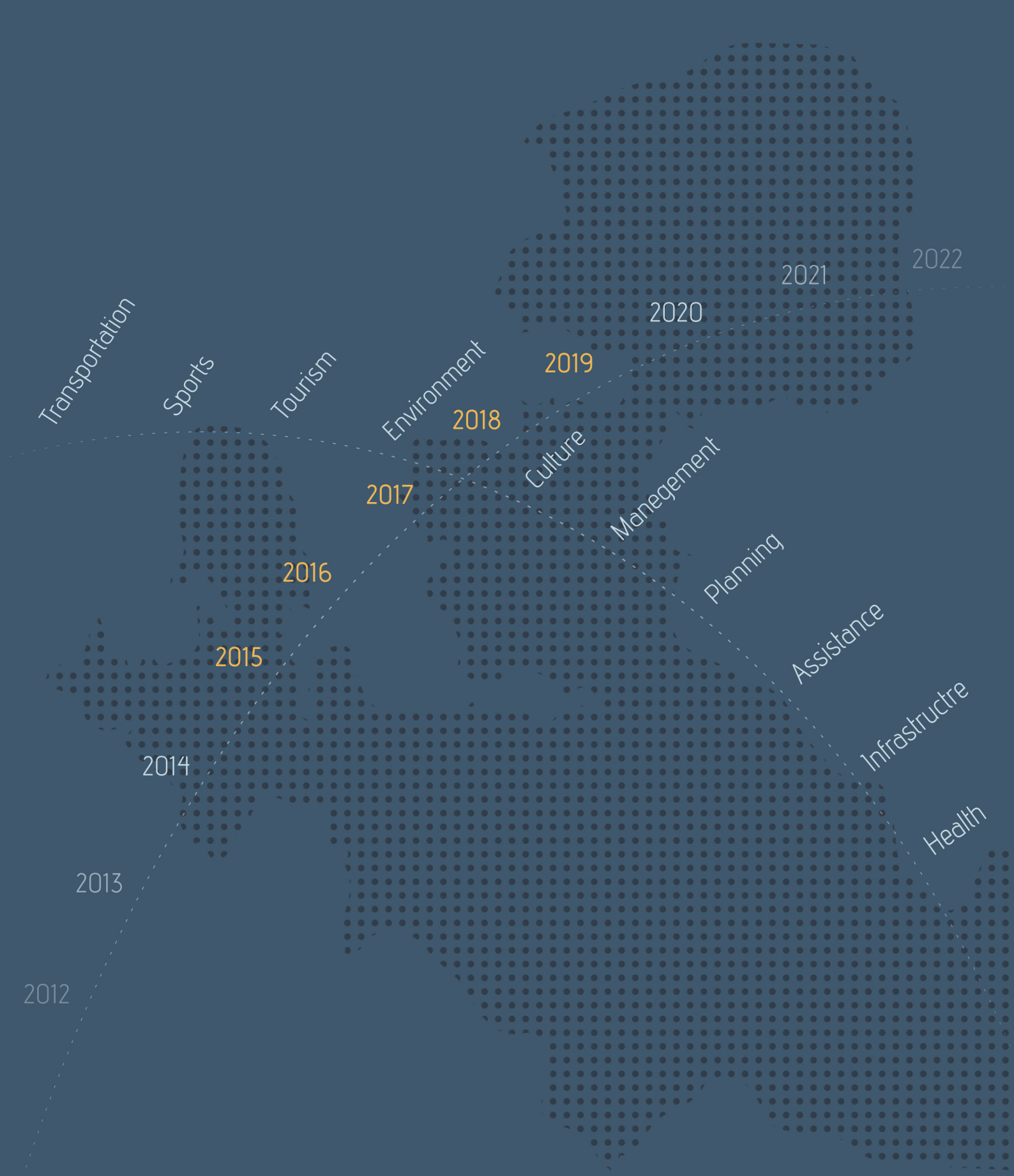


The financial review of the 2010-2017 Strategic Plan period took into consideration the expenditures made in 2010, 2011, 201, 2013, as well as the first 7 months of 2014. A review of data with reference to years reveal that the project/operation expenditures grew each year in comparison to the preceding one, and reached to a substantial figure amounting to an average of 61.04% of total expenditures.

A review of expenditures per sectors, on the other hand, indicate that the first 4 sectors, namely "Urban Infrastructure", "Transportation", "Urban Conservation, Planning and Urban Aesthetics", and "Environment Management" account for 69.25% of all project/operation ex-

penditures across 11 sectors. The single most important reason of this state of affairs is the high level of expenditure for projects such as İZBAN, metro, and urban transformation, as well as for road, underpass and overpass construction, expropriations, and restoration works.

The expenditure made in this period, and the data concerning the distribution of expenditures across sectors shed light on the planning efforts for the new period, and provided significant inputs to achieve effective use and rational distribution of resources, and particularly to determine costs across sectors. This helped improve institutional accountability, and ensure efficiency of public finances.



3

Harmonization of the Plan with the 10th Development Plan, KENTGES and İzmir Regional Plan

COMPARISON OF KENTGES AND İZMİR METROPOLITAN MUNICIPALITY'S STRATEGIC PLAN FOR 2015-2019

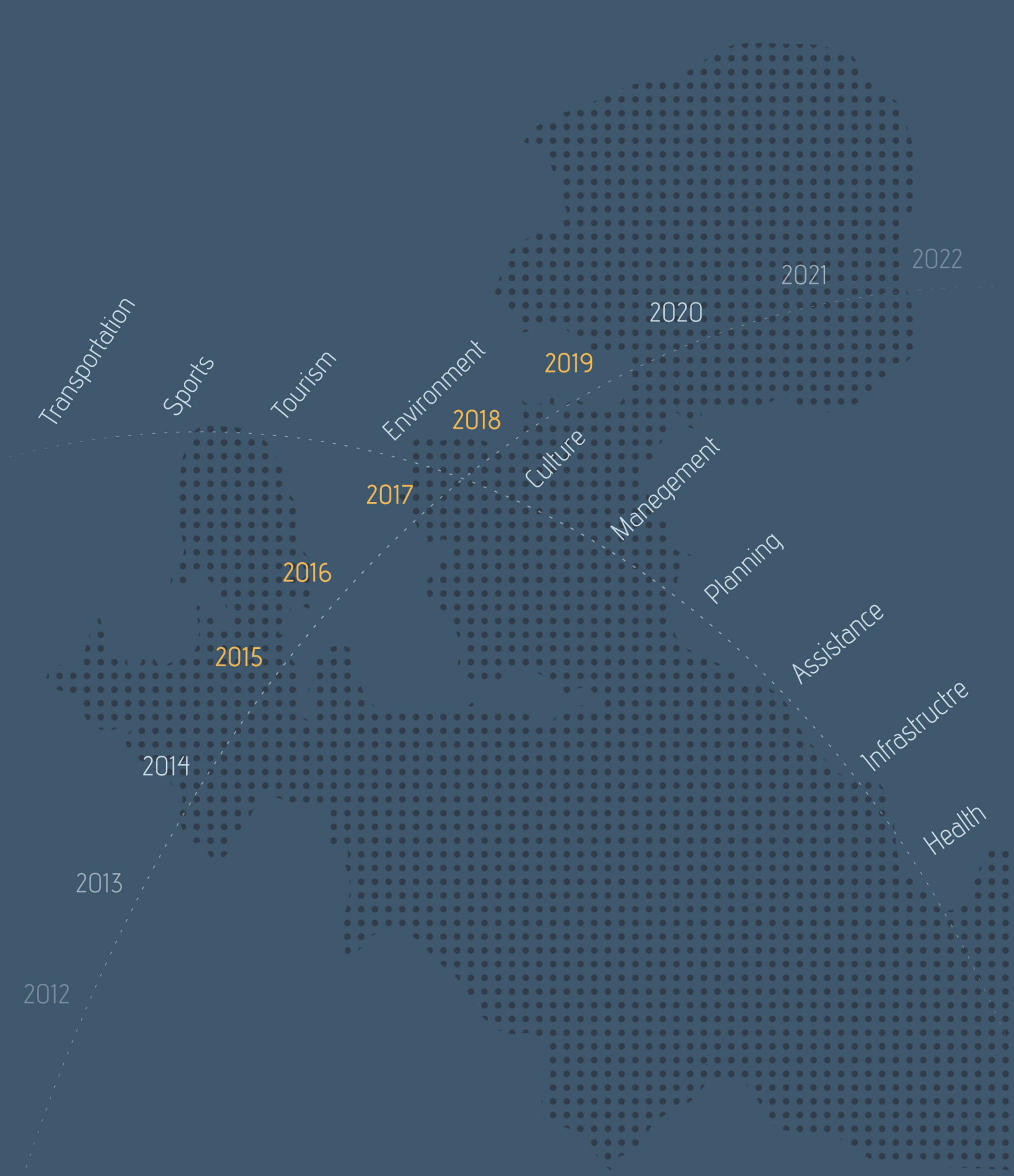
Metropolitan Municipality of Izmir Strategic Plan for 2015-2019	KENTGES (2010-2023) Development Axes		Spatial Plan. Syst. Restructuring			Increasing the Quality of Life and Space for Settlements											Reinforcing the Social and Economic Structures of Settlements										
	Areas of Strategic Operations	Strategic Objectives	KENTGES Targets			Restructuring of Spatial Planning System	Establishing a Sustainable Macro-form in Settlements	Ensuring Sustainable and Diversified Production and Presentation of Land and Housing	Ensuring the Development and Revitalization of Neighborhood Centers, through Sustainable Policies	Creating a Sustainable Urban Transportation System	Integrating Urban Infrastructure Plans, Projects and Investments with Spatial Plans	Ensuring a Balanced Distribution of Social Reforms and Services in Settlements	Developing Open and Green Spaces in Spatial Plans, with a view to Systemic Integrity	Ensuring the Protection of Natural and Cultural Assets and Values	Ensuring Urban Revovation and Transformation Integrated with Social, Cultural and Economic Dimensions	Reducing Disaster and Settlement Risks	Creating Safe Settlements Offering a High Level of Quality of Life and Space	Protecting and Improving City Identity	Creating an Environment-Sensitive Living Space in Cities	Supporting Rural Areas and Settlements with Outward Migration, with a view to Directing Migration in Cities	Increasing Social Solidarity, Integrity and Tolerance	Taking Necessary Measures to Ensure that Those in Need and Those at a Disadvantage Receive Urban Services	Ensuring Participation in and Oversight over Spatial Planning Processes and Decisions	Creating Awareness Regarding the Rights of Urban Residents, Developing the City Culture, Urban Awareness, and the Feeling of Belonging			
Transportation: The City That Facilitates Access through Environment-Friendly, Uninterrupted and High-Quality Transportation	Improving the quality of travel for individuals through the alternative transportation structure which adopts safe, comfortable and environment-friendly technology to meet the requirements of urban dwellers	Developing transportation integration and diversifying mass transportation with alternatives compatible with the city's fabric Ensuring the safety and free flow of the traffic in the city	✓	✓																							
Social Solidarity and Health: The City Which Overcomes Obstacles Through a Social Municipality Perspective and the Spirit of Solidarity / Izmir	Providing Preventive Medical Services as well as Treatments, and Becoming a Leading City in Health	Increasing the Capacity of Medical Services and Offering a Healthier Life																		✓	✓						
Culture, Arts, and Sports: The City Which Lives a Full Day and Night, and Achieves Dynamism Through Sports Facilities / Izmir	Making the city a center of attraction which lives with culture and arts events twenty-four hours a day Making alternative sports facilities accessible for all sections of residents	Production of facilities and organizations to disseminate culture and arts events to all parts of the city Building facilities and increasing the number of events to make sports a part of all walks of life																		✓	✓		✓	✓			
Tourism and Local Economy: The City Which Tourism Center of Mediterranean, Supporting and Furthering Local Development / Izmir	Making Izmir a popular tourism and fair destination at a global level, utilizing its natural attractiveness, and reinforcing its position in the global economy	Ensuring Izmir's participation in national and international events, hosting such events in Izmir; Strengthening the city's image in the international arena; carrying out projects to develop tourism Implementing activities to revitalize local economy, with a view to reinforcing Izmir's position in the Global Economy																							✓		
Disaster Management and Security: Safe and Well-Equipped City / Izmir	Ensuring the continuity of urban environment where we can raise our children in a safe and trusted environment	Ready for fire and disasters; Fully equipped firefighters service Making arrangements worthy of serving as the window of the city, carrying out audits to ensure public health and welfare Protection and safety of service provision locations																							✓	✓	✓

COMPARISON OF İZKA 2014-2023 İZMİR REGIONAL PLAN AND İZMİR METROPOLITAN MUNICIPALITY'S STRATEGIC PLAN FOR 2015-2019

Metropolitan Municipality of Izmir Strategic Plan for 2015-2019		STRONG ECONOMY										Center of Attraction in the Mediterranean: Izmir								
		IZKA 2014-2023 Izmir Regional Plan (Draft) Development Axes			Strategic Priorities			High Technologic Innovation and Design Capacity			Advanced Entrepreneurship Ecosystem				Advanced Sets			Sustainable Production and Service Offering		
Areas of Strategic Operations	Strategic Objectives	Strategic Targets										Sustainable Production and Service Offering			Center of Attraction in the Mediterranean: Izmir					
Governance: Liberal City Izmir through Democratic and Scientific Government	Offering Modern and High-Quality Services with a Participatory and Transparent Management Perspective	<p>The universities' and enterprises' physical infrastructures for research and development of technologies will be improved.</p> <p>The regional innovation capacity will be monitored.</p> <p>Improvement and increasing the numbers of existing university-industry interfaces will be achieved.</p> <p>Human resources in science and technology will be developed in accordance with sectoral priorities and requirements.</p> <p>The translation of research efforts at the universities and enterprises, to economic value, will be supported.</p> <p>Cooperation and innovative organizational culture will be made more wide-spread, with a view to improving the regional innovation ecosystem.</p> <p>Capacity, awareness and demand in the field of design will be increased throughout Izmir.</p> <p>Mechanisms to identify entrepreneurs will be developed.</p> <p>Efficient network structures will be established between the actors within the entrepreneurship ecosystem</p> <p>Entrepreneurship culture will be developed</p> <p>A mechanism to monitor and assess the entrepreneurship ecosystem will be set up</p> <p>Set formations in potential sectors will be supported</p> <p>Management capabilities of sets will be improved</p> <p>R&D and innovation capabilities of the sets will be improved</p> <p>Monitoring of regional sets and assessment of set impacts will be achieved</p>										<p>Energy efficiency practices and the use of renewable energy will be made more prevalent in all sectors; efforts to develop and use clean technologies will be supported.</p> <p>Sustainable agricultural production will be ensured.</p> <p>Implementation and popularization of sustainable tourism will be achieved.</p>			<p>Izmir's culture and tourism capabilities will be promoted.</p> <p>Urban awareness will be developed; Izmirites' Mediterranean life style will be preserved.</p> <p>Attractive business and investment climate will be brought about.</p>					
Environment Management: Environment-Friendly City / Izmir	Creating a Sustainable City Which Improves Quality of Life by Implementing Systems Integrated with the Nature	<p>Improving Management and Service Efficiency for a More Effective Institutional Structure</p> <p>Increasing Participation in City Management; Achieving Continuity in Promotion and Public Relations Efforts</p> <p>Ensuring Continuity of the Robust Financial Structure</p> <p>Creating a Cleaner City by Protecting Environment Health</p> <p>Development of the Integrated Waste Management System</p> <p>Increasing the Hygiene and Service Quality of Slaughterhouses and Markets; Maintaining Food Safety</p> <p>Fostering an Awareness of and Love for Nature in order to Create a More Habitable Ecosystem</p> <p>Rendering Green Spaces Sustainable and Creating New Ones</p> <p>Creating Systems Integrated with the Nature; Increasing the Use of Renewable Sources of Energy</p>										<p>Sustainable production practices in general, and eco-efficiency and industrial symbiosis in particular will be popularized.</p> <p>Energy efficiency practices and the use of renewable energy will be made more prevalent in all sectors; efforts to develop and use clean technologies will be supported.</p> <p>Sustainable agricultural production will be ensured.</p> <p>Implementation and popularization of sustainable tourism will be achieved.</p>			<p>Izmir's culture and tourism capabilities will be promoted.</p> <p>Urban awareness will be developed; Izmirites' Mediterranean life style will be preserved.</p> <p>Attractive business and investment climate will be brought about.</p>					
Urban Conservation and Planning: Livable City with a Mysterious Past and Charming Future / Izmir	Planning for a Livable City with Authentic Architecture and Urban Structure in Line with the Dynamics of the City	<p>Ensuring Planned and Healthy Development of the City</p> <p>Renovation and Healthy Building and Transformation Throughout the City</p> <p>Importing the Historical Heritage to Active Urban Life</p>										<p>Capacity, awareness and demand in the field of design will be increased throughout Izmir.</p> <p>Mechanisms to identify entrepreneurs will be developed.</p> <p>Efficient network structures will be established between the actors within the entrepreneurship ecosystem</p> <p>Entrepreneurship culture will be developed</p> <p>A mechanism to monitor and assess the entrepreneurship ecosystem will be set up</p> <p>Set formations in potential sectors will be supported</p> <p>Management capabilities of sets will be improved</p> <p>R&D and innovation capabilities of the sets will be improved</p> <p>Monitoring of regional sets and assessment of set impacts will be achieved</p>			<p>Energy efficiency practices and the use of renewable energy will be made more prevalent in all sectors; efforts to develop and use clean technologies will be supported.</p> <p>Sustainable agricultural production will be ensured.</p> <p>Implementation and popularization of sustainable tourism will be achieved.</p>			<p>Izmir's culture and tourism capabilities will be promoted.</p> <p>Urban awareness will be developed; Izmirites' Mediterranean life style will be preserved.</p> <p>Attractive business and investment climate will be brought about.</p>		
Urban Infrastructure: City that Makes Life Easier / Izmir	Developing Infrastructure Practices to Improve Urban Quality of Life	<p>Carrying Out Infrastructure Works to Facilitate Transportation Throughout the City</p> <p>Ensuring Coordination of Infrastructure Services with all Relevant Institutions and Agencies</p>										<p>Capacity, awareness and demand in the field of design will be increased throughout Izmir.</p> <p>Mechanisms to identify entrepreneurs will be developed.</p> <p>Efficient network structures will be established between the actors within the entrepreneurship ecosystem</p> <p>Entrepreneurship culture will be developed</p> <p>A mechanism to monitor and assess the entrepreneurship ecosystem will be set up</p> <p>Set formations in potential sectors will be supported</p> <p>Management capabilities of sets will be improved</p> <p>R&D and innovation capabilities of the sets will be improved</p> <p>Monitoring of regional sets and assessment of set impacts will be achieved</p>			<p>Energy efficiency practices and the use of renewable energy will be made more prevalent in all sectors; efforts to develop and use clean technologies will be supported.</p> <p>Sustainable agricultural production will be ensured.</p> <p>Implementation and popularization of sustainable tourism will be achieved.</p>			<p>Izmir's culture and tourism capabilities will be promoted.</p> <p>Urban awareness will be developed; Izmirites' Mediterranean life style will be preserved.</p> <p>Attractive business and investment climate will be brought about.</p>		

COMPARISON OF İZKA 2014-2023 İZMİR REGIONAL PLAN AND İZMİR METROPOLITAN MUNICIPALITY'S STRATEGIC PLAN FOR 2015-2019

Metropolitan Municipality of Izmir Strategic Plan for 2015-2019	IZKA 2014-2023 Izmir Regional Plan (Draft) Development Axes	STRONG SOCIETY																							
		Strategic Priorities		High Quality Education for All			High Level of Employment Capacity				Social Inclusion for Social Harmony			Good Governance and Strong Civil Society											
Areas of Strategic Operations	Strategic Objectives	Targets																							
Governance: Liberal City/Izmir through Democratic and Scientific Government	Offering Modern and High-Quality Services with a Participatory and Transparent Management Perspective	Preschool education services will be expanded and enhanced.	Special education services will be expanded and enhanced.	The quality of vocational training will be improved.	Life-long education services will be expanded.	The departments and programs of vocational high-schools and universities will be designed with reference to the needs of Izmir.	Innovative models and methods will be employed to achieve international standards in terms of quality of education.	Izmir's potential to become a university town at an international scale will be realized.	Workforce's ability to meet the industry's needs and expectations will be improved.	The process for matching available positions with job-seekers will be made more efficient.	The capability to create jobs will be increased; work force will be augmented to cater for these needs.	The capability to prevent unregistered employment will be reinforced.	Occupational health and safety picture will be improved.	The employment of the groups requiring special policies will be increased.	Immigration as a concept, as well as income distribution and poverty will be analyzed and monitored at the regional level; applicable means of intervention will be developed.	The efficiency of social support will be improved in a way to prevent dependency to aid as well.	The efficiency and accessibility of the disabled and elderly care will be improved.	Active participation in social, cultural and economic life, of groups which require special policies, such as immigrants, the elderly, and the persons with disabilities.	The living conditions and employment opportunities in rural areas will be enhanced.	Multi-level governance will be developed between local, regional and central tiers.	The efficiency of regional governance structures will be increased; new cooperation mechanisms will be formed.	The institutional capabilities of NGOs will be enhanced; the dialog with the civil society will be improved.	The NGO and volunteering awareness in Izmir will be enhanced.	Project development and execution capabilities of the region will be improved.	Regional monitoring system will be established.
Improving Management and Service Efficiency for a More Effective Institutional Structure	Increasing Participation in City Management; Achieving Continuity in Promotion and Public Relations Efforts	Ensuring Continuity of the Robust Financial Structure	Creating a Cleaner City by Protecting Environment Health	Development of the Integrated Waste Management System	Increasing the Hygiene and Service Quality of Slaughteries and Markets; Maintaining Food Safety	Fostering an Awareness of and Love for Nature in order to Create a More Habitable Ecosystem	Rendering Green Spaces Sustainable and Creating New Ones	Creating Systems Integrated with the Nature; Increasing the Use of Renewable Sources of Energy	Ensuring Planned and Healthy Development of the City	Renovation and Healthy Building and Transformation Throughout the City	Importing the Historical Heritage to Active Urban Life	Carrying Out Infrastructure Works to Facilitate Transportation Throughout the City	Ensuring Coordination of Infrastructure Services with all Relevant Institutions and Agencies												
Environment Management: Environment-Friendly City / Izmir	Creating a Sustainable City Which Improves Quality of Life by Implementing Systems Integrated with the Nature	Planning for a Livable City with Authentic Architecture and Urban Structure in Line with the Dynamics of the City	Urban Conservation and Planning: Livable City with a Mysterious Past and Charming Future / Izmir	Developing Infrastructure Practices to Improve Urban Quality of Life	Urban Infrastructure: City that Makes Life Easier / Izmir																				



4

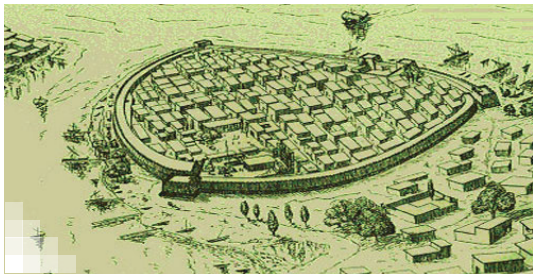
Situation Analysis

4.1 Historical Development and Environment

4.1.1 On the History of İzmir

Called “the most beautiful city under the sky” by the great poet of İzmir, Homer; referred by Aristotle to Alexander, claiming that he “would be incomplete if he did not see her”; and compared to a “princess” in the poems by great Victor Hugo, although he never had the chance to see her, İzmir is a gateway of races where different cultures, lifestyles and beliefs lived in peace throughout millennia. She is the heart of Eastern Mediterranean, the necklace of Aegean.

The legends tell the city took her name from an Amazon queen, “Smyrna”. Till early 20th century, the city was widely known as “Smyrna”. A port and center of commerce since antiquity, İzmir had never been deprived of its commercial characteristics. This made it a blending pot for different culture, and left an impression on the architectural fabric of the city. The oldest layers of settlement in İzmir date back to 6500 BC, to Paleolithic and Neolithic eras.

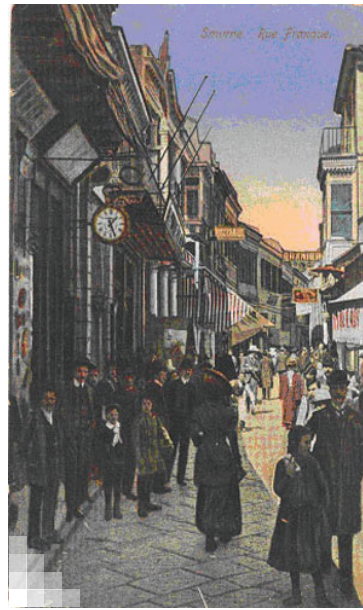


Antique Town of Smyrna

The excavations in the city center revealed a settlement from the Hellen period, in two areas around Bayraklı and Kadifekale. Having hosted a multitude of civilizations, Smyrna also experiences Lydian rule. Following the Persian conquest in 545 BC, the city stagnates till the arrival of Alexander the Great in Asia Minor. The annals of history record a visit to İzmir by Alexander, after ending the Persian invasion of Western Asia Minor around 334-333 BC. The classical settlement in the foothills of Kadifekale (Mount Pagos) dates back to those days. The legends convey a story where Alexander goes to hunt in the foothills of Pagos. Getting tired and wishing to catch his breath, he sleeps for a while under an ancient sycamore tree behind two shrines to Nemesis. In his dream, two goddesses tell him to found a city at that spot, and to bring in people. Then, the people of Smyrna consult with the Oracles of Apollo at Claros, in accordance with the traditions. The response they get is that the people who will settle on Pagos, beyond the Holy Meles, will be happy. They proceed to settle in the area. The city founded in the foothills of Pagos was settled without interruption till the Arab raids in the 8th Century AD.



Kadifekale



Frenk Street

In the days of Roman Empire, İzmir is granted the status of “free city” by the empire, as the city did not support the rebellion led by Aristonicus, the successor of Attalos, the King of Pergamon. Many scholars and poets who visit and stay at İzmir during the Roman period called her “the Beautiful Smyrna”. The first “Beautiful Smyrna” phrase is uttered in a poem by Antipatros from Sidon, in 100 BC. The Byzantine era that followed the Roman Empire saw İzmir becoming a religious center. This led to an elevation of the city to a state comparable to that of the capital, Constantinople. Byzantine Emperor Leon declared İzmir the capital of the cities other than Istanbul. In this process, İzmir was granted the title “self-governing city”.

Following the Battle of Manzikert in 1071, İzmir and its surroundings got the first taste of Turkish domination. In 1081, the Turkish sailor Çaka Bey made İzmir the heart of his domain, and ruled the area for approximately 16 years. What reinforced the Turkish rule in and around İzmir, following the brief rule by Çaka Bey, was the establishment of Aydınoğulları in Birgi, in year 1308. İzmir was conquered by Aydınoğlu Mehmet Bey, who appointed his son Umur Bey as the ruler of the city. During Umur Bey's rule, İzmir saw intense Turkification, particularly on the foothills of Kadifekale. Umur Bey's exploits in İzmir and the Aegean led to a crusade in 1346, by Venice, Cyprus and the Knights of Rodos, whereby the castle at the port was taken by the Latins. Turks, on the other hand, managed to hold Kadifekale on top of Mount Pagos. This state of affairs was to make a lasting impression on the city: the higher parts were held by Muslims, while the lower parts were dominated by Christians (infidels). Umur Bey made every effort to take back the castle at the port, and laid a siege in 1348. However, he fell martyr to an arrow from the castle. Having defeated Bayezid I in the Battle of Ankara in 1402, Timur conquered İzmir, and left her to be governed by Aydınoğlu Musa Bey. Year 1426 saw the beginning of Ottoman rule in the city.

The urban development of İzmir was accelerated from 17th Century on, and the city became the Empire's gateway to the west. Fertile agricultural lands in İzmir's hinterland fostered her development as a “Port City” integrated into the global capitalist system, in parallel to Western Europe's ambitions to dominate wider areas towards the

Ottoman empire, from the 17th Century on. Acting as the sole gate of exports for agricultural wealth of Western Anatolia, İzmir from then on became one of the most significant centers for western corporations and Levantine family businesses which acted as their agents. This had a profound impact on the sociological structure and spatial look of the city, and initiated a tradition of peace among different cultures living side by side in İzmir. Called the "Little Paris" in almost all travel journals of the 19th Century, İzmir gradually became a city where the most refined examples of the western lifestyle became prevalent. Newspapers published in various languages, cafes which are second to none in any European city, theaters and concert halls made İzmir a special cultural case among all Eastern European ports.



Kordon



Houses on the Kordon

Invasion and Liberation

Following the defeat of the Ottoman Empire in World War I, the Armistice of Mudros signed on 30 October, 1918 made Anatolia free game for imperialist powers. The Paris Peace Congress convened on 19 January, 1919 saw the Entente Powers award İzmir and its surroundings to Greece. The invasion of İzmir by the Greek army, on 15 May, 1919, awakened the national spirit throughout Anatolia.



Invading Forces in Kordon

The first shot fired by Journalist Hasan Tahsin, against the Greek army, on 15 May, 1919, triggered the National War of Independence to last three years and four months. Against this background,

the Turkish Nation, led by Mustafa Kemal Paşa, brought the first national independence movement of the 20th Century, to success against imperialism. İzmir was finally liberated from imperialist aspirations of invaders, on 9 September, 1922, following the victory on 26 August, 1922 in the Battle of Dumlupınar by Grand National Assembly of Turkey, under the leadership of Mustafa Kemal.



10 September, 1922, Ata's Arrival to İzmir

İzmir became the symbol of both liberation, and new beginnings. Atatürk made all crucial announcements on the path towards the foundation of Modern Turkey, from İzmir. Having been a city of the firsts throughout the history of the Ottoman Empire and the Republic of Turkey, İzmir remained so during the 20th Century as well. İzmir is a pioneering city which helps integrate Modern Turkey to the universal values of the world. The first Turkish woman to act on a theater stage did so in İzmir. The first football match in Turkey was also played in İzmir. The first Economics Congress of the Republic convened on 17 February, 1923 in İzmir, to be followed by the first International Fair of the Republic, and large-scale sports events such as Mediterranean Games and Universiade hosted by a most welcoming İzmir.

İzmir, the city of people who internalize democracy, peace and freedom, making it an inherent element of their lifestyle, will only continue to extend these significant values brought over a rich culture and a history of 8500 years, to the third millennia as well.

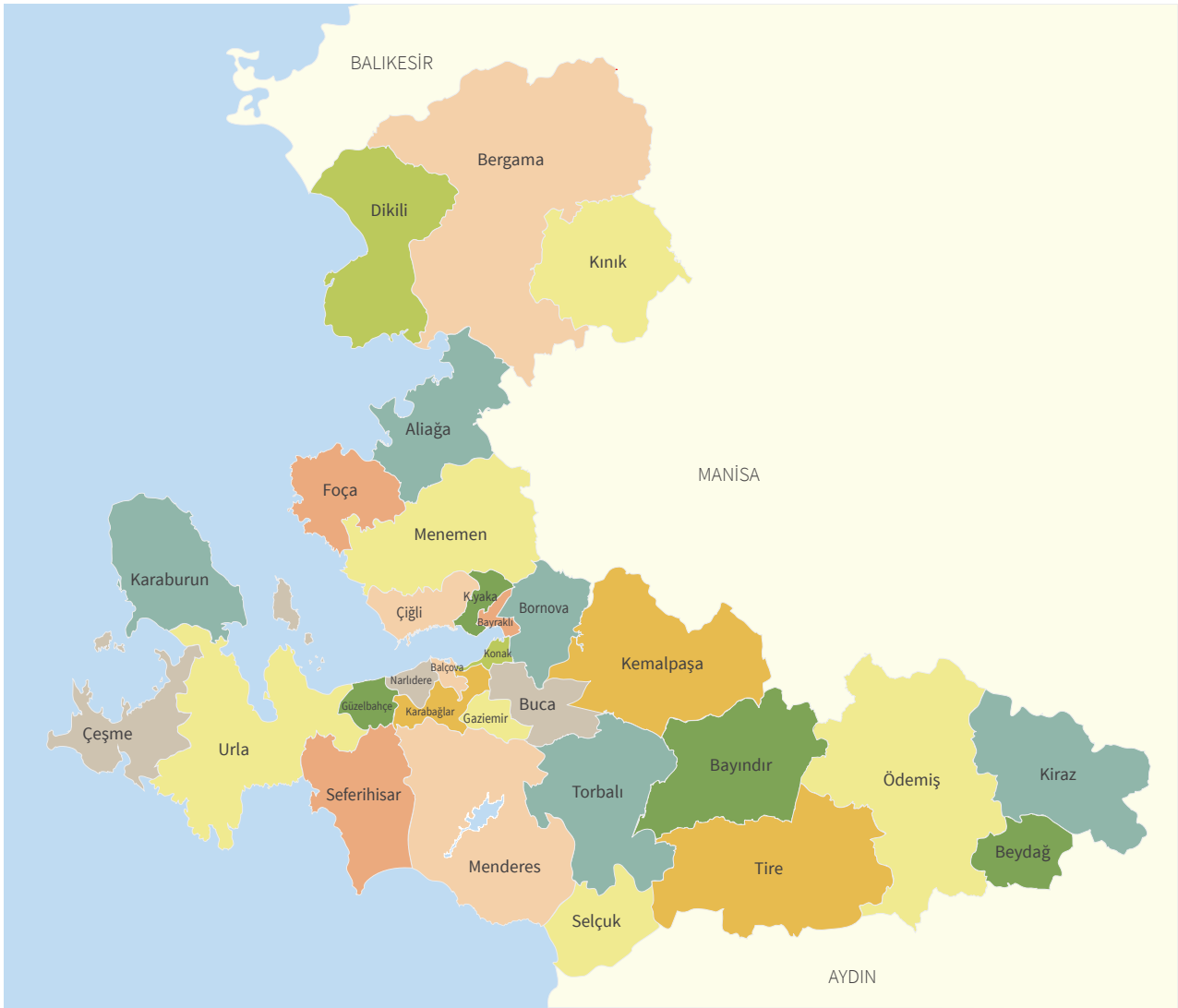
4.1.2 Borders of the Metropolitan Municipality

The amendment made on 12.11.2012 in article 1 of the Law nr. 6360, expanded the borders of the Metropolitan Municipality of İzmir, to cover the whole province. This led to a picture where all 30 of the districts were now under the jurisdiction of the Metropolitan Municipality.

4.1.3 Geographical Characteristics and Formations

Located right on the middle of the Aegean coast, on the western edge of Anatolia, İzmir province covers an area of 12,012 square kilometers, or 1.4 percent of all Turkey. Situated on a bay surrounded by mountains on the western shores of the Aegean Region, İzmir neighbors Balıkesir to the North, Manisa to the East, and Aydın to the south. The province lies between 37° 45' - 39° 15' north, and 26° 15' - 28° 20' east. The distance between the northern edge and the southern edge of the province is approximately 200 km, while the east-west axis runs for nearly 180 km.

Geography stands as a defining characteristics of the city's development. The perpendicular stand of the mountains of the area towards the shore plays a crucial role in not only creating the port of



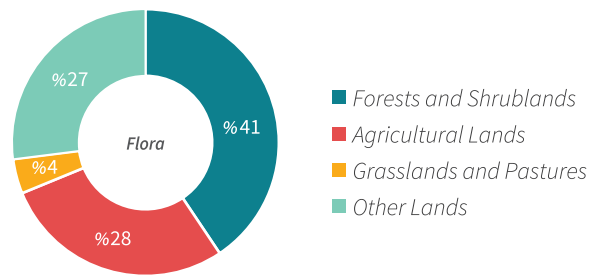
Borders of the Metropolitan Municipality

Izmir, but also making it a center of logistics. The perpendicular, rather than parallel position of the mountains in relation to the shore make the inner regions more accessible, and allow the mild climate of the sea to affect the interiors. Both the geographical location of the city, and her extensive history, made Izmir the leader of the Aegean Region, and the shining star of the whole Turkey.

4.1.3.1 Flora

Izmir's flora is a product of the Mediterranean climate. Almost all species of Mediterranean plants are found within the borders of the province. Through centuries, overgrazing, fires, and clearing fields removed the forests, which were replaced by maquis shrubland. These reach as high as 600 meters from the shoreline.

The vast majority of the mountains are covered with forests. 41% of the province are covered with forests and shrublands. Izmir has a land area of 1.2 million hectares, 28.2% of which is covered with agricultural lands, 40.6% covered with forests and shrublands, 4.2% with grasslands and pastures, and 27% with other land use cases. In a nutshell, approximately 1/3 of Izmir's surface area is used for agriculture.



Reference: www.izka.org.tr

4.1.3.2 Climate

Izmir lies in the Mediterranean climate belt, and experiences hot and dry summers, and warm and rainy winters. The perpendicular position of the mountains vis-a-vis the sea, and the extension of the plains towards the depths of Western Anatolia convey the effect of the sea towards the interior. Average temperature in Izmir is 17.9 °C. A range between 43.0 °C and -6.4 °C is observed in terms of extreme temperatures.

Statistical Climate Data for İzmir Province

Average Values Measured Over Extended Periods (1954 - 2013)

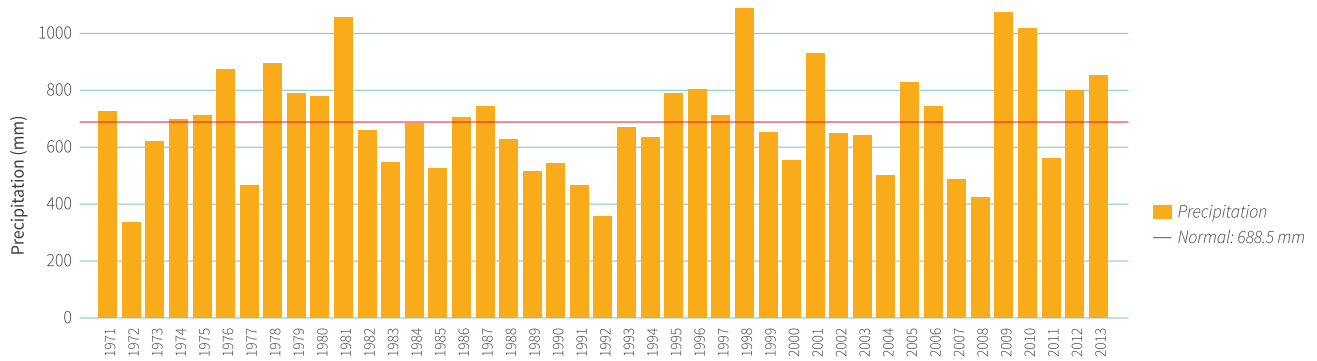
	Jan.	Feb.	March	April	May	June	July	August	Sept.	Oct.	Nov.	Dec.
Average Temperature (°C)	8.8	9.5	11.7	15.8	20.8	25.6	28.0	27.6	23.6	18.8	14.1	10.5
Average Maximum Temperature (°C)	12.5	13.5	16.4	20.8	26.1	30.8	33.2	32.8	29.0	24.0	18.5	14.1
Average Minimum Temperature (°C)	5.8	6.1	7.8	11.3	15.5	20.0	22.6	22.5	18.7	14.8	10.7	7.7
Mean Insolation Period (hours)	4.2	5.0	6.2	7.4	9.5	11.4	12.1	11.5	10.0	7.3	5.3	4.0
Average Number of Rainy Days	11.5	10.7	9.0	8.4	5.2	2.0	0.5	0.5	2.1	5.4	8.8	12.8
Average Monthly Total Rainfall (kg/m ²)	121.0	101.8	74.3	47.0	29.3	8.3	2.0	2.2	15.7	44.3	95.0	144.1

Maximum and Minimum Values Measured Over Extended Periods (1954 - 2013)*

	Jan.	Feb.	March	April	May	June	July	August	Sept.	Oct.	Nov.	Dec.
Maximum Temperature (°C)	22.4	23.8	30.5	32.2	37.5	41.3	42.6	43.0	40.1	36.0	30.3	25.2
Minimum Temperature (°C)	-6.4	-5.0	-3.1	0.6	7.0	10.0	16.1	15.2	10.0	5.3	-0.1	-4.0

Reference: State Meteorological Service

Annual Precipitation in İzmir



Reference: State Meteorological Service

Even though a drastic decrease in the level of precipitation affected İzmir in 2007-2008, the subsequent years saw above-average rainfall.

4.1.4 Demographics

4.1.4.1 Growth of the Population of İzmir

The analysis of the rate of population growth in İzmir shows that the province has a rate of growth above the national average, which was tamed to comparable or even lower than average levels from 2010-2011 on.

İzmir's Annual Population Growth Rate (Per Mille)

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013
Turkey	13.1	14.5	15.9	13.5	12	13.7
İzmir	15	18.9	20.6	4.1	10.1	13.8

Reference: TÜİK, 2013

In 2007, the population of the province was 3,739,353; by 2013, it reached 4,061,074. This represents a growth of 13.8 per mille by the year 2013, which is approximately equal to the average population growth of Turkey (13.7 per mille).

4.1.4.2 Distribution of Population

The borders of the Metropolitan Municipality of İzmir was extended as per article 5 of the Law nr. 6360 dated 12.11.2012, amending article 5 of the Metropolitan Municipalities Law nr. 5216. Now the Metropolitan Municipality covers the whole province, accompanied with a rise in the number of districts from 21 to 30.

Gender-Based Distribution of Population in the Districts of İzmir

	Total	Men	Women
Aliğa	80,948	43,810	37,138
Bağcıva	77,624	37,951	39,673
Bayındır	40,690	20,158	20,532
Bayraklı	310,656	155,063	155,593
Bergama	101,217	50,667	50,550
Beydağ	12,555	6,270	6,285
Bornova	426,490	213,223	213,267
Buca	454,112	227,217	226,895
Çeşme	35,965	18,323	17,642
Çiğli	173,667	87,095	86,572
Dikili	36,124	18,034	18,090
Foça	32,534	21,043	11,491
Gaziemir	129,534	65,922	63,612
Güzelbahçe	27,389	14,329	13,060
Karabağlar	471,676	233,366	238,310
Karaburun	9,092	4,689	4,403
Karşıyaka	321,870	152,353	169,517
Kemalpaşa	97,499	49,572	47,927
Kınık	28,000	13,990	14,010
Kiraz	44,017	22,162	21,855
Konak	385,843	188,368	197,475
Menderes	77,706	39,392	38,314
Menemen	142,836	72,228	70,608
Narlıdere	63,743	31,926	31,817
Ödemiş	129,295	63,698	65,597
Seferihisar	33,588	17,645	15,943
Selçuk	34,979	17,521	17,458
Tire	80,381	39,585	40,796
Torbalı	144,293	72,757	71,536
Urla	56,751	28,977	27,774
Total	4,061,074	2,027,334	2,033,740

Reference: TÜİK, 2013

The breakdown of the population with reference to districts show that the most populous district is Karabağlar, while Karaburun has the lowest population with a mere 9,092.

The analysis with reference to age and gender shows that the largest group is in the 30-34 years of age (8.85%). One quarter of the population is over 50 years old. Moreover, the populations of each gender are very close.

According to TÜİK data for year 2013 shows that İzmir has the 3rd highest population density in Turkey, with a figure of 338 per square kilometer. The first two spots in this ranking belong to Istanbul (2725 persons / km²) and Kocaeli (464 persons / km²). On the other hand, whereas the average household in Turkey has a population of 3.6, the average household in İzmir has only 3.12.

Population of Turkey and İzmir with reference to Age Groups and Gender

		Turkey	İzmir
Total	T	76,667,864	4,061,074
	M	38,473,360	2,027,334
	W	38,194,504	2,033,740
0-4	T	6,206,415	259,146
	M	3,187,259	132,467
	W	3,019,156	126,679
5-9	T	6,271,234	261,305
	M	3,218,411	134,280
	W	3,052,823	127,025
10-14	T	6,372,165	262,362
	M	3,269,578	135,061
	W	3,102,587	127,301
15-19	T	6,477,722	289,521
	M	3,327,238	150,208
	W	3,150,484	139,313
20-24	T	6,214,024	311,125
	M	3,166,104	161,907
	W	3,047,920	149,218
25-29	T	6,286,332	327,902
	M	3,189,167	166,141
	W	3,097,165	161,761
30-34	T	6,543,669	359,413
	M	3,305,734	180,698
	W	3,237,935	178,715
35-39	T	5,826,149	336,495
	M	2,946,289	168,999
	W	2,879,860	167,496
40-44	T	5,308,260	308,356
	M	2,673,800	152,858
	W	2,634,460	155,498
45-49	T	4,721,763	283,993
	M	2,389,852	141,763
	W	2,331,911	142,230
50-54	T	4,232,792	267,168
	M	2,123,029	133,613
	W	2,109,763	133,555
55-59	T	3,555,185	232,379
	M	1,769,399	115,489
	W	1,785,786	116,890
60-64	T	2,760,460	183,508
	M	1,346,426	89,425
	W	1,414,034	94,083

		Turkey	İzmir
65-69	T	2,045,398	135,871
	M	950,337	64,687
	W	1,095,061	71,184
70-74	T	1,507,728	94,686
	M	674,943	42,988
	W	832,785	51,698
75-79	T	1,077,295	69,117
	M	461,225	28,764
	W	616,070	40,353
80-84	T	820,606	49,295
	M	335,943	18,893
	W	484,663	30,402
85-89	T	341,662	22,884
	M	112,700	7,273
	W	228,962	15,611
90+	T	99,005	6,548
	M	25,926	1,820
	W	73,079	4,728

Reference: TÜİK, 2013

4.1.4.3 Immigration

According to data by TÜİK, net immigration received by İzmir stands at 3.5% in 2013. A review of the wider Turkey shows that the fastest inflow of immigration is found in Gümüşhane (39.8%), whereas the highest outflow of immigration is from Tokat (-33%).

The Immigration Inflow-Outflow of İzmir, Net Immigration Figure and Immigration Rates, 2007-2013

Period	Total Population	Inflow	Outflow	Net immigration	Net immigration rate (%)
2007-2008	3 795 978	117 067	89 819	27 248	7.2
2008-2009	3 868 308	116 390	89 517	26 873	7.0
2009-2010	3 948 848	111 255	99 775	11 480	2.9
2010-2011	3 965 232	110 364	101 420	8 944	2.3
2011-2012	4 005 459	105 804	95 954	9 850	2.5
2012-2013	4 061 074	113 673	99 681	13,992	3.5

Reference: Address Based Civil Registry, 2008-2013 - TÜİK, 2013

4.1.4.4 Demographics Projections

The projections and scenarios run in this context by TÜİK show that İzmir will have a population of 4,405,279 by the year 2023, corresponding to an average annual growth rate of 8.6%.

Projected population of İzmir per year

Year	Population of İzmir	Year	Population of İzmir
2013	4 047 743	2019	4 277 194
2014	4 089 055	2020	4 311 079
2015	4 129 112	2021	4 343 706
2016	4 167 958	2022	4 375 101
2017	4 205 647	2023	4 405 279
2018	4 242 048		

Reference: TÜİK, 2013

As of the year 2012, in Turkey the average age was 31 for women and 29.8 for men, whereas the respective figures were 34.8 and 33.4 in İzmir (TÜİK, 2013). TÜİK's projection for year 2023, on the other hand, stipulate an average of 38.9 for İzmir.

4.1.5 Employment

According to TÜİK's data for year 2013, the total employment rate in İzmir is 47.3%, whereas the labor force comprises 55.9% of the population. A review of TÜİK data for year 2012 show that the total employment rate in İzmir stood at 45.3%, while the labor force comprised 53.2% of the population. An increase in the employment rates and labor force ratio is registered in the period 2012-2013. The employment figures for each line of economic activity reveals that in 2013, agriculture accounted for 12.3% of employment, whereas industry accounted for 31.8%, and the services accounted for 55.9%.

According to TÜİK data for 2013, 16.6% of the illiterate in İzmir were able to secure employment, whereas 44.3% of those received high-school education or less, 49.1% of high-school or equivalent vocational school graduates, and 67.7% of university graduates were able to secure employment.

According to TÜİK data, the unemployment rate in İzmir was 14.8% in year 2013.

Non-Institutional Labor Force Statistics per Year (15+ of age) (TÜİK)

		Labor force ratio (%)	Unemployment rate (%)	Employment rate (%)
İzmir	2010	50.1	15.1	42.5
	2011	53.4	14.7	45.5
	2012	53.2	14.8	45.3
	2013	55.9	14.8	47.3
Turkey	2010	48.8	11.9	43.0
	2011	49.9	9.8	45.0
	2012	50.0	9.2	45.4
	2013	50.8	9.7	45.9

According to TÜİK's data for 2013, in İzmir province, 15 years or older women have an employment rate of 30%, with a labor force participation rate of 38.7%, while suffering an unemployment figure of 22.5%.

4.1.6 Health

According to TÜİK's data for 2012, the number of hospital beds for each 10.000 residents is 26.5 in Turkey. The respective figure in İzmir stands at 28.5. This corresponds to a position better than the national average. Furthermore, the data for 2012 also show that the province has a total of 11,414 beds in 56 hospitals, 27 of which are operated by the Ministry of Health, 4 by universities, 23 by private enterprises, and 2 by others. The following tables show the medical personnel numbers employed in İzmir and Turkey, as well as provide information about the medical sector in İzmir province.

Medical Personnel Numbers in Turkey and İzmir (2012)

	Turkey	İzmir
Physicians	129,772	9,068
Dentists	21,404	1,593
Nurses	134,906	8,394
Medical Clerks	122,663	6,226
Pharmacists	26,571	1,855

*2012 TÜİK

Number of Intensive Care Beds	Family Physician Unit Count	Population per Each Family Physician	Number of 112 Stations	Population per Each 112 Station	Number of 112 Ambulances	Population per Each 112 Ambulance
1,391	1,136	3,526	90	44,505	130	30,811

*2012 TÜİK

Eşrefpaşa Hospital is a general hospital offering a capacity of 200 beds, operated by the Metropolitan Municipality of İzmir. Located at a central spot accessible to all, the hospital offers clinics and in-patient services, as well as 2 delivery rooms, 7 fully equipped operating rooms, capable of performing laparoscopy, endoscopy, and other operations.

The only Municipal Hospital of Turkey, Eşrefpaşa Hospital allows the residents of İzmir to get appointments in the clinic of their choice, using the e-appointment system offered on the hospital web site.

4.1.7 Education

A comparison of the quality of education, results achieved, and the quantitative indicators with those of the wider Turkey lead to the conclusion that İzmir is among the developed parts of the country. However, according to TÜİK's data for 2013, the literacy rate among women and the level of education in İzmir still have some room for improvement. Whereas in İzmir the rate of illiteracy above 6 years stands at 1.8%, this figure is at 3% for women. The rate of those who received secondary school or higher education stands at a mere 55%. The level of education received by the residents of İzmir, broken down with reference to gender, are provided in the following table:

Population per Graduation Level and Gender (6+ age group) - 2013

	Total	%	Men	%	Women	%
Illiterate	70,114	1.88	12,711	0.68	57,403	3.07
Literate, without any graduation	59,364	1.59	266,969	14.37	326,671	17.48
Elementary school graduate	907,135	24.34	391,583	21.08	515,552	27.58
Primary school graduate	640,698	17.19	369,677	19.90	271,021	14.50
Secondary school or equivalent graduate	187,282	5.03	105,017	5.65	82,265	4.40
High school or equivalent graduate	754,981	20.26	407,781	21.96	3,472	0.19
Associate degree or bachelor's degree	470,372	12.62	247,325	13.32	223,047	11.93
Master's degree	36,511	0.98	19,401	1.04	1,711	0.09
Ph.D.	11,529	0.31	6,427	0.35	5,102	0.27
Unknown	5,432	0.15	30,454	1.64	23,866	1.28
Total	3,726,582	100	1,857,345	100	1,869,237	100

Reference: TurkStat

According to TÜİK data for 2013-2014, on national education, there are 1175 preschool institutions, 811 primary schools, 571 secondary schools, 181 high schools and 346 technical and vocational high-schools in İzmir. 50,731 preschool children are educated by 3,553 teachers, whereas there are 224,719 students and 13,819 teachers in primary schools, 230,338 students and 13,770 teachers in secondary schools, 133,911 students and 6,425 teachers in high schools, 122,950 students and 8,313 teachers in technical and vocational high schools. Furthermore, according to TÜİK data for 2013-2014, the number of primary school students per teacher is 19 in Turkey, and 16 in İzmir. In a parallel vein, the number of students corresponding to each secondary school teacher is 15 in Turkey, and 13 in İzmir.

	Total	Faculty	Institute	College	Vocational College
Dokuz Eylül University	36	13	10	5	8
Ege University	39	14	9	7	9
İzmir Institute of Technology	5	3	1	1	
İzmir University of Economics	14	7	2	2	3
Yaşar University	11	7	2	1	1
Gediz University	10	5	2	1	1
İzmir University	12	7	2	2	1
Katip Çelebi University	18	12	3	1	2
Şifa University	5	3	1	-	1

Reference: University Websites (August 2014)

İzmir is home to 9 universities, 5 of which are private, and 4 are state universities. The number of units of each university is shown on the table above. The data available shows that education in İzmir is on a track of development in terms of the level of education received by the population, as well as the expansion of the service sector.

4.1.8 Economy

Agro-industry is fairly developed in İzmir. Textile, apparel, food, beverages, beer, tobacco products and feed industries are among the leading ones. Furthermore, iron-steel, petrochemicals, automotive, cement, shoe, fertilizer, agricultural machinery, and ceramics producers serve both domestic and overseas markets.

In addition to being endowed with a port, the proximity of raw materials, the wealth of qualified labor force, and means of transportation, help the development of industry, and render İzmir the commercial hub of the region. The manufactures of the industry are renowned for their quality meeting global standards.

There are coal, gold, copper, lead, zinc, iron, antimony, perlite, graphite, asbestos, titanium, and dolomite mines and marble quarries in the area. İzmir is one of the most developed cities in Turkey, in terms of the production of construction materials and building.

In terms of industry, the region is second only to Marmara. There are wide gaps among the regions, on the development and industry scales. The shores of the Aegean Region are more developed with a larger portion of industrial establishments. Indeed, the largest and most developed city of the region is located on these shores. İzmir is crucial for its industrial base, fair, and export-oriented harbor. İzmir is also the location of the Aliğa Oil Refinery. İzmir's industry is concentrated on automotive, metal goods, chemicals, ceramics, weaving, cement, tobacco and olive oil, whereas Edremit and Ayvalık is rich in olive oil, Aydın, Denizli and Manisa are famous for weaving, Uşak is a center of sugar, weaving and leather, Afyon is home to sugar, cement, paper and marble industries, and Uşak, Gördes, Kula, Demirci and Simav focus on carpet-weaving.

Furthermore, hydroelectric, thermal, and geothermal power plants contribute to the regional economy.

Yatağan - Muğla, Tunçbilek - Kütahya, Soma - Manisa are home to thermal power plants. The sole geothermal power plant of Turkey is located in Sarayköy, Denizli. Hydroelectric power plants of the region

include Demirköprü (Demirci, Körübaşı, Salihli-Manisa), Adıgüzel (Güney-Denizli) and Kemer (Bozdoğan-Aydın). İzmir's port of Alsancak is among the largest container ports of Turkey.

(www.izmir.bel.tr)

It is above national averages in terms of gross domestic product per capita, and the share of industry in overall employment figures. The share of agriculture in overall employment is, on the other hand, lower than the national average.

İzmir's economy is mostly based on industry, commerce, transportation-communication, and agriculture. In İzmir, petroleum and chemicals, metal, textiles, machinery, automotive and food, tobacco and agriculture-based industries are in the forefront. The commercial life of İzmir is characterized by food, commerce, construction, textiles-apparels, wood-furniture, chemical-plastics, and trading of agricultural products. The production of cotton, grapes, olives, figs, tobacco, vegetables-fruits, fish and animal products come in the lead in terms of rural activities.

İzmir accounts for approximately 5.98% of all Turkish exports, and almost half of all exports from the Aegean Region. In particular, food products, construction materials, textiles, wooden products and furniture, chemicals, and trading of agricultural products are the dynamos of commerce in İzmir. The national and international bank networks and exchanges provide İzmir with a strong capital market. The largest commodity market of Turkey is located in İzmir.

Rich in terms of raw materials used by the industry, İzmir is also lucky in terms of distribution and volume of geothermal energy resources. (TÜİK, Selected Indicators About İzmir, 2012)

4.1.8.1 Gross Domestic Product and Added Value

In the period 1987-2001, the gross domestic product growth in İzmir, along with its share in the overall GDP of Turkey registered negative growth in years 1989, 1991, 1994, 1999, and 2001, whereas the growth was positive in the remaining years. The said period saw İzmir register an average annual growth of 2.8%. Against the background of development of national GDP, the years of negative growth correspond to the years where the national economy suffered from recession or significant crises.

Growth of İzmir's GDP, in Comparison to the Region and the rest of Turkey (Current Prices, TRY thousand)

Level	1987	1990	1995	2000	2001
İzmir	5,797	29,293	577,547	9,089,081	13,382,810
Aegean Region	12,392	62,154	1,210,816	19,036,527	27,863,436
Turkey	74,722	393,060	7,762,456	124,583,458	178,412,438
İzmir / Aegean Region (%)	46.8	47.1	47.7	47.7	48
İzmir / Turkey (%)	7.8	7.5	7.4	7.3	7.5

Reference: TÜİK, 2012

2010 GAV (Gross Added Value) rankings see İzmir follow İstanbul and Ankara as a third in the Level 2 regions (Table 52). In the period 2004-2010, İzmir ranked 23rd in the GAV increase rate rankings, with a score of 89.1%. This fact indicates that the recent economic performance of İzmir, hitherto a city with one of the largest economic bases in

**Development of GAV at İzmir, and its Position within the Region and Country, 2004-2010
(TRY Million)**

Level	2004	2005	2006	2007	2008	2009	2010
İzmir	33,467	38,126	44,377	49,695	55,859	55,472	63 298
Aegean	69,618	79,814	93,637	103,765	117,628	118,231	133 944
Turkey	494,884	571,715	668,418	754,385	854,585	864,450	980 547
İzmir / Aegean Region (%)	48.1	47.8	47.4	47.9	47.5	46.9	47.3
İzmir / TR (%)	6.8	6.7	6.6	6.6	6.5	6.4	6.5

Turkey, is not satisfactory. Yet, it is evident that in 2010, İzmir's GAV increase over the previous year (14.1%) was higher than the national average (12.3%) and other Level 2 regions with a high share of national GAV.

GDP per capita (US Dollars)

	Turkey	Aegean Region	İzmir
1987	1,629	2,021	2,722
1990	2,655	3,123	4,156
1995	2,727	3,133	4,093
2000	2,941	3,403	4,302
2001	2,146	2,545	3,215

(İZKA, İzmir: Analysis of Current State of Affairs, 2013)

4.1.8.2 Agriculture and Animal Breeding

General Land Distribution of İzmir Province (Decares)

	Total Land Area	Agricultural Land	Forests and Shrublands	Grasslands and Pastures	Other Lands
Land Area (Da.)	12,086,112	3,421,490	4,905,475	513,410	3,245,737
Share of all land area	100	28.3	40.6	4.2	26.9

(www.izmir.tarim.gov.tr, 2013)

Distribution of Agricultural Lands in İzmir in 2013, According to the Form of Use (Decares)

Fields	1,403,282.0
Vegetable gardens	400,262.0
Flower beds	10,841.8
Vineyards	134,499.0
Fruit orchards	291,966.7
Citrus orchards	46,328.0
Olive groves	967,775.0
Poplar woods	11,590.0
Fallow	36,737.0
Unused arable land	118,209.0
TOTAL AGRICULTURAL LAND	3,421,490.5

(www.izmir.tarim.gov.tr, 2013)

İzmir's Animal Breeding Figures for year 2013

PRODUCTS	Production (Tons)	Average Sale Price (TRY/kg)	Production Value (TRY)	Share in the Animal Production of the Province (%)
Milk (Cattle)	1,389,395.81	0.80	1,111,516,644.00	30.93
Milk (Sheep)	16,281.55	1.75	28,492,712.50	0.79
Milk (Goats)	11,224.61	1.90	21,326,759.00	0.59
Meat (Cattle)	28,351.77	28.00	793,849,560.00	22.09
Meat (Lamb)	2,767.18	25.00	69,179,500.00	1.92
Meat (Goats)	24.97	22.00	549,340.00	0.02
Meat (Chicken)	229,744.00	4.50	1,033,848,000.00	28.77
Meat (Turkey)	16,093.00	9.00	144,837,000.00	4.03
Wool	531.69	3.50	1,860,899.25	0.05
Goat Hair	90.79	2.75	249,667.28	0.01
Honey	2,801.23	19.00	53,223,427.00	1.48
Wax	146.43	14.00	2,049,978.00	0.06
Eggs (1000)	1,110,231	0.30	333,069,420.00	9.27
TOTAL			3,594,052,907.03	100.00

(www.izmir.tarim.gov.tr, 2013)

İzmir's Agricultural Production Figures for year 2013

Product Groups	Product Value (TRY)	Share in Overall Production (%)
Field Production	1,266,569,972	16.60
Vegetables	1,089,899,893	14.28
Fruits	1,193,934,990	15.64
Flowers	123,432,958	1.62
Total plant production	3,673,837,812	48.14
MEAT (White + Red)	2,042,263,400	26.76
Milk (Cattle + Sheep + Goat)	1,161,336,116	15.22
Eggs	333,069,420	4.36
Honey + Wax	55,273,405	0.72
Wool + Hair	2,110,567	0.03
Total animal production	3,594,052,907	47.09
Fish from sea	13,878,437	0.18
Other aquaculture products	3,689,632	0.05
Inland waters fishes (Hunting)	0	0.00
Farmed fishes	346,091,550	4.54
Total Aquaculture Production	363,659,619	4.77
Total Agricultural Production	7,631,550,338	100

4.1.8.3 Commerce

İzmir's External Trade Indicators

Imports 2012			Exports 2012		
(Thousand \$)	%	Province Rank	(Thousand \$)	%	Province Rank
10,576,824	4.47	3	8,658,822	5.68	4

(TÜİK, Selected Indicators About İzmir, 2012)

Exports per Economic Activity, 2012 Data

	Turkey	İzmir	İzmir Compared to the Rest of the Country
Agriculture and forestry	5,188,858.00	765,509.00	14.75
Fishing	190,340.00	25,243.00	13.26
Mining and quarries	3,160,765.00	188,687.00	5.97
Manufacturing	143,196,549.00	7,621,447.00	5.32
Electricity, gas and water	190,211.00	1.00	0.00
Wholesale and retail trade	534,800.00	57,675.00	10.78
Real estate leases and business	544.00	234.00	43.01
Other social and private services	2,307.00	27.00	1.17
Total	152,464,375.00	8,658,822.00	5.68

(TÜİK, Selected Indicators About İzmir, 2012)

4.1.8.4 Tourism

The third largest city of Turkey, İzmir is also an important center of culture, arts, and commerce. İzmir is endowed with coves where all colors of the sea, from turquoise to dark blue meet the land, beaches, and thermal springs.

Ephesus and Pergamon, famous cities of antiquity, were the largest of their era. Perfect specimens for displaying all the riches of Ion culture, these cities were famous not only for commerce, but also for arts and religious festivities.

Called "Beautiful Smyrna" throughout the ages, İzmir is located for 8500 years on the western edge of Asia Minor, in the depth of a long and narrow bay. A typical haven of Mediterranean climate, İzmir is described by one of its residents, Herodotus with the words "they founded their city under the most beautiful sky in the world, in the best of climates", writing thousands of years ago. İzmir continues its development as the city of arts, culture, tourism, commerce and industry, as the modern face of Turkey extending towards the west.

(<http://www.izmirturizm.gov.tr/>)

Annual Breakdown of Foreigners Visiting İzmir

	2012	2013	2014
5 Months (January-May) Total	317 532	339 566	326 472
Grant Total	1,368,924	1,407,240	

(<http://www.izmirturizm.gov.tr/>)

Breakdown of Foreign Visitors per Arrival Means and Months

	2012		
	Air	Maritime	Total
5 Months Total	214,304	103,228	317,532
Total	850,396	518,528	1,368,924

	2013		
	Air	Maritime	Total
5 Months Total	206,736	132,830	339,566
Total	874,225	533,015	1,407,240

	2014		
	Air	Maritime	Total
5 Months Total	215,041	111,431	326,472
Total			

(<http://www.izmirturizm.gov.tr/>)

Annual breakdown of the museum visitors in İzmir

	2012	2013	2014
5 Months Total	1 098 884	970 740	977 397
Total	3 255 689	2 937 830	

(<http://www.izmirturizm.gov.tr/>)

Museum Visitor Counts in İzmir (January-May)

Name of Museum or Ruins	2012	2013	2014
Museum of Archaeology	8,879	3,891	16,987
Ataturk Museum	0	0	0
Museum of History and Arts	13,874	15,512	1,813
Agora	21,959	25,041	30,248
Ephesus Museum	54,439	0	0
Ephesus	297,128	576,535	577,869
St. Jean	60,949	114,896	128,785
Hill Houses	36,994	58,264	47,615
Pergamon Museum	8,063	6,454	8,058
Acropolis	58,686	82,905	89,979
Asclepieion	24,180	44,972	45,782
Basilica	10,866	5,157	3,087
Çeşme Museum	12,969	7,424	10,556
Ödemiş Museum	2,647	1,742	25
Tire Museum	4,788	6,019	4,032
Çakırağa Mansion	6,110	21,928	12,561
Grant Total	622,531	970,740	977,397

(<http://www.izmirturizm.gov.tr/>)

Accommodation Figures

Year 2014	Food and Beverage	Accommodation		
		Number of Facilities	Rooms	Beds
Operation Certificates	63	165	15,363	31,916
Investment Certificates	17	50	4,789	11,281
Total	80	215	20,152	43,197

(<http://www.izmirturizm.gov.tr/>)

4.1.9 Cultural Environment and Arts

İzmir's location, cultural and historical wealth, status as a metropolis as well as the most European city of Turkey, in addition to ease of transportation given its central location on the passage between different regions, combined with its climate suitable for tourism, paved the way for a socio-cultural structure conducive to cultural activities and art events.

Furthermore, İzmir is a city of tolerance and a gateway for races, where different cultures, lifestyles and belief systems (Muslims, Christians, Jews, Armenians, Greeks etc.) live side-by-side in peace for thousands of years.

İzmir is a province of antique settlements, including but not limited to Tepekule (Bayraklı), Smyrna, Ephesus, Pergamon (Bergama), Teos (Sığacık), Lebedos (Ürkmez), Kyme (Aliağa), Allianoi (Yortanlı), Thyrea (Tire), Phokaia (Foça), Kolophon (Değirmendere), Erythrai (Çeşme), Klazomenai (Urla), Metropolis (Torbalı), Claros (Ahmetbeyli) and Myrina (Aliağa), home to nearly 36 civilizations throughout the ages. Its lands still offer yet-to-be-unearthed riches from those days.

Moreover, throughout the ages, İzmir was a health center with 19 baths such as world famous Agamemnon, Asklepion, Allianoi, Karakoç and Çeşme-Şifne Ilica. It still is an important center for visitors from all around the world, and particularly from Scandinavia, seeking wellness alternatives in health and thermal tourism.

4.1.9.1. Museums and Ruins

TÜİK's Cultural Statistics categorize private museums under the category of other museums not affiliated with the ministry. This kind of museums account for 63% of all museums in İzmir, and include museums for children, hobby museums, industry museums, and various historical development museums. The City Archive and Museums set up in recent years by local governments also make important contributions to the cultural life of the city, with a view to fostering an urban identity and awareness.

Museums and Ruins in Central İzmir

Nr.	Name of Museum / Ruins
1	Museum of Archaeology
2	Museum of Ethnography
3	Museum of History and Arts
4	Ataturk Museum
5	İzmir Agora Ruins

Museums Affiliated with the Ministry of Culture and Tourism

Nr.	Name of Museum / Ruins
1	Ataturk Museum
2	Birgi Çakırağa Mansion
3	Pergamon Museum
4	Çeşme Museum
5	Museum of Archaeology
6	Museum of History and Arts
7	Museum of Ethnography
8	Selçuk Ephesus Museum
9	Ödemiş Museum
10	Tire Museum

Reference: Web site of İzmir Provincial Directorate of Culture and Tourism

Museums of Other Entities and Organizations

Nr.	Museum Name	Entity-Organization
1	Ahmet Piriştina City Archive and Museum	Metropolitan Municipality of İzmir
2	Erdoğan Özgörkey Automobile Museum	Özser Otomotiv Ürt. Tic. ve Serv. Hiz. A.Ş.
3	Ege University Museum of Ethnography	Ege University
4	Konak Mun. Ümran Baradan Museum of Games and Toys	Konak Municipality
5	Mask Museum	Konak Municipality
6	Selçuk Çamlık Outdoors Steam Locomotives Museum	State Railways, 3rd Sector, İzmir
7	Selçuk Yaşar Museum and Art Gallery	Yaşar Education and Culture Foundation
8	State Railways, 3rd Sector, Museum and Art Gallery	State Railways, 3rd Sector, İzmir
9	Chamber of Commerce Museum	Chamber of Commerce of İzmir
10	Yıldız City Archive and Museum	Ödemiş Municipality
11	İzmir Museum of Joy and Caricatures	Konak Municipality
12	Ege University, Paper and Book Arts Museum (December 2012)	EU Billian Residence (Former building of Strategy Development Department)

Reference: <http://www.kulturvarliklari.gov.tr/TR,43980/ozel-muzeler.html>

Local Excavations

Nr.	Name of Excavation	Location
1	Bağlararası	Çeşme
2	Panaztepe	Menemen
3	Ulucak Mound	Kemalpaşa
4	Ayasuluk Hill and St. Jean Church	Selçuk
5	Bayraklı Mound Ruins	İzmir
6	Yeşilova Mound	Bornova - İzmir
7	Agora - Konak	İzmir
8	Limantepe Ruins	Urla
9	Klazomenai Ruins	Urla
10	Teos	Seferihisar
11	Phokaia	Foça
12	Mount Nif	Kemalpaşa
13	Erythrai Ruins	Çeşme-İldırı
14	Klaros	Menderes
15	Metropolis	Torbalı

Foreign Excavations

Nr.	Name of Excavation	Location
1	Pergamon	Bergama
2	Ephesus	Selçuk
3	Kyme	Aliağa

4.1.9.2 Libraries

İzmir's Culture Economy and Culture Infrastructure Inventory and Culture Economy Development Strategy, 2012, by İzmir Development Agency notes that, in 2011 there were a total of 1297 libraries in İzmir, including the National Library, provincial and district public

libraries, university libraries, educational institutions' libraries, municipal libraries, and other libraries. These libraries serve under and are managed by the Ministry of Culture and Tourism, Provincial Directorate of Culture and Tourism, Metropolitan Municipality of İzmir, District Municipalities, Universities, other education institutions.

Other libraries established by private entities, professional chambers, foundations and associations, on the other hand, are administered by and serve with these entities. One should note that the total number of libraries, excluding the libraries of educational institutions, is 75.

4.1.9.3 Culture and Art Centers

Municipal Culture Centers

One can forcefully argue that the number of culture centers and multi-functional halls in İzmir rose significantly after 2008. The audience capacity of the culture centers operating within the borders of İzmir stands at 11860 as of 2012. This figure includes 38 culture and art centers, as well as 2 culture/memorial homes, and one former synagogue restored as a culture space.

Municipality	Culture Center
Metropolitan Municipality of İzmir	İzmir Arts Center
	Ahmed Adnan Saygun Arts Center
	İzmir Fair Youth Theater
	İsmet İnönü Arts Center
	Historical Gas Plant
	Bornova Culture Center
	Çiğli Culture Center
	Altındağ Culture Center
	Ayavukla Church Culture Center
Aliağa	Aliağa Atatürk Culture Center
Balçova	Balçova Atatürk Culture Center
Bayraklı	İhsan Alyanak Culture Center
Buca	Buca Municipality Culture and Arts Center
	Yıldız Culture and Arts Center
Bornova	Uğur Mumcu Culture Center Sevda Şener Stage and Multi-Functional Hall
	Altındağ Recreational Area Yıldız Kenter Stage
	Çamdibi Indoors Market Nedret Güvenç Stage
	Naldöken Neighborhood Culture Center (Cemevi)
	Mevlana Community and Science Center Stage
Foça	Reha Midilli Culture Center
Gaziemir	Gaziemir Atatürk Culture Center
	Nuri Özseçkin Culture Center
Karabağlar	Çalıkıuşu Convention and Exhibition Hall
Karşıyaka	Prof. Aydın Güven Gürkan Culture Center
	Ziya Gökalp Culture Center
	Synagogue
	İsmail Cem Culture Center
	Latife Hanım Memorial
	Postacılar Culture Center and Wedding Hall
Konak	Dr. S. Akçipek Eşrefpaşa Culture Center
	Güzelyalı Culture Center
	Prof. Türkan Saylan Culture and Arts Center
Kemalpaşa	Former Movie Theater
Menemen	Menemen Municipal Culture Center

Municipality	Culture Center
Menderes	Youth and Culture and Arts Center
Narlıdere	Narlıdere Atatürk Culture Center
Ödemiş	Ödemiş Municipality Culture House
	Ödemiş Culture Center
Tire	Tire Culture Center
Urla	Urla Atatürk Culture Center

Reference: İZKA İzmir's Culture Economy and Culture Infrastructure Inventory and Culture Economy Development Strategy, 2012 (June 2013)

Scientific and Cultural Event Halls of Universities

Almost all units of universities have small or medium-scale meeting halls where their socio-cultural events are organized. Furthermore, there are meeting halls where national and international scientific and cultural events can be held.

University	Scientific and Cultural Event Halls
DEU	DEÜ Sabancı Culture Palace
	Meeting Hall
	Concert Hall
	Theater Hall
	Conference Hall
EU	Atatürk Culture Center (AKM)
	Prof. Yusuf Vardar Möbte Culture Center
	Ege University Culture House
İYTE	Meeting Hall
	Conference Hall
	Conference Hall
Yaşar University	Conference Hall

Reference: İZKA İzmir's Culture Economy and Culture Infrastructure Inventory and Culture Economy Development Strategy, 2012 (June 2013)

In addition to the abovementioned venues, DEU has Eylül Köşk, Eylül Cafe, and Eylül Çatı restaurant, and EU has Culture and Arts House, Murat Köşk, 50th Year Köşk as other social and cultural event spaces.

Culture Centers of the Consulates

Five culture centers are operated under the consulates in İzmir: German Culture Center, Italian Culture Center, French Culture Center, American Culture Center, and British Culture Center, serving as venues for scientific and cultural events.

Culture and Arts Centers of Private Entities

The culture and arts centers built by the private sector in İzmir province will help complete the province's culture venue infrastructure. 17 culture and arts center the private sector operates in the city has a total seating capacity of 6911. The individual capacity numbers of the culture centers operated by private entities and organizations underscore two larger facilities located in the central districts. In this context, Tepekule Convention Center and Yüksel Eraslan Culture Center are able to host events with substantial attendance counts.

Culture and Arts Events and Festivals in İzmir

İzmir Culture and Arts Foundation organizes İzmir Music Festival on June-July of each year, with events taking place in the city center

and venues exhibiting the thousands of years of heritage the city enjoys. To date, the festival hosted numerous world-renown artists, as well as concerts by famous local and foreign groups. Numerous rock and classical music concerts and ballet and theater shows were held in this context. Each year the festival brings in famous artists and groups, to meet thousands of art lovers. Furthermore, International İzmir Jazz Festival is held within the first half of each March. The festival contributes immensely to the cultural richness of the city, bringing Turkish and foreign jazz groups to the jazz loving audiences in İzmir.

On the other hand, International Fair of İzmir, making the city the window of fair organization in Turkey, and constituting a crucial element of the city's identity, helps underline specialized fairs' importance, as well as contributes to the culture and arts scene in the city, serving as an important culture and arts center for İzmir. Moreover, halls offering large exhibition spaces facilitate the organization of large-scale culture and arts events, such as biennials or festivals.

Local Festivals Held in İzmir

Nr.	Festival
1	Bayındır Camel Fights Festival
2	International İzmir Puppet Festival
3	Sailor Children Festivals
4	Alaçatı Herbs Festival
5	International Bayındır Flower Festival
6	Konak Municipality International Poetry Festival
7	Narlıdere Youth and Flower Festival
8	Mordoğan Meeting with the Sea
9	Konak Municipality Alsancak Festival
10	Female Artists Festival
11	6th Afro-Turks Spring Festival
12	Kemalpaşa Golden Cherry Culture and Arts Festival
13	Buca Municipality & Fom Ged International İzmir Music and Dance Festival
14	Konak Municipality Gültepe Rumeli Festival
15	Bull Fighting
16	Buca Municipality and Belenbaşı Village, Yörük Culture and Cherry Festival
17	Buca Municipality International Balkan Festival
18	Aliğa Municipality Labor and Peace Festival
19	Güzelbahçe Environment Festival
20	Karaburun Festival
21	Çandarlı Culture and Arts Festival
22	Çiğli Victory and Peace Festival
23	Beydağ Fig Festival
24	8th International Foça Culture, Arts and Fishing Festival
25	Menemen 9 September Culture, Arts, and Liberation Festival
26	Karşıyaka Municipality, 5th İzmir International Dance Festival and Karşıyaka Festival
27	Konak Municipality Toros Festival
28	Bornova Youth and Peace Festival
29	Karşıyaka Festival
30	Konak Municipality Güzelyalı Festival

Reference: Web site of İzmir Provincial Directorate of Culture and Tourism

4.1.10 State of Infrastructure and Transportation

4.1.10.1 Drinking Water Infrastructure

İzmir is the fastest growing city of Western Anatolia, and is currently home to a population of 4 million. This staggering growth was paralleled by an increase in the demand for drinking water. The number of subscribers of İzmir Water and Sewage Administration (İZSU) reached 1,274,462 as of the end of 2013. The provincial center consumed an average of 516.349 m³/day of water in year 2013. Urban İzmir (the former metropolitan municipality area) receives uninterrupted water supply for 24 hours a day.

The amount of water supplied (to the former metropolitan municipality area covering 11 district, plus partial supplies to Menemen and Urla districts) is 188.467.190 m³/year.

The reviews by State Hydraulic Works (DSİ) revealed that Tahtalı and Balçova Dams in the Scada system and Halkapınar, Gökusu, Sarıkız and Menemen wells are capable of producing an annual average of 324 million m³ (İZSU 2013 Annual Operations Report).

The annual potable water volume of İzmir is, according to DSİ's hydrological data for year 2011, 1.914 billion m³. The annual potable water volume per capita is 483 m³. National figure for annual potable volume per capita stands, on the other hand, at 1,498 m³.

An analysis of the water potential of the province reveals that 26% of all potable water is supplied from underground waters, whereas 74% is from surface waters. Among the surface water sources in İzmir, Küçük Menderes Basin supplies 48%, Northern Aegean Basin supplies 38%, and Gediz Basin supplies 14% (İZKA Current Situation Analysis Report for Year 2013).

In terms of sources, the surface water sources supply most of the water potential. On the other hand, the actual use figures show that in 2008, 90% of all water used was supplied from underground sources, while this figure receded to 47.66% by 2013. The comparison with 2008 data reveals that the use of surface waters increased, while the use of underground waters fell.

The breakdown of İzmir's total annual water use of 589 hm³ shows that the single largest point of consumption lies in agriculture. Furthermore, the surface waters were found to be consumed mostly for drinking water supply (45%) and agricultural (42%) purposes, whereas agriculture consumed 63% of underground waters and industry used a further 32% (İZKA Current Situation Analysis Report for Year 2013).

In the production and distribution side of the picture, the drinking waters are treated at the points of production. Pumps supply water to main supply lines, storage tanks, grid, and branches. Water is then metered and supplied to subscribers 24 hours a day without interruption. In order to ensure smooth operation of the distribution system, all machinery, plants and equipments on the distribution system are regularly maintained, repaired and improved. To help with the supply of healthy water, analysis and disinfection works are carried out on specific check-points. The tanks, pumps etc. on the distribution lines are secured with a view to ensuring the security of distributed water. Scada system is utilized to monitor and control water supply.

In use since year 2000, the Scada system allows the monitoring and control of water supply in the city. All production sources, as well as pumping facilities and tanks on the distribution lines, and some main line valves are under the control of Scada center operating 24 hours a day. The tender for the project developed to extend the Scada system to cover all districts and larger settlements located in the area of jurisdiction extended through the Law nr. 5216 is executed; relevant contract is signed with the awarded firm; the site is delivered on 24.01.2013, whereupon the system installation works commenced. Within the framework of the contract, each check-point will become operational once the work on it is completed. The field implementation of the project is scheduled to be completed within year 2015.

The current Scada system currently covering 11 districts and operated at Halkapınar Water Plant since 1999, is undergoing both modernization, and expansion so as to cover 21 districts from Aliğa to Selçuk. Formerly, the drinking water sources in an area of 937 km² had been controlled from a single center, on 7 days a week, 24 hours a day. The project described above extends the monitoring area by approximately 6 fold, to 5,400 km². Once the work is completed in 2 years, 331 wells and 142 pumping stations, 161 tanks, 780 pumps and 220 valves, as well as Görece, Ürkmez, Balçova Gördes and Güzelhisar dams' drinking water treatment plants will be monitored and controlled from a single center (İZSU Operations Report for year 2013).

4.1.10.2 Waste Water and Waste Management Infrastructure

According to the "Municipal Waste Water Statistics Survey 2012" by TurkStat (TÜİK), İzmir ranks first thanks to the number of treatment plants to meet European standards, and the amount of water treated using advanced biological waste water treatment methods per capita. Only 70 of all 460 waste water treatment plants operated in Turkey are equipped with advanced biological systems. 14 of these are located in İzmir (İzmir Metropolitan Municipality Press).

İZSU also has the first public laboratory accredited for drinking water and waste water analyses, among all Water and Sewage Administrations of Turkey.

In 2012, a capacity expansion took place within the framework of Environment Assessment and Analyses Qualification Certificate received from the Ministry of Environment and Urban Planning; increasing the number of parameters İZSU Laboratory is authorized to analyze with respect to water and waste water, from 13 to 36. Furthermore, the audits carried out by Turkish Accreditation Agency led to an increase in the number of parameters the laboratory is accredited for, from 42 to 56 (İZSU Operations Report for year 2013).

The 2008-2013 period saw the building of 10 advanced biological waste water treatment plants, in addition to Çiğli and Güneybatı plants. Currently the Metropolitan Municipality operates a total of 25 plants, including biological and natural treatment plants. Once Bergama, Ödemiş, and Kiraz are included in the picture, 273,718 thousand cubic meters of water was treated in 28 plants in İzmir. 97.9% of this volume was treated using advanced biological methods. (İzmir Metropolitan Municipality Press).

The waste water treatment processes in year 2013 produced a treatment sludge volume of 123,098 tons. The treatment sludge

produced at the waste water treatment plants operated by İZSU are then transferred to sludge drying beds made of impervious geomembrane materials at Çiğli Waste Water Treatment. There, the sludge is stabilized using calcium oxide.

From July 2013 on, the sludge cakes transferred from surrounding plants to Çiğli Waste Water Treatment Plant are dried to achieve a dry-matter rate of 90%. In this context, 4,874 tons of sludge cake was dried. Since November 2013, the sludge decomposition mechanisms are being introduced. As part of these efforts, 121,933 m³ tons of condensed sludge containing an average of 6% solid matter was fed into decomposition mechanisms (İZSU Operations Report for year 2013).

In 2010, total municipal domestic waste volume of İzmir stood at around 4,227 tons/day. A review of the population to whom solid waste collection services are provided reveals that 93% of all İzmirites receive these services (100% of the population of municipal areas), corresponding to a figure exceeding the values for Turkey and the Aegean region by approximately 10 points.

However, despite the strong standing in terms of solid waste collection, İzmir suffers from insufficient disposal capacity. The municipality's efforts to ameliorate this picture are still in progress. Since 2007, waste is disposed of at Harmandalı Landfill (İZKA Current Situation Analysis Report for Year 2013).

4.1.10.3 Energy Infrastructure

İzmir province is home to electricity generation plants with an installed power of 2,584 MWh.

There are no hydroelectric power plants in İzmir. However, there are plans for the building of Karaağaç, Kocayatak and Ortaköy hydroelectric power plants on river Gediz, to generate 120.04 GWh on an average each year, on the basis of an installed power base of 29.91 MW. The natural gas thermal power plant in Aliğa, on the other hand has a total installed power figure of 180 MW.

In order to meet the growing power needs, the installed power base of Turkey is to be increased from the current level of approximately 54,000 MW to 80,000 MW or 96,000 MW respectively for the low and high consumption scenarios of ETKB, by year 2020.

As of year 2010, İzmir consumes 8.7% of national electricity generation output. Its share of consumption in the output of Aegean Region is 54.9%. While the electricity consumption in Turkey grew by 9.7% in 2010 over the previous year, İzmir registered a growth of 11.1%. İzmir's electricity consumption figure of 15,700 GWh in 2008, however, fell in 2009 by 14.7%, in a trend usually attributed to the economic crisis. It bounced back in 2010, to reach 14,900 GWh by an increase of 11.1%.

The largest share (36%) in İzmir's electricity consumption is held by the industry, followed by residential units (34.5%), offices (11.8%), and government agencies (5%). The rest of the consumption volume is used for lighting, irrigation, and other purposes.

4.1.10.4 Mineral Resources

İzmir province is rich in many industrial raw materials and metal ores. The mineral wealth includes gold, antimony, copper, lead, mercury, zinc, alunite, limestone, dolomite, feldspar, graphite, perlite, marble, and lignite.

The breakdown of economic activity in İzmir according to major sectors shows that the mining and quarry operations account for less than 1% of number of businesses, employment, and turnover.

In the period 2007-2011, a total of 838 investment subsidy certificates were issued to İzmir province. 2% of these, amounting to 17 certificates were issued to mining operations. Under these, a total of TRY 215 million is to be invested, to create an employment figure of 699. In the new subsidy system introduced in 2012, investments in mining are among the priority investment areas for İzmir (İZKA Current Situation Analysis Report for Year 2013).

4.1.10.5 Transportation Infrastructure

A total of 2,971,564 thousand Liras was invested in transportation in İzmir, in the period 2003-2011. A breakdown of public transportation expenditures in year 2011 shows that in Turkey, the largest share of investments (29.6%) were in transportation/communications sector. In İzmir, 39.9% of public investments (TRY 243 million) was in transportation/communications. This figure corresponds to 82% of the respective investment item in the Aegean Region, and 2.3% in Turkey (İZKA Current Situation Analysis Report for Year 2013).

İzmir is the third largest city of all Turkey, and the largest of the Aegean Region, creating a substantial passenger and cargo traffic. The heart of the Aegean Region, İzmir lies on the north-south traffic axis, connecting agriculture, industry and tourism zones to each other. Furthermore, its port serves both cruise tourism, as well as exports, while Adnan Menderes Airport provides international connections.

The level of accessibility through air travel is a function of the time to access the nearest airport, the flight traffic for the airport, and the number of connections with other airports. In terms of level of accessibility, İzmir ranks fourth after İstanbul, Ankara, and Antalya. Out of the three airports in İzmir, Adnan Menderes Airport is located in Gaziemir district. Selçuk Airport is in Selçuk district, whereas Çiğli district is home to Çiğli-Kaklıç military air base.

İzmir is connected to all the neighboring provinces via direct highways. Its road network also includes İzmir Ring Road and İzmir-Çeşme and İzmir-Aydın freeways. The freeway to connect İzmir to Bursa, over Manisa, is projected to begin to the east of the city, and proceed towards Kemalpaşa-Turgutlu.

The state roads connecting İzmir to neighboring provinces are mostly highways. İzmir has two roads lying to the north and south. The road from İzmir to East, on the other hand, reach to Ankara, via Uşak and Afyon. This road connects the interiors of Aegean Region and the Central Anatolia to the Aegean Sea.

Given its position on the western edge of Anatolia, İzmir is a gateway to the sea. However, the city has yet to make effective use of its potential accessibility over maritime routes, at a national and international scale.

As of 2011, Aegean Region contains 17.5% of the overall railway network of Turkey. İzmir's share in the whole Aegean Region is 19.5%, and in the whole country is 3.4%. İzmir ranks 6th among 81 provinces in terms of railway track length. The railway is used for passenger traffic, bulk loads, containers, and other cargo traffic (İZKA Current Situation Analysis Report for Year 2013).

In İzmir, urban transportation systems make use of roads, rail systems, and sea. An average of 1,250 thousand passengers are transported each day. 74% of these use roads, 23% use rail systems, and 3% use sea routes.

74% of mass transportation in İzmir is provided on ESHOT's buses. However, over the years the share of roads in transportation is on decrease, particularly due to the increased use of subway and suburban rail (İZBAN) systems. The roads carry not only buses, but also taxi-cabs, shared taxis, and shuttle minibuses for mass transportation.

Within the framework of the "Transformation of Transportation" project initiated by the Metropolitan Municipality of İzmir in 2000, bridges, overpasses-underpasses, and modern rail transportation

Rail Systems Map of the Metropolitan Municipality of İzmir



systems such as subways and trams are to be implemented. İzmir Transportation Master Plan (İUAP) is drawn up to regulate İzmir's transportation and traffic problems till year 2030, and to provide for future projects concerning the transportation network (İZKA Current Situation Analysis Report for Year 2013).

The rail system operated by İZBAN A.Ş. has a length of 80 kilometers, and contains 32 stations. İzmir Suburban System is composed of two major sections: the Northern axis of Aliğa-Alsancak-Halkapınar, and the Southern axis of Halkapınar-Alsancak-Cumaovası. The northern line between Aliğa-Alsancak is 57 km long, and contains 20 stations. The southern line between Alsancak-Cumaovası is 23 km long, and contains 12 stations. The completion of the additional 30 km route between Cumaovası and Torbalı will extend the Suburban System of İzmir to 110 km, connecting 38 stations. Turkey's largest urban rail transportation system, the Suburban System of İzmir, will be further extended to 200 km, with the projected line to reach to Selçuk, and the line to Bergama, which is still at the project design stage.

In addition to the Suburban System, the subway system operated by Metro A.Ş. runs a line of 19.5 km in total, connecting 17 stations. The Metropolitan Municipality of İzmir also has the projects in place for a 5 km subway line connecting 5 stations between F. Altay and Narlıdere, as well as a further 4.5 km line connecting 5 stations between Halkapınar and Intercity Bus Terminal.

Furthermore, 13 km Konak tram line, and 9.7 km Karşıyaka tram line projects will also help increase the share of rail systems in the mass transportation in İzmir.

The first two passenger ferries out of 15 new vessels ordered by the Metropolitan Municipality of İzmir were delivered, and the first of these entered into service. 4 more ferries are planned to enter into service in İzmir, by the end of 2014, as part of the efforts to increase maritime passenger traffic by 25 percent.

13 of the 15 new vessels ordered by the Metropolitan Municipality of İzmir will serve out of an increased number of piers within the inner bay, while the faster two will connect Güzelbahçe, Karaburun, Old Foça, and Urla in the outer bay.

4.1.11 Conclusion

The data presented above under specific sections substantiate the argument that İzmir had been host to many civilizations throughout the history. She is endowed with a rich cultural heritage, as well as a central location in terms of commerce, politics, and economics, in addition to substantial qualified human resources and unmatched natural beauty. Yet, it is also vulnerable to earthquakes, and suffers droughts from time to time. It is the destination for a high volume of immigrants, feeding the substantial demand for infrastructure services. Against this background, İzmir has enormous potential, yet needs rapid urban development. The strategic planning took all these into account, and is based on analyses and assessments informed with this perspective.

4.2 Institutional Analysis

4.2.1 History of the Metropolitan Municipality

In the Ottoman Empire, the birth of local governments date back to the second half of the 19th Century. The modernization of the Ottoman Empire, and one of the most important local aspects of these modernization efforts began initially in the port cities of the Empire, such as Istanbul, İzmir, and Thessalonica. The municipalities as entities providing urban services began to be set up from 1850s on, in populous port cities where commerce played an important role. In those days, the municipalities were often seen as means to facilitate the flow of commerce, and to execute infrastructure services.

The "Provincial Municipalities Law" dated 1877 is the first piece of legislation dealing with municipalities in the Ottoman Empire. However, the roots of municipal organizations as urban services providers date back even further, to the second half of the 19th Century. The foreigners engaged in commerce at Ottoman Ports continuously complained about the insufficient level of infrastructure services at Ottoman cities. Indeed, the first attempts to develop a municipal organization in İzmir, after the establishment of one in Istanbul, were made by foreign merchants, consulates, and Levantine family firms operating in İzmir and its hinterland. In light of these developments, the Municipality of İzmir was officially incorporated in 1868, to follow the footsteps of the Sixth Department in Istanbul.

The Prime Ministry's Ottoman Archives in Istanbul contains a document attesting the Ottoman State's approval on 25 November, 1867, for the foundation of a municipal organization in İzmir. The said document also emphasized the need to have foreign merchants and capital represented in the Municipal Assembly. The newspaper Ruzname-i Ceride-i Havadis, announced on 31 December, 1867 that: "As the concrete benefits of the establishment of a municipal organization are widely accepted, we have now learned about the Sultan's approval for the establishment of such an organization in İzmir as well." İzmir's 140 years of local government tradition saw many important mayors who led İzmir's development into a modern city. The first mayor we can name on the basis of the records available, is Yenişehirizade Ahmet Efendi.

Another mayor who made important progress in terms of development of the municipality is Eşref Paşa. He developed the organizational structure of İzmir Municipality; created various departments; and regulated the revenues of the municipality. Moreover, the first steps towards feasible transportation investments were taken in his term. He established significant control over the merchants, as well as significant developments in the field of health and hygiene. Following the War of Independence, the Municipality of İzmir had to face substantial problems such as rebuilding the city, the majority of which was ruined in a fire, economic troubles, immigration, and expanding the reach of infrastructure services.

In the period 1923-1930, municipal services in İzmir were fairly limited, though. No development other than the opening of the Gazi Boulevard took place. However, the financial structure of the municipality was strengthened through the "Municipal Taxes and Duties Law" dated 26 February, 1924. "Law on Public Fines to be Issued by the Municipality" dated 16 April, 1924 granted the municipalities certain judicial powers.

Two significant developments regarding the cleaning of the fire area were the Gazi Monument and 9 September Fairs held in 1932. The 9 September Fairs were significant for revitalizing the city which suffered an immense economic loss with the fire. Another significant

development was the building of Kültürpark. Following the removal of debris from the areas affected by the fire, this area was made the lungs of the city, and gave the residents a set of exhibition halls, social and entertainment venues.

In 1941, Reşat Leblebicioğlu was elected mayor to replace Behçet Uz, who became an MP and moved to Ankara. Leblebicioğlu's term (1941-1949) coincided with a difficult time characterized by the Second World War, and most of his efforts were devoted to keeping the municipality on its financial legs.

Hulusi Selek'i, assumed the mayor position in 1950, only to be replaced a few months later by the first law professional mayor of the Republican Era, Att. Rauf Onursal, who served in the period 1950-1954. The years of birth of the Ege University (1954-1955) were the years when Dr. Selahattin Akçiçek was the mayor.

Att. Enver DüNDAR Başar who served as the mayor in the period 1955-1957 worked to further the rebuilding of İzmir, and passed the flag to Faruk Tunca in 1957.

27 May, 1960 closed a page, and turned another, appointing the replacement mayor in the person of Sefa Poyraz. After a brief period, he was also replaced, by the appointment of Burhanettin Uluç, for the period 1960-1961. In 1962-1963, the mayor was Enver Saatçigil, who later on served as the Governor of İzmir. 1963 saw the assumption of office by Rebiî Başol, whose term is remembered for the initiation of life projects.

The period 1964-1973 saw the term of Osman Kibar, still remembered as "Asphalt Osman", who more or less succeeded in keeping his word to pave all streets with asphalt.

İhsan Alyanak's term of 1973-1980 was characterized with projects to further the modern city vision. His term ended abruptly with the coup of 12 September, 1980. Another appointment followed the coup, and Cahit Günay served as the mayor of İzmir in the period 1980-1983. His replacement was another appointment, Ceyhan Demir, serving in the period 1983-1984.

From 1984 on, the municipality took the form of Metropolitan Municipality of İzmir, as per the new legislation. Its borders were to be extended further through amendments in laws, made prior to the elections in 2009, and now covers 21 districts.

Burhan Özfatıra served two terms in the period 1984-1989 and 1994-1999, interrupted by a term of Yüksel Çakmur. 1999-2004 was the term of Ahmet Piriştina in the mayor seat. Having been elected to a second term in the elections in 2004, Ahmet Piriştina passed away just two months into his second term. Mayor of Bornova, Aziz Kocaoğlu was elected by the Metropolitan Municipality Assembly, to replace him as the Mayor of Metropolitan Municipality of İzmir.

Aziz Kocaoğlu was elected for a second term in 2009, and for a third one in the elections held on 30 March, 2014. His third term gave him the distinction of being the second longest serving mayor of İzmir, to follow Eşref Paşa who served for a total of 12 years in the period 1895-1907.

The law dated 12.11.2012 nr.6360 expanded the Metropolitan Municipality borders to cover the whole province, and thereby the Metropolitan Municipality services were extended to all 30 districts of İzmir.

Municipal services is in effect a relay race in terms of service to the city and people. Today, the baton is held by the mayor Aziz KOCAOĞLU, whose motto is "Cities belong to those who assume their ownership".

Our Enterprises

Subsidiaries of the municipality

İZBETON A.Ş.

İzmir Büyükşehir Belediyesi Beton ve Asfalt Enerji Üretim ve Dağıtım Tesisleri Su Kanalizasyon Tic. ve San. A.Ş.

GRAND PLAZA A.Ş.

İzmir Büyükşehir Belediyesi Grand Plaza Gıda, Otelcilik ve Turizm İşletmeleri A.Ş.

İZFAŞ

İzmir Fuarçılık Hizmetleri Kültür ve Sanat İşleri Tic. A.Ş.

İZBELCOM A.Ş.

İzmir Büyükşehir Belediyesi Çevre Korunması İyileştirmesi Müşavirlik ve Proje Hizmetleri Tic. ve San. A.Ş.

İZENERJİ A.Ş.

İzmir Büyükşehir Belediyesi İnsan Kaynakları Temizlik Bakım ve Org. Hizm. Enerji San. ve Tic. A.Ş.

EGE ŞEHİR PLANLAMA A.Ş.

Ege Şehir Planlaması Enerji ve Teknolojik İşbirliği Merkezi A.Ş.

İZELMAN A.Ş.

İzelman Genel Hizmet Otopark Özel Eğitim İtfaiye ve Sağlık Hizmetleri Ticaret A.Ş.

İZDENİZ A.Ş.

İzmir Deniz İşletmeciliği Nakliye ve Turizm Ticaret A.Ş.

İZULAŞ A.Ş.

İzmir Ulaşım Hizmetleri Mak. San. A.Ş.

İZBAN A.Ş.

İzmir Banliyö Taş. Sist. Tic. A.Ş.

İZMİR ENTERNASYONEL OTELCİLİK A.Ş.

İZMİR DOĞALGAZ DAĞITIM A.Ş.

İZMİR TEKNOPARK A.Ş.

ESBAŞ

Ege Serbest Bölge Kurucusu ve İşleticisi A.Ş.

Companies set up by our subsidiaries

İZMİR METRO A.Ş.

İzmir Büyükşehir Belediyesi Metro İşletmeciliği Taşımacılık İnşaat San. ve Tic. A.Ş.

ÜNİBEL A.Ş.

Ünibel Özel Eğitim Bilgi Teknolojileri ve Dijital Yayıncılık Sanayi ve Ticaret A.Ş.

İZMİR JEOTERMAL A.Ş.

İzmir Jeotermal Enerji San. ve Tic. A.Ş.

4.2.3 Financial Administration and Auditing

The Law on the Management and Control of Public Finances, nr. 5018 set out to implement a new structure, by introducing the principles of accountability and management responsibility, efficient, economic and effective use of the resources, strategic planning, performance based budgeting, multi-year budgeting, financial transparency, accrual based accounting, publication of financial statistics and operation reports, internal control system, and effective internal control and external control mechanisms.

In the period 2004-2014, the Metropolitan Municipality of İzmir created a strong and sustainable financial structure, by achieving accountability and financial transparency, and ensuring efficient, economic and productive securing and use of public finances, in line with the policies and objectives in the programs and the strategic plans, as well as the development plans.

A multi-year budgeting and accrual based budgeting system was set up to create a robust financial structure and management throughout the organization, and this system was applied effectively so far, and will be sustained in the subsequent terms.

The municipality improved its budget realization figures in an ever steeper upwards trend year over year. Necessary efforts are put in to increase the administration's revenues, and to prevent loss of revenues.

The municipality's financing requirements are met in the medium and long term, at the lowest cost levels, taking into account the established risk level, as well as the prevailing circumstances of the domestic and foreign markets, and the cost elements. In other words, borrowing in accordance with the fundamental principles of public debt and risk management, was guided by a philosophy seeking lowest costs and acceptable risk levels. The period of 2010-2014 was one where our activities in the field of project financing within the framework of capital investment expenditures came to the forefront. In a severe crisis in which largest investment banks of the world faced bankruptcy or acquisition, the Metropolitan Municipality of İzmir was able to secure project financing up to 15 years, on the basis of national and international markets' confidence in the strong finances and prudent management strategy of the Metropolitan Municipality of İzmir. The volume of finances the Municipality was able to channel into projects each of which will serve as a cornerstone for İzmir's future, is now at substantial levels.

Our determination regarding our financial management strategy, and particularly our prudent policies regarding credits, gained recognition of international credit rating agencies. Strong investments to create value for the city of İzmir, on the other hand, served as further confirmation for the dedication to produce projects. The Metropolitan Municipality of İzmir maintains strong reserves at all times, in order to minimize liquidity risks which may arise with respect to cash and debt management.

Financing requires long-term, effective and strict risk assessment, management, and monitoring. The Municipality maintains its market-maker position in local government finance markets at a national and international level, without compromising on the effective risk management and prudent credit extension policies front.

The assessments of the credit rating agencies are considered the best indicators in ascertaining the term structure of the external finances the municipalities have secured or will secure, and the cost

of financing. Since 2008, the Metropolitan Municipality of İzmir works with international credit rating agencies, with a view to securing low-cost funds from international markets, assessing the financial performance of the Municipality at a national and international level, and reinforcing its transparency and reliability even further. The rating analyses cover not only the Metropolitan Municipality of İzmir, but also ESHOT, İZSU, and other municipal subsidiaries. In this context, each year the Municipality receives a credit rating, informed with references to the developments in Turkey as well as global markets. The credit ratings and special reports received by the Municipality are announced to the national and international public.

The effective risk management policies implemented strictly by the Metropolitan Municipality of İzmir, and its bright performance, led to the assignment by Moody's and Fitch Ratings, of the highest financial prowess and fundamental credit ratings among all municipalities.

The reports by the Credit Rating Agencies emphasize in particular the fact that Metropolitan Municipality's prudent debt management strategy, low levels of debt, and strong operating margins produced a robust self-finance capability.

International finance and rating agencies note that the Metropolitan Municipality of İzmir has now the financial profile to allow bonds issues to reflect its strong financial performance in the recent years.

The Municipality's efforts to create and maintain an internal control system is actively in progress. The control environment of the organization was analyzed, and an Action Plan for Compliance with Public Internal Control Standards was prepared. The activities established in the Action Plans are monitored through regular reports, and are submitted to the Internal Coordination Board. The realization rates of the activities stipulated on the action plan are compared against the public internal control standards. Furthermore, the Action Plans for Compliance with Public Internal Control Standards are updated each year and submitted to the Ministry of Finance. Alongside the work on the Control Environment, an "Institutional Process Map" was also created. During the preparation of the Institutional Process Map, meetings were held with the members of the "Internal Control System Workgroup" in all departments, to identify the processes they are responsible with. The meetings led to a categorization of the processes under the "Organizational Process Map" under 3 sections: Strategic Processes, Fundamental Processes, and Support Processes. These sections define major (fundamental) processes and secondary processes. The 2010-2017 İzmir Metropolitan Municipality Strategic Plan was taken as the foundation of the efforts to identify processes, and thereby institutional integrity was achieved. Strategic Plan for 2015-2019 will, in turn, provide continuity.

Existing work flows regarding institutional processes were updated, and missing work flows were introduced. Once the Institutional Process Map was created, a review was initiated to identify and analyze internal and external risks to hinder the realization of the objectives and targets stipulated in the Administration's strategic plan and performance program, with a view to taking necessary measures. In this context, risk assessment efforts were initiated in all departments of the organization. These efforts culminated in the "Risk Assessment Model" for the organization. 259 processes representing the whole range of İzmir Metropolitan Municipality's processes, and a total of 84 departments were the objects of the risk assessment analyses. This concluded the first stage of the risk assessment, which constitutes a fundamental part of the internal control system.

Following the incorporation of the internal audit function to provide assurances and advisory services regarding the effective, economic, and efficient use of the resources, into our financial management and control system, through the Management and Control of Public Finance Law nr. 5108, the internal auditor roles assigned to our organization were filled with appointments in 2006 and 2007, leading to the commencement of operations of the Internal Audit Department reporting directly to the Mayor of Metropolitan Municipality in year 2007.

The plans and programs prepared following the preliminary work carried out by the internal auditors thus appointed, once they received their certification trainings, were used as the guidance for the implementation of the internal audit function of the Municipality in 2008. The function is maintained in line with the triennial plan approved by the Mayor, and the annual programs drawn up each year on the basis of the triennial plan. In this context, 39 internal audit reports, 6 consulting reports, and 2 Periodical Review (internal evaluation) reports were drawn up from 2008 to August 2014.

A pilot audit initiated under the grant by the World Bank, for the development of technical capabilities of internal auditors and supporting internal audit programs of the Internal Audit Coordination Board (İDKK) was the system audit in the process of "Traffic and Audit Services Process" at the Municipality, under the oversight of PriceWaterhouseCoopers, carried out in the period 10.11.2009-11.12.2009. The findings of the audit were shared by the internal auditors with the internal auditors of other municipalities, in a seminar organized by İDKK in Ankara, on 22-26.02.2010.

The audit of the "Collections and Cash Security Process" carried out in 2010 was chosen by İDKK as a model practice to be shared in terms of compliance with internal audit methodology and Public Internal Audit Standards, and was again shared by our internal auditors, with internal auditors of other municipalities, at a seminar organized by the Ministry of Finance in Antalya, on 18-20 April, 2011.

This seminar provided a venue for the Municipality to contribute immensely to the enhancement of the efficiency and effectiveness of internal audit functions in other municipalities, creation of functional working papers, elimination of redundant processes in the audit functions, and thereby updating the audit methodology with efficient and effective practices.

On the other hand, an internal auditor of our municipality took part in the work group convened by İDKK in September 2013, for the preparation of the Public Internal Audits Guide. Moreover, our Internal Audit Department was named one of the internal audit departments contributing to the preparation of the guide, with its comments and recommendations.

The number of our internal auditors reached 10 with the recent appointments in 2014. The plans are in place to carry out higher numbers of audits and consulting activities in the next half decade, to increase the level of contribution to the administration, to ensure continuity in the professional development of internal auditors through trainings, to carry out pilot audits in order to implement other audit types as well, including but not limited to auditing of information technologies, and to improve efficiency of monitoring and assessing audit results. Finally, by meeting the requirements established by İDKK in conclusion of the External Evaluation executed at the end of 2012, the internal audit activities of our Municipality will be rendered hundred percent compliant with "Public Internal Audit Standards", and it will be possible to note "Compliant with Public Internal Audit Standards" on the internal audit reports.

In line with the public accountability and financial transparency principles, each year the Court of Accounts carries out External Audits each year, on behalf of the Grand National Assembly of Turkey, with a view to the operation of public administrations in an economic, effective, efficient and legal manner, and ensuring the generation, maintenance, and use of public resources in accordance with the purposes and objectives established in legislation, as well as in line with laws and other regulations. The reports drawn up by the Court of Accounts are then submitted to the Municipal Assembly and the public.

In the period 2015 - 2019, a robust and sustainable financial management system will be maintained in line with the accountability responsibility and financial transparency principles, in our efforts to achieve the objectives delineated in the plan, with an eye for the priorities and the needs of the residents of İzmir.

The Revenue-Expenditure and Budget realization rates of the Municipality in the period 2004-2014 are summarized in the tables below.

Comparative Budget Expenditures + Debt Payments of the Metropolitan Municipality of İzmir in the Financial Periods 2004-2013

Years	Budget Appropriation + Projected Debt Payment	Budget Expenditure	% of the 10 Years Total	Financial Debt Payments	% of the 10 Years Total	Budget Expenditures + Financial Debt Payments	% of the 10 Years Total	Real. %
2004	631,844,001.00	293,680,605.53	2.72	72,887,820.86	3.04	366,568,426.39	2.78	58.02
2005	720,000,000.00	385,913,080.60	3.58	79,380,347.69	3.31	465,293,428.29	3.53	64.62
2006	1,105,000,000.00	561,325,011.35	5.20	212,015,897.56	8.83	773,340,908.91	5.86	69.99
2007	1,537,420,000.00	815,297,458.49	7.56	759,756,449.03	31.66	1,575,053,907.52	11.94	102.45
2008	1,830,200,000.00	1,102,611,825.76	10.22	166,677,014.82	6.94	1,269,288,840.58	9.62	69.35
2009	2,322,650,000.00	1,234,945,538.74	11.45	401,814,187.51	16.74	1,636,759,726.25	12.41	70.47
2010	1,963,400,000.00	1,296,001,238.40	12.01	118,123,823.56	4.92	1,414,125,061.96	10.72	72.02
2011	2,022,000,000.00	1,436,233,302.86	13.31	260,901,914.05	10.87	1,697,135,216.91	12.87	83.93
2012	2,292,200,000.00	1,564,991,507.37	14.51	243,343,880.22	10.14	1,808,335,387.59	13.71	78.89
2013	2,564,700,000.00	2,096,697,730.57	19.44	85,068,133.49	3.54	2,181,765,864.06	16.54	85.07
10 Years Total	16,989,414,001.00	10,787,697,299.67	100.00	2,399,969,468.79	100.00	13,187,666,768.46	100.00	77.62
2014	3,087,250,000.00							

**Comparative Budget Revenues + Borrowing of the Metropolitan Municipality of İzmir in the Financial Periods
2004-2013**

Years	Estimated Net Budget Revenue + Borrowing	Net Budget Revenue	% of the 10 Years Total	Borrowing	% of the 10 Years Total	Net Budget Revenue + Borrowing	% of the 10 Years Total	Real. %
2004	631,844,001.00	393,501,652.00	3.65			393,501,652.00	2.92	62.28
2005	720,000,000.00	559,408,135.07	5.19			559,408,135.07	4.16	77.70
2006	1,105,000,000.00	702,748,141.57	6.51			702,748,141.57	5.22	63.60
2007	1,440,270,000.00	1,283,985,774.30	11.90	154,775,000.00	11.66	1,438,760,774.30	10.69	99.90
2008	1,736,350,000.00	1,016,830,914.05	9.43	321,883,689.46	24.25	1,338,714,603.51	9.95	77.10
2009	2,210,800,000.00	1,503,123,665.08	13.93	173,775,085.92	13.09	1,676,898,751.00	12.46	75.85
2010	1,881,950,000.00	1,218,170,416.51	11.29	122,548,350.16	9.23	1,340,718,766.67	9.96	71.24
2011	1,978,000,000.00	1,610,274,137.94	14.93	274,684,836.82	20.69	1,884,958,974.76	14.01	95.30
2012	2,208,700,000.00	1,752,781,665.70	16.25	53,590,330.56	4.04	1,806,371,996.26	13.43	81.78
2013	2,486,238,000.00	2,086,778,137.87	19.34	226,202,682.64	17.04	2,312,980,820.51	17.19	93.03
10 Years Total	16,399,152,001.00	12,127,602,640.09	112.42	1,327,459,975.56	100.00	13,455,062,615.65	100.00	82.05
2014	3,009,250,000.00							

YEARS	Current Expenditure	2004-2013 Total Int. (Vertical Analysis)	Investment Expenditures	2004-2013 Total Int. (Vertical Analysis)	Debt Payments	2004-2013 Total Int. (Vertical Analysis)
2004	233,130,710.50	1.37	60,549,895.03	1.40	72,887,820.66	3.04
2005	274,142,475.91	1.61	111,770,604.69	2.59	79,380,347.69	3.31
2006	354,979,457.48	2.09	206,345,553.87	4.78	212,015,897.56	8.83
2007	354,208,269.22	2.08	461,089,189.27	10.69	759,756,449.03	31.66
2008	489,172,087.92	2.88	613,439,737.84	14.22	166,677,014.82	6.94
2009	762,513,979.56	4.49	472,431,559.18	10.95	401,814,187.51	16.74
2010	830,581,905.93	4.89	465,419,332.47	10.79	118,123,823.56	4.92
2011	897,571,133.54	5.28	538,662,169.32	12.49	260,901,914.05	10.87
2012	972,424,053.79	5.72	592,567,453.58	13.74	243,343,880.22	10.14
2013	1,304,772,078.32	7.68	791,925,652.35	18.36	85,068,133.49	3.54
Total for 2004-2013	6,473,496,152.17	38.10	4,314,201,147.60	100.00	2,399,969,468.59	100.00

Fixed Assets and Equity in the Financial Periods 2006-2013

Assets	Year 2006	Year 2007	Year 2008	Year 2009	Year 2010	Year 2011	Year 2012	Year 2013
25 Tangible Fixed Assets	2,842,780,377.21	3,039,425,276.56	3,579,685,073.96	3,975,606,104.17	4,348,600,386.64	4,810,275,852.54	5,259,599,819.83	5,923,820,186.69
250 Land and Plots Account	2,622,160,031.04	2,373,143,237.50	2,454,177,717.94	2,575,062,149.40	2,680,628,762.64	2,800,942,668.32	2,908,548,733.79	3,032,591,126.93
251 Underground and Overland Plants Account	85,742,149.92	242,980,063.85	415,651,789.27	673,351,143.48	878,422,435.47	1,065,114,256.15	1,422,603,880.40	1,672,832,596.23
252 Buildings Account	220,507,541.00	103,881,014.70	115,076,761.33	233,832,271.25	289,543,277.63	343,733,712.18	402,452,651.49	413,998,200.12
253 Plants, Machinery and Devices Account	14,578,383.11	14,687,019.85	17,579,833.89	19,742,059.46	21,403,111.08	25,165,920.20	27,496,379.00	33,519,979.15
254 Vehicles Account	34,967,778.03	40,791,900.36	60,838,970.39	63,390,805.53	68,076,841.79	79,008,068.64	142,595,293.09	187,980,610.47
255 Fixtures Account	8,128,368.20	19,995,528.10	23,613,941.53	28,962,441.46	32,214,385.12	39,246,536.47	40,075,896.72	49,605,925.45
257 Accumulated Depreciation Account (-)	-246,913,461.88	-7,442,209.79	-16,052,560.11	-32,280,893.23	-68,944,964.10	-98,970,140.51	-130,981,406.75	-172,450,498.53
258 Current Investments Account	90,681,813.61	222,793,839.11	487,797,898.77	399,063,170.67	421,397,730.39	543,336,289.86	445,005,318.32	675,537,543.05
259 Investment Advances Account	12,927,774.18	28,594,882.88	21,000,720.95	14,482,956.15	25,858,806.62	12,698,541.23	1,803,073.77	30,204,703.82
Liabilities								
5 Equity	3,187,458,805.87	2,562,912,465.61	3,073,469,501.01	3,881,039,011.88	4,421,434,871.56	5,217,464,143.89	6,156,996,317.48	7,027,153,645.45
50 Net Value	3,024,184,625.36	1,456,314,091.29	1,430,841,350.97	1,416,349,057.25	1,418,252,735.96	1,580,187,861.18	2,526,287,163.06	2,533,187,033.44
57 Positive Operating Results in Previous Years		163,274,180.51	1,106,598,374.32	1,642,628,150.04	2,464,689,954.63	2,839,907,955.09	2,693,952,088.90	3,630,709,154.42
59 Operating Results for the Period	163,274,180.51	943,324,193.81	536,029,775.72	822,061,804.59	538,492,180.97	797,368,327.62	936,757,065.52	863,257,457.59

4.2.4 Duty Analysis

Metropolitan Municipality

Authorities, Duties, and Responsibilities	Legal Basis
Prepare the strategic plan, annual targets, and investment programs of the metropolitan municipality, in consultation with district municipalities; prepare the annual budget accordingly.	Law nr. 5216 art. 7/a
In compliance with the environmental plan, and within the metropolitan municipality and adjacent areas, to draw up or cause to draw up, and approve and implement, the master plan of every scale between 1:5,000 and 1:25,000; to approve, either unchanged or with amendments, the implementation plans drawn up in compliance with the master plan by the municipalities located in the metropolitan municipality, and any amendments to such plans, as well as the municipalities' plotting plans and land development rehabilitation plans, and monitor the implementation of such plans; and draw up or cause to draw up the urban implementation plans and plotting plans of district and first-tier municipalities which fail to draw up those plans within one year of the entry into force of the master plan.	Law nr. 5216 art. 7/b
To draw up and license land development plans, plotting plans of all scales, and all land development implementations in connection with the design, construction, maintenance and repair works as required by the metropolitan municipality's statutory duties and services, and exercise the powers conferred on municipalities by the Law No. 775 dated 20.7.1966 on Squatter Houses;	Law nr. 5216 art. 7/c
To issue licenses and inspect the businesses in the areas built or operated by the metropolitan municipality, or the areas under the responsibility of the metropolitan municipality.	Law nr. 5216 art. 7/d
To exercise the authorities granted in articles 69 and 73 of the Municipalities Law	Law nr. 5216 art. 7/e
To prepare or procure, and implement the master transportation plan of the metropolis; to plan and coordinate transportation and mass transportation services; to set the numbers, ticket fees and tariffs, timetables and routes of all services and mass transportation as well as taxi-cabs operated on land, sea, waterways, and railways; to establish, operate, outsource, or lease stop locations and parking spaces on highways, roads, avenues, streets, squares and similar areas; to carry out all procedures required to regulate traffic, as per the laws.	Law nr. 5216 art. 7/f
(As amended in article 7 of the Law nr. 6360 published in the Official Gazette issue 28489 dated 06.12.2012. Effect: on the first local governments election to come.) To build or procure the roads connecting the neighborhoods within the jurisdiction area of the metropolitan municipality, as well as squares, boulevards, avenues and arteries; to carry out the maintenance and repairs of these roads, and cleaning and snow removal on these roads; to introduce obligations on buildings facing these spaces, in accordance with urban design projects; to establish the spaces where announcements and advertisements shall be placed, as well as the forms and sizes thereof; to set the boulevard, avenue, road and street names and numbers, and the numbers of buildings.	Law nr. 5216 art. 7/g
To set up geographical and city information systems.	Law nr. 5216 art. 7/h
To ensure the protection of environment, agricultural lands, and water basins in accordance with the principle of sustainable development; to plant trees; (phrase added through article 85/d of the Law nr. 5393 published in the Official Gazette issue 25874, 13.07.2005) to concentrate non-sanitary enterprises, entertainment sites, and other businesses with an impact on public health and environment, at specific parts of the city; to establish the sale and storage sites for construction materials, scrap collection and sale sites, excavation rubble, debris, sand and gravel storage, and storage and sale sites for wood and coal; to take measures to prevent environmental pollution to arise during the transportation thereof; to prepare or procure metropolitan municipality solid waste management plan; to carry out services regarding the recycling, storage, and disposal of solid waste and rubble except the collection of solid waste at its source and transportation of solid waste to the transfer station; to establish, procure, operate, or outsource plants for this purpose; to execute services regarding industrial and medical waste; to establish, procure, operate, or outsource plants for this purpose; to collect or procure the collection of, and treat waste from marine vehicles; to effect necessary arrangements for this purpose.	Law nr. 5216 art. 7/i
To license and inspect first-class non-sanitary enterprises, including those related with food; to set up and operate laboratories to carry out the analyses of food and beverages.	Law nr. 5216 art. 7/j
To carry out municipal police services at the areas of jurisdiction of and the sites operated by the metropolitan municipality.	Law nr. 5216 art. 7/k
To build, procure, operate, outsource, or license passenger and cargo terminals, indoors or outdoors parking lots.	Law nr. 5216 art. 7/l
To build, procure, operate or outsource social reinforcement, district parks, zoos, animal shelters, libraries, museums, sports, recreation, entertainment, and similar sites to serve the integrity of the metropolis; where necessary to support amateur sports clubs financially (phrase added through article 7 of the Law nr. 6360 published in the Official Gazette issue 28489, 06.12.2012), to provide materials and necessary support; to arrange sports tournaments between amateur teams; to award athletes, (phrase added through article 7 of the Law nr. 6360 published in the Official Gazette issue 28489, 06.12.2012) technical directors, coaches and students who achieve outstanding success or a place on the podium in national or international competitions, through a municipal assembly resolution.	Law nr. 5216 art. 7/m
Where necessary, to construct buildings and facilities for temples and medical, educational and cultural services (phrase added through article 1 of the Law nr. 6360 published in the Official Gazette issue 28489, 06.12.2012); to provide all maintenance and repairs and necessary materials for such buildings and facilities, to public agencies and institutions.	Law nr. 5216 art. 7/n

Authorities, Duties, and Responsibilities	Legal Basis
To ensure the conservation of cultural and natural assets and the historical structure, and the spaces crucial for the history of the city, alongside their functions; to carry out maintenance and repairs for this purpose; reconstruct those beyond conservation, in accordance with the original.	Law nr. 5216 art. 7/o
To carry out mass transportation services within the metropolis; to set up, procure, operate or outsource facilities required for this purpose; to license mass transportation vehicles, including taxis and shuttle service vehicles, on land and sea, within the borders of the metropolitan municipality.	Law nr. 5216 art. 7/p
To execute water and sewage services; to build, procure, and operate necessary dams and other plants for this purpose; to improve stream beds; to market water produced out of springs or through treatment.	Law nr. 5216 art. 7/r
To reserve cemetery areas; to establish, operate, and outsource cemeteries; to carry out funeral related services.	Law nr. 5216 art. 7/s
To build, procure, operate or outsource all kinds of wholesale markets and slaughterhouses; to license and supervise private markets and slaughterhouses to be built on the sites reserved in the zoning plan.	Law nr. 5216 art. 7/t
To make plans and other preparations regarding natural disasters, in accordance with the plans for the whole province; to provide vehicles, equipments, and material supports to other disaster areas, where necessary; to execute firefighting and emergency aid services; to identify explosive and inflammatory material production and storage sites; to inspect residences, businesses, entertainment sites, factories and industrial enterprises and public agencies with respect to measures against fire and other disasters; to issue relevant permits and licenses required in the regulations.	Law nr. 5216 art. 7/u
To provide all kinds of social and cultural services for adults, elderly, disabled, women, youth, and children, through medical centers, hospitals, and mobile medical units; to develop these services and set up social centers for these purposes; to open, operate, or outsource vocational training and skills courses; to cooperate with universities, colleges, vocational high schools, public agencies and non-governmental organizations with respect to the performance of these services.	Law nr. 5216 art. 7/v
To establish, procure, operate or outsource central heating systems.	Law nr. 5216 art. 7/y
To provide all kinds of support, should the district municipalities demand so, with respect to the evacuation and demolishing of buildings which constitute hazard to the safety of life and property, or which are prone to disaster risks.	Law nr. 5216 art. 7/z
The metropolitan municipalities are required to exercise their authorities stipulated in paragraph one, sub-paragraph (c), in accordance with zoning plans, and to notify relevant municipality. The metropolitan municipalities may delegate any of these duties to district municipalities, through municipal assembly resolutions, or may carry out these duties in parallel to district municipalities.	Law nr. 5216 art. 7

Metropolitan Municipality Assembly

Authorities, Duties, and Responsibilities	Legal Basis
To serve as the decision-making body of the metropolitan municipality.	Law nr. 5216 art. 12 Law nr. 5393 art. 17
Deliberate on and adopt the strategic plan, investment and work programs and performance criteria for municipal activities and staff.	Law nr. 5393 art. 18/a Law nr. 5393 art. 41
Deliberate on and adopt the activity report presented by the mayor. If a majority of three quarters of the full membership of the council considers that the explanations given in the activity report on the previous year submitted to the council by the mayor are unsatisfactory, the deputy chairman of the council shall communicate the decision to that effect, together with the record of the debates, to the civil administrator of the locality. (The provincial governor shall send the file to the Council of State together with his reasoned opinion. If the Council of State upholds the decision that the report is unsatisfactory, the mayor shall lose the office of mayor.)	Law nr. 5393 art. 56; art. 26
Adopt the budget (before the new year) and final accounts (on the meeting held in May) and make budget transfers between level 1 units subject to institutional coding and level 1 services subject to functional classification;	Law nr. 5393 art. 18-b; art. 62; art. 63
Metropolitan municipality budgets and the budgets received from district municipalities shall be submitted to the metropolitan council. The council shall adopt them, either unchanged or with amendments, in such a way as to integrate investments and services. Thereupon, the budgets shall be printed in the form of a single budget.	Law nr. 5216 art. 25
Deliberate on and approve the municipality's land development plans, and in metropolitan municipalities and provincial municipalities adopt the provincial environmental plan. (Supplementary sentence: 12/7/2006, Law nr. 5538 Art. 29) For metropolitan municipalities whose boundaries are the same as the provincial boundaries, the environmental plan shall be made or cause to be made by the metropolitan municipality concerned and approved directly by the metropolitan council;	Law nr. 5393 art. 18/c
The metropolitan council shall verify whether the resolutions passed on land development planning and control by district and first-tier municipal councils within the metropolitan area comply with the master plan within three months of receiving such resolutions and adopt them unchanged or with amendments and refer them to the metropolitan mayor.	Law nr. 5216 art. 14
Decide on borrowing.	Law nr. 5393 art. 18/d

Authorities, Duties, and Responsibilities	Legal Basis
Decide to purchase, sell, exchange or allocate immovable assets, alter the form of allocation or, cancel the allocation if an allocated item of immovable assets is not needed for public service purposes; lease immovable assets for periods of more than three years and establish limited property rights over immovable assets for periods not to exceed thirty years.	Law nr. 5393 art. 18/e
Determine the rates applicable to services which are not covered by taxes, duties, charges and contributions in laws and are provided on demand.	Law nr. 5393 art. 18/f
Accept conditional donations.	Law nr. 5393 art. 18/g
Decide to amicably settle, accept or waive municipal disputes amounting to more than TRY 5,000 in litigation other than cases relating to taxes, duties and charges.	Law nr. 5393 art. 18/h
Decide to establish enterprises under the municipal budget, establish or withdraw from enterprises subject to the Turkish Commercial Code Nr. 6762, increase their capital and establish real estate investment trusts.	Law nr. 5393 art. 18/i
Decide to grant concessions on behalf of the municipality, make municipal investments according to the build-operate or build-operate-transfer model and privatize companies, enterprises and shareholdings owned by the municipality.	Law nr. 5393 art. 18/j
Elect the chair committee of the municipal council and the members of the executive committee (five members) and specialist committees (zoning and building committee, environment and health committee, plan and budget committee, education, culture, youth and sports committee, transportation committee being the mandatory ones).	Law nr. 5393 art. 18/j Law nr. 5216 art. 15 Law nr. 5216 art. 16
After a specialist commission has considered an item within its purview, this item shall be decided by the metropolitan council.	Law nr. 5216 art. 15 Law nr. 5393 art. 24
Commission reports shall be public, and publicized by various means, and copies shall be given to members of the public on request and on payment of a fee not exceeding the cost, as determined by the metropolitan council.	Law nr. 5216 art. 15
Decide to create, abolish and alter job positions in the municipality and its affiliated entities in accordance with the standard job positions (established by the Ministry of Interior and State Personnel Department).	Law nr. 5393 art. 18/l Law nr. 5393 art. 49
Resolve for the establishment, abolition, or merging of municipal units.	Law nr. 5216 art. 21
Adopt regulations to be issued by the municipality.	Law nr. 5393 art. 18/m
Name squares, avenues, streets, parks, facilities and similar places; decide to establish, abolish, combine, name, designate boundaries of neighborhoods, and alter their names and boundaries; adopt emblems, pennants and similar symbols designed to promote the town (the provincial governor's approval, upon consultation with the district governor, shall be required after resolutions to establish, abolish, merge, divide, name or rename neighborhoods, or modify their borders).	Law nr. 5393 art. 18/n Law nr. 5393 art. 9
Decide to form unions with other local governments and join or withdraw from existing unions of this kind.	Law nr. 5393 art. 18/o
Decide to engage in mutual cooperation with municipalities and unions of local governments in Turkey and, with the permission of the Ministry of Interior, abroad; establish town twinnings; carry out cultural, artistic, sporting and similar activities and projects in order to develop social and economic relations; and build or cause to build or lease or allocate landlots, buildings and similar facilities for such purposes.	Law nr. 5393 art. 18/p
Award the status and certificate of honorary townsman.	Law nr. 5393 art. 18/r
Resolve the disputes between the mayor and the executive committee.	Law nr. 5393 art. 18/s
Decide to provide municipal services to adjacent areas.	Law nr. 5393 art. 18/t
Discuss and adopt municipal land development programs drawn up in accordance with the land development plans.	Law nr. 5393 art. 18/u
Resolve to delegate appropriate duties stipulated in article seven of the Metropolitan Municipality Law nr. 5216, to district municipalities.	Law nr. 5216 art. 7
The metropolitan council shall convene at its usual meeting venue in the second week of each month on the date specified in advance by the council. Where it is essential for the council to convene elsewhere than at its usual meeting venue, the meeting shall be held at the venue designated by the chairman of the council. The mayor shall, when he/she deems necessary in emergencies, convene the metropolitan council.	Law nr. 5216 art. 13
The amount of mayor's advisor's gross salary shall be determined by the metropolitan council not to exceed 75% of the gross monthly salary of the secretary general, including payments of all kinds.	Law nr. 5216 art. 20
Rubble deposit sites, transportation services, social facilities, kiosks, car parks and tea gardens owned by the metropolitan municipality, may be contracted out for operation, without being subject to the provisions of the Law Nr. 2886 on State Procurement for a period and at a cost to be determined by the metropolitan council, to companies in which the municipality or its affiliated entities hold more than 50% of the equity capital or to enterprises in which those companies hold more than 50% of the equity capital.	Law nr. 5216 art. 26
In the event of a dispute between the metropolitan, district and first-tier municipalities concerning service provision, the metropolitan council shall be empowered to pass guiding and regulatory resolutions.	Law nr. 5216 art. 27

Authorities, Duties, and Responsibilities	Legal Basis
In metropolitan municipalities, the metropolitan council shall lay down the principles governing the distribution of squares, avenues, roads, streets, parks and sporting and cultural facilities between the metropolitan municipality and the other municipalities within its boundaries.	Law nr. 5216 art. 27
The metropolitan council shall divide the metropolitan municipality's adjacent areas among the district and first-tier municipalities.	Law nr. 5216 art. 27
Where changes are contemplated to the boundaries of district municipalities located within the boundaries of a metropolitan municipality, the metropolitan municipal council shall also be consulted (by the provincial governor, who shall decide on the matter).	Law nr. 5393 art. 7
Resolve for the inclusion in the metropolitan municipality, of municipalities and villages neighboring the metropolitan municipality and within the same province, upon the request of the relevant district municipality council. (The Law nr. 6360 published in the Official Gazette issue 28489 dated 06.12.2012 set the Metropolitan Municipality borders to match the provincial borders, with effect to follow the first general elections for local governments.)	Law nr. 5216 art. 6 Law nr. 5216 Provisional art. 2 Law nr. 5393 art. 8
One or more of the duties assigned to district or first-tier municipalities may, on the basis of a metropolitan council resolution, be performed either jointly or by the metropolitan municipality itself provided that the municipalities concerned so request and meet the cost themselves.	Law nr. 5216 art. 27
Upon a proposal from the metropolitan mayor and by a resolution of the metropolitan council, the metropolitan municipality may provide aids in cash and in kind to district municipalities with a view to financing projects included in the investment program of the municipality concerned, provided that such aids not exceed 10% of the metropolitan municipality's final budget revenue for the previous year and that a budget appropriation has been set aside for the purpose.	Law nr. 5216 art. 27
If an investment concerns the metropolitan municipality and one or more of its affiliated entities at the same time and if it is apparent that placing it under the control of a single authority will reduce the costs, the metropolitan council may decide that one of the bodies concerned shall make the investment. (The investing organization's account shall be credited for the part of investment concerning the other entity involved.)	Law nr. 5216 art. 27
The name of a town shall be changed by a resolution of a majority of at least three fourths of the full membership of the municipal council, with the approval of the Ministry of Interior after consulting the opinion of the provincial governor. (When a town's name is changed, the name of the municipality shall also be deemed changed.)	Law nr. 5393 art. 10
At each January meeting, the municipal council shall elect through secret ballot from among its own membership, an audit commission of three to five persons, to audit the municipality's revenues and expenditures and related accounting records and transactions for the previous year.	Law nr. 5393 art. 25
The municipal council shall exercise its powers to obtain information and supervise through its assessment of the activity report and through the audit commission, questions, general debates and motions of censure.	Law nr. 5393 art. 26
At least one third of the councillors may request the council chairman to open a general debate on a subject relating to municipal matters. If the council accepts the request, it shall be placed on the agenda.	Law nr. 5393 art. 26
A motion of censure against the mayor may be tabled with the signatures of at least one third of the full membership of the council. The motion of censure shall be placed on the agenda by the votes of the simple majority of the full membership of the council. (The motion shall not be debated unless three full days elapse.)	Law nr. 5393 art. 26
If a councillor fails, without valid reason or permission, to attend meetings for three consecutive session days or half of the meetings held in a year, it shall be decided by the simple majority of the full membership of the council, after hearing the councillor's defense submissions, that he shall lose his membership of the council.	Law nr. 5393 art. 29
For each day of attendance at meetings of the municipal council and the specialist commissions, the chairman and councillors shall be paid an attendance allowance the amount of which shall be determined by the council not to exceed one third of the daily amount of the gross monthly allowance paid to the mayor under the terms of Article 39 of Law nr. 5393.	Law nr. 5393 art. 32
The councillors may be granted leave by the council, if they give a valid reason, provided that the period of leave not exceed half of the period covered by meetings in a year.	Law nr. 5393 art. 32
The council shall elect; a mayor if the office of mayor has fallen vacant or if the penalty of disqualification from public office has been imposed for a period extending beyond the date of the next election, or a deputy mayor if the mayor has been suspended from office or has been arrested or has incurred the penalty of disqualification from public office for a period not extending beyond the date of the next election.	Law nr. 5393 art. 45
The municipal council shall issue orders and prohibitions to be implemented by the municipal police, with a view to ensuring the residents' well-being, peace, and health, and law and order in the town.	Law nr. 5393 art. 51
The municipal council shall resolve to outsource the municipal services stipulated in article 67 of the Law nr. 5393, for a term not to go beyond the end of the sixth month following the date of the upcoming nationwide local elections. (The decision in case of affiliated entities shall be taken by the competent organ.)	Law nr. 5393 art. 67
Municipalities and their affiliated entities and companies in which they hold more than 50% of the equity capital may contract domestic loans by a resolution of the municipal council provided that such loans not exceed a total of 10%, for the year concerned, of the amount of their latest final budget revenues increased by the revaluation rate provided for in the Law Nr. 213 on Tax Procedures; they may contract domestic loans exceeding 10% of that amount by a resolution of the simple majority of the full membership of the municipal council and with the approval of the Ministry of Interior.	Law nr. 5393 art. 68

Authorities, Duties, and Responsibilities	Legal Basis
The municipal council shall issue a regulation in accordance with the framework regulation to be issued jointly by the Ministry of Interior and the Ministry of Public Works and Settlement, with respect to production of landlots and housing units.	Law nr. 5393 art. 69
(As amended in article 1 of the Law nr. 5998 published in the Official Gazette issue 27621 dated 24.06.2010.) Municipalities may, by a resolution of the municipal council, carry out urban regeneration and development projects in order to create housing areas, industrial areas, business areas, technology parks, public service areas, recreation areas and all sorts of social facility areas, rebuild and restore worn-out parts of the city, preserve the historical and cultural heritage of the city or take measures against earthquake. Metropolitan municipalities shall be authorized to declare an urban regeneration and development area within the boundaries of the metropolitan municipality and adjacent areas. If so approved by the metropolitan municipal council, district municipalities may implement urban regeneration and development projects within their boundaries.	Law nr. 5393 art. 73
Subject to the resolution of the municipal council, municipalities may be founding members or members of international organizations or bodies concerned with matters relating to the municipality's purview.	Law nr. 5393 art. 74
The municipal council may resolve for the municipality to; take charge of the construction, maintenance, repair or transport works of local governments and other public entities, either in return for payment or free of charge, carry out joint service projects with such organizations and transfer the necessary funds for the purpose.	Law nr. 5393 art. 75
Meet the in-kind needs of local governments and the central government authorities for the performance of such authorities' essential services, and temporarily provide them with equipment and staff.	Law nr. 5393 art. 75
Carry out joint service projects with public professional organizations, associations for public interest, associations and foundations for the persons with disabilities, foundations exempted from taxation by the Council of Ministers and professional organizations covered by the Law Nr. 5362 dated 7.6.2005 on Professional Organizations of Tradesmen and Craftsmen.	Law nr. 5393 art. 75
Transfer their immovable assets, or allocate it for periods not exceeding 25 years, in return for payment or free of charge, to local governments and other public entities, to be used for the purposes of those authorities' essential duties and services.	Law nr. 5393 art. 75
Opinions formed within the citizens' assembly shall be placed on the agenda of the municipal council and deliberated at its first meeting.	Law nr. 5393 art. 76
Resolutions concerning the naming of avenues, streets, squares, parks, facilities and similar places and the designation of emblems, pennants and similar symbols publicizing the town shall require the simple majority of the full membership of the municipal council; resolutions concerning the alteration of such measures shall require a two-thirds majority of the full membership of the council. (Such resolutions shall enter into force with the approval of the civil administrator.)	Law nr. 5393 art. 81
The chairman of the municipal council shall ensure that the council proceedings are conducted in an orderly fashion.	Law nr. 5393 art. 19
Where it is essential for the council to convene elsewhere than at its usual meeting venue, the meeting shall be held at the venue designated by the chairman of the council.	Law nr. 5216 art. 13 Law nr. 5393 art. 20
The land development planning commission shall present its report regarding the matters referred to it within ten working days, and other commissions shall do so within five working days. If the commission fails to submit a report to the council within this time-limit, the chairman of the council shall place the matter directly on the council's agenda.	Law nr. 5216 art. 15 Law nr. 5393 art. 24
If the report by the audit commission refers to a matter constituting an offence, the council chairman shall file a criminal complaint to the competent authorities.	Law nr. 5393 art. 25
The council chairman and the clerks shall sign the council session minutes and resolutions.	Law nr. 5393 art. 20; art. 22

Metropolitan Municipality Council

Authorities, Duties, and Responsibilities	Legal Basis
Review the strategic plan, the annual work program, the budget (within the month September) and the final accounts (within the month April) and inform the municipal council of its opinion.	Law nr. 5393 art. 34/1-a; art. 62; art. 64
Adopt and enforce expropriation decisions relating to works included in the annual work program.	Law nr. 5393 art. 34/1-b
Determine the purposes for which the appropriation for contingencies is to be spent.	Law nr. 5393 art. 34/1-c
Make budget transfers between level 2 services subject to functional classification.	Law nr. 5393 art. 34/1-d
Impose statutory penalties.	Law nr. 5393 art. 34/1-e
Decide to amicably settle and liquidate municipal disputes in litigation other than cases relating to taxes, duties and charges.	Law nr. 5393 art. 34/1-f
Implement council resolutions concerning the sale, exchange and allocation of immovable assets; decide to lease such property for periods not exceeding three years.	Law nr. 5393 art. 34/1-g
Determine the opening and closing hours of places open to the public.	Law nr. 5393 art. 34/1-h
Perform the duties as assigned to the municipal executive committee by other laws.	Law nr. 5393 art. 34/1-i

Authorities, Duties, and Responsibilities	Legal Basis
Resolve to collect Wholesale Vegetable Market duty with fine. Make ex-officio appointments to vacant seats of vegetable market committee, caused by the lack of relevant organization. Allocate outlets at the Wholesale Vegetable Market, by according priority to those who lack one.	Law nr. 5957 art. 8 Law nr. 5957 art. 10/ç Law nr. 5957 art. 11/3
Resolve on the termination of lease contracts, or cancellation of sales proceedings and allocations at the Wholesale Vegetable Market.	Law nr. 5957 art. 11/6
Resolve on the demolishing of buildings without permits or buildings in breach of permits or their appendices, and on the application of fines on the building license holder.	Law nr. 5957 art. 32; art. 42 Law nr. 5216 art. 11
Approve the plotting plans for district municipalities which fail to make plotting plans within one year to follow the date on which the master zoning plan entered into force.	Law nr. 3194 art. 19 Law nr. 5216 art. 7/b
Resolve as the Higher Disciplinary Committee.	Law nr. 657 art. 126
The civil servant members of a municipal executive committee shall exercise the duties of the council in the following circumstances until the council is able to function or a new council is elected.	Law nr. 5393 art. 31
The municipal executive committee shall meet at least once a week at the date and time specified in advance. The mayor may convene the executive committee in emergencies.	Law nr. 5393 art. 35
The committee shall serve as tender commission as per the State Tenders Law nr. 2886.	Law nr. 5393 art. 35
Debate and resolve on the matters referred to it, within one week.	Law nr. 5393 art. 35

Mayor of Metropolitan Municipality

Authorities, Duties, and Responsibilities	Legal Basis
As the top administrator of the municipal administration, govern the municipal organization and protect the rights and interests of the city and the municipality.	Law nr. 5216 art. 18/a; art. 17
Within six months of the nationwide local elections, the mayor shall draw up the strategic plan in accordance with the development plan and program and with the regional plan if any, and submit it to the municipal council; he/she shall likewise draw up the annual performance program and submit it to the council before the beginning of the year concerned.	Law nr. 5393 art. 41
Govern the municipality in accordance with the strategic plan, formulate the municipality's institutional strategies, prepare, implement, monitor and appraise the budget and the performance criteria for municipal activities and staff in accordance with such strategies, and submit reports on such subjects to the municipal council.	Law nr. 5216 art. 18/b Law nr. 5018 art. 11
The mayor shall draw up an activity report in the manner prescribed in the fourth paragraph of Article 41 of the Law No. 5018 on Public Fiscal Administration and Control, indicating the activities conducted in accordance with the strategic plan and the performance program, the goals and the extent of their achievement against the performance criteria determined and the reasons for any deviations therefrom, together with the state of the municipality's debts.	Law nr. 5393 art. 56 Law nr. 5018 art. 11; art. 41
Chair the metropolitan council and executive committee and implement their decisions (the council meeting discussing the activity report shall be chaired by the deputy chairman of the council); implementing the resolutions of these bodies.	Law nr. 5216 art. 18-c; art. 12; art. 16 Law nr. 5216 art. 19; art. 33
Take the necessary steps to ensure that the duties and services required of the metropolitan municipality by the Metropolitan Municipality Law nr. 5216, are performed in an effective and efficient manner.	Law nr. 5216 art. 18/d
Ensure that the metropolitan municipality and its affiliated entities and enterprises are managed effectively and efficiently, prepare their draft budgets, proposals for budget amendments and final budget accounts.	Law nr. 5216 art. 18/e Law nr. 5393 art. 62
The mayor (and other officials with disbursement authority) shall be accountable for spending the budget appropriations efficiently, economically and appropriately.	Law nr. 5393 art. 61
The mayor shall submit the final accounts for each year's budget to the executive committee in April, after the end of the accounting period.	Law nr. 5393 art. 64
Pursue the metropolitan municipality's rights and interests and ensure the collection of its revenues and of payments owed to it.	Law nr. 5216 art. 18/f
Subject to the decisions of the competent organs, conclude contracts, accept unconditional donations and conduct the necessary disposal transactions on behalf of the metropolitan municipality.	Law nr. 5216 art. 18/g
Represent the metropolitan municipality, or ensure that it is represented by the municipality's or its affiliated entities' lawyers or by private lawyers, before the judicial authorities whether as claimant or respondent and before the official authorities.	Law nr. 5216 art. 18/h
Appoint the municipal staff and oversee the municipality and its affiliated entities.	Law nr. 5216 art. 18/i; art. 22 Law nr. 5393 art. 49
Where necessary, conduct weddings in person.	Law nr. 5216 art. 18/j

Authorities, Duties, and Responsibilities	Legal Basis
Among the duties and powers conferred on mayors by other laws, provide the services and exercise the powers relating to the duties of metropolitan municipalities.	Law nr. 5216 art. 18/j
Spend the budget appropriation set aside for the poor and destitute, establish the centre for persons with disabilities to support activities for the persons with disabilities.	Law nr. 5216 art. 18/m
Serve as a member of the Board of Directors of the Development Agency.	Law nr. 5449 art. 10
Ensure that the Infrastructure Coordination Center is chaired by him/her or his/her designee.	Law nr. 5216 art. 8
Ensure that the Transportation Coordination Center is chaired by him/her or his/her designee; approve the decisions by the Transportation Coordination Center to allow them to be implemented.	Law nr. 5216 art. 9
The metropolitan mayor shall, when he/she deems necessary in emergencies, convene the metropolitan council not to be more frequent than three times a year and not to be more than one session per such meeting.	Law nr. 5216 art. 9 (Law nr. 5675 art. 1)
The metropolitan mayor may refer resolutions of the metropolitan council which he/she considers unlawful back to the metropolitan council for review, stating his reasons for doing so, within seven days.	Law nr. 5216 art. 14
The metropolitan mayor may take the resolutions finalized by the upholding of the municipal council to the administrative courts.	Law nr. 5216 art. 14
Appoint five members to the executive committee each year, from among the heads of departments.	Law nr. 5216 art. 16
Develop joint projects and make joint investments with the district municipalities. Submit a to the municipal council for a resolution, to provide aid in cash and in kind to district municipalities with a view to financing projects included in the investment program of the municipality concerned, provided that such aids not exceed 10% of the metropolitan municipality's final budget revenue for the previous year and that a budget appropriation has been set aside for the purpose.	Law nr. 5216 art. 27
The metropolitan municipality and its affiliated entities may, with the mayor's approval, meet one another's cash needs.	Law nr. 5216 art. 27
Set the council's agenda.	Law nr. 5393 art. 21
Designate the part of the municipality building where the Audit Commission shall operate.	Law nr. 5393 art. 25
Councillors may table a motion with the council chairman, asking the mayor verbal or written questions on municipal matters. The mayor or his/her designee shall answer the question verbally or in writing.	Law nr. 5393 art. 26
Submitting a councillor's resignation from membership of the council, to the council, for information.	Law nr. 5393 art. 29
The mayor may invite the relevant heads of departments to meetings of the executive committee for consultation, without voting rights, on items on the agenda.	Law nr. 5393 art. 33
The mayor may convene the executive committee in emergencies (in addition to routine meetings of the executive committee).	Law nr. 5393 art. 35
The mayor shall draw up the executive committee's agenda. (Members of the executive committee may propose agenda items subject to the approval by the mayor. Matters not referred to the executive committee by the mayor may not be discussed on the committee.) Sign the decisions taken, alongside the members of the executive committee.	Law nr. 5393 art. 35
Administering the movable and immovable assets of the municipality.	Law nr. 5393 art. 38
Approve budget transfers that lie outside the purview of the council and executive committee.	Law nr. 5393 art. 38
Use the funds allocated for representation and hospitality expenditures.	Law nr. 5393 art. 38
Perform duties and exercise powers as conferred by laws on municipalities which do not require resolutions by the municipal council or the municipal executive committee.	Law nr. 5393 art. 38
The mayor may, if he/she considers appropriate, delegate some of his/her duties and powers to municipal officials with executive status.	Law nr. 5393 art. 42

Secretariat

Authorities, Duties, and Responsibilities	Legal Basis
Send flowers to and making donations for memorial services, celebrations, and openings on behalf of the mayor.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law
Plan the Mayor's trips and the accommodation of guests invited by the Mayor, from within and outside the country.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law
Ensure a healthy flow of information between the executive units of the municipality, within the framework of the program.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law
Carry out and concluding all procedures executed on behalf of the Mayor (such as correspondence, payments, etc.) in line with applicable laws and regulations.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law
Execute all its operations in line with the instructions of the Mayor.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law

Authorities, Duties, and Responsibilities	Legal Basis
Plan the appointments of the Mayor, and provide notification about the meetings and appointments.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law
Ensure orderly and well-planned execution of the relationships with civil administration and various agencies.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law
Register the documents and phone calls received by the Mayor; manage the correspondence and effect due referrals for processing.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law
Attend the welcome and farewell ceremonies for senior officials and guests visiting the city.	Metropolitan Municipality Law, Municipality Law, Civil Servants Law

Internal Audits Department

Authorities, Duties, and Responsibilities	Legal Basis
Provide independent and objective guarantees and consulting activities to assess whether the resources are managed in accordance with economic, efficient, and productive use principles, and to provide guidance, with a view to adding value to and improving municipal operations; carry out these activities in accordance with universal standards, employing a systematic, continuous, and disciplined perspective for assessment and development of risk management, execution, and control processes regarding financial transactions, as well as the management and control structures of the municipality.	Law nr. 5018 art. 63 Law nr. 5018 art. 54; art. 55
Prepare and develop internal audit plans and programs based on risk analyses; submit these plans and programs for the approval of the Mayor.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Implement approved audit plans and programs; execute audits and activities; carry out other duties in its field of responsibilities, requested by the Mayor outside the program.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Assess the efficiency and sufficiency of risk management; internal control, and governance processes of the municipality.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Present matters requiring investigation or review, as identified during internal audit activities, to the Mayor.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Follow up on the results of the internal audit activities.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Evaluate internal audit activities; formulate a quality assurance and development program for the development of internal audit activities, and the execution thereof in accordance with public internal audit standards and professional ethics.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Present the conclusions of the evaluation carried out within the framework of the quality assurance and development program, to the Mayor.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Prepare, and submit to the Mayor, the annual internal audit activities report.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Form the internal auditor cadres equipped with the expertise, skills, experience, and professional qualifications to effectively carry out the duties of the Internal Audit Department, in accordance with the human resources policies of the Metropolitan Municipality; develop procedures required for this purpose.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Prepare and develop the Internal Audit Department Directive and process flows, in accordance with the regulations of the Internal Audit Coordination Committee.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Brief the Mayor regularly about the results of internal audit activities; brief the Mayor about the developments in the field of internal audits, and international best practices.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Check the compliance of audit reports with the methods and principles established through the reporting standards; keep a copy of the reports at the Internal Audit Department.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8
Execute other processes concerning internal audits and internal auditors.	Metropolitan Municipality of İzmir, Internal Audit Department Directive, Art. 8

1st Legal Counsel

Authorities, Duties, and Responsibilities	Legal Basis
Declare legal opinion on all matters referred by the Mayor or other departments, and which may lead to legal, financial, administrative and criminal consequences.	
Take on time, legal measures to preempt legal disputes, to protect the interests of the municipality, and to settle any disputes.	
Assist the execution of any agreements and contracts to be made on behalf of the municipality, so as to avoid legal disputes, and to guard the municipality's interests.	
Review the investigation and review reports drawn up about the municipal officers or other matters, and referred to it by the Mayor; perform the proceedings and procedures required by the regulations in force.	Law nr. 5216 art. 18/1-h
Submit legal opinion on draft laws, by-laws, and regulations drawn up by the municipality and forwarded for comments.	Law nr. 5393 art. 38/1-c Law nr. 1136 art. 2
Monitor all kinds of lawsuits and enforcement action for or against the municipality.	
Issue cease and desist letters and notifications on behalf of the municipality; respond to notices sent by administrative or judicial authorities, enforcement departments, and notary publics.	
Represent the Metropolitan Municipality of İzmir before administrative or judicial authorities, enforcement departments, public and private agencies and institutions.	
Carry out similar duties stipulated in the regulations and assigned to it by the Metropolitan Municipality of İzmir.	

Board of Inspectors

Authorities, Duties, and Responsibilities	Legal Basis
Carry out reviews and inquiries about matters concerning the problems and lack of regulations identified in practice, within its area of jurisdiction; propose required legal and administrative measures to the Mayor.	Metropolitan Municipality of İzmir, Board of Inspectors Regulation,* Art. 6
Carry out other duties assigned to it under the laws, by-laws, and regulations.	Metropolitan Municipality of İzmir, Board of Inspectors Regulation,* Art. 6
Inspect the work and proceedings of the central units and affiliates of the Metropolitan Municipality of İzmir, from a legal point of view; carry out review and investigation procedures.	Metropolitan Municipality of İzmir, Board of Inspectors Regulation,* Art. 6
Provide consulting services by issuing comments on the matters referred to it by the municipal departments and other municipalities, within its area of jurisdiction.	Metropolitan Municipality of İzmir, Board of Inspectors Regulation,* Art. 6
Commence investigations on the basis of the authority granted under the laws, with respect to matters which are identified to require investigations, during the inspections, audits, reviews, inquiries, and investigations carried out with the approval and in accordance with the orders of the Mayor.	Metropolitan Municipality of İzmir, Board of Inspectors Regulation,* Art. 6
Establish general principles regarding the efficient inspection of the departments and affiliates of the Metropolitan Municipality of İzmir; develop an inspection system to encourage efficient operation of the personnel.	Metropolitan Municipality of İzmir, Board of Inspectors Regulation,* Art. 6

* The legal basis of the Board of Inspectors Regulation lies in the Municipality Law nr. 5393 and the Metropolitan Municipality Law nr. 5216.

FINANCIAL SERVICES DEPARTMENT

Accounting Division

Authorities, Duties, and Responsibilities	Legal Basis
Execute the accounting services for the municipality.	Law nr. 5018 art. 60
Prepare the Final Accounts of the Budget.	Local Governments Budget and Accounting Regulation
Prepare the Accounts for the Management Term.	Local Governments Budget and Accounting Regulation art. 415; art. 416
Prepare the activity report for the units reporting to the Financial Services Department.	Law nr. 5018 art. 41 Regulation on the Activity Reports to be Drawn up by Public Administrations.
Prepare financial statistics.	Law nr. 5018 art. 52; art. 54

Budget Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare the administration's budget, taking into account the Strategic Plan and Performance Programs drawn up by the relevant unit.	Law nr. 5018 on Management and Control of Public Finances, art. 60; Local Governments Budget and Accounting Regulation
Prepare the detailed expenditure program for the administration.	
Prepare the financing program for the administration.	
Execute and keep records of budget procedures.	
Check out the appropriations on the basis of the Tender Approval Certificate and Expenditure Order issued by relevant expenditure units, and issue an approval number; forward the number to relevant units.	
Report budget implementation results; develop measures to prevent problems and to improve efficiency.	

Revenues Division

Authorities, Duties, and Responsibilities	Legal Basis
Cancel, postpone, collect, and monitor within statutory term, the accrued and levied revenues within the purview of the Revenues Division, in accordance with applicable laws, by-laws, and regulations.	Tax Procedure Code nr. 213 Municipal Revenues Law nr. 2464 Law on Collection Procedures for Public Receivables nr. 6183 Law nr. 5018 on Management and Control of Public Finances Local Governments Budget and Accounting Regulation
File an application with the Legal Counsel for enforced collection of receivables under private law, which were accrued by the Revenues Division, but not collected within the statutory terms.	
Keep records and provide reporting regarding accruals, levies, cancellations, postponements, collection, and monitoring with respect to the revenues of the administration; forward documents required for accounting recognition, to the Accounting Division.	
Submit, within the statutory term, the information or documents which constitute the basis of written or verbal defense statements regarding objections filed before administrative or judicial authorities, by persons or entities, with respect to Municipal Revenues, to relevant authority.	
Prepare the inquiry and assessment within the framework of applicable regulations to increase the revenues of the administration and to prevent loss of revenues; implement these efforts through contacts with other departments.	
Provide coordination between departments, with respect to the tax, charge, and fee tariffs of the administration, within or outside the budget term.	
Perform the audits, levies, accruals, and collection procedures of the taxes and charges arising for the metropolitan municipality, out of the laws.	
Perform other duties to be assigned by the Senior Executive, Department Director of Financial Services, and the Accounting Officer	

Movable Asset Registration and Tracking Division

Authorities, Duties, and Responsibilities	Legal Basis
Apply the methods and principles regarding the registration and control procedures established by the Ministry of Finance	Law nr. 5018 on Management and Control of Public Finances, art. 44 Movable Asset Regulation
Appoint Movable Asset Registration Control Officers out of the personnel which holds the expertise and qualifications to duly implement registration and procedures regarding the movable assets considered consumables; submit the appointments to the Expenditure Officer.	
Ensure that the transfers between Movable Asset Registration Control Officers are executed in accordance with established methods and principles.	
Check the procedures applied by Movable Asset Registration Control Officers; receive the records regarding movable Asset transactions; carry out archival services.	
Identify the training needs of Movable Asset Registration Control Officers; ensure the provision of required trainings.	
Enforce a barcode system to allow the tracking of movable asset; establish applicable methods and principles.	
Perform the consolidation of movable asset accounts of the administration's Expenditure Units.	
Forward the documents regarding movable asset procedures, to the Accounting Division, to ensure that the accounting recognition of movable assets transactions is executed.	
Take measures required to keep all books, documents and schedules to be used on a computerized environment, as well as to keep all entry and exit records; make necessary changes on software regarding the efficient and effective use of the software to keep records of movable assets.	
Issue documents regarding movable asset accounts, to be submitted to the Court of Accounts; forward the documents to the relevant Department for submittal for the approval of the Expenditure Officer.	
Prepare the Final Movable Asset Accounts of the Administration.	
Establish the storage management methods and principles for the administration.	

Authorities, Duties, and Responsibilities	Legal Basis
Identify and procure the administration's office supplies and cleaning supplies requirements of the administration; ensure the delivery thereof to relevant units.	Law nr. 5018 on Management and Control of Public Finances, art. 44 Movable Asset Regulation
Determine public loss to arise in case the movable asset is lost or damaged beyond use, due to willful acts, faults, negligence, carelessness, or imprudence of public officers who are responsible with safekeeping and management of movable asset, or who were issued movable asset for use; ensure proceedings in accordance with established methods and principles.	

Enforcement and Proceedings Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the collection and monitoring, under the Law nr. 6183 and other applicable laws, of administration's receivables which had not been paid within statutory terms, as per applicable laws, by-laws, and regulations, with respect to the administration's revenues.	Law nr. 5018 on Management and Control of Public Finances Municipal Revenues Law nr. 2464 Metropolitan Municipality Law nr. 5216 Municipality Law nr. 5393 Tax Procedure Code nr. 213 Law on Collection Procedures for Public Receivables nr. 6183
Exercise payment enforcement procedures as per the Law on Collection Procedures for Public Receivables nr. 6183, for public receivables subject to the Law nr. 6183, accrued before other Metropolitan Municipality units authorized for collections, notified to the taxpayer along with a "Call for Payment", and not paid within the statutory term; forward information and documents concerning the receivables which cannot be processed and collected under the Law nr. 6183 (arising out of a contract, tort, or usurpation) to municipal legal counsel, and ensure the flow of required information.	
Prepare the inquiry and assessment within the framework of applicable regulations to increase the revenues of the administration and to prevent loss of revenues; act in coordination and close contact with other departments for this purpose.	
Supply the taxpayer monitoring lists received for monitoring and collection; allow the determination of monitoring and collection rates; provide the flow of data to higher echelons of the organization, for use in budgeting processes.	

Preliminary Financial Control Division

Authorities, Duties, and Responsibilities	Legal Basis
Check to see the financial decisions and procedures regarding the revenues, expenses, assets and obligations of the administration are compliant with the municipal budget, budget organization, available appropriations, expenditure program, centralized administration's budget law and other financial regulations, and are used in accordance with the principles of efficient, economic, and effective use of resources.	Law nr. 5018 on Management and Control of Public Finances Methods and Principles Concerning Internal Control and Preliminary Financial Control, Local Governments' Expenditure Documents Regulation Public Tenders Law nr. 4734 Public Tender Contracts Law nr. 4735
Provide consulting services in case the administration's expenditure units request so in accordance with the laws and other regulations.	Law nr. 5018 on Management and Control of Public Finances, art. 58 Methods and Principles Concerning Internal Control and Preliminary Financial Control, Local Governments' Expenditure Documents Regulation Public Tenders Law nr. 4734 Public Tender Contracts Law nr. 4735

STRATEGY DEVELOPMENT DEPARTMENT

Strategy Development and Coordination Division

Authorities, Duties, and Responsibilities	Legal Basis
Gather, analyze, and interpret information and documents concerning the management of the administration, development of services, and performance.	Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/c; art. 7
Implementing or procuring surveys inquiring the thoughts of municipality personnel and public on the municipal services and activities, and the performance of the municipality.	Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/d
Review the external factors with an impact on the services under the purview of the administration; carry out institutional capacity survey; analyze the effectiveness and satisfaction level of the services; carry out general investigations.	Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/d; art. 6/e, f, g, h, i Methods and Principles Concerning Internal Control and Preliminary Financial Control, art. 7
Provide secretariat services for the Executive Board of Strategic Planning	Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/f

Authorities, Duties, and Responsibilities	Legal Basis
Provide and develop management information system services in cooperation with relevant departments; keep and assess statistical records.	Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/e; art. 8
Prepare the administration's Performance Program on the basis of the unit performance reports drawn up by expenditure units.	Law nr. 5216 art. 7/a; art. 18/b Law nr. 5393 art. 18/a; art. 41 Law nr. 5393 art.7/b; art.8; art.9; art.11; art.60/a, b Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/g; art. 6 Regulation on the Performance Prog. to be Drawn up by Public Administrations.
Coordinate the preparation of the administration's strategic plan and performance program; consolidate the results thereof.	Law nr. 5216 art. 7/a; art. 18/b Law nr. 5393 art. 18/a; art. 41 Law nr. 5393 art.7/b; art.8; art.9; art.11; art.60/a, b Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/g; art. 6; art. 10 Regulation on the Methods and Principles of Strategic Planning at Public Administrations Regulation on the Performance Prog. to be Drawn up by Public Administrations.
Prepare the administration's Activity Report on the basis of the unit activity reports drawn up by expenditure units.	Law nr. 5216 art. 18/b Law nr. 5393 art. 18/a Law nr. 5393 art. 56 Law nr. 5018 art. 41; art. 60/b, g Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/5; art. 23 Regulation on the Activity Reports to be Drawn up by Public Administrations.
Perform other duties assigned by the senior management.	Law nr. 5018 art. 60/n Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/u
Carry out necessary work with a view to establishing medium and long term strategy and policies for the administration and setting targets, within the framework of national development strategies and policies, the annual program, and the government program.	Law nr. 5393 art.7/b; art.8; art.9; art.11; art.60/a, b Law nr. 5216 art. 7/a; art. 18/b; Law nr. 5393 art. 18/a Law nr. 5393, art. 41; Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/g; art. 6; art. 10 Regulation on the Methods and Principles of Strategic Planning at Public Administrations

Financing Division

Authorities, Duties, and Responsibilities	Legal Basis
Supply the financing the administration needs, in cash or in kind, from local and/or foreign sources.	Relevant provisions of the laws nr. 5393, 5018, 4749, and 5216
Monitor the use of the internal and external finance thus secured, and the repayments.	Relevant provisions of the laws nr. 5018, 4749, and 5216
Monitor the cash and deposits structure.	Relevant provisions of the laws nr. 5018, 4749, and 5216
Contact international rating agencies to procure credit rating for the administration.	Relevant provisions of the laws nr. 5018, 4749, and 5216

Authorities, Duties, and Responsibilities	Legal Basis
Regularly collect and compile data regarding all operations from relevant units (entities affiliated with the municipality, municipal corporations, external agencies etc.); store the data in a database that allows updates.	Relevant provisions of the laws nr. 5018, 4749, and 5216
Perform statistical analyses.	Relevant provisions of the laws nr. 5018, 4749, and 5216
Perform services regarding reporting at various levels within the institution.	Relevant provisions of the laws nr. 5018, 4749, and 5216
Perform other duties to be assigned by the senior management and the Strategy Development Department.	Relevant provisions of the laws nr. 5018, 4749, and 5216

Internal Control Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare standards regarding internal control, applicable at the expenditure units of the administration.	Law nr. 5018 on Management and Control of Public Finances, and applicable regulations
Take measures to eliminate discrepancy of the objectives and the results, and to increase efficiency.	
Establish the internal control system of the administration; work on the application and development of standards.	
Prepare the Action Plan for Compliance with Public Internal Control Standards; create the monitoring function regarding the actions established.	
Prepare the Institutional Risk Management Action Plan; provide consulting to relevant units on this issue.	
Provide consulting to relevant units regarding process-based improvements.	Prime Ministry Circular nr. 2011/1 on the State Organization Database.
Enter the administrative unit ID codes into the State Organization Database; make necessary arrangements to render them compatible with the document registration program of the Metropolitan Municipality of İzmir.	

EU Grant Projects Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare grant recipient projects on behalf of the Metropolitan Municipality of İzmir, with respect to financial assistance programs at the national, European Union, or other levels; follow the application process through; evaluate project partnership requests received by the Municipality, in coordination with relevant units, and conclude required procedures; develop national and international project partnerships within the framework of large-scale grant programs which may be beneficial for the municipality; work towards expanding the reach of the projects which were and/or are being implemented by the municipality, and increasing awareness at a national and international level.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 Framework Agreement on Pre-accession Assistance Instrument between the Republic of Turkey and the European Community Commission (IPA) (International Agreement, Resolution Nr.: 2008/14450)
Provide briefings within or outside the institution, about the EU acquis and the opportunities available under the European Union, and financial assistance programs at a national, European Union, or other level, regarding the area of jurisdiction of the Municipality.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 Eurodesk Agreement dated 12.10.2012 nr. TR 118-1, signed by and between the European Union Education and Youth Programs Center and the Metropolitan Municipality of İzmir.
Provide secretariat services with respect to the Economic Development and Coordination Board of İzmir.	Economic Development and Coordination Board of İzmir, Operation Principles dated 12.11.2009

City Council Division

Authorities, Duties, and Responsibilities	Legal Basis
Provide support services regarding the activities of İzmir City Council and affiliated committees and workgroups established under article 76 of the Municipality Law nr. 5393.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 City Council Regulation
Present to the Metropolitan Municipal Council of İzmir the Executive Committee Decisions and proposals, forwarded through the Secretary General of the City Council, and required to be presented to the Metropolitan Municipal Council of İzmir, for discussion on the first meeting of the council; follow up on the process.	Municipality Law nr. 5393 Law nr. 5018 on Management and Control of Public Finances, and City Council Regulation
Provide assistance in cash and in kind to the City Council, by setting aside relevant funds in the budget.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 City Council Regulation
Provide organization and develop the administrative and technical infrastructure regarding the activities proposed by the Executive Committee of the City Council and submitted by the Secretary General of the City Council.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 City Council Regulation
Provide venue and vehicle-equipment assistance to the members of the City Council and Committees, to help them carry out their work and trainings; manage the personnel processes for the administrative staff of the City Council Division and the City Council committee secretariat.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 City Council Regulation

Authorities, Duties, and Responsibilities	Legal Basis
Prepare budget drafts on the basis of the mayor's call for budget under the Law nr. 5018 on Management and Control of Public Finances; send the budget to the Financial Services Department within the statutory term.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 Law nr. 5018 on Management and Control of Public Finances
Purchase or lease the goods and services required within the Division or the City Council Committees and Workgroups, within the framework of applicable tender regulations; execute the registration-removal and maintenance procedures for the movable assets on the fixture records of the division; ensure their use as per the stated purpose; de-register scrapped materials; keep relevant material records.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 City Council Regulation
Execute the procedures for the assignment of and leave and personnel procedures for secondary education students who are required to complete mandatory winter internship at the Division under the Apprenticeship and Vocational Training Law nr. 3308, as well as of the higher education students who have summer internships with the approval of the Mayor, evaluation of internship achievements and grading; certification of internship files on behalf of the administration; and ensuring safety of the interns throughout the work day, for the period of internship.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 Apprenticeship and Vocational Training Law nr. 3308

SUPPORT SERVICES DEPARTMENT

Administrative Affairs Division

Authorities, Duties, and Responsibilities	Legal Basis
Procurement of goods.	Law nr. 4734 art. 2/a
Procurement of services.	Law nr. 4734 art. 2/a
Scoring of blue collar personnel and company personnel at the unit.	Law nr. 4857 art. 41
Perform the acceptance procedures for the materials purchased for the unit, by the support services; prepare payment documents.	Law nr. 4734 art. 27/y Regulation on the Procurement of Goods, Inspection, Examination and Acceptance Processes, art. 7; art. 8; art. 25
Prepare the examination and acceptance documents during fixture procurements; issue fixture receipts and enter the materials into the fixtures books.	Movable Asset Regulation
Perform the maintenance and supply toner needs for the photocopiers at the Mayor's office and subordinate departments.	Law nr. 4734
Handle the electricity failure problems reported by the units at the service building.	Law nr. 5393 art. 60/1-a
Provide heating and air conditioning for the service building; perform carpenter and painter services.	Law nr. 5216 art. 24/1-d
Perform insurance, emission, tax, license payment etc. payments for all vehicles used for the municipal services.	Law nr. 5216 art. 24/1-r
Issue accident reports in case the vehicles are involved in accidents; determine any damage on any sign posts on routes, to ensure the collection of the damage figure from the insurance firm for the vehicle which caused the accident.	Law nr. 2918, art.4/2b; art. 15; art. 99
Supply sound system, flags, posters, and banners and the arrangement of ceremony chairs for ceremonies, rehearsals, celebrations, official festivals, openings, anniversaries, and shows, organized by the municipality at various spots within the city.	Law nr. 5393 art. 14/1-a Law nr. 5216 art. 24/1-l
Make payments for water, and contribution to the operating costs of other buildings.	Law nr. 4628 provisional art. 17/2 Law nr. 5216 art. 24/1-r Law nr. 5393 art. 60/1-p
Provide maintenance and repairs for the water installations of the service building and mayor's residence.	Law nr. 5393 art. 60/1-a Law nr. 5216 art. 24/1-d
Provide ballot boxes and booths for all elections carried out in the city.	Law nr. 298, art. 9; art. 16/1-2

Protection and Security Division

Authorities, Duties, and Responsibilities	Legal Basis
Implement the annual on-the job shooting trainings required for the protection and security staff.	Private Security Services Law Nr. 5188, and article 33 of the Regulation on its Implementation.
Protect the service buildings and annexes thereof, as well as the tools, vehicles, equipments and machinery, and documents, information technology materials and all other movable and immovable assets therein, against sabotage, fire, theft, robbery, plunder, and destruction; protect the staff against all kinds of threats, hazards and intervention such as forced detention; take measures to deter, prevent, and stop any potentially destructive acts; report such acts to relevant authorities, without delay.	Private Security Services Law Nr. 5188, and the Regulation on its Implementation.
Ensure that Protection and Security services are implemented in line with the provisions of the Private Security Services Law Nr. 5188, and the Regulation on its Implementation.	Private Security Services Law Nr. 5188, and the Regulation on its Implementation.

Authorities, Duties, and Responsibilities	Legal Basis
Ensure that the Security Services Procurement Tender is held with respect to the securing of various educational units, facilities, and sites under the municipal organization.	Private Security Services Law Nr. 5188, and article 3 of the Regulation on its Implementation.
Carry out the procedures to direct all persons to visit the municipality (guests, for business etc.) and their personal belongings or bags etc. to body search using electronic gate detectors, in a process where their bags and packages are scanned through x-ray, to ensure controlled entry-exit to the facilities.	Private Security Services Law Nr. 5188 article 7, and article 14 of the Regulation on its Implementation.
Establish uninterrupted checks at the entrances and exits of the sites they are assigned to, with a view to preventing the access to and entry of suspicious persons to these areas, taking required measures in this context.	Private Security Services Law Nr. 5188 article 7
Ensure that cash transfers at the municipality and its affiliated units are carried out securely.	Order dated 03.07.2007 and numbered B.05.1.EGM 0.11.08.01/4690-116525 by the Ministry of Interior, General Directorate of Police.
Securing temporary security permits for security personnel to be appointed to social and cultural events to be held by the municipality.	Private Security Services Law Nr. 5188, and article 9 of the Regulation on its Implementation.
Take security measures on the days of council meetings of Metropolitan Municipality of İzmir.	Private Security Services Law Nr. 5188 article 7
Secure order in the face of attacks to and disturbances against the residents who arrive at the public venues of the municipality, for recreation or entertainment purposes.	Private Security Services Law Nr. 5188 article 7
Regulate the entry into and exit from the units in and maintain order at the adjacent areas.	Private Security Services Law Nr. 5188 article 7
Take into consideration any security personnel requests by the municipal departments, and take necessary measures; obtain private security permits as per the Law nr. 5188.	Private Security Services Law Nr. 5188, and article 8 of the Regulation on its Implementation.
Prepare protection plans regarding the service units where the Protection and Security Division personnel serves; outsource relevant Protection Plans to the service provider firm, with respect to the service units which are served by the Protection and Security Division through the process of security service procurement.	Private Security Services Law Nr. 5188, and article 12 of the Regulation on its Implementation.
Cancel the Private Security Permit for the units which had been provided Security Services, but which no longer require such services.	Private Security Services Law Nr. 5188, and article 10 of the Regulation on its Implementation.

Institutional Archive Division

Authorities, Duties, and Responsibilities	Legal Basis
Check the archival materials to be transferred to the institutional archive, for compliance.	Regulation on State Archival Services
Identify the archival materials held by public agencies and entities, and private persons; prevent loss of these on any grounds; procure the protection thereof under required conditions; make them available for the service of the state, legal and natural persons, and science, in accordance with national interests; sorting and destruction of materials which are no longer required to be kept.	Regulation on State Archival Services

HUMAN RESOURCES AND TRAINING DEPARTMENT

White Collar Personnel Division

Authorities, Duties, and Responsibilities	Legal Basis
Cancellation of existing cadres, and creation of new ones, in accordance with requirements	Standard Cadre Principles and Standards Regulation Municipality Law nr. 5393 art. 18/l
Resignation procedures for those who leave civil service	Civil Servants Law nr. 657 art. 94
Procedures regarding the retirement of civil servant personnel	Pension Fund Law nr. 5434 art. 39
Procedures regarding the combination of service terms of civil servants who were previously employed with registration before SSK or Bağ-Kur	Law nr. 2829
Procedures regarding all service term debts for service abroad, maternity leave, military service, internship, honorary assistantship etc. concerning civil servants	Law nr. 5434, art. 72
Procedures regarding unpaid leave by civil servants who have completed 5th service year, or civil servants who shall enter military service, or civil servants who shall take maternity leave.	Article 108 of the Civil Servants Law nr. 657, as amended through Law nr. 6111
Adaptation procedures to identify new seniority degrees of civil servants who have received a further degree of education while under civil service	Civil Servants Law nr. 657 art. 36/a

Authorities, Duties, and Responsibilities	Legal Basis
Procedures regarding the personnel who shall be appointed as civil servants for the first time, on the basis of KPSS exam results	Civil Servants Law nr. 657 art. 48/a Regulation on the exams applicable for those who shall be appointed to public service for the first time
Hiring of contract employees	Municipality Law nr. 5393 art. 49
Promotions through seniority bump for the civil servants who have met statutory tenure requirement in their current seniority levels	Civil Servants Law nr. 657, art. 64; art. 65; art. 66; art. 67; art. 84
Preparation of side benefit and special duty pay schedules, and submittal thereof for approval	As per the "Decision regarding the rises and benefits payable to Civil Servants" which entered into force through the Decree dated 17.04.2006 and numbered 2006/10344
Acting assignments, intra-municipality civil servant assignments, temporary assignments	Civil Servants Law nr. 657 art.86; supplementary art.8
Appointments (initial appointment, intra-municipality, transfers from outside the municipality)	Civil Servants Law nr. 657 art.92; art.93 art.74; art.76
Respond to job applications submitted to the institution, and freedom of information applications filed with respect to the purview of our department.	Freedom of Information Law nr. 4982
Tenure Confirmation Proceedings for Civil Servant Candidates	Civil Servants Law nr. 657 art. 58
Discharge of civil servants	Civil Servants Law nr. 657 art. 137
Trade union membership permits for civil servant personnel	Law nr. 4688 art. 18
Proceedings regarding the retired civil servant personnel, and the orphans and widows of retired civil servant personnel; proceedings regarding personnel who receive position and representation benefits.	Law nr. 5434, art. 89; supplementary art. 4 Position benefit as per Law nr. 3855 Representation benefit as per Law nr. 4505 Position benefit as per Decree with the Force of Law nr. 631
Proceedings regarding retirement bonus and death benefit	As per article 89 of the Pension Fund Law nr. 5434
Medical insurance activation for the civil servant's relatives under his/her care	Social Security Agency Law nr. 5510 Pension Fund Law nr. 5434
Proceedings on the basis of disciplinary action	Civil Servants Law nr. 657 art. 125
Annual leave proceedings for civil servant personnel	Civil Servants Law nr. 657 art. 102
Archival of personnel files and records of civil servants	Ministry of Interior Headquarters and Provincial Organization Archival Services Regulation
Procedures regarding the medical leaves taken by civil servants	Civil Servants Law nr. 657 art. 104
Procedures regarding civil servants' travels abroad	Ministry of Interior Circular dated 25.10.2007 and numbered 25597/50000.
Issuance of special green passports to civil servants; extension of passports	Passport Law nr. 5682
Appointment procedures for persons to be appointed as civil servants on the basis of the Civil Servant Selection Exam for Persons with Disabilities organized by ÖSYM on behalf of State Personnel Administration	Civil Servants Law nr. 657 art. 53 as amended through Law nr. 6111 art. 99
Procedures regarding the vertical promotion of civil servants and title changes	Regulation on the Vertical Promotion and Title Changes of Local Government Personnel, which entered into force through publication in the Official Gazette issue 27278 dated 04.07.2009
Procedures regarding the consideration of civil servant personnel's previous registered employment terms at a rate of 3/4 in determining applicable salary	Civil Servants Law nr. 657 art. 36/c-1
Procedure regarding the consideration of civil servant personnel's previous registered employment terms in determining the salary to serve as the basis of pension premium	Law nr. 5434 art. 18
Procedures regarding the establishment and abolishment of Departments and Divisions, and changes in the organizational chart	Law nr. 5216 art. 21
Consideration of civil servant personnel's previous registered employment terms served prior to entering into civil service	Law nr. 5434 supplemental art. 18 Civil Servants Law nr. 657, art. 36

Blue Collar Personnel Division

Authorities, Duties, and Responsibilities	Legal Basis
Cancellation of existing blue collar worker cadres, and creation of new ones, in accordance with requirements.	Standard Cadre Principles and Standards Regulation Municipality Law nr. 5393 art. 18/i
Procedures regarding the retirement and resignation of blue collar workers and contract personnel	Labor Law nr. 1475 art. 14
Leave procedures for blue collar workers and contract personnel.	Labor Law nr. 4857, Chapter Three, Collective Labor Agreement
Procedures regarding the social leave granted to blue collar workers under the Collective Labor Agreement.	Labor Law nr. 4857, Social Insurances and Universal Medical Insurance Law nr. 5510, Collective Labor Agreement
Trade union membership permits for blue collar personnel.	Collective Labor Agreement article 19
Procedures regarding the payment of severance benefits and travel allowances to retiring personnel.	Labor Law nr. 4857 Labor Law nr. 1475
Disciplinary action proceedings for blue collar personnel.	Collective Labor Agreement, Disciplinary Action Table
Archival of personnel files for blue collar workers and contract personnel.	Labor Law nr. 4857 art. 75
Medical leave procedures for blue collar workers and contract personnel.	Labor Law nr. 4857, Chapter Three,
Prepare monthly premium documents for blue collar workers and contract personnel; submit the documents to the Social Security Agency over internet.	Social Insurances and Universal Medical Insurance Law nr. 5510,
Carry out wage procedures and prepare payrolls for blue collar workers and contract personnel.	Labor Law nr. 4857, Chapter Three, Collective Labor Agreement
Monitor trade union membership and resignation procedures for blue collar workers and contract personnel; compile fee deduction lists.	Trade Unions and Collective Labor Agreements Law nr. 6356
Occupational Health and Safety related procedures for blue collar workers.	Labor Law nr. 4857, Chapter Five; Occupational Health and Safety Law nr. 6331
Procurement procedures regarding protective personal gear to be provided to the workers with reference to their work.	Occupational Health and Safety Law nr. 6331, Collective Labor Agreement
Respond to the job applications filed with the municipality	Labor Law nr. 4857 art. 90

Human Resources Training Division

Authorities, Duties, and Responsibilities	Legal Basis
Establish the principles, planning fundamentals, application and evaluation methods concerning on-the-job trainings in order to ensure the training of municipal staff, enhance their efficiency, and prepare them for further assignments.	Law nr. 657, art. 214; Council Resolution nr. 05-28 Council Resolution dated 19.01.1998
Carry out internship procedures for Vocational School, University, and Vocational and Technical High School Students	Law nr. 3308, article 18; Ministry of Education Regulation on Secondary Education Institutions, article 121.

Salary and Accrual Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare the payrolls for overtime put in by personnel working at the Firefighters and Municipal Police Departments, as per the resolution of the Municipal Council, up to the maximum figure specified in the Budget Law which entered into force on the Financial New Year. Send the payrolls to the Accounting Division for payment. Prepare on-call service payment payrolls for the medical staff working at Eşrefpaşa Hospital. Send the payrolls to the Accounting Division for payment.	Civil Servants Law nr. 657 art. 178 and supplementary art. 33
Monitor trade union membership and resignation procedures; compile fee deduction lists to relevant units.	Public Servant Trade Unions Law nr. 4688, and Collective Labor Agreements Law
Prepare the payrolls for the Civil Servant Personnel subject to the Civil Servants Law nr. 657; send the payrolls to the Accounting Division.	Law nr. 657 art. 146-186
Prepare the per-diem payrolls for assembly members, and send them to the Accounting Division.	Law nr. 5216 art. 21/b Law nr. 5393 art. 53, 60/1-b
Prepare the executive committee remuneration payrolls for executive committee members, and send them to the Accounting Division.	Law nr. 5216 art. 16 Law nr. 5393 art. 33/1-a, b, art. 36
Prepare the payrolls for mayor's advisors and those who receive salary for a second assignment, and send them to the Accounting Division.	Law nr. 5216 art. 20 Law nr. 2547 art. 38

Authorities, Duties, and Responsibilities	Legal Basis
Prepare the payrolls for supplementary special service benefits paid to technical staff; send them to the Accounting Division.	Law nr. 657, art. 152/II-A-c Council of Ministers Resolution nr. 2006/10344, Schedule II (E), art. 6
Prepare attorney fee payrolls; send them to the Accounting Division.	Law nr. 657 art. 86
Prepare the monthly retiree deduction and institution fees documents, and monthly premium and service documents; accrue them before the Social Security Agency on internet; reach agreement with the Accounting Division to enable premium payments; send them to the Accounting Division.	R.T. Pension Fund Law nr. 5434, Social Security Agency Law nr. 5510
Ensure the accrual of universal medical insurance premiums of municipality personnel who are on leave without pay, before the Social Security Agency, on internet; submit their status online within the statutory period; send the premium documents and payment orders to the Accounting Division.	
Check all kinds of wage-related information (commencement of assignment, appointment, transfer, leave without pay, resignation, promotion suspension, wage deduction penalty, personal debt, tenure seniority, occupational accident, rent, medical report, trade union, military service, insurance, disability exemption, enforcement action, overtime, minimum subsistence discount, birth, death, marriage, divorce, foreign language proficiency) received from the Personnel Division and other departments; calculate the wages; print wage payrolls; enter payrolls on staff wage books; print private and statutory deduction lists; send them to the Accounting Division for payments to relevant recipients, once the checks are completed.	Civil Servants Law nr. 657 art. 48; art. 76; art. 74; art. 92; art. 125; art. 64; art. 202; art. 203; art. 207; art. 208.
Check monthly and annual actual service period raise scores and fire reports for personnel appointed to Firefighters Department for firefighting work, and the personnel who actually works with x-ray, radium, and ionizing radiation at Municipal Hospital; send them to the Social Security Agency online, within the statutory period; send the premium documents and payment orders to the Accounting Division.	Law nr. 5510 art. 41

PROCUREMENT DEPARTMENT

Goods Purchases Division

Authorities, Duties, and Responsibilities	Legal Basis
Review the goods purchase requests and technical specifications received from divisions; prepare tender processing file and tender documents; receive tender registration number; prepare announcements or calls in accordance with the tender procedure; ensure the publication of announcements on EKAP, local newspapers, and the web site of the municipality; send tender invitations for call-based tenders; form the tender committee and submit it for the approval of the tender officer; ensure the delivery of files to tender committee chairman and members; prepare tender minutes; deliver bid envelopes to the committee, in full and on time; take notes during the tender process; scribe down the tender committee's decision on the tender; register the bid evaluation process on EKAP; query if the awarded bidder and the bidder with the second most advantageous bid are banned from tenders or not; deliver to the accounting service the letters of guarantee submitted by the awarded bidder and the bidder with the second most advantageous bid; carry out all correspondence and effect notifications during the tender process; check the documents the bidders submit to the administration during the contract execution stage; prepare the contract; send the tender file to the relevant division once the contract is signed; report tender results to KİK over EKAP; enter tender results to the Municipal data system; take part in tender committees; and carry out cost approximation analysis where necessary.	Public Tenders Law nr. 4734 Public Tender Contracts Law nr. 4735 Law nr. 5018 on Management and Control of Public Finances Municipalities Law nr. 5393 Metropolitan Municipality Law nr. 5216 Civil Servants Law nr. 657 Decision on the Methods and Principles Applicable for Goods Purchases to be Executed under Provisional Article 2 of the Civil Registry Services Law nr. 5490

Service Purchases Division

Authorities, Duties, and Responsibilities	Legal Basis
Review the service purchase requests and technical specifications received from divisions; prepare tender processing file and tender documents; receive tender registration number; prepare announcements or calls in accordance with the tender procedure; ensure the publication of announcements on EKAP, local newspapers, and the web site of the municipality; send tender invitations for call-based tenders; take part in tender committees; carry out cost approximation analysis where necessary; form the tender committee and submit it for the approval of the tender officer; ensure the delivery of files to tender committee chairman and members; prepare tender minutes; deliver bid envelopes to the committee, in full and on time; take notes during the tender process; scribe down the tender committee's decision on the tender; register the bid evaluation process on EKAP; query if the awarded bidder and the bidder with the second most advantageous bid are banned from tenders or not; deliver to the accounting service the letters of guarantee submitted by the awarded bidder and the bidder with the second most advantageous bid; carry out all correspondence and effect notifications during the tender process; check the documents the contractors submit to the administration during the contract execution stage; prepare the contract; send the tender file to the relevant division once the contract is signed; report tender results to KİK over EKAP; enter tender results to the Municipal data system.	Public Tenders Law nr. 4734 Labor Law nr. 4857 Public Tender Contracts Law nr. 4735 Law nr. 5018 on Management and Control of Public Finances Municipalities Law nr. 5393 Metropolitan Municipality Law nr. 5216 Decision on the Methods and Principles Applicable for Service Purchases to be Executed under Provisional Article 2 of the Civil Registry Services Law nr. 5490 General Communiqué on Public Tenders, Service Purchase Tenders Application Regulation

Direct Procurement Division

Authorities, Duties, and Responsibilities	Legal Basis
Review the technical specifications of goods and services purchase requests received from divisions; prepare the announcements to be published on the web site of Metropolitan Municipality of İzmir; carry out market research regarding all goods and services purchase requests received from divisions; collect bids and determine approximate cost; determine the purchase procedure in accordance with approximate cost; direct the purchase procedures to be carried out in a tender, to the Goods or Services Purchases Divisions; collect bids under article 3 titled Exceptions in the Public Tenders Law nr. 4734; ensure that approximate cost is determined and purchase is carried out; serve all notifications and carry out all correspondence to be performed at the cost approximation stage of the purchases to be executed under other tender procedures of the Law nr. 4734, and the purchases to be executed under article 22 and article 3 of the Law nr. 4734; prepare the contracts for purchases to be executed under article 22 and article 3 of the Law nr. 4734.	Public Tenders Law nr. 4734 Labor Law nr. 4857 Law nr. 5018 on Management and Control of Public Finances Municipalities Law nr. 5393 Metropolitan Municipality Law nr. 5216 Decision on the Methods and Principles Applicable for Service Purchases to be Executed under Provisional Article 2 of the Civil Registry Services Law nr. 5490

ENTERPRISES AND SUBSIDIARIES DEPARTMENT

Companies and Entities Division

Authorities, Duties, and Responsibilities	Legal Basis
Monitor the capital commitments regarding the companies where the Metropolitan Municipality of İzmir is a shareholder; carry out required processes and procedures.	Law nr. 5216 art. 26 Law nr. 4046, art 26 Law nr. 6102

Vegetable Markets Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure that fresh vegetables and fruits trade within the metropolitan area is conducted in accordance with quality requirements, standards, and food safety, in an environment of free competition, that the produce is registered on the books and offered to the consumers.	Provisional art. 1/8 of the Law to Amend Certain Laws and Decrees with the Force of Law, and to Establish Metropolitan Municipalities in Thirteen Provinces and Twenty Six Districts, nr. 6360
Protect the rights and interests, and regulate the operations of producers, consumers and those engaged in the trade of vegetables and fruits.	Metropolitan Municipality Law nr. 5216, art. 7/t
Carry out the controls and registration procedures regarding the goods on the vehicles arriving at and leaving the market; execute inventory controls; generate and publish statistical data on the basis of these; provide any information requested by entities and agencies.	Municipality Law nr. 5393 art. 15/1-b
Apply controls within adjacent areas, entrances and exits of the city, and market places, to prevent off-the-books vegetable and fruits trade.	Law on the Regulation of the Trade of Vegetables and Fruits and Other Commodities with Sufficient Demand, nr. 5957
Carry out and procure all kinds of procedures and processes to ensure the use of service facilities at the markets, in line with their stipulated use.	Regulation nr. 28346 on Vegetable and Fruits Trade and Wholesale Markets.
Applying legal sanctions on those who act in breach of the provisions of laws and regulations applicable to the purchase and sale of goods.	
Work in coordination with the arbitration committee of the market, to produce solutions for disputes.	

Seafood Market Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out sales through auctions to ensure free setting of fish prices on a daily basis.	Law nr. 5216 art. 7/1-t Regulation on Wholesale and Retail Outlets of Aquatic Products, art. 24/2
Maintain a balance of the rights and interests of aquatic products suppliers and middlemen.	Law nr. 5216 art. 7/1-t Regulation on Wholesale and Retail Outlets of Aquatic Products
Provide cleaning, maintenance, and repair activities. Furthermore, ensure that aquatic products are delivered to the consumers in a healthy and hygienic environment.	Law nr. 5216 art. 7/1-t Regulation on Wholesale and Retail Outlets of Aquatic Products, art. 11
Determine the price going and volume of sales for each kind of fish; ensure that applicable records are kept and statistical data are registered.	Law nr. 5216 art. 7/1-t Regulation on Wholesale and Retail Outlets of Aquatic Products, art. 15
Ensure that the municipal share of 1% is collected over the daily sales volume of the sellers; collection of monthly allotment fees; collection of other revenue items by the teller of the revenues division.	Law nr. 5216 art. 7/1-t Regulation on Wholesale and Retail Outlets of Aquatic Products, art. 28
Ensure compliance with regulations within the division; apply legal sanctions for those who fail to comply with regulations.	Law nr. 5216, art 7/1-t; Regulation on Wholesale and Retail Outlets of Aquatic Products, art. 2; art. 31; art. 32

Slaughterhouse Division

Authorities, Duties, and Responsibilities	Legal Basis
The Slaughterhouse Division operates with the authority granted by the Metropolitan Municipality Law nr. 5216, and the Municipality Law nr. 5393, to serve the animal slaughter demand from the residents. It operates under the Enterprises and Subsidiaries Department. In order to meet the slaughter demand from the residents, in accordance with the Veterinary Services, Plant Health, Food and Feed Law nr. 5996 and applicable regulations, the division provides the services of slaughtering animals and producing carcass, and delivering the slaughtered animal to the residents on refrigerated trucks.	Law nr. 5216 art. 7/T Law nr. 5393 art. 15/j Law nr. 5996 art. 2; art. 3/26 Regulation nr. 28145 dated 17.12.2011 on the Registration and Certification Procedures of Food Enterprises
Check Domestic Transfer Documents.	Regulation nr. 28145 dated 17.12.2011 on Domestic Live Animals and Animal Products Transfers.
Ante-Mortem Examination (examination prior to slaughter); slaughter under hygienic conditions; post-mortem examination (examination after slaughter); and refrigeration of the carcass under hygienic conditions.	Regulation nr. 28145 dated 17.12.2011 on Food Hygiene Regulation nr. 28155 dated 27.12.2011 on Special Hygiene Rules for Food of Animal Origin

SECRETARIAT AND DECISIONS DEPARTMENT

Secretariat Division

Authorities, Duties, and Responsibilities	Legal Basis
Incoming Document Registration: Take delivery of documents brought to the municipality via post or personally; classification, registration, referral of such documents; submittal or delivery of the documents to the relevant authority or units.	Metropolitan Municipality Law nr. 5216 Operation Directive for the Secretariat Division
Execute general outgoing document and postage procedures for the documents processed or produced by the units	Organization, Duties, and Operation Directive for Secretariat Division Offices
Carry out general correspondence (with ministries, governorships, non-governmental organizations, citizens, or legal representatives thereof).	Regulation on the Methods and Principles Applicable in Official Correspondence; Signatory Authority Directive of the Metropolitan Municipality of İzmir nr. 529 dated 22.07.2005
Prepare the Standard File Plan for the Municipality.	Regulation on the Methods and Principles Applicable in Official Correspondence Prime Ministry Circular on Standard File Plan nr. 2005/7 dated 25.03.2005
Carry out classified document registration procedures.	Law on the Organization and Duties of the Ministry of Interior Regulation on the Methods and Principles Applicable in Official Correspondence
Prepare the service standards of the municipality.	Regulation nr. 27305 dated 31.07.2009 on the Methods and Principles Applicable in the Provision of Public Services.

Council Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare the Council agenda by arranging the reports received from Committees, and the proposals received from the municipal units and affiliates, and the decisions received from District Municipality Councils and referred to the Council by the Mayor for discussion in the monthly meetings of the Municipal Council.	Law nr. 5216 art. 12/3, 15/5-6 Law nr. 5393 art. 21; art. 24 Council Operations Directive art. 21/6 Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/a Directive on the Operating Methods and Principles of the Council Division, art. 6/a

Authorities, Duties, and Responsibilities	Legal Basis
<p>Ensure that the ordinary and extraordinary meeting agenda set by the Mayor is announced to the Council Members and the public, within the period and through the means established in the Laws and Regulations.</p>	<p>Law nr. 5216 art. 13/3 Law nr. 5393 art. 20; art. 21/1 Council Operations Directive art. 8 Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/a Directive on the Operating Methods and Principles of the Council Division, art. 6/a</p>
<p>Duly scribe the Council Resolutions in the minutes; check the minutes and ensure that they are signed by the Chairman of the Council and the Clerk Members of the Chairmanship Committee.</p>	<p>Law nr. 5216 art. 12/3 Law nr. 5393 art. 22 Council Operations Directive art. 16/2 Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/b Directive on the Operating Methods and Principles of the Council Division, art. 6/b</p>
<p>Forward finalized Council Decisions to the Civil Administration for effect, and to relevant units for implementation.</p>	<p>Law nr. 5216 art. 14 Law nr. 5393 art. 23 Council Operations Directive art. 18/2 Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/c Directive on the Operating Methods and Principles of the Council Division, art. 6/c</p>
<p>Follow on the processes and procedures regarding the inclusion in the agenda of the Council, of the verbal or written proposals submitted by the Council Members to the Chairmanship Committee of the Council.</p>	<p>Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/ç Directive on the Operating Methods and Principles of the Council Division, art. 6/ç</p>
<p>Organize Specialization Committee meetings; where necessary provide communications and coordination with the committees, the municipal units which are the sources of the proposal, or the District Municipalities the resolution of which is under discussion.</p>	<p>Directive on the Operating Methods and Principles of the Council Division, art. 8/(2)ş</p>
<p>Monitor the Committees' progress on the matters referred by the Council to them; ensure that the reports are written, signed, and submitted to the Council on the matters the discussion of which are completed at the Committees.</p>	<p>Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/g Directive on the Operating Methods and Principles of the Council Division, art. 6/g</p>
<p>Ensuring that the council debates are recorded using voice recorders; once written minutes are drawn up, they are signed by the Council Chairman and the Council Clerks, whereupon the Council Members are notified via e-mail.</p>	<p>Law nr. 5216 art. 12/3 Law nr. 5393 art. 20 Council Operations Directive art. 16/2 Directive on the Operating Methods and Principles of the Council Division, art. 8/(2)s</p>
<p>Ensure that the finalized Council Resolutions and Resolution abstracts are duly announced.</p>	<p>Law nr. 5216 art. 12/3 Law nr. 5393 art. 23 Council Operations Directive art. 18/1 Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/e Directive on the Operating Methods and Principles of the Council Division, art. 6/e</p>

Authorities, Duties, and Responsibilities	Legal Basis
Archive the Municipal Council resolutions and the Committee reports and meeting minutes concerning them, in original copies bearing physical signature, along with any appendices.	Council Operations Directive art. 16/2 Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/f Directive on the Operating Methods and Principles of the Council Division, art. 6/f
Ensure that the attendance sheet is delivered to the Chairman of the Council before each council meeting, and that the attendance sheets maintained by the Chairman of the Council to determine attendance of the Council Members, are kept safe.	Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/h Directive on the Operating Methods and Principles of the Council Division, art. 6/h
Keep the scoring regarding the per diem payable to Council Members with respect to Committee and Commission Meetings; send the scoring to relevant unit.	Law nr. 5393 art. 32/1 Directive on the Operating Methods and Principles of the Council Division, art. 8/(2)t
Keep records and decision books regarding the business and procedures of the Council, in addition to the Division records book.	Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9/i Directive on the Operating Methods and Principles of the Council Division, art. 6/i

Executive Committee and Resolutions Division

Authorities, Duties, and Responsibilities	Legal Basis
Scribe down the executive committee resolutions.	Metropolitan Municipality Law nr. 5216 Municipality Law nr. 5393 art. 34, art. 35 Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9 (Council Resolution nr. 05/32 dated 21.03.2003)
District Municipality Council Resolutions	Metropolitan Municipality Law nr. 5216, art. 25
Per diem scoring	Metropolitan Municipality Law nr. 5216 art. 16/3
Filing and Archival Operations	Regulation on State Archival Services art. 1; art. 5
Registration	Regulation on the Organization and Operations of the Secretariat and Decisions Department, art. 9 (Council Resolution nr. 05/32 dated 21.03.2003)
Tender Affairs	State Tenders Law nr. 2886, art. 13/5; art. 41/a; art. 49

ZONING AND URBAN PLANNING DEPARTMENT

Master Plan Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare the Environment Plan, as well as revisions and modifications thereof; submit these for the approval of the Metropolitan Municipality Council, and finalize the procedures	Decree with the Force of Law nr. 644 on the Organization and Duties of the Ministry of Environment and Urban Planning Metropolitan Municipality Law nr. 5216 Municipality Law nr. 5393
Evaluate the proposals for the Environment Plan, as well as revisions and modifications thereof; submit these for the approval of the Metropolitan Municipality Council, and finalize the procedures.	Law to Amend Certain Laws and Decrees with the Force of Law, and to Establish Metropolitan Municipalities in Fourteen Provinces and Twenty Seven Districts, nr. 6360

Authorities, Duties, and Responsibilities	Legal Basis
Prepare the Master Zoning Plan, as well as revisions and modifications thereof; submit these for the approval of the Metropolitan Municipality Council, and finalize the procedures	Metropolitan Municipality Law nr. 5216 Law to Amend Certain Laws and Decrees with the Force of Law, and to Establish Metropolitan Municipalities in Fourteen Provinces and Twenty Seven Districts, nr. 6360
Evaluate the proposals for the Master Zoning Plan, as well as revisions and modifications thereof; submit these for the approval of the Metropolitan Municipality Council, and finalize the procedures.	Zoning Law nr. 3194; Administrative Procedure Code nr. 2577
Execute the announcement, objection, and action processes regarding approved Environment Plans and Master Zoning Plans.	Law on the Use of the Right to Petition, nr. 3071 Freedom of Information Law nr. 4982

Applied Zoning Planning Division

Authorities, Duties, and Responsibilities	Legal Basis
Review and evaluate 1/1000 scale applied/revized zoning plans and modifications thereof to be prepared by the District Municipalities within the Metropolitan Municipality Area, in accordance with the Master Zoning Plan, with a view to applicable regulations; submit them for the approval of the Metropolitan Municipality Council and finalize the procedures.	Law nr. 5216, art. 7 Zoning Law nr. 3194 and Applicable Regulations Other applicable laws and regulations
Review the Master Zoning Plan revision requests of the residents of settlements within the Metropolitan Municipality area, and legal representatives thereof, or of legal or natural persons; submit them for the approval of the Metropolitan Municipality Council and finalize the procedures.	
Execute the 1/5000 Scale Section Master Zoning Plan and modifications thereof, and the relevant 1/1000 scale Applied Zoning Plan works regarding the services provided by the Metropolitan Municipality.	
Work on defining the process for the establishment and set-up of information technologies to ensure a healthy and orderly execution of the projects included in the Metropolitan Municipality Strategic Plan.	Law nr. 5216, art. 7
Prepare annual activity reports and Division budget proposals.	
Provide coordination and oversight with district municipalities in the Metropolitan Municipality area, with respect to the zoning plan.	Law nr. 5216, art. 7 Zoning Law nr. 3194 and Applicable Regulations Other applicable laws and regulations
Review the requests received from the district municipalities in the Metropolitan Municipality area, and from residents, with a view to zoning plan and regulations.	Law nr. 5216, art. 7 Zoning Law nr. 3194 and Applicable Regulations
Effect and conclude 1/1000 scale applied/revized/supplementary zoning plans and revisions thereof, upon the request of the district municipality, and provided that the Metropolitan Municipality Council approves so.	
Carry out the announcement-publication procedures regarding 1/5000 scale Master Zoning Plan revisions	Zoning Law nr. 3194, art. 8
Evaluate and respond to information and document requests received from citizens, institutions, and agencies.	Law nr. 3071, art. 7 Law nr. 4982, art. 5
Preparation and confirmation of "5 Years Zoning Plans" which entail the Municipal Council discussions and resolutions on the identification of areas to be arranged or subjected to article 18 so as to render the plot ready for housing construction, in accordance with the development and needs of settlements, as well as the determination of which public service such as roads, squares, parking lots, green spaces, parks, markets, vegetable markets, slaughterhouses, fire stations, cemeteries, mass transportation stations, or terminals shall be implemented within the 5 years period, as stipulated in the zoning plans in force.	Zoning Law nr. 3194 art. 10

Ground Survey Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out or procure geological, geophysical, and geotechnical surveys in existing or new settlement or construction areas; supply data for planning tiers, in order to reveal the surface structure associated with urbanization, planning, zoning, and all kinds of construction.	Metropolitan Municipality Law nr. 5216 Law to Amend Certain Laws and Decrees with the Force of Law, and to Establish Metropolitan Municipalities in Fourteen Provinces and Twenty Seven Districts, nr. 6360 Public Tenders Law nr. 4734; Spatial Plans Development Regulation nr. 29030 Circular nr. 10337 dated 19.08.2008, by the abolished Ministry of Public Works and Settlement, General Directorate of Disaster Affairs

SURVEYS AND PROJECTS DEPARTMENT

Projects Division

Authorities, Duties, and Responsibilities	Legal Basis
Develop vision projects in line with the Strategic Plan of the Metropolitan Municipality of İzmir.	
Carry out or procure detailed investigation of required projects, compliance thereof with the zoning plan, determination of current zoning state of affairs; prepare, where necessary, the projects to provide input for the zoning plan, monitor thereof before relevant departments; carry out or procure the review of ownership, cadastral survey, existing state of affairs, and expropriation status.	Law on the Management of Metropolitan Municipalities, nr. 3030.
Analyze on site the compatibility of the land proposed for the project.	Public Tenders Law nr. 2886-2990
Prepare, procure, approve, and secure approval of concept, final, and application projects regarding the projects required in line with investment programs and budgets, and annual objectives and strategic plan of the Department.	Public Tenders Law nr. 4734
Evaluate the project service requests received from residents communication center, headmen desk, government agencies and institutions, or various units; where necessary, secure the Municipal Council's approval for them; carry out procedures identified in line with Council decisions.	Public Tender Contracts Law nr. 4735
Where required for project service procurement regarding prestigious projects for İzmir, organize national, international or local project competitions; form boards and committees required for project competitions; carry out or procure all procedures and works required for the conclusion of the competition.	Law on the Addition of Certain articles in the Municipalities Law nr. 5656
Where necessary, prepare or procure the repair projects for the buildings owned by the Municipality.	Zoning Law nr. 3194
Ensure the compliance of project works the construction, management, or oversight of which is assigned to it, with the appendices of the contract, specifications, and the principles of sciences and art; ensure and secure their completion within the term stipulated in the work schedule. Serve as controller / carry out controls of the projects drawn up as per the contract.	Planned Areas Model Zoning Regulation
Review project related progress payments; complete work required for acceptance at the conclusion.	Circulars on State Tenders
Prepare or procure documents required to compile project tender files (sites list, technical specifications, survey, measurement, approximate cost assessment, progress percentage, ordered analysis expense tables etc.); forward the files to relevant departments.	Law on the Management of Metropolitan Municipalities, nr. 3030.
Prepare or procure digital films, books, presentations regarding the projects; obtain models where necessary.	Public Tenders Law nr. 2886-2990
Take part in commissions for tenders, in case of appointment by the Mayor.	Public Tenders Law nr. 4734
	Public Tender Contracts Law nr. 4735
	Law on the Addition of Certain articles in the Municipalities Law nr. 5656
	Zoning Law nr. 3194
	Planned Areas Model Zoning Regulation
	Circulars on State Tenders

Urban Design and Urban Aesthetics Division

Authorities, Duties, and Responsibilities	Legal Basis
Produce urban projects to improve the aesthetics of the city, and the quality of life for the residents.	Law nr. 5393 art. 15/a, b, n Law nr. 5216 art. 7/g Law nr. 4734
Prepare urban design projects to enhance the spatial characteristics and aesthetics of public areas, such as shores and fill areas reserved to public ownership, squares, pedestrian roads, and open spaces, under the purview of the Municipality at the time of producing project(s); develop proposals regarding the design and site selection of all kinds of urban furniture and elements situated on these sites.	Regulation on the Operation Methods and Principles of the Surveys and Projects Department of the Metropolitan Municipality of İzmir, art. 9/a (Council Decision nr. 05.554 dated 03.08.2012)
Regulate the use of all kinds of visual communication elements for advertisement, announcement and promotion purposes, located on public or private property, in accordance with the provisions of İzmir Announcements and Advertisements Regulation.	Regulation on the Operation Methods and Principles of the Surveys and Projects Department of the Metropolitan Municipality of İzmir, art. 9/b (Council Decision nr. 05.554 dated 03.08.2012)
Develop projects to regulate the visual characteristics of public or private property building fronts, including the use of existing construction elements.	Regulation on the Operation Methods and Principles of the Surveys and Projects Department of the Metropolitan Municipality of İzmir, art. 9/c (Council Decision nr. 05.554 dated 03.08.2012)

Authorities, Duties, and Responsibilities	Legal Basis
Develop proposals and engage in practices regarding the design and placement of urban furniture and objects throughout the city.	Metropolitan Municipality of İzmir, Zoning Regulation Regulation on the arrangement effected between Atatürk Ave. (1st Kordon), Cumhuriyet Square, and the Port of Alsancak, and the principles of use for this area. (Council Decision nr. 05-108 and dated 19.07.2000) Regulation on the arrangement effected on the Land side of Mustafa Kemal Shore Boulevard, and the principles of use for this area. (Council Decision nr. 01.1103 and dated 14.03.2008) Regulation on the arrangement of Kordon Pasaport Pier - Konak Pier, and the principles of use for this area. (Council Decision nr. 01.1104 and dated 14.03.2008) Regulation on the principles of use of Kıbrıs Şehitleri Avenue and Ali Çetinkaya Boulevard. (Council Decision nr. 05.831 and dated 12.10.2011)
Respond to requests regarding announcements, advertisements, plates, and other promotion materials; identify practices in violation of the regulation, to ensure the execution of legal proceedings.	İzmir Announcements and Advertisements Regulation (Council Decision nr. 1358 and dated 16.05.2008)
Evaluate the requests received from the residents and headmen.	Petition Law nr. 3071

Historical Setting and Cultural Heritage Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare relief, restitution, and restoration projects and relevant engineering projects for the cultural and natural heritage required to be conserved.	Law nr. 2863 art. 10/9,10 Law nr. 5366
Offering seminars to primary and secondary schools.	Law nr. 5216 art. 7/1-v
Offering Awards for Respect for History and Local Conservation Efforts.	Law nr. 5216 art. 7/1-v
Prepare architectural, engineering, landscaping and urban design projects to serve improvement and revitalization purposes at a regional and building scale, with reference to the historical structure.	Law nr. 2863 art. 10/9,10 Law nr. 5366

ZONING OVERSIGHT DEPARTMENT

Zoning Affairs Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare required regulations such as the Zoning Regulation, Parking Lots Regulation Application Principles; make supplements to and modifications in existing regulations.	Law nr. 5393 art. 15/1-b Planned Areas Model Zoning Regulation art. 6 Parking Lots Regulation art. 4
Set parking lot area limits and fees to serve as the basis of practices by the district municipalities in the metropolitan municipality area; update parking lot area limits and fees.	Law nr. 3194 art. 37; art. 44 Law nr. 5216, art. 27 Parking Lots Regulation art. 10, art. 15
Carry out the procedures of oversight regarding the parking fees collected during the issuance of construction licenses, by the district municipalities in the metropolitan municipality area, for parcels where parking space requirements are not met within the parcel, and which are covered under articles 3 and 4 of the Parking Lots Regulation Application Principles of the Metropolitan Municipality of İzmir.	Law nr. 5216, art. 11
Evaluate the Zoning Regulations practices, and declare opinion on issues of doubt, with a view to achieving uniform practice.	Law nr. 5216, art. 27
Carry out all kinds of licensing and building use permit procedures regarding the project, construction, maintenance and repair works carried out by the municipality.	Law nr. 5216 art. 7/c, art. 7/o Law nr. 3194 art. 26, art. 30

Zoning Audits Division

Authorities, Duties, and Responsibilities	Legal Basis
Oversee the zoning practices of district municipalities in the metropolitan municipality area, under article 11 of the Law nr. 5216.	
Exercise the authorities granted in the Law nr. 5216, in line with the orders of the Mayor, in case the district municipalities fail to carry out the procedures required with respect to the requests submitted to the Division, by the residents, other units of the municipality, and relevant authorities and agencies.	Law nr. 5216
Carry out procedures as per the Law nr. 775 under article 7/c of the Law nr. 5216, in line with the orders of the Mayor.	Law nr. 5216 Law nr. 775
Carry out procedures regarding the requests received from the residents, other units of the Metropolitan Municipality of İzmir, relevant authorities and agencies, and district municipalities in the Metropolitan Municipality area of İzmir.	Law nr. 5216
Appoint a representative to serve in the Review Board set up to review place selection and facility establishment, trial, or opening permits for first class non-sanitary enterprises, as per the Regulation Regarding Business Opening and Operation Licenses.	Regulation Regarding Business Opening and Operation Licenses

Building Safety Division

Authorities, Duties, and Responsibilities	Legal Basis
Execute procedures regarding the creation of the building information system, in cooperation with universities and other scientific institutions, as well as government agencies and organizations, within the framework of the building inventory project.	Law nr. 5216 Law nr. 5393 Law nr. 6360
Provide all kinds of coordination required for the execution of the legal procedures under the purview of the Municipality, should the district municipalities demand so, with respect to the evacuation and demolishing of buildings which constitute hazard to the safety of life and property, or which are prone to disaster risks.	Law nr. 5216 Law nr. 6360
Provide coordination required for the execution of the legal procedures under the purview of the Municipality, on the basis of the Law nr. 7269.	Law nr. 5216 Law nr. 7269 Law nr. 6360
Provide coordination required for the execution of the legal procedures under the purview of the Municipality, on the basis of the Law nr. 6306.	Law nr. 5216 Law nr. 6306 Law nr. 6360
Carry out procedures regarding the requests received from the residents, other units of the Metropolitan Municipality, relevant authorities and agencies, and district municipalities in the Metropolitan Municipality area.	Law nr. 3194 Law nr. 6360

MAPS AND CBS DEPARTMENT Base Maps and Application Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare Base Maps with a scale of 1/1000 and 1/5000.	Law nr. 3194 art. 7/1-a Regulation on the Production of Large Scale Maps and Map Data, art. 4-5
Procure Base Maps with a scale of 1/1000 and 1/5000 through tenders.	Law nr. 4734 art. 2/1-a Regulation on the Production of Large Scale Maps and Map Data, art. 4; art.5
Carry out ownership and location determination works.	Law nr. 3194 art. 18
Prepare and update City Guides.	Law nr. 5393 art. 14/1-a
Carry out Mass, Level, Application and Surface Structure procedures.	Zoning Regulation of the Metropolitan Municipality of İzmir, art. 37,73/b
Ensure the execution and development of the projects included in the strategic plan.	Other applicable laws and regulations

Zoning Plan Implementation and Surveys Division

Authorities, Duties, and Responsibilities	Legal Basis
Implement out zoning plan applications (plotting plans); check and approve zoning plan applications (plotting plans) received from district municipalities.	Law nr. 3194 art. 18 Law nr. 5216 art. 7/h
Prepare maps for Subdivision-Merger-Formation-Road Cessation.	Law nr. 3194 art. 15; art. 16
Prepare expropriation maps.	Law nr. 2942 art. 7
Ensure the execution and development of the projects included in the strategic plan.	Other applicable laws and regulations.

Geographical Information Systems Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out Geographical Information Activities (measurement and processing, storage, updating, management, sharing, utilization and presentation over computer networks, of geographical data/information); ensure any user can access current positional data on a real-time basis.	Metropolitan Municipality Law nr. 5216, art. 7/h Municipality Law nr. 5393, art. 14/a Public Tenders Law nr. 4734
Allow online access in compliance with national standards, to accurate and up to date geographical information required by geographical information users, with respect to location-based decision-making processes / projects / applications.	Metropolitan Municipality Law nr. 5216, art. 7/h
Enable effective use of geographical data in decision-making and policy development regarding priority issues such as economics, health, social issues, culture, environment, and natural resources.	
Work to develop technical, legal/administrative infrastructure required for the development and encouragement of geographical information policies, and provide cooperation and coordination between the Metropolitan Municipality, District Municipalities, and government agencies and institutions in line with all the agencies and institutions involved, with a view to maintaining an optimal level of investment benefits, to prevent redundancies in geographical information activities.	
Have an open mind for development with respect to new requirements; develop Geographical Information Systems in line with technological innovation and user requests.	
In case the data produced within the framework of CBS is requested by another agency, organization or private sector, carry out the sale on the basis of Council Resolution, taking into account production, distribution and operating costs (such as displaying, downloading, added value, search, reproduction) in accordance with the type of data, or provide data sharing within the framework of the protocols to be executed.	
Match the Management Information System (MIS) data recorded by the units of Metropolitan Municipality of İzmir using various programs, with CABSVT (Geographical Address Information System Database) data, to ensure the use and presentation of all address-based data from a single source (CABSVT).	Municipality Law nr. 5393, art. 14/a Civil Registry Services Law nr. 5490, art. 3
Ensure that positional data including all kinds of infrastructure and superstructure data are stored and analyzed, and served within the framework of Geographical Information System (within and/or outside the municipality), in addition to primary base maps (cadastral maps, zoning plans, base maps).	Metropolitan Municipality Law nr. 5216, art. 7/h Metropolitan Municipality Law nr. 5216, art. 8 Metropolitan Municipality Law nr. 5216, art. 9

Address and Numbering Division

Authorities, Duties, and Responsibilities	Legal Basis
Collect, evaluate, process, store, update, manage, share, use, and present over computer networks the address details within the framework of Geographical Address Information System (CABS) operations.	Law nr. 5216 Law nr. 5393 art. 69 Law nr. 657 Law nr. 4734
Work to develop technical, legal/administrative infrastructure required for the development and encouragement of Geographical Address Information System policies, and provide cooperation and coordination between the Metropolitan Municipality, District Municipalities, and government agencies and institutions in line with all the agencies and institutions involved.	Law nr. 4735 Law nr. 5747 Law nr. 5018 Regulation on Address and Numbering
Ensuring the application of Address and Numbering Standards.	Law nr. 5216 Law nr. 5393 art. 69 Law nr. 657 Law nr. 4734 Law nr. 4735 Law nr. 5747 Law nr. 5018 Regulation on Address and Numbering
Produce topologies required for addresses and numbering.	
In case the produced data is requested by another agency, entity, or private sector, or residents, or in case an exchange is proposed by other agencies or entities, with reference to the scope and characteristics of the data produced, sale of such data is carried out on the basis of Council Resolution, taking into account production, distribution and operating costs (such as displaying, downloading, added value, search, reproduction) in accordance with the type of data.	
Oversee the use of the authorities granted in applicable laws and regulations, by the Metropolitan Municipality and district municipalities within the administrative borders of the metropolitan municipality.	
Establish continuous contact with district municipalities.	
Notify the general public, and in particular the neighborhood headmen, accurately and in a timely fashion, taking into account the social consequences of the changes effected and the work carried out.	
Prevent changes in the names of squares, boulevards, avenues, and streets, unless such a change is absolutely necessary; contribute to legislation to prevent such practices.	
Ensure the infrastructure connections between the Metropolitan Municipality and districts are up-to-date, and on par with requirements.	
Take and implement measures taking into account the breadth of the field of responsibilities.	
Check the supply and inventory levels of and procure materials for the division.	
Ensure that necessary safety measures are taken and implemented in order to achieve continuity in the systems.	

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the compatibility of other environmental support units to keep the system operational at all times, and the coordinate improvement efforts for this purpose.	Law nr. 5216
Ensure the execution and development of the projects included in the strategic plan.	Law nr. 5393 art. 69
Match the address details obtained through the operations in accordance with the laws and regulations, with the data on National Address Database (UAVT), in order to achieve integration with the General Directorate of Civil Registry and Citizenship Services.	Law nr. 657 Law nr. 4734 Law nr. 4735 Law nr. 5747
Enable current and real-time use of Geographical Address Information System data online, and in integration with the Geographical Information System.	Law nr. 5018
Carry out various analyses and reach statistical conclusions using Geographical Address Information System data.	Regulation on Address and Numbering

URBAN TRANSFORMATION DEPARTMENT 1st Project Application Division

Authorities, Duties, and Responsibilities	Legal Basis
Identify areas which are not / can not be integrated with the city in terms of physical, social, and economic integration; carry out feasibility, project design, implementation, and results analysis activities to achieve physical, economic and social development in these areas.	
Evaluate the requests received from other government agencies, residents, headmen, or district municipalities, with respect to Urban Transformation Projects.	
Carry out feasibility and analysis works in line with physical, social, and economic surveys concerning potential transformation areas, for use in planning and project design activities; share these information with the Department and other Divisions, and establish the borders of the transformation area, with justification.	
Carry out the procedures regarding the process required to implement the applied zoning plans.	
Prepare applied zoning plans, architectural concept projects, and urban design projects by evaluating the requirements established within the project area, the characteristics and numbers and the rights/expectations of potential stakeholders.	Metropolitan Municipality Law Nr. 6360
Identify Urban Transformation Areas required in parallel to the development of the city; plan for these areas, and ensure the implementation of the plans.	Article 73 of the Law nr. 5393, as amended through Law nr. 5998
Make valuations of the underground and surface inventory at the project area.	Metropolitan Municipality Law nr. 5216
Achieve transformation activities to add value to the city through cultural and social wealth created, while avoiding physically and culturally homogenous sections within the city.	Expropriation Law nr. 2942 (A. 4650)
Ensure that the urban proceeds generated are shared among the residents of the area, by prioritizing the on-site transformation alternative.	Zoning Law nr. 3194 and Applicable Regulations
Analyze the area to be transformed (with respect to its location within the city, existing building inventory, geological surveys, zoning plans in force, demographics etc.), and issue reports with justification to attest the accuracy of the choice of the project site.	Other applicable laws and regulations
Open communication centers for information purposes, at the project site.	
Achieve transformation activities through which cultural and social wealth will create value for the city.	
Make an accurate determination of the issues and priorities of the areas of transformation, to develop solutions in accordance with the integrity of the city and the prevailing circumstances; ensure that such solutions accord priority to people, with an eye for social justice, and contribute to social peace.	
Develop projects to achieve social transformation at urban transformation areas, by achieving an interdisciplinary perspective around a common purpose, on the basis of scientific method and analyses.	
Carry out activities to increase confidence in the project, at the stage of attracting participation in the project. Ensure the public promotion and disclosure to stakeholders, of the activities of the Urban Transformation Department.	Metropolitan Municipality Law Nr. 6360
Carry out finance research regarding the implementation of projects.	Article 73 of the Law nr. 5393, as amended through Law nr. 5998
Carry out meetings and seminars to contribute to the generation of urban awareness on site.	Metropolitan Municipality Law nr. 5216
Carry out activities to identify and provide solutions to social needs at the project area (vocational courses, educational support for children etc.)	Expropriation Law nr. 2942 (A. 4650)
Reinforcing the sustainability and feasibility of the project.	Zoning Law nr. 3194 and Applicable Regulations
Provide information after implementation.	Other applicable laws and regulations
Monitoring after implementation, to provide rapid response to any needs to arise.	
Achieve the applicable targets set in the Strategic Plan and Performance Program of the Municipality.	
Work in harmony and coordination with other departments.	

2nd Project Application Division

Authorities, Duties, and Responsibilities	Legal Basis
Identify areas which are not / can not be integrated with the city in terms of physical, social, and economic integration; carry out feasibility, project design, implementation, and results analysis activities to achieve physical, economic and social development in these areas.	
Evaluate the requests received from other government agencies, residents, headmen, or district municipalities, with respect to Urban Transformation Projects.	
Carry out feasibility and analysis works in line with physical, social, and economic surveys concerning potential transformation areas, for use in planning and project design activities; share these information with the Department and other Divisions, and establish the borders of the transformation area, with justification.	Metropolitan Municipality Law Nr. 6360 Article 73 of the Law nr. 5393, as amended through Law nr. 5998
Carry out the procedures regarding the process required to implement the applied zoning plans.	Metropolitan Municipality Law nr. 5216
Prepare applied zoning plans, architectural concept projects, and urban design projects by evaluating the requirements established within the project area, the characteristics and numbers and the rights/expectations of potential stakeholders.	Expropriation Law nr. 2942 (A. 4650) Zoning Law nr. 3194 and Applicable Regulations
Identify Urban Transformation Areas required in parallel to the development of the city; plan for these areas, and ensure the implementation of the plans.	Other applicable laws and regulations
Achieve transformation activities to add value to the city through cultural and social wealth created, while avoiding physically and culturally homogenous sections within the city.	
Ensure that the urban proceeds generated are shared among the residents of the area, by prioritizing the on-site transformation alternative.	
Analyze the area to be transformed (with respect to its location within the city, existing building inventory, geological surveys, zoning plans in force, demographics etc.), and issue reports with justification to attest the accuracy of the choice of the project site.	
Carry out service procurement, where necessary, and act as controller, for the projects to be prepared with respect to Urban Transformation Areas.	
Carry out all kinds of internal / external correspondence regarding the tasks.	Law nr. 5393, art. 73, as amended through the Law nr. 5998
Ensure the residents' participation, and reinforce the citizens' confidence in the project, in order to ensure that the projects prepared with substantial investment of efforts and time, regarding the Urban Transformation and Development Project Area identified by the Municipal Council.	Law nr. 5216 Law nr. 2942 (A.4650)
Achieve transformation activities through which cultural and social wealth will create value for the city.	Law nr. 3194
Make an accurate determination of the issues and priorities of the areas of transformation, to develop solutions in accordance with the integrity of the city and the prevailing circumstances; ensure that such solutions accord priority to people, with an eye for social justice, and contribute to social peace.	Law nr. 5393, art. 73, and applicable regulations. Other applicable laws and regulations
Develop projects to achieve social transformation at urban transformation areas, by achieving an interdisciplinary perspective around a common purpose, on the basis of scientific method and analyses.	
Carry out activities to increase confidence in the project, at the stage of attracting participation in the project. Provide information to the public, about the project area and development.	
Ensure the public promotion and disclosure to stakeholders, of the activities of the Urban Transformation Department.	
Carry out finance research regarding the implementation of projects.	
Carry out meetings and seminars to contribute to the generation of urban awareness on site.	Law nr. 5393, art. 73, as amended through the Law nr. 5998
Carry out activities to identify and provide solutions to social needs at the project area (vocational courses, educational support for children etc.)	Law nr. 5216 Law nr. 2942 (A.4650)
Reinforcing the sustainability and feasibility of the project.	Law nr. 3194
Provide information after implementation.	Law nr. 5393, art. 73, and applicable regulations.
Monitoring after implementation, to provide rapid response to any needs to arise.	Other applicable laws and regulations
Achieve the applicable targets set in the Strategic Plan and Performance Program of the Municipality.	
Work in harmony and coordination with other departments.	

3rd Project Application Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out literature surveys, model studies, plan-project applications regarding Urban Transformation; carry out cooperation with local and foreign specialist and assistance organizations.	
Create and follow through application files and requests regarding fun-grant-assistance loans for Urban Transformation Activities.	
Establish targets and principles, strategies, action plans, and identify priority project development areas in line with higher scale plan decisions.	
Carry out feasibility analyses in line with physical, social, and economic studies at potential transformation areas; set the borders of the transformation area, and submit them, alongside justification, to the approval of the Department.	
Implement zoning practices at Urban Transformation and Development Project sites, the borders of which are approved and put into effect.	
Open communications and promotion centers at the project site, in order to provide accurate on-site information to the citizens.	
Carry out determination and assessment work regarding the buildings and agricultural elements on site, within the framework of constituting the basis of real estate valuation regarding project sites.	
Carry out demographic and socio-economic data analyses by determining the stakeholder profile and ownership structure, regarding the project sites.	
Set plan targets and make planning decisions, taking into account the physical and social needs of the stakeholders included in the project, through a determination of the existing state of affairs, and the review of all information and documents regarding the project areas.	Metropolitan Municipality Law Nr. 6360 Article 73 of the Law nr. 5393, as amended through Law nr. 5998
Prepare or procure, using the municipal authority, plan-project-detail and application works in light of the targets and decisions established in project areas.	Metropolitan Municipality Law nr. 5216 Expropriation Law nr. 2942 (A. 4650)
Execute activities to plan and develop sustainable urban and regional spaces throughout the city.	Zoning Law nr. 3194 and Applicable Regulations
Create, within the framework of the regulations, legal, safe, and habitable spaces compatible with the living conditions in the area where the population to be affected by the project lives.	Other applicable laws and regulations
Present the activities to be carried out at project areas on various platforms, and receive comments from relevant agencies and institutions (such as professional chambers or universities); review the requests received from the citizens, headmen, or district municipalities.	
Prepare Project Application principles and conciliation agreements, and manage the process for their application.	
Carry out identification of stakeholders, and valuation to serve as the basis of conciliation and expropriation of property; carry out project cost assessment and conciliation activities through committees to be set up.	
Meet and execute agreements with identified stakeholders, on their rights derived from the project in consideration of the values they put in, in accordance with project implementation principles.	
Carry out the procedures for the expropriation of the property of stakeholders who will not receive a share of the area in view of the project application principles, and offering them reserve housing of the Municipality, in coordination with relevant and competent departments of the Municipality.	
Share necessary foundations with other relevant and competent departments of the Municipality, in order to allow them carry out evaluation and reach to conclusions prior to the implementation of the Urban Transformation project and application activities within the framework of the Metropolitan Municipality.	
Carry out procedures regarding the process, with the relevant and competent departments of the Municipality to ensure that the applied zoning plans enter into force.	
Carry out and conclude tender processes, controllership, consulting etc. activities for project application, in coordination with relevant and competent departments of the Municipality.	
Long term monitoring and conclusion of relevant activities with the relevant Division in investment programs.	Other applicable laws and regulations
Ensure the operation of an interdisciplinary team within the framework of Urban Transformation activities.	
Carry out all kinds of internal / external correspondence regarding the tasks.	

PROPERTY MANAGEMENT DEPARTMENT

Real Estate Division

Authorities, Duties, and Responsibilities	Legal Basis
Take all required measures, with respect to its responsibility of executing the tasks assigned to it in the laws and regulations.	Metropolitan Municipality Law nr. 5216
Ensure harmonious and coordinated action among its subordinate units.	Municipality Law nr. 5393
Execute the proceedings under its purview regarding personnel rights (personnel record reports, social benefits, leaves, promotions, disciplinary action etc.), in accordance with the Civil Servants Law nr. 657.	Civil Servants Law nr. 657
Assume responsibility before the Department, with respect to all kinds of duties and activities.	Law nr. 5366 for the Protection of Cultural and Natural Heritage
Ensure the distribution and supervision of the documents and tasks received by the division, among subordinate units.	Apartment Ownership Law nr. 634/5711
Carry out similar duties assigned by the supervisor.	Zoning Amnesty Law nr. 2981 / 3290 / 3366 and Application Regulation
Attend meetings regarding the issues concerning the division.	Provincial Administration Law nr. 5302
Provide necessary coordination and accurate flow of information between divisions in joint projects with other Divisions.	Public Tenders Law nr. 4734
Supervise, direct and approve the documents prepared and work done by subordinate units.	Public Tender Contracts Law nr. 4735
Establish the duties, authorities and responsibilities of the division personnel.	State Tenders Law nr. 2886
Carry out work to develop the quality system with respect to the activities of the Division, making use of the developing technologies of the day.	Law on the Transformation of Areas Prone to Disaster Risks nr. 6306
Provide work-flow diagrams for the procedures carried out at the division.	Law nr. 6360 to Establish Metropolitan Municipalities in Thirteen Provinces and Twenty Six Districts
Prepare programs for healthy and efficient execution of services.	and to Amend Certain Laws and Decrees with the Force of Law
Monitor statistical analyses, if any, carried out at the division	Zoning Law nr. 3194 Squatter Settlements Law nr. 775 Metropolitan Municipality of İzmir, Zoning Regulation Archives Regulation Other applicable laws and regulations

Expropriation Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare and execute the Expropriation Program in line with the Strategic Plan and Performans Program, as well as the budget of the Municipality.	
Carry out the procedures to secure expropriation decisions regarding the property at the areas lacking zoning plans, despite the requirement to expropriate them; carry out the procedures to take the decision to commence with expropriation for property located in the areas included in the zoning plan.	Metropolitan Municipality Law nr. 5216 Municipality Law nr. 5393 Expropriation Law nr. 2942 (A. 4650, 5999, 6111, 6487)
Provide secretariat services regarding the communications, texts, and similar matters concerning the establishment and operation of Valuation and Conciliation Committees.	Zoning Law nr. 3194
Carry out or procure on-site determination for the property to be expropriated.	State Tenders Law nr. 2886, 2990, 4734 Public Tender Contracts Law nr. 4735
Carry out internal / external correspondence.	Squatter Settlements Law nr. 775
Carry out necessary work to review requests from residents.	Zoning Amnesty Law nr. 2981
Ensure the registration of expropriation comments on the title deed registry records of the property to be expropriated; identify the owner of the property and owner's address; invite the relevant person to a meeting by providing written notification.	Law nr. 5226 for the Protection of Cultural and Natural Heritage Environment Law nr. 2872
Report owners who cannot be reached or with whom no conciliation can be achieved with respect to expropriation figure, to the Legal Affairs, for relevant legal procedures.	Forests Law nr. 6831 Shores Law nr. 3621
Execute the procedures at the Title Deed Registries, for the registration of the property on behalf of the Municipality, in conclusion of conciliation or the action to set expropriation fee.	Civil Code nr. 442 Apartment Ownership Law nr. 634
Initiate the procedures regarding the payment of expropriation fee.	Foundations Law nr. 5737
File a demand before relevant utilities to sever electricity, water, phone and similar connections to the properties the expropriation procedures of which are completed; refer the property to Municipal Police Department for the execution of legal procedures required to secure its evacuation, and to the Technical Affairs Department for the demolishing procedures.	Law nr. 5366 on the Renovation, Conservation, and Preservation of Worn-Out Historical and Cultural Heritage Elements; and other regulations concerning properties involved in the operations of the Division.
Report the conclusion of expropriation procedures to the department that requested expropriation.	
Maintain and store the documents regarding the procedures carried out.	
Respond to freedom of information requests, in accordance with applicable regulations.	

Housing Division

Authorities, Duties, and Responsibilities	Legal Basis
Take all required measures, with respect to its responsibility of executing the tasks assigned to it in the laws and regulations.	Metropolitan Municipality Law nr. 5216
Ensure harmonious and coordinated action among its subordinate units.	Municipality Law nr. 5393
Execute the proceedings under its purview regarding personnel rights (personnel record reports, social benefits, leaves, promotions, disciplinary action etc.), in accordance with the Civil Servants Law nr. 657.	Civil Servants Law nr. 657
Assume responsibility before the Department, with respect to all kinds of duties and activities.	Apartment Ownership Law nr. 634/5711
Ensure the distribution and supervision of the documents and tasks received by the division, among subordinate units.	Public Housing Law nr. 2946
Carry out similar duties assigned by the supervisor.	Archives Regulation
Attend meetings regarding the issues concerning the division.	Services and operation methods and principles of the Housing Division of the Metropolitan Municipality of İzmir, within the framework of all other applicable laws and regulations.
Provide necessary coordination and accurate flow of information between divisions in joint projects with other Divisions.	
Supervise, direct and approve the documents prepared and work done by subordinate units.	
Establish the duties, authorities and responsibilities of the division personnel.	
Carry out work to develop the quality system with respect to the activities of the Division, making use of the developing technologies of the day.	
Provide work-flow diagrams for the procedures carried out at the division.	
Prepare programs for healthy and efficient execution of services.	
Monitor statistical analyses, if any, carried out at the division	

Leases and Monitoring Division

Authorities, Duties, and Responsibilities	Legal Basis
Execute lease procedures regarding the property owned by the municipality or left to the disposal of the municipality, and capable of generating revenue.	Municipality Law nr. 5393; Metropolitan Municipality Law nr. 5216; State Tenders Law nr. 2886; Code of Obligations nr. 6098; Management and Control of Public Finances Law nr. 5018; Apartment Ownership Law nr. 634
Identify the property concerning the lease procedure; issue a tender for lease; prepare lease agreements' general and special specifications in coordination with the Legal Counsel.	
Execute rent collection and enforcement procedures following the lease through tenders, of the property owned by the municipality or left to the disposal of the municipality, and capable of generating revenue.	
Effect annual lease figure increases for leased property; set lease figures for ensuing periods; keep records and provide monitoring regarding lease collected; refer the matter to Legal Counsel for enforcement of receivables, in case of non-payment.	Municipality Law nr. 5393; Metropolitan Municipality Law nr. 5216; State Tenders Law nr. 2886; Code of Obligations nr. 6098; Management and Control of Public Finances Law nr. 5018; Law on the Collection Procedure for Public Receivables nr. 6183; Apartment Ownership Law nr. 634
Carry out internal / external correspondence.	
Carry out necessary work to review requests from residents.	
Execute the procedures to transfer the right to operate of businesses described under article 26 of the Metropolitan Municipality Law nr. 5216 and owned by the Municipality, to Municipal companies.	Municipality Law nr. 5393; Metropolitan Municipality Law nr. 5216; Code of Obligations nr. 6098; Management and Control of Public Finances Law nr. 5018; Law on the Collection Procedure for Public Receivables nr. 6183; Apartment Ownership Law nr. 634
Review the tenancy right transfer requests received from lessees, in accordance with article 66 of the State Tenders Law nr. 2886	Municipality Law nr. 5393; Metropolitan Municipality Law nr. 5216; State Tenders Law nr. 2886; Code of Obligations nr. 6098; Management and Control of Public Finances Law nr. 5018; Law on the Collection Procedure for Public Receivables nr. 6183
Carry out the audits to ensure utilization of leased municipal property, in accordance with lease agreements.	Municipality Law nr. 5393; Metropolitan Municipality Law nr. 5216; State Tenders Law nr. 2886; Code of Obligations nr. 6098; Management and Control of Public Finances Law nr. 5018; Law on the Collection Procedure for Public Receivables nr. 6183; Apartment Ownership Law nr. 634
Ensure coordination with the Surveys and Projects Department, Construction Tenders Department, Technical Affairs Department to execute maintenance, repair, modification etc. works on the leased municipal property.	
Carry out the procedures for the termination of the lease agreement and evacuation of the property, in coordination with the Legal Counsel, in case the leased municipal property is used in breach of the lease agreements, or in case lease is not paid.	
Carry out on-site review of and determine the area of actual use at municipal property the municipal units determines to be in use.	
Ensure the execution of accrual and collection procedures regarding adequate pay established for property owned by the municipality, yet occupied by squatters.	Metropolitan Municipality Law nr. 5216; Municipality Law nr. 5393; State Tenders Law nr. 2886; Code of Obligations nr. 6098; Law on the Collection Procedure for Public Receivables nr. 6183
Refer the matter to the Enforcement and Proceedings Division for collection, in case the accrued adequate pay amounts are not paid in time.	

TECHNICAL WORKS DEPARTMENT

Construction Works Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure that all kinds of service building, service facility, social facility, cemetery, building, maintenance, repair and modification works and landscaping works the project of which is referred to the Construction Works Division once the tender is completed by relevant divisions, are constructed in accordance with contracts, technical specifications, and projects.	Law nr. 5216 Law nr. 6360 Law nr. 5393 Law nr. 4734 Law nr. 4735 Construction Works Examination and Acceptance Regulation

Historical Buildings Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure that the restoration of historical buildings, and all kinds of building, maintenance, repair and modification works within the urban conservation zone, the project of which is referred to the Historical Buildings Division once the tender is completed by relevant divisions, are constructed in accordance with contracts, technical specifications, and projects.	Law nr. 5216 Law nr. 6360 Law nr. 5393 Law nr. 4734 Law nr. 4735 Construction Works Examination and Acceptance Regulation

Machinery and Electricity Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the execution of machinery and electricity installations part of the building works and restoration works for historical buildings, the project of which is referred to the Machinery and Electrical Works Division once the tender is completed by relevant divisions, are carried out in accordance with contracts, technical specifications and projects.	Law nr. 5216 Law nr. 6360 Law nr. 5393 Law nr. 4734 Law nr. 4735 Construction Works Examination and Acceptance Regulation

INFRASTRUCTURE SERVICES DEPARTMENT

Road Infrastructure Division

Authorities, Duties, and Responsibilities	Legal Basis
Serve as the controller for projected works regarding road arrangements, asphalt works, and asphalt repair and pavement arrangements, maintenance and repairs of which are referred to the division, in accordance with the job description approved by the Mayor.	Law nr. 6360 Law nr. 5216, art. 7/1-g
Review and evaluate on site the requests from residents, concerning the duties and responsibilities of the Directorate, in accordance with the job description approved by the Mayor.	Law nr. 6360 Law nr. 5216, art. 7/1-g Law nr. 5393 art. 13/1

Road Infrastructure Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the execution of new road building and existing road arrangement projects the tender process of which are completed, in accordance with the contracts and annexes thereof, as well as projects and specifications, in accordance with the job description approved by the Mayor.	Law nr. 4735 art. 11 Law nr. 6360
Review and evaluate on site the requests from residents, concerning the duties and responsibilities of the Directorate, in accordance with the job description approved by the Mayor.	Law nr. 6360 Law nr. 5216, art. 7/1-g Law nr. 5393 art. 13/1

Maintenance and Repair Services Division

Authorities, Duties, and Responsibilities	Legal Basis
Execute the maintenance and repairs of and payment of bills for lighting systems at the parks, gardens, squares and underpasses under the purview of the Municipality, in accordance with the job description approved by the Mayor.	Law nr. 5216 art. 7/1-g
Procure all kinds of construction and machinery, and electrical materials required for use in the processes of the Directorate, in accordance with the job description approved by the Mayor.	Law nr. 4734 art. 2/1-a
Review and evaluate on site the requests from residents, concerning the duties and responsibilities of the Directorate, in accordance with the job description approved by the Mayor.	Law nr. 6360 Law nr. 5216, art. 7/1-g Law nr. 5393 art. 13/1
Carry out excavation, rubble removal etc. works throughout the province; demolish and remove buildings and kiosks ruled for demolishing; make new areas available at cemeteries; supply road and construction materials for use by the work carried out by district municipalities, in accordance with the job description approved by the Mayor.	Law nr. 5216 art. 7/1-i Law nr. 4734 art. 2/1-a

Road Building and Maintenance Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare proposal reports for the review by the Department, by establishing annual programs regarding the road works to be carried out by the Infrastructure Services Department, producing the data to serve as the basis of Strategic Planning activities, and determining the maintenance-repair works to be carried out with respect to the squares, boulevards, avenues and major arteries within the municipal area, in accordance with the job description approved by the Mayor.	Law nr. 5216 art. 7/1-g Law nr. 6360

Infrastructure Coordination Division

Authorities, Duties, and Responsibilities	Legal Basis
Organize AYKOME General Committee and Technical Committee Meetings; prepare the agenda in line with the Mayor's orders and instructions, and the requests of other investment entities; scribe down the decisions taken, and forward them to relevant authorities.	Law nr. 5216 art. 8 Metropolitan Municipalities Coordination Centers Regulation, art. 8; art. 11; art. 12
Grant excavation licenses to AYKOME member agencies and entities, private and legal persons; issue plans of the route where the excavation is to take place, for private and legal persons to carry out the excavation; direct the persons involved to relevant agencies with respect to the operation of infrastructure utilities operating at the excavation route; establish the license fee in accordance with the volume and road construction of the excavation route; issue the excavation license to the citizen involved, once the license fee is deposited.	
Ensure that draft investment program and projects of government agencies and organizations are submitted to the Infrastructure Coordination Division, per street. Import these data to computer environment, on an analogue and digitized basis. Identify and submit for AYKOME's approval shared streets, using AYKOME Information System.	
Forward draft investment programs approved by AYKOME, to AYKOME member agencies and organizations, to ensure coordination of simultaneous performance of work on shared streets.	
Gather data to ensure that all technical infrastructure built or supervised by AYKOME member agencies and entities throughout İzmir are accessible easily for use as base data in the Urban Information System. Furthermore, carry out work to ensure that existing facilities are concentrated at a single location, by ensuring the importation of routes of excavation by infrastructure agencies or private-legal persons, into Arc-GIS software.	
Carry out on-site control and supervision of excavations carried out by private-legal persons and infrastructure agencies throughout İzmir to ensure that they are effected in accordance with AYKOME principles and decisions.	
Issue necessary orders to relevant authorities for the restoration of the pavement once the work by the agency, entity, private-legal person licensed for excavation completes the work; check if the pavement is restored or not.	
Apply the penalties with reference to the levels set by the Municipal Council, in case work in breach of AYKOME principles are determined during controls and audits carried out on site.	
Set the technical details and principles, and easement fees freely to serve as the basis of easement permits, as the party authorized by the regulation on the easement right, with respect to the extension of all kinds of electronic communications infrastructure to be laid by agencies or entities to provide communications infrastructure services in the metropolitan area of İzmir, over or under avenues or streets, or public and/or private property; prepare and implement the contract acceptable to all potential infrastructure investor entities within the metropolitan area.	"Regulation on the Easement for the Execution of Electronic Communication Services" which entered into force through publication on the Official Gazette issue 27482 dated 03.02.2012

MACHINERY SUPPLY, MAINTENANCE AND REPAIRS DEPARTMENT

Machinery Workshop Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out and procure regular maintenance and repairs of all kinds of vehicles and heavy duty equipment of municipal departments.	Law nr. 5216
Supervise and administer the vehicles and heavy duty equipment to be repaired through service procurement tender, and carry out the controls.	Law nr. 5393 art. 14/a

Machinery Supply Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the procurement of and distribute heating oil, fuel etc. required for use in the vehicles, heavy duty equipment, and service buildings of the Municipality.	Law nr. 5216
Meet vehicle and heavy duty equipment purchase requests by the municipal departments; execute the purchase procedures, and the deliveries to relevant departments.	Law nr. 5393 art. 14/a

Machinery Operation Division

Authorities, Duties, and Responsibilities	Legal Basis
Provide for and serve as controller regarding the vehicle and heavy duty equipment lease requests by the municipal departments.	Law nr. 5216 Law nr. 5393 art. 14/a
Take delivery of motor vehicles with a make year of 1990 or older, registered on citizens in the relevant traffic registry, for removal of their registrations and scrapping, before 31.12.2014, as per the provisions of applicable regulation.	Law nr. 5838 provisional art. 2
Carry out procedures regarding the scrapping of vehicles and heavy duty equipment the economic life of which had expired.	Law nr. 5216 Law nr. 5393 art. 14/a Law nr. 237

TRANSPORTATION DEPARTMENT
Traffic and Supervision Division

Authorities, Duties, and Responsibilities	Legal Basis
Broadcast procedures and operation licenses of taxi-cabs and dolmuş minibuses.	Law nr. 5216 art. 7/1-f Law nr. 5393 art. 14/1-a; art. 15/1-p Metropolitan Municipalities Coordination Centers Regulation art. 18 Taxi-cab, Taxi-dolmuş Directive of the Metropolitan Municipality of İzmir, art. 24 (UKOME Resolution nr. 2009/24)
Broadcast procedures and operation licenses of minibuses with license plate number M.	Law nr. 5216 art. 7/1-f Law nr. 5393 art. 14/1-a; art. 15/1-p Metropolitan Municipalities Coordination Centers Regulation art. 18 Minibus Operation Directive of the Metropolitan Municipality of İzmir, art. 4; art. 6; art. 7 (UKOME Resolution nr. 2006/280)
Broadcast procedures and operation licenses of personnel shuttles with license plate number S.	Law nr. 5216 art. 7/1-f Law nr. 5393 art. 14/1-a; art. 15/1-p Metropolitan Municipalities Coordination Centers Regulation art. 18 Personnel Shuttles Directive of the Metropolitan Municipality of İzmir, art. 14; art. 23
Carry out necessary work to ensure participation through the representation of the Division at UKOME's committees and sub-committees.	Law nr. 5216 art. 9/5 Metropolitan Municipalities Coordination Centers Regulation art. 17; art. 23
Execute urban route license permits for all trucks to enter into the city.	Law nr. 5216 art. 7/1-f; art. 9/2 Directive on the Principles of Mass Transportation on Roads, art. 9 UKOME Resolution nr. 2006/264 Metropolitan Municipalities Coordination Centers Regulation art. 18/d
Set up traffic sign post, information plates, traffic signs with light or sound, draw lane lines, provide and establish location markings; ensure continuity and operation thereof.	Law nr. 5216, art. 7/1-f Law nr. 5393 art. 14/1-a Law nr. 2918 art. 10/1-b
Issue Commercial Vehicle Assignment Documents	Law nr. 5216 art. 7/1-f; art. 9/2 Directive on the Principles of Mass Transportation on Roads, art. 9
Issue permits and route permits for Horse-Carts operating within the borders of the Metropolitan Municipality area.	Horse-Cart Operation Methods and Principles Directive of the Metropolitan Municipality of İzmir
Issue Commercial Vehicle Advertisement Licenses, Advertisement Permits.	Regulation on the Placement of Advertisements on Commercial Vehicles, O.G. issue 28017

Authorities, Duties, and Responsibilities	Legal Basis
Issue license plate registration certificates, operation permits and route permits for bicycles operating within the borders of the Metropolitan Municipality area.	UKOME Resolution nr. 2013/308 Bicycle Lease Directive of the Metropolitan Municipality of İzmir Road Traffic Law nr. 2918 Road Traffic Regulation Metropolitan Municipality Law nr. 5216, art. 7/1-f; art. 9 Metropolitan Municipalities Coordination Centers Regulation published in the Official Gazette issue 26199 dated 15.06.2006 Organization, Duties, Authorities, Operations and Procedures of the Transportation Coordination Center of Metropolitan Municipality of İzmir, approved through Metropolitan Municipality of İzmir Council decision nr. 588 dated 11.06.2007
Management of Traffic Education Parks for Children.	Regulation for Traffic Education Parks for Children, O.G. issue 23503

Transportation Coordination Division

Authorities, Duties, and Responsibilities	Legal Basis
Plan and coordinate transportation and mass transportation services; set the numbers, ticket fees and tariffs, timetables and routes of all services and mass transportation as well as taxi-cabs operated on land, sea, waterways, and railways; establish, operate, outsource, or lease stop locations and parking spaces on highways, roads, avenues, streets, squares and similar areas; carry out all procedures required to regulate traffic, as per the laws.	Metropolitan Municipality Law nr. 5216 Metropolitan Municipality Law nr. 6360 Metropolitan Municipalities Coordination Centers Regulation
Take measures required to ensure safety and order of traffic within the metropolitan municipality area, in accordance with local needs and conditions, in cases it is authorized by the regulations.	Metropolitan Municipality Law nr. 5216 Metropolitan Municipality Law nr. 6360 Zoning Law Road Traffic Law nr. 2918
Metropolitan Municipality of İzmir, Directive on the Principles of Mass Transportation on Roads, was prepared to establish the operation methods and principles for commercial vehicles engaged in mass transportation in the settlements within the metropolitan municipality area of İzmir, as per the Metropolitan Municipality Laws nr. 5216 and 6360, and to regulate the issuance of "Route Permits".	UKOME General Assembly Resolution nr. 2005/41 dated 13.04.2005 (amended through UKOME General Assembly Resolution nr. 2011/349 dated 14.09.2011)
Metropolitan Municipality of İzmir, Directive on Taxi-cabs and Taxi-dolmuş was prepared to establish the terms and conditions applicable with the commercial taxi vehicles, and the procedures to secure traffic safety, to allocate parking lots, to exercise oversight over the vehicles serving as such within the metropolitan area of İzmir.	UKOME General Assembly Resolution nr. 2006/281 dated 08.11.2006 (amended through UKOME General Assembly Resolution nr. 2009/24 dated 11.02.2011)
Metropolitan Municipality of İzmir, Directive on Personnel Shuttle Vehicles was prepared to establish the authorities and responsibilities of the agencies and organs to implement and oversee the principles of licensing, and the operation methods and principles of personnel service vehicles, shuttles leased /owned by government agencies, organizations, private firms for personnel and school children-personnel, and all kinds of vehicles with license plate number "S" engaged in shuttle services, on routes established by UKOME, within the metropolitan area of İzmir.	UKOME General Assembly Resolution nr. 2006/298 dated 13.12.2006 (amended through UKOME General Assembly Resolution nr. 2011/350 dated 14.09.2011)
Metropolitan Municipality of İzmir, Directive on Minibus Operations was prepared to establish the rules regarding commercial vehicles with license plate number "M", licensed for central lines by the municipality, operating within the metropolitan area of İzmir.	UKOME General Assembly Resolution nr. 2006/280 dated 08.11.2006
Metropolitan Municipality of İzmir, Horse-Cart Operation Methods and Principles Directive was prepared to establish, without prejudice to the provisions of regulations on road transportation, the terms and conditions applicable by the Metropolitan Municipality of İzmir, by registering suitable horse-carts for commercial and tourism purposes within the metropolitan area of İzmir, after existing numbers are determined, with reference to the order and safety of traffic.	UKOME General Assembly Resolution nr. 2009/181 dated 12.08.2009 (amended through UKOME General Assembly Resolution nr. 2011/269 dated 13.07.2011)
Metropolitan Municipality of İzmir, Kültürpark Traffic Operations Directive was prepared.	UKOME General Assembly Resolution nr. 2010/74 dated 14.04.2010
"Metropolitan Municipality of İzmir, Bicycle Rental Directive" was prepared to establish the methods and principles regarding the "Bicycle Rental System" to be established to encourage use of bicycles, an environment-friendly and healthy means of transportation, on short and medium range travels on the routes to be established by UKOME General Assembly, with a view to reducing motor-vehicles use in the metropolitan area of İzmir.	UKOME General Assembly Resolution nr. 2013/308 dated 10.07.2013

Transportation Planning Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare and procure the Transportation Master Plan for the Metropolitan Municipality.	Law nr. 5216 art. 2/f,g
Prepare or procure transportation regulation projects such as roads, junctions, bridges, viaducts, vehicle overpasses or underpasses shown on the Zoning Plans.	Zoning Law nr. 3194
Attend UKOME committees and sub-committees with respect to the projects drawn up by the division.	Law nr. 5216 art. 9/5 Metropolitan Municipalities Coordination Centers Regulation art. 17; art. 23
Prepare or procure necessary transportation related application projects such as roads, junctions, bridges, viaducts, vehicle overpasses or underpasses required as per the requests received; file a request for the adoption thereof in zoning plans.	Law nr. 5216 art. 2/f,g Zoning Law nr. 3194

Marine Services Division

Authorities, Duties, and Responsibilities	Legal Basis
Investments to be made to increase the share of maritime transportation and to expand the network of maritime transportation within the borders of the Metropolitan Municipality of Izmir.	Laws nr. 5216, 5393, 6360

Terminals Division

Authorities, Duties, and Responsibilities	Legal Basis
Build, procure, operate, outsource passenger terminals.	Law nr. 5216, art. 7/L
Carry out the procedures regarding all kinds of passenger terminal services, and buildings, facilities, vehicles, equipment, movable and fixed assets and the investments, receivables and obligations concerning the performance thereof, transferred to the metropolitan municipality, within the metropolitan area, as per mergers, accession, or provisional article 2.	Law nr. 5216, supplementary article 2 - (Supplement: 6.3.2004-5594, art. 1)
Ensure the building, opening, operation or modification of passenger terminals.	Regulation on the Facilities to be Built and Opened on Road Sides
Passenger Terminal (Bus Terminal): Build facilities equipped with required structures and equipment so as to offer a place for embarking, disembarking, transfers, waiting for passenger transportation vehicles, as well as communications and city transportation services, and other social services as well.	Regulation on the Facilities to be Built and Opened on Road Sides
Form cleaning units with sufficient personnel count at the terminals, and execute these services.	Road Transportation Regulation, art. 63/b
Keep superstructure and infrastructure characteristics operational and in use at all times; execute these services.	Road Transportation Regulation, art. 63/c
As a rule, departures and arrivals in scheduled passenger transportation operations are carried out at a terminal. The specifications of the terminals are established in a regulation.	Law nr. 4925 art. 32

SUBURBAN AND RAIL SYSTEMS INVESTMENTS DEPARTMENT

Suburban Systems Division

Authorities, Duties, and Responsibilities	Legal Basis
The Suburban Systems Division, acting as an investment unit established through Council Decision nr. 01.191 dated 12.03.2007, executes and supervises all procedures and activities concerning all stages of Suburban System Projects of the Metropolitan Municipality of Izmir, before and during the construction stage, in accordance with the provisions of the Construction Works General Specifications and Building Works Control Regulation.	Law nr. 5216 Law nr. 6360 Law nr. 5393 Law nr. 4734 Law nr. 4735 Construction Works Examination and Acceptance Regulation

Rail Systems Division

Authorities, Duties, and Responsibilities	Legal Basis
The Rail Systems Division, acting as an investment unit established through Council Decision nr. 01.191 dated 12.03.2007, executes and supervises all procedures and activities concerning all stages of Rail System Projects of the Metropolitan Municipality of Izmir, before and during the construction stage, in accordance with the provisions of the Construction Works General Specifications and Building Works Control Regulation.	Law nr. 5216 Law nr. 6360 Law nr. 5393 Law nr. 4734 Law nr. 4735 Construction Works Examination and Acceptance Regulation

Investments Oversight Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>The Investments Oversight Division, acting as an investment unit established through Council Decision nr. 01.191 dated 12.03.2007, executes and concludes the procedures undertaken prior to and during the tender, within the framework of the Public Tenders Law, Tenders Regulations, and Construction Works General Specifications, with respect to Suburban and Rail System Construction investments of the Metropolitan Municipality of İzmir, and forwards them to the relevant unit, as well as provides oversight.</p>	<p>Law nr. 5216 Law nr. 6360 Law nr. 5393 Law nr. 4734 Law nr. 4735 Public Tenders Law, Tenders Regulations Construction Works Examination and Acceptance Regulation</p>

PARKS AND GARDENS DEPARTMENT

Authorities, Duties, and Responsibilities	Legal Basis
<p>Carry out landscaping, maintenance and repairs of the roads, pavements, central refuge, squares, overpasses and underpasses and pedestrian crossings, and green spaces (shore arrangements, recreational areas, parks, playgrounds etc.) included in its program within the metropolitan area; plant and procure the planting of trees in forestation areas; propose, where necessary, revised plans regarding existing green spaces, and carry out procedures for the implementation thereof.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857</p>
<p>Prepare programs and carry out the work required for its implementation, in accordance with the planning, building, maintenance and repair requests received from other divisions under the Department, other units of the Metropolitan Municipality, and other government agencies.</p>	<p>Law nr. 5393 art. 14/a</p>
<p>Determine plant material and service requirements in line with the planning, building, maintenance and repair works; prepare specifications for the procurement of these materials and services, to ensure coordination with the relevant units and Support Services Department of the Municipality.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 4734 Law nr. 4735</p>
<p>Prepare the budget for the financial year of the Department, to serve as the basis of budgets of subsequent financial years.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857</p>
<p>Provide controller and/or acceptance commission duties within the framework of regulations, as stipulated in the Building, Consultancy, Goods, and Services contracts the procurement process of which have been completed.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 4734 Law nr. 4735</p>
<p>Ensure that all Occupational Health and Safety measures are taken in accordance with the regulations.</p>	<p>Law nr. 4857 Law nr. 6331</p>
<p>Meet all plant material requests of all Divisions under the Department; carry out regular maintenance within the period leading to use at the application sites; carry out work required to meet the demands received from departments.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 6968 art. 22</p>
<p>Carry out work required to operate and develop nurseries and greenhouses; register plant input and outputs of all service units of nurseries; ensure regular maintenance of the records.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a</p>
<p>Store all kinds of materials to be used in the application sites.</p>	
<p>Administer and supervise all kinds of service vehicle, heavy duty equipment, machinery and engines (grass cutters, motor scythes, pruning machines, hoeing machines etc.) required by the units subordinate to the Agriculture, Parks and Gardens Department, and to provide oversight within the framework of the program.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a</p>
<p>Ensure the maintenance and repairs of existing irrigation installations, fountains, falls, water pumps, deep wells, submersible pumps, and electrical panels under the responsibility of the Agriculture, Parks and Gardens Department, as well as setting up of new irrigation installations, and the payment of electricity bills for maintenance areas on a regular basis.</p>	<p>Law nr. 4857 Law nr. 4734</p>
<p>Ensure that all kinds of structural accessories (Benches, trash cans, picnic tables, playground equipment for children, sports equipments, basic furniture etc.) on green spaces under the responsibility of the Agriculture, Parks and Gardens Department, are provided, produced, assembled, maintained, and repaired; carry out all kinds of iron-welding works.</p>	<p>Law nr. 5216 art. 7/a, i</p>
<p>Supply, store, and transfer soil required for existing and new green spaces under the responsibility of the Agriculture, Parks and Gardens Department; transport all kinds of plant waste produced through pruning and cutting to waste disposal areas; water green spaces lacking a dedicated irrigation structure, using mobile sprinklers.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 4734</p>
<p>Ensure efficient use and storage of all kinds of equipment and fixtures and other materials required with respect to its area of responsibility.</p>	<p>Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 6968 art. 22</p>

Authorities, Duties, and Responsibilities	Legal Basis
Prepare and present weekly, monthly and annual work programs regarding the activities carried out under the Department.	Law nr. 5393 art. 41
Build, procure, operate and outsource social reinforcements, district parks, zoos, animal shelters, libraries, museums, sports areas, rest areas, entertainment areas and similar spaces to serve the whole metropolitan area.	Law nr. 5216 art. 7/m
Operate in accordance with the regulation regarding the organization and operating methods and principles of zoos.	Official Gazette date: 11.08.2007, issue: 26610
Provide and procure environment and environment health, forestation, park and green spaces services.	Law nr. 5393 art. 14/a
Organize and procure the arrangement of the zoo, in a form that represents the natural habitat as close as possible.	Law nr. 5199 art. 22
Procure wild animals in accordance with the convention on the international trade of endangered wildlife and plant species.	Official Gazette date: 27.12.2001, issue: 24623
Protect the health of the animals under shelter; fight against contagious diseases; examine and treat wild animals.	Law nr. 3285 art. 2/a, b, c
Work to provide a comfortable life and fair and suitable treatment for animals; protect the animals against pain, suffering, or maltreatment.	Law nr. 5199 art. 1
Apply quarantine against wild animals.	Law nr. 6968 art. 1/b Law nr. 6968 art. 1/b
Provide veterinary services for the wild animals in the İzmir Natural Life Park, as well as the wild animals brought for treatment via the Ministry of Environment and Forestry.	Law nr. 6343 art. 5
Provide social and cultural services regarding all groups of ages, and in particular to youth and children; organize trainings and events.	Law nr. 5216 art. 7/d, v

İzmir Natural Life Park Division

Authorities, Duties, and Responsibilities	Legal Basis
Build, procure, operate and outsource social reinforcements, district parks, zoos, animal shelters, libraries, museums, sports areas, rest areas, entertainment areas and similar spaces to serve the whole metropolitan area.	Law nr. 5216 art. 7/m
Operate in accordance with the regulation regarding the organization and operating methods and principles of zoos.	Official Gazette date: 11.08.2007, issue: 26610
Provide and procure environment and environment health, forestation, park and green spaces services.	Law nr. 5393 art. 14/a
Organize and procure the arrangement of the zoo, in a form that represents the natural habitat as close as possible.	Law nr. 5199 art. 22
Procure wild animals in accordance with the convention on the international trade of endangered wildlife and plant species.	Official Gazette date: 27.12.2001, issue: 24623
Protect the health of the animals under shelter; fight against contagious diseases; examine and treat wild animals.	Law nr. 3285, art. 2/a, b, c
Work to provide a comfortable life and fair and suitable treatment for animals; protect the animals against pain, suffering, or maltreatment.	Law nr. 5199 art. 1
Apply quarantine against wild animals.	Law nr. 6968 art. 1/b
Provide veterinary services for the wild animals in the İzmir Natural Life Park, as well as the wild animals brought for treatment via the Ministry of Environment and Forestry.	Law nr. 6343 art. 5
Provide social and cultural services regarding all groups of ages, and in particular to youth and children; organize trainings and events.	Law nr. 5216 art. 7/d, v

CONSTRUCTION TENDERS DEPARTMENT

Superstructure Construction Tenders Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out on-site review, measurement and survey works and make cost approximations, in the company of a technical personnel to be appointed by the request-owner unit, in line with the application projects required to be tendered by the Division under the Public Tenders Law nr. 4734, and in line with site lists, if any, in accordance with the approvals of the Mayor; prepare the technical specifications regarding the work carried out within the framework of construction works; secure tender approvals after appropriation checks, and prepare tender files; make tender announcements and ensure that the tender process is finalized in accordance with the Public Tenders Law nr. 4734 and applicable regulations; receive approvals for finalized tender decisions, and serve notifications thereof; ensure the signing of the contract, and forward the files to relevant departments.	Laws nr. 4734, 4735, 6306, 5018, 2863, 5393, 5216, 3194, 6360, 6331

Road and Green Space Construction Tenders Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out on-site review, measurement and survey works and make cost approximations, in the company of a technical personnel to be appointed by the request-owner unit, in line with the application projects required to be tendered by the Division under the Public Tenders Law nr. 4734, and in line with site lists, if any, in accordance with the approvals of the Mayor; prepare the technical specifications regarding the work carried out within the framework of construction works; secure tender approvals after appropriation checks, and prepare tender files; make tender announcements and ensure that the tender process is finalized in accordance with the Public Tenders Law nr. 4734 and applicable regulations; receive approvals for finalized tender decisions, and serve notifications thereof; ensure the signing of the contract, and forward the files to relevant departments.	Laws nr. 4734, 4735, 6306, 5018, 2863, 5393, 5216, 3194, 6360, 6331

Restoration and Urban Transformation Construction Tenders Division

AUTHORITIES, DUTIES, AND RESPONSIBILITIES	LEGAL BASIS
Carry out on-site review, measurement and survey works and make cost approximations, in the company of a technical personnel to be appointed by the request-owner unit, in line with the application projects required to be tendered by the Division under the Public Tenders Law nr. 4734 and the Law on the Protection of Cultural and Natural Heritage nr. 2863, and in line with site lists, if any, in accordance with the approvals of the Mayor; prepare the technical specifications regarding the work carried out within the framework of construction works; secure tender approvals after appropriation checks, and prepare tender files; make tender announcements and ensure that the tender process is finalized in accordance with the Public Tenders Law nr. 4734, the Law on the Protection of Cultural and Natural Heritage nr. 2863, and applicable regulations; receive approvals for finalized tender decisions, and serve notifications thereof; ensure the signing of the contract, and forward the files to relevant departments.	Laws nr. 6306, 4734, 4735, 2863, 3194, 5216, 5393, 5018, 6360

Construction Related Services Tenders Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out on-site review, measurement and survey works and make cost approximations, in the company of a technical personnel to be appointed by the request-owner unit, in line with the application projects required to be tendered by the Division under the Public Tenders Law nr. 4734, and in line with site lists, if any, in accordance with the approvals of the Mayor; prepare the technical specifications regarding the work carried out within the framework of construction works; secure tender approvals after appropriation checks, and prepare tender files; make tender announcements and ensure that the tender process is finalized in accordance with the Public Tenders Law nr. 4734 and applicable regulations; receive approvals for finalized tender decisions, and serve notifications thereof; ensure the signing of the contract, and forward the files to relevant departments.	Laws nr. 4734, 4735, 6306, 5018, 2863, 5393, 5216, 3194, 6360, 6331

CULTURE AND ART DEPARTMENT

City Archive and Museums Division

Authorities, Duties, and Responsibilities	Legal Basis
Systematically archive the documents regarding the history of İzmir and the Aegean Region, and document the municipal government activities and services; allow the identification, preservation, and accessibility of the documents which may be required for administrative, financial, legal, or other purposes; ensure continuity of these services; enable access to these for historical research and scientific purposes within the framework of the statutory framework.	Law nr. 3473 art. 1; art. 3 Regulation on State Archival Services, art. 1; art. 5 Law nr. 3056 art. 11 Council of Ministers Resolution nr. 2002/3681 on the Determination of the Principles to Apply to Turkish or Foreign National Legal or Natural Persons Who Intend to Make Investigations in State Archives Law nr. 4982 art. 5
Serve as the archives of the Metropolitan Municipality of İzmir.	Council of Ministers Resolution nr. 2002/3681 on the Determination of the Principles to Apply to Turkish or Foreign National Legal or Natural Persons Who Intend to Make Investigations in State Archives Law nr. 4982 art. 5
Create copies of the archival materials located in the city, in the country, and abroad, and reflecting the past experiences of the city, to ensure the integrity of collections.	Law nr. 5393 art. 14/1-a Regulation on State Archival Services, art. 1; art. 5

Authorities, Duties, and Responsibilities	Legal Basis
Use documentation and automation systems to make archival materials compiled and arranged, available for the researchers within or outside the country.	Council of Ministers Resolution nr. 2002/3681 on the Determination of the Principles to Apply to Turkish or Foreign National Legal or Natural Persons Who Intend to Make Investigations in State Archives
Relay a visual tale of the city to wider audiences, through exhibitions and documentaries to be drawn up in the light of the work carried out on the history of İzmir; organize conferences and symposia.	
Contribute to the promotion of İzmir within or outside the country; prepare books, catalogs, periodicals, booklets, public surveys, advertisements, and promotion materials etc. for the use and development of the archive.	Law nr. 5216 art. 7/1-v Law nr. 5393 art. 14/1-a
Create databases regarding the family lineage, life, and works of persons, families, entities and associations which have contributed to the history of the city, in the light of verbal-written resources; compile family trees and contribute to the embrace of the archive in the hearts of the public in İzmir, and to raising awareness.	

Libraries Division

Authorities, Duties, and Responsibilities	Legal Basis
Provide the means to facilitate free access to books and publications to help self-development of the readers, and to provide information, at the libraries of the municipality.	Law nr. 5393 art. 14/1-a Law nr. 5216 art. 7/1-v
Organize cultural events such as poetry reading sessions, interviews with authors and poets, book signing days.	

Culture and Art Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the promotion of cultural and art works valuable at a local, national, or universal scale are promoted at a local and national level; organize education activities and concerts; represent the Metropolitan Municipality at events to be held within or outside the country, and at culture and art events such as festivals, memorial services, celebrations etc.	
Bring selected Turkish and foreign theater works to the audiences, in line with the social role theater plays; lead the creative initiatives for the future, for Turkish theater sector, in İzmir.	
Engage in efforts and activities to meet the cultural and arts related needs of the city populations, with a view to increasing cultural activities, level of art awareness and capabilities.	Law nr. 5216 art. 7/v
Breathe life into and extend the reach of the existing musical traditions of the city.	
Carry out activities within and outside the country; promote cultural and artistic wealth of the country, symbolized in İzmir in particular.	
Help artists and entities operating in the field of culture, art, and science in İzmir, to promote themselves, their products, and works.	
Organize national/international festivals and events to represent and promote in the field of culture and arts.	
Bring events to the schools and neighborhood centers at areas with limited access to halls, with a view to increasing the quality of life for urban residents, and foster an urban awareness in İzmir, using Mobile Arts Bus.	Law nr. 5216 art. 7/v
Help create the urban awareness through city and bay tours; provide residents who lack capabilities to do so, an opportunity to get to know the city.	Law nr. 5216 art. 7/v

Mediterranean Academy Division

Authorities, Duties, and Responsibilities	Legal Basis
Engage in research; support and encourage research activities.	
Engage in and support publication activities.	
Provide knowledge and assistance to the residents who need advice or information in the field of activity of the academy.	
Cooperate with national and international agencies and entities; organize exchange programs and research trips.	Law nr. 5216 art. 7/v Law nr. 5393 art. 14/a
Organize, support, and encourage national and international scientific conventions, symposia, conferences, and similar events, as well as cultural events, festivals, and contests directly required for the execution of the academy's purposes.	
Carry out and procure training, promotion and presentation activities.	
Prepare and procure urban, industrial, and all other design projects; carry out other duties in accordance with the purposes of the Academy and the Municipality.	

YOUTH AND SPORTS DEPARTMENT

Youth and Sports Division

Authorities, Duties, and Responsibilities	Legal Basis
Organize sports events for the youth and disabled persons. Organize sports events to contribute to socialization of disabled residents. Organize competitions, tournaments, races and similar activities in various branches of sports, to encourage the public to engage, in various areas of the city, during special days and events.	
Organize sports events for children who work on the streets. Develop sports events and projects for children whose finances are insufficient for sports; contribute to spiritual, physical, and social development of children through these projects.	
Supply sports materials to amateur clubs. Encourage sports in early ages. Provide assistance in cash and in kind to Amateur Sports Clubs to ensure participation of your in all kinds of sports activities, with a view to protecting them from gaining hazardous habits.	
Provide equal opportunity to all schools within the province, in terms of access to sports, by supplying sports materials to primary schools and high schools in need of such materials. Supply materials to promote new branches of sports to the schools, from remote villages to the city center, by adding the materials of new branches each year, into the material inventories of schools. Ensure diversification of courses by the sports teachers, by supplying them with different training materials. Supply volleyball, handball, basketball, football and badminton materials to schools, to develop sports facilities at schools.	Law nr. 5216 Law nr. 5393 Law nr. 5018 Law nr. 4734 Law nr. 4735
Provide cash assistance to İBB Sports Club. Encourage youth to sports, even at an early age, within the framework of the protocol executed by and between the Metropolitan Municipality of İzmir, and the Youth and Sports Club of the Metropolitan Municipality of İzmir, with a view to keeping youth away from hazardous habits through the application of scientific methods, and to carry out sports education; provide assistance in cash and in kind to the Youth and Sports Club of the Metropolitan Municipality of İzmir for these purposes.	
Organize bicycling events, to develop and encourage bicycling sports.	
Organize street basketball tournaments. Cooperate with sports federations, schools, universities, and entities and organizations related with sports, in the execution of sports services.	

Ice Sports Division

Authorities, Duties, and Responsibilities	Legal Basis
Contribute to the raising of healthy individuals. Ensure the execution of ice sports at the Ice Sports Hall.	Municipality Law nr. 5393 art. 14-b
Ensure the operation of the Ice Sports Hall where the sports activities are carried out within the framework of the overall structure of the Metropolitan Municipality.	Metropolitan Municipality Law nr. 5216 art. 7
Ensure that Ice Sports branch is developed in a sustainable manner within the metropolitan municipality area; engage in all kinds of organizations, projects, and practices for doing so.	
Ensure the execution of administrative, financial and technical services of the division, in accordance with the laws, by-laws, regulations, and orders.	
Execute all services concerning ice sports, within the metropolitan municipality area of İzmir.	
Prepare the annual activities program, strategic plan, and budget of the division.	
Carry out the personnel procedures for the division.	
Execute the services regarding consumables and fixtures needs of the division.	
Prepare general plans, programs, and projects to be able to provide ice sports services to everyone within the metropolitan municipality area.	
Develop projects to increase the reach of ice sports, in order to contribute to healthy development of children and youth.	
Develop ice sports events and projects for children whose finances are insufficient for ice sports; contribute to spiritual, physical, and social development of children through these projects.	
Organize ice sports events to contribute to socialization of disabled residents.	
Develop joint projects with primary and secondary schools within the metropolitan municipality area, in response to their requests, with a view to contribute to the promotion of ice sports; help the students get to know ice sports branches.	
Engage in joint efforts with the Youth and Sports Club of the Metropolitan Municipality of İzmir, to form teams in ice sports branches.	
Encourage sports in early ages. Develop projects to protect youth from hazardous habits, and to attract them instead to ice sports activities.	
Organize events such as competitions at the Ice Sports Hall, to encourage ice sports among the public, during special days.	Regulation on the Methods and Principles of Operations of the Ice Sports Division of İzmir Metropolitan Municipality, Department of Youth and Sports

Authorities, Duties, and Responsibilities	Legal Basis
Cooperate with ice sports federations, schools, universities, and entities and organizations related with ice sports, in the execution of ice sports services.	Regulation on the Methods and Principles of Operations of the Ice Sports Division of İzmir Metropolitan Municipality, Department of Youth and Sports
Ensure attendance of ice sports trainers in the trainings offered by the relevant federation, with a view to raise and train ice sports trainers.	
Monitor Ice Sports related developments in foreign countries; ensure that the knowledge accumulated thus is put to service for wider audiences.	
Establish ice sports material standards with reference to international rules; procure the materials from within or outside the country.	
Cooperate with the Sports Club of the Metropolitan Municipality of İzmir, Sports Federations, and Government Agencies, Institutions, and Organizations for the organization of ice sports; organize national and international sports events.	
Follow on the successful athletes in ice sports; take measures required to encourage and award these athletes.	
Carry out required archive and statistics works regarding ice sports; prepare promotional and educational films, slides, and booklets; promote ice sports before the residents of İzmir.	

Sports Facilities Maintenance and Repair Division

Authorities, Duties, and Responsibilities	Legal Basis
Develop proposals for the construction of new sports facilities in accordance with the requests received from the districts within the metropolitan area.	Metropolitan Municipality Law nr. 5216 art. 7/m
Develop proposals for the maintenance and repairs of sports facilities at schools in accordance with the requests received from the schools within the metropolitan area.	Municipality Law nr. 5393 art. 14/b
Rendering sports facilities, fields, and spaces owned by the Metropolitan Municipality of İzmir within the municipal area of the Metropolitan Municipality of İzmir; carry out all kinds of activities and procedures to ensure their maintenance and repairs. Carry out all procedures required for the execution of sports activities, extending the reach of sports, and development and commissioning of new sports arenas.	Regulation on the Operating Methods and Principles of the Sports Facilities Maintenance and Repair Division, Department of Youth and Sports.
Ensure the execution of administrative, financial and technical services of the division, in accordance with the laws, by-laws, regulations, and orders.	Regulation on the Operating Methods and Principles of the Sports Facilities Maintenance and Repair Division, Department of Youth and Sports.
Execute all works regarding the maintenance and repair services for the sports facilities, fields, and spaces within the metropolitan municipality area of İzmir.	
Prepare the annual activities program, strategic plan, and budget of the division.	
Carry out the personnel procedures for the division.	
Execute the services regarding consumables and fixtures needs of the division.	
Keep existing sports facilities, fields, and spaces available for service, to provide sports services for all within the metropolitan municipality area.	
Engage in efforts to create new sports facilities and spaces, in order to extend the reach of sports, with a view to ensuring healthy development of children and youth.	
Engage in efforts required to build sports facilities, fields, and spaces in areas where children and youth with insufficient means to engage in sports live.	
Carry out work to provide means for use by disabled residents, at the sports facilities, fields, and spaces.	
Cooperate with Sports Federations and entities and agencies related with sports, for the execution of sports services, improvement and updating of sports facilities, fields, and spaces, and installation of relevant equipments and latest technologies.	
Take all measures and carry out work required for effective and efficient use of sports facilities, fields, and spaces in use by the municipality.	

AGRICULTURAL SERVICES DEPARTMENT

Rural Development Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare and develop projects for agriculture and animal breeding; engage in activities required to prepare a program, with a view to execution of the projects prepared by the division, government agencies, universities, non-governmental organizations, and other units of the municipality.	Law nr. 5393 art. 14/a Law nr. 2872 Law nr. 6360 art. 7/f Law nr. 5216 art. 7/a, i

Authorities, Duties, and Responsibilities	Legal Basis
Provide fertilization advise to agricultural producers in İzmir Province, as well as for green spaces under the responsibility of the Metropolitan Municipality of İzmir, by carrying out soil and leaf analyses to determine the productivity of soil, and the nourishment needed by the plants.	Law nr. 5393 art. 14/a Law nr. 6360 art. 7/f Law nr. 5216 art. 7/a, i Law nr. 6968 art. 22 Law nr. 5403
Prepare and present weekly, monthly and annual work programs regarding the activities carried out under the Department.	Law nr. 5393 art. 14
Encourage organic agriculture practices and engage in trainings regarding organic agriculture, with a view to conserve agriculture sites and water basins; prevent environment pollution, and mitigate the negative effect of agricultural pollution on human health; bring together organic producers and organic products demanding consumers at new organic markets.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 6968 art. 22 Law nr. 6360 art. 7/f Organic Agriculture Law nr. 5262
Set up and operate compost production plants for the recovery of waste produced in the green spaces throughout İzmir; apply the compost at the green spaces of the municipality.	Law nr. 5216, art.7, sub-paragraphs A and i; Law nr. 5393, art. 14, sub-paragraph a; Law nr. 6968, art. 22.; Law nr. 6360, art. 7, sub-paragraph f; Law nr. 5403; Law nr.2872
Set up plantations conducive for honey keeping at expropriated lands within the absolute areas of conservation basins; plant trees in the protected areas of drinking water dam basins.	Law nr. 5216 art. /a, i Law nr. 5393 art. 14/a Law nr. 6968 art. 22 Law nr. 6360 art. 7/f Organic Agriculture Law nr. 5262 Law nr. 2872
Set up an Ecological Village where renewable sources of energy are used, organic agriculture practices are applied, wastes are recycled, and natural facilities for tourism purposes are operated.	Law nr. 5216 art. 7/f, i Law nr. 6360 art. 7/f Law nr. 5403 Law nr. 2872
Ensure that all Occupational Health and Safety measures are taken in accordance with the regulations.	Law nr. 4857 Law nr. 6331
Provide controller and/or acceptance commission duties within the framework of regulations, as stipulated in the Building, Consultancy, Goods, and Services contracts the procurement process of which have been completed.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 6360 art. 7/f
Prepare the division budget for the financial year, to serve as the basis of the budgets for subsequent financial years; Prepare for tenders at the Division and the Department.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 6360 art. 7/f Law nr. 4734

Agricultural Projects Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare and develop projects for agriculture and animal breeding; engage in activities required to prepare a program, with a view to execution of the projects prepared by the division, government agencies, universities, non-governmental organizations, and other units of the municipality.	Law nr. 5393 art. 14/a Law nr. 2872 Law nr. 6360 art. 7/f Law nr. 5216 art. 7/a, i
Provide fertilization advise to agricultural producers in İzmir Province, as well as for green spaces under the responsibility of the Metropolitan Municipality of İzmir, by carrying out soil and leaf analyses to determine the productivity of soil, and the nourishment needed by the plants.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 6968 art. 22 Law nr. 6360 art. 7/f Law nr. 5403
Prepare and present weekly, monthly and annual work programs regarding the activities carried out under the Department.	Law nr. 5393 art. 14
Execute tenders within the department.	Law nr. 4734

Authorities, Duties, and Responsibilities	Legal Basis
Ensure that all Occupational Health and Safety measures are taken in accordance with the regulations.	Law nr. 4857 Law nr. 6331
Provide controller and/or acceptance commission duties within the framework of regulations, as stipulated in the Building, Consultancy, Goods, and Services contracts the procurement process of which have been completed.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 6360 art. 7/f
Prepare the budget for the financial year of the division, to serve as the basis of budgets of subsequent financial years.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 6360 art. 7/f

SOCIAL SERVICES DEPARTMENT

Social Services Division

Authorities, Duties, and Responsibilities	Legal Basis
Provide assistance in cash and in kind to elderly, disabled, poor, or persons in need.	Law nr. 5393, art. 14/a; art. 38/m, n; art. 60/i Law nr. 5216, art. 7/v; art. 18/m; art. 24/j Law nr. 6360
Provide milk to children in the age group 0-5	Law nr. 5393 art. 14/a Law nr. 6360

Social Support Division

Authorities, Duties, and Responsibilities	Legal Basis
Assistance in cash and in kind to elderly, disabled, poor, or persons in need.	Law nr. 5393, art. 14/a; art. 38/m, n; art. 60/i Law nr. 5216, art. 7/v; art. 18/m; art. 24/j Law nr. 6360
School supplies and clothing assistance to poor students at the schools attended by groups at a disadvantage.	Law nr. 5393 art. 14/a
Assistance to be provided to persons who face natural disasters.	Law nr. 5393 art. 53 Law nr. 6353 art. 17 Law nr. 6360
Assistance to the relatives of martyrs and veterans.	Law nr. 6353 art. 17

Soup Kitchens Division

Authorities, Duties, and Responsibilities	Legal Basis
Soup Kitchens Division is responsible with providing hot soup and bread in the morning, to university students in İzmir; providing bread and buttermilk to families whose members passed away and who live in the metropolitan area; serving food packages and catering to schools, foundations, and non-governmental organizations engaged in social services, as well as to the poor and all those in need (elderly, ill, disabled, women, children etc. people at a disadvantage) residing within the borders of İzmir province, within the framework of the directive of the Department it is subordinate to, as well as the Municipality Law nr. 5393 and Metropolitan Municipality Law nr. 5216.	Law nr. 5393 art. 14/1-a; 60/1-i Law nr. 5216 art. 7/1-v; 24/1-j

Retirement Home Division

Authorities, Duties, and Responsibilities	Legal Basis
Protect and provide care for elderly in need, in a peaceful environment (provide accommodation, food, clothing, and hygiene).	Law nr. 5216 art. 7/1-v
Provide for the social and psychological needs of the elderly who stay at the retirement home.	Law nr. 5393 art. 14/1-a
Regulate the relationship the elderly at the retirement home have with the society and their relatives; organize events for this purpose.	Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 2

Authorities, Duties, and Responsibilities	Legal Basis
Carry out the procedures for the elderly who enter or leave the retirement home and its subordinate units (Elderly Solidarity Center, Alzheimer and Dementia Center, and the Care Home) or who pass away at these units; keep their personal files containing relevant correspondence and reports; provide sources for statistical analyses concerning these.	Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 2
Organize rehabilitating activities for the elderly to spend their free time in accordance with their areas of interests; hold celebrations for anniversaries and special days.	
Carry out medical checks on the elderly who stay at the retirement home; make use of the municipal capabilities regarding diagnosis and treatment, or refer the patient to the hospitals, within the framework of providing medical services.	Law nr. 5216 art. 7/1-v Law nr. 5393 art. 14/1-a Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 9
Enhance cognitive, emotional, social and physical capabilities of 55 years or older residents who live alone or with their families, and who do not need care at a retirement home, regarding regarding the problems faced in old age, as well as extend their social and physical activities.	Law nr. 5216 art. 7/1-v Law nr. 5393 art. 14/1-a Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 2
Administer and supervise the inventories and fixtures.	
Carry out the procedures required for the procurement of goods, services and materials required.	Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 20
Carry out all the work regarding retirement home personnel (authorities and responsibilities, work schedule, personnel files, accruals, correspondence).	Law nr. 657 Law nr. 4857 Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 11
Prepare and present annual budget proposal for the retirement home, make suitable use of the budget.	Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 11/f
Provide continuous care (accommodation, hygiene, food etc.) for homeless R.T. national men who are capable of caring for themselves, and who are not psychiatry patients, not drug users / alcoholics, but who are incapable of maintaining a minimum level of quality of life due to a lack or loss of employment, in the 18-60 age group.	Law nr. 5216 art. 7/1-v Law nr. 5393 art. 14/1-a Metropolitan Municipality of İzmir, Retirement Homes Regulation
Provide technical services such as maintenance, repairs, equipments for the retirement home and its subordinate units.	Metropolitan Municipality of İzmir, Retirement Homes Regulation art. 10
Meeting and Solidarity Center for Alzheimer and Dementia Patients and Their Relatives to improve the living environment for persons suffering Alzheimer or dementia, and living with their family or relatives, outside the care facility; help them spend their free times; assist meeting their social, psychological and healthcare needs; provide support services for their daily routine; organize social events by setting up activity groups in accordance with their fields of interests, to enrich their social relationships; provide support and education to their families to improve the quality of life for the patients and their relatives.	Metropolitan Municipality of İzmir, Retirement Homes Regulation

SOCIAL PROJECTS DEPARTMENT Services for Disabled Persons Division

Authorities, Duties, and Responsibilities	Legal Basis
The Services for Disabled Persons Division was set up under the Social Projects Department, through the Metropolitan Municipality of İzmir, Council Resolution nr. 05.394 dated 30.04.2014. The Services for Disabled Persons Division provides education, guidance and consulting services and enhancing access for disabled persons, in order to make all opportunities in the city available for the psychosocial rehabilitations and personal development of the persons with disabilities. Develop projects and organize events in cooperation with the universities, NGOs, and other relevant agencies within the framework of the said objectives.	Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216 Voluntary Contribution to Municipal Services and Special Provincial Administration Regulation published in the Official Gazette issue 25961. Family and Social Policies Ministry, Metropolitan Municipalities, Disabled Service Units Regulation

Women Studies Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>1- Ensure equal distribution of municipal services with reference to gender equality in the society. Provide psychological, legal etc. counseling services to women who suffer from violence; provide them temporary shelter where necessary; report on and forward female residents' requests regarding urban services, to relevant units of the municipality; organize events and activities regarding special days and weeks on women; organize education for women and family members; publish and distribute information booklets and brochures; participate in and execute national and international projects on women.</p>	<p>Law nr. 5216, art. 7/v Law nr. 5393 art. 14/1-a; art. 15/1-b Law on the Prevention of Violence Against Women nr. 6284 Regulation on women's guesthouses opened by private law legal persons and government agencies and organizations, dated 08.05.2011 By-Laws on "Local Action Plan for Equality" Approved by the Metropolitan Municipality of İzmir Council on 14.04.2008 Regulation on the Duties, Authorities, Responsibilities, Operating Methods and Principles of the Women Studies Division, approved by the Municipal Council resolutions dated 13.05.2013 and numbered 97509404.301.05.700. Ratification of the "European Charter for Equality of Women and Men in Local Life" through the Municipal Council Decision dated 14.06.2013 and nr. 97509404.301.05.862.</p>

Social Projects Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>Work towards becoming an accessible center for the residents of the city, through social projects to improve the quality of life of the society, making efficient use of the resources; implement projects regarding the expectations and adjustment problems of the residents; develop and implement projects to contribute to the social development of the society, in cooperation with universities, NGOs, professional chambers, and other entities and agencies; carry out work to contribute to cultural and social development of youth and children at Children and Youth Centers; receive volunteers support for these activities, within the framework of Voluntary Contribution to Municipal Services and Special Provincial Administration Regulation</p>	<p>Law nr. 5216 art. 7/v Law nr. 5393, art. 14/a; art. 75; art. 77 Law nr. 6360 art. 17; art. 19 Voluntary Contribution to Municipal Services and Special Provincial Administration Regulation published in the Official Gazette issue 25961 dated 09.10.2005.</p>

City College Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>Engage in activities and research regarding vocational trainings for the residents of the city, with a view to improving the quality of life for the population through efficient use of resources; develop and carry out projects and works in the manufacturing laboratory; prepare and implement projects to contribute to social development; provide free technical, vocational, and skills-related courses; cooperate with universities, professional organizations, non-governmental organizations, and other government agencies and entities; receive volunteers support for these activities, within the framework of Voluntary Contribution to Municipal Services and Special Provincial Administration Regulation.</p>	<p>Law nr. 5216 art. 7/v Law nr. 5393, art. 14/a; art. 75; art. 77 Law nr. 6360 art. 17; art. 19 Voluntary Contribution to Municipal Services and Special Provincial Administration Regulation published in the Official Gazette issue 25961 dated 09.10.2005.</p>

PRESS, MEDIA AND PUBLIC RELATIONS DEPARTMENT

Promotion Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>The division was set up as the Promotion and Organization Division through Metropolitan Municipality of İzmir Council Resolution nr. 626 dated 15.07.2011, and was renamed as the Promotion Division through the Council Resolution nr. 597 dated 15.06.2012. However, as per the organizational chart revised through the circular nr. 2014/1 regarding the organizational chart and executive organization nr. 11455660.900-7350 dated 06.05.2014 by the Human Resources And Training Department, White Collar Personnel Division, the Promotion Division now operates under the Press, Media and Public Relations Department.</p> <p>The duties of the Promotion Division include the procurement and printing of promotional publications and relevant documents (information screens, bus stop racquets, billboards, posters, digital print banners, brochures etc.) for the promotion and announcement of the work, activities and projects of the Metropolitan Municipality of İzmir, to the public; distribution thereof so as to achieve visibility in the eyes of the public; and engage in promotion activities to increase the urban awareness of the population.</p>	<p>Law nr. 5216 Law nr. 5393</p>

Press and Media Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>The Press and Media Division began operations with the establishment of the Metropolitan Municipality of İzmir as per the Metropolitan Municipality Law nr. 3030 dated 27.06.2014. It currently operates in accordance with the Metropolitan Municipality Law nr. 5216 published on 10.07.2014. The duties of the Press and Media Division include effective announcement and promotion of the work carried out by the Metropolitan Municipality of İzmir, via the press and media, to the public. The organizational chart revised through Municipal Council resolution nr. 05.394 dated 30.04.2014 places the division under the Press, Media and Public Relations Department from 09.05.2014 on, as per the Circular nr. 7350 (2014/1) dated 06.05.2014.</p>	<p>Law nr. 5393 art. 14/1-a Law nr. 5216 art. 24/1-l</p>
<p>Freedom of Information Unit operates in accordance with the Regulation on the Methods and Principles Regarding the Implementation of the Freedom of Information Law nr. 4982. Furthermore, the procedures regarding the Bimer Hotline (150) calls, are also handled by the Freedom of Information Unit of the Municipality, as per the Prime Ministry Circular nr. 2006/3.</p>	<p>Freedom of Information Law nr. 4982 Regulation on the Methods and Principles Regarding the Implementation of the Freedom of Information Law</p>

Public Relations Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>Development of public relations services by enabling the residents establish direct contacts with the Metropolitan Municipality of İzmir.</p>	<p>Law nr. 5393 art. 14/a Law nr. 5216 art. 24/l</p>
<p>Carry out Headquarters-1 and Switchboard operations.</p>	<p>Law nr. 5393 Law nr. 5216</p>
<p>Headmen Desk serves as the conduit of communications between the first tier of local government, the neighborhood headmen in the metropolitan municipality area, and the Municipality. Operating with an emphasis on service, the Headmen Desk Unit not only provides information to the headmen about the services and activities of the municipality, but also hears the wishes, complaints and recommendations of the headmen, to contribute to the execution of the duties of the municipality.</p>	<p>Law nr. 5393 art. 14/a Law nr. 5216 art. 24/l</p>
<p>Residents Contact Center provides a channel for the residents to submit their views, requests, complaints, projects and proposals, in person or via phone, e-mail, letter, or Residents Contact Center link on the municipal web-site, or over the kiosks (city terminals) located on various spots of the city, 7 days a week, 24 hours a day (including holidays); the center then registers these and forwards them to relevant units, receives the responses thereof to be forwarded to the residents in turn; and carries out its operations with a smiling face while maintaining the flow of information.</p>	<p>Law nr. 5393 art. 14/a Law nr. 5216 art. 24/l</p>

External Relations and Tourism Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>The division was renamed the "External Relations and Tourism Division" in the Organizational Chart of the Metropolitan Municipality of İzmir which entered into force through Municipal Council Resolution nr. 05.394 dated 30.04.2014. As per the Circular nr. 7350 dated 06.05.2014, it reports to the Press, Media and Public Relations Department.</p> <p>The External Relations and Tourism Division engages in mutual cooperation with municipalities and local government associations within the country and abroad –with the permission of the Ministry of Interior-; establishment of sister city ties; carrying out activities and projects in the fields of culture, arts, and sports, with a view to developing economic and social relationships; regulate the relationships between the Municipality and the diplomatic missions in İzmir as well as the rest of Turkey, maintaining an optimal flow of relationships; providing interpreter services for foreign mission members who visit the Mayor; providing interpreting and guidance services in the trips offered to foreign mission members for the promotion of the city, its history, and tourism spots; organizing events for the revealing, preserving, and promoting the history and cultural and touristic assets of the city; attending events and fairs organized in this context; cooperating with local, regional, national and international agencies and entities working to achieve these goals; and providing necessary coordination for the utilization of all tourism assets of the city.</p>	<p>Municipality Law nr. 5393 Metropolitan Municipality Law nr. 5216</p>

FIREFIGHTERS DEPARTMENT

Firefighters Oversight and Prevention Division

Authorities, Duties, and Responsibilities	Legal Basis
<p>Issue firefighters reports to serve as the basis of business opening and operation licenses; submit comments on fire measures.</p>	<p>Regulation on Business Opening and Operation Licenses, applicable provision: 5/h, 22/3, Model 1-19 Municipal Firefighters Regulation, applicable provision: 5/j</p>
<p>Carry out the review of architectural, installation, electrical and fire evacuation projects of the buildings planned to be constructed, with a view to fire related measures, in case of a request by relevant persons.</p>	<p>Regulation on the Protection of the Buildings Against Fire, applicable provision: 5-1, 131.</p>

Authorities, Duties, and Responsibilities	Legal Basis
Review the requests regarding buildings the settlement of which is about to commence; carry out a review of fire-related measures.	Regulation on the Protection of the Buildings Against Fire, applicable provision: 5-1, 131.
Review the petitions and official letters relaying complaints concerning fire; determine the facts and correspond with relevant units for due action.	Regulation on Business Opening and Operation Licenses, applicable provision: 5/h, 22/3, Model 1-19 Municipal Firefighters Regulation, applicable provision: 5/j Binaların Yangından Korunması Hak. Yönetmelik ve ilgili Madde: 5-1, 131

Firefighters Fire and Emergency Response Division

Authorities, Duties, and Responsibilities	Legal Basis
Respond to fires and put the fires out.	
Issue cleaning licenses to private firms within the framework of the regulation issued by the Metropolitan Municipality, in order to allow the cleaning of chimneys and heating boilers within the borders of İzmir province.	
Contribute to forest firefighting operations.	
Respond to incidents outside the municipal area, with the approval of the Mayor.	
Respond to any accident, collapse, explosion, stuck cases and similar incidents which require technical rescue operations; provide first-aid.	Law nr. 6360 provisional art. 1/8
Engage in rescue operations in case of natural disasters and emergencies.	Law nr. 5216 art. 7/1-u
Engage in fire cooperation and assistance protocols with Government Agencies and Private Entities.	Law nr. 5393 art. 14/1-a; art. 48/2; art. 52
Organize firefighting and evacuation drills in order to inform the public during the firefighters and civil defense week, in line with the requests from Government Agencies and Private Entities.	Municipal Firefighters Regulation, art. 6 (O.G. issue 26326 dated 21.10.2006)
Respond to flooding.	
Identify areas vulnerable to fire within the province.	
Accompany the operations of transportation of explosive and inflammable materials, and the disassembly of the manufacturing sites for these materials, the laying, maintenance and repairs of natural gas lines, and civil commotions, as well as social and cultural events, with a view to achieving fire safety.	
Carry out other duties assigned by the Mayor.	

Firefighters Maintenance and Repair Division

Authorities, Duties, and Responsibilities	Legal Basis
Take measures required to allow operations in accordance with the mode of operations at all buildings and facilities of the firefighters organization. Carry out regular or improvement-related maintenance, repair, modification etc. services for these purposes.	Metropolitan Municipality Law nr. 5216, art. 7/u; art. 24/e Municipality Law nr. 5393, art. 14/a; art. 48; art. 53; art. 60
Take all measures to carry out regular maintenance to keep all vehicles, tools and equipments of the Firefighters Department operational and/or eliminate breakdowns; carry out required procedures.	Municipal Firefighters Regulation, art. 5; art. 6; art. 10

Firefighters Research, Planning and Coordination Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out research, assessment, budget control procedures regarding the planning and procurement of the goods and services required by the units reporting to the Firefighters Departments, within the budget framework; carry out procedures required to prepare tender documents required for the procurement thereof by the Procurements Department of the municipality.	Metropolitan Municipality Law nr. 5216, art. 24/e Municipality Law nr. 5393, art. 60
Carry out the processes and procedures regarding the preparation, follow-up, and finalizing of the payment documents regarding the goods and services thus procured.	
Provide administrative and technical support required by all units shown on the organizational chart of the Firefighters Department, with respect to the execution of the firefighting services.	Municipality Law nr. 5393, art. 48
Provide cooperation and coordination with other agencies and entities, and engage in or procure research and development activities in order to improve firefighting services and to render them more efficient and effective; carry out all procedures for these purposes.	Metropolitan Municipality Law nr. 5216, art. 7/u; art. 24/e Municipality Law nr. 5393, art. 14/a; art. 48; art. 53; art. 60

Authorities, Duties, and Responsibilities	Legal Basis
Gather, analyze, and interpret information and documents concerning the improvement of Firefighters Department's services and performance.	Regulation on the Operating Methods and Principles of Strategy Development Units, art. 5/c7
Ensure that the fixture and consumable records are kept for all divisions reporting to the Firefighters Department; that such materials are stored and distributed to the personnel regularly, as required, and that coordination is achieved for these purposes.	Movable Assets Regulation. art.15; art.16; art.17; art.18; art.19; art.20; art.21; art.22; art.23; art.24; art.25; art.26; art.27; art.28
Identify the locations of and carry out planning for, and execute correspondence with relevant municipal units to ensure the construction of new firefighter group locations where personnel serving 24 hours a day under the Firefighters Department will be positioned within the borders of the province, in order to minimize the loss of life and property by reducing the fire response times, by enabling early and effective response to incidents, in accordance with global standards.	Municipal Firefighters Regulation nr. 26326, art. 34/1

Firefighters Search, Rescue and Disaster Response Division

Authorities, Duties, and Responsibilities	Legal Basis
Respond to any accident, collapse, explosion, stuck cases and similar incidents which require technical rescue operations; provide first-aid; carry out all kinds of search and rescue operations in the field, under or above water.	Municipal Firefighters Regulation nr. 26326, art. 6-1/b.
Respond to flooding.	Municipal Firefighters Regulation nr. 26326, art. 6-1/c.
Engage in rescue operations in case of natural disasters and emergencies.	Municipal Firefighters Regulation nr. 26326, art. 6-1/ç.
Train firefighters service elements set up as per the Personal Obligations Regarding Civil Defense, Evacuation, Planning and Other Services By-Law implemented through the Council of Ministers Resolution nr. 6/3150 dated 5.6.1964; assist with removal procedures in case of nuclear, biological, chemical (NBC) contamination.	Municipal Firefighters Regulation nr. 26326, art. 6-1/e.
Respond to incidents outside the municipal area.	Municipal Firefighters Regulation nr. 26326, art. 6-1/ğ.
Provide on-the-job trainings for the personnel; develop service effectiveness and professional expertise.	Municipal Firefighters Regulation nr. 26326, art. 10-1/b.
Maintain and evaluate daily, monthly and annual statistics; forward them to relevant entities.	Municipal Firefighters Regulation nr. 26326, art. 10-1/f.
The physical characteristics of the firefighters personnel are enhanced through sports programs. The personnel's efficiency is enhanced through physical fitness exercises, sports, and other appropriate professional sports exercises.	Municipal Firefighters Regulation nr. 26326, art. 33-1
When preparing the training programs, applied courses for at least 3 days a week are supported by adequate hours of exercises. The equipment and sports attire, as well as the spaces required for the firefighting personnel to carry out the sports exercises and professional activities thus established, shall be provided by the municipality. Furthermore, the sports and social facilities of the municipality may be used for these purposes. The firefighters organization is provided the means to attend in sports organizations and competitions organized within or outside the country.	Municipal Firefighters Regulation nr. 26326, art. 33-2

Firefighters Training Division

Authorities, Duties, and Responsibilities	Legal Basis
Assist in the training of volunteering firefighters, and the Firefighting Units of the Government Agencies and Private Entities.	Law nr. 5216 art. 7/1-u
Provide on-the-job trainings to firefighter personnel.	Law nr. 5393 art. 14/1-a; art. 48/2; art. 52
Provide Basic Firefighting Trainings to new firefighters.	Municipal Firefighters Regulation art. 6 (O.G. issue 26326, dated 21.10.2006)
Inform the public, agencies and entities about the firefighting services; provide trainings on the measures to be taken; carry out drills.	
Employ students as interns.	Provided for in the Vocational Training Law nr. 3308.

Firefighters Management and Communication Systems

Authorities, Duties, and Responsibilities	Legal Basis
Transfer of the processes regarding all activities within the framework of the job description of the firefighters department, to digital media; support prevention efforts required of the firefighters organization, in addition to the rescue operations, through the use of digital decision-support systems; improve service quality; provide maintenance-repair, personnel, inventory control and vehicle management; digitized creation of the forms and reports shown on the municipal firefighters regulation.	Law nr. 5216, art. 7-h
Identify wireless and telephone system breakdowns and effect necessary maintenance-repairs.	Law nr. 5216, art. 24/1-g

Civil Defense Services Unit

Authorities, Duties, and Responsibilities	Legal Basis
Work towards the planning and preparations for mobilization and state of war, through civil defense planning at the service buildings of the Metropolitan Municipality. Update fire safety instructions and teams at the primary and other service buildings of the municipality; prepare and update Sabotage Prevention Plans for required parts of municipal service buildings; update the 24-hours work plan drawn up as per the Law nr. 711 on the Establishment of the On-Call Office and 24-Hours Work Day During Emergency Exercises; carry out relevant audits on subordinate units; update the Civil Defense Plan of the Metropolitan Municipality Building; procure plans for subordinate units; train the teams stipulated in existing plans; update fire-safety instructions; and train team personnel.	Civil Defense Law nr. 7126; Mobilization and State of War Law nr. 2941, art. 6; Personal Obligations Regarding Civil Defense, Evacuation, Planning and Other Services By-Law nr. 3150, and applicable regulations and orders.

ENVIRONMENT CONSERVATION AND CONTROL DEPARTMENT

Environment Conservation and Control Division

Authorities, Duties, and Responsibilities	Legal Basis
Assessments, oversight, monitoring, licensing and sanctions concerning noise	Environment Law nr. 2872 dated 09.08.1983 Regulation on the Assessment and Management of Environmental Noise, nr. 27601 dated 04.06.2010.
Creation of a noise map.	Regulation on the Assessment and Management of Environmental Noise, nr. 27601 dated 04.06.2010, art. 7/2
Auditing of coal storages in the province	Law nr. 5216 art. 7/1-i Regulation on the Control of Heating-Related Air Pollution, art. 5 Circular on the Control and Prevention of Air Pollution (2010/14) (Ministry of Environment and Urban Planning) Circular on Solid Fuel Sampling and Analyses (2010/3 and 2013/40) İzmir Province Local Environment Board Resolution (dated 28.10.2010 and 19.12.2013) Environment Law nr. 2872
Analysis and determination of air pollution.	Law nr. 5216 art. 7/1-i Circular on the Transfer of Authorities nr. 7530 dated 29.06.2006 (2006/19)
Inspection of apartments equipped with central heating systems using solid or liquid fuel in the province.	Regulation on the Control of Heating-Related Air Pollution, art. 1 Air Pollution Control Regulation Circular on Solid Fuel Sampling and Analyses (2010/3 and 2013/40) İzmir Province Local Environment Board Resolution (dated 28.10.2010 and 19.12.2013) Environment Law nr. 2872
Expansion of the air pollution assessment network.	Regulation on the Evaluation and Management of Air Quality, art. 1; art. 15/2 Circular on the Evaluation and Management of Air Quality (2013/37)
Review of air pollution complaints.	Circular on the Control and Prevention of Air Pollution (2010/14)
Identify the problems which may lead to marine pollution.	
Collect solid waste floating on the sea surface.	Law nr. 5216 art. 7/1-i
Carry out projects with various universities and non-governmental organizations with a view to improve the Bay of İzmir.	Law nr. 5393 art. 14/1-a
Carry out regular controls and extermination procedures outdoors against all kinds of pests, with reference to a 12-months program.	Law nr. 5393 art. 14/1-a Regulation on the Methods and Principles of Use of Biocidal Products nr. 25709 dated 27.01.2005

Licensing and Oversight Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure that executive committee takes sealing decisions regarding unlicensed enterprises which constitute hazards for the environment and human health (within the area of jurisdiction); issue permits and licenses stipulated in applicable laws regarding the operations of legal and natural persons.	Law nr. 5393 art. 15/b
License and inspect fuel and autogas stations (2nd Class Non-Sanitary Enterprises) and other enterprises located at such stations (2nd Class Non-Sanitary Enterprise, 3rd Class Non-Sanitary Enterprise etc.).	Law nr. 5393 art. 80 Law nr. 5216 art. 7/d
License and inspect 1st Class Non-Sanitary Enterprises within the borders of Izmir province. Issue licenses and inspect the businesses in the areas built or operated by the metropolitan municipality, or the areas under the responsibility of the metropolitan municipality.	Law nr. 5216 art. 7/j Law nr. 5216 art. 7/d

Veterinary Works Division

Authorities, Duties, and Responsibilities	Legal Basis
Identify the risks which may arise with respect to environment and public health in the city, and take measures, in line with the strategic objectives and policies established.	Laws nr. 5199 and 5216
Execute sterilization procedures to prevent uncontrolled increase in the numbers of animals living on the streets of the city.	Law nr. 5199
Apply medication and vaccines to the animals living on the streets of the city, with a view to protect against zoonotic diseases, rabies, and hydatid cyst disease.	Law nr. 5996 Law nr. 5199
Achieve coordination with district municipalities, to ensure the transfer of the records of pets (cats and dogs) in their districts, from the shared animal registry.	Law nr. 5199
Inspect all kinds of animal breeding activities within the city, constituting environment health risks, as per the complaints received from residents.	Law nr. 5216
Provide regular trainings to the persons who intend to open pet shops.	Law nr. 1593 Law nr. 5216 Law nr. 5393
Organize and carry out educational activities for primary school students, to be held at the dog shelter.	Law nr. 5199
Organize trainings to increase motivation levels and ensure that the personnel works more efficiently.	Law nr. 5216
Treat abandoned pets at the pet clinic of the division; treat stray cats for parasites and vaccinate them for rabies; sterilize the animals after a 3 days observation period.	Law nr. 5996 Law nr. 5199
Provide care and treatments for stray dogs at the Dog Shelter and Rehabilitation Center of the division.	Law nr. 5199
Apply vaccines and parasite treatment regularly on dogs kept at the shelters continuously (disabled, disowned, aggressive, prohibited breeds etc.)	Law nr. 5199
Provide care and treatment for dogs abandoned at the shelters by their owners.	Law nr. 5199
Enable potential owners for sterilized and treated dogs, within the framework of applicable regulations.	Law nr. 5199
Provide Emergency Response services regarding the treatment of animals living on the streets.	Law nr. 5199

Food Control and Laboratory Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out food related inspections and establish and operate food control laboratories, in order to enable access to safe food, and prevent unfair competition between producers.	Law nr. 5216 art. 7/j Law on the Regulation of the Trade of Vegetables and Fruits and Other Commodities with Sufficient Demand, nr. 5957 Veterinary Services, Plant Health, Food and Feed Law nr. 5996 Regulation on the Organization, Duties, Authorities, Responsibilities, and the Establishment of Operating Methods and Principles for Control Laboratories

Healthy Cities and Clean Energy Division

Authorities, Duties, and Responsibilities	Legal Basis
Execute the Healthy Cities Project activities in accordance with the objectives, and in an effective and efficient manner.	Law nr. 5393, art. 74/1; art. 18/1-o, p
Engage in activities for generating energy through the use of renewable sources of energy.	Law nr. 2872 art. 1/1; art. 3/1-h Law nr. 5393 art. 14/1-a Law nr. 5216 art. 7/1-i Law nr. 5346 art. 1/1 Law nr. 5627 art. 1/1
Manage the relationship with the Healthy Cities Association.	
Manage the relationship with the World Health Organization and the Healthy Cities Network of Europe.	
Attend and/or organize fairs, conventions, seminars and panels organized within or outside the country, with respect to the operations of the division.	Law nr. 5393, art. 74/1; art. 18/1-o, p
Organize education and promotion works to provide information and create awareness regarding the use of renewable sources of energy, and energy efficiency; engage in efforts to raise awareness regarding energy saving practices.	Law nr. 2872 art. 1/1; art. 3/1-h Law nr. 5393 art. 14/1-a Law nr. 5216 art. 7/1-i Law nr. 5346 art. 1/1 Law nr. 5627 art. 1/1
Prepare the Clean Energy database and inventory for İzmir Province.	Law nr. 2872 art. 1/1; art. 3/1-h Law nr. 5393 art. 14/1-a Law nr. 5216 art. 7/1-i Law nr. 5346 art. 1/1 Law nr. 5627 art. 1/1

CEMETERIES DEPARTMENT

Cemeteries Planning Division

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the execution of procedures required for the planning of new cemetery areas, transfers of ownership, and construction.	
Ensure the execution of the procedures required for the construction and major repairs of the buildings and walls at the cemeteries.	Law nr. 5393 Law nr. 5216
Ensure the execution of procedures regarding the construction and major repair works of the installations at cemeteries.	Law nr. 1593 Law nr. 3998
Ensure the execution of procedures required for the building of fountains at the spots allocated for this purpose on the cemetery projects.	

Cemeteries Maintenance and Repair Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out weed removal, biocide application, cleaning, pruning, tree planting and landscaping works at the cemeteries under the responsibility of the Cemeteries Department; ensure the performance of structural maintenance and repairs; propose revised plans, where necessary, at the cemeteries under our jurisdiction.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857
Ensure the administration and management within the framework of the program, of all kinds of service vehicles, heavy duty vehicles, machinery and engines (grass cutters, powered scythes, pruning machines etc.) required by the Department to ensure timely performance of and to prevent problems regarding funeral services.	Law nr. 4734 Law nr. 3998
Prepare weekly, monthly and annual reports to lay down the strategic plan programs submitted by the units reporting to the division, and the actual figures achieved.	Law nr. 5393 art. 14/a
Prepare the budget for the financial year of the division, to serve as the basis of budgets of subsequent financial years.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857
Provide controller and/or acceptance commission duties within the framework of regulations, as stipulated in the Goods and Services contracts the procurement process of which have been completed.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 4734 Law nr. 4735

Authorities, Duties, and Responsibilities	Legal Basis
Ensure that all Occupational Health and Safety measures are taken in accordance with the regulations.	Law nr. 4857 Law nr. 6331
Ensure efficient use and storage of all kinds of equipment and fixtures and other materials required with respect to its area of responsibility.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 6968 art. 22
Performance of maintenance and repairs of the existing water installations at the cemeteries under the responsibility of the Cemeteries Department; ensure the payment of water bills regarding cemetery areas, on a regular basis; supply water needs of cemeteries which are not equipped with water installations, using mobile sprinklers or tankers.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 4734 Law nr. 3998
Supply all equipment (washing tables, containers, wire fences, benches, waste containers, basic furniture etc.) needs at the cemetery and funeral services sites under the responsibility of the Cemeteries Department; assembly, maintenance, repairs thereof, and performance of all kinds of iron-welding procedures.	Law nr. 5216, art. 7, sub-paragraphs a, i, and m
Transportation of any rubble to be left over during the burial site excavations at the cemeteries under the responsibility of the Cemeteries Department, to official rubble deposit sites or landfills; transfer of all kinds of plant waste produced through grass cutting or pruning, to landfills. Supply, storage, and transfer of soil required for burial site excavation, tree planting, and landscaping works.	Law nr. 5216 art. 7/a, i Law nr. 5393 art. 14/a Law nr. 4857 Law nr. 4734 Law nr. 3998
Prepare specifications for the procurement of materials and services required for maintenance and repair works under the responsibility of the division; ensure coordination with other units and the relevant Procurement Department.	Law nr. 5216 art. 7/a, i Law nr. 4734 Law nr. 4735

Funeral Services Division

Authorities, Duties, and Responsibilities	Legal Basis
The Funeral Services Division's duties include permitting the burial of deceased who are issued death certificates by competent authorities; preventing burial at places other than the cemeteries specified by the municipality; carrying out paid or free funeral services in line with the requirements of Islam; transferring and burying the deceased; and managing funeral washing facilities in accordance with the procedures.	Law nr. 5216, art. 7/1-s; art. 24/1-h Law nr. 1593, art. 20/4; art. 212; art. 227; art. 234

MUNICIPAL POLICE DEPARTMENT Municipal Police Oversight Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out inspections of the businesses at the sites operated by the metropolitan municipality, and on major arteries, boulevards, and squares in the area of jurisdiction.	As per the laws nr. 1608, 5326, 7201, 5216, 5393, 4077, 3572, 9207, 775, 5179, 2872, 3285, 5199, 5957 and applicable regulations
Inspect peddlers and street vendors.	As per the Municipal Police Regulation, Laws nr. 5393, 5216, and 5326
Implement the decisions, orders and prohibitions implemented by the decision-making bodies of the municipality; review their results.	As per the laws nr. 1608, 5326, 7201, 5216, 5393, 4077, 3572, 9207, 775, 5179, 2872, 3285, 5199, 5957 and applicable regulations
Prevent squatter occupations.	Laws nr. 5326, 5216, 5393
Prevent potential abuse of municipal property.	Municipal Police Regulation, Laws nr. 1608, 5393, and 5216
Inspect announcements and advertisements	As per İzmir Announcements and Advertisements Regulation, Laws nr. 5326, and 1608
Carry out inspections for unregistered vegetables and fruits.	Law on the Regulation of the Trade of Vegetables and Fruits and Other Commodities with Sufficient Demand, nr. 5957
Implement the decisions, orders and prohibitions implemented by the decision-making bodies of the municipality; review their results.	As per the laws nr. 1608, 5326, 7201, 5216, 5393, 4077, 3572, 9207, 775, 5179, 2872, 3285, 5199, 5957 and applicable regulations

Authorities, Duties, and Responsibilities	Legal Basis
Ensure the removal of unauthorized tent and canvas installations.	As per the Law nr. 1608
Control beggars.	Law nr. 5326
Carry out smoking inspections.	Law nr. 5326
Carry out price tariff and label inspections.	As per the Law nr. 4077
Inspect businesses at the areas under the responsibility of and operated by the municipality.	Business Opening and Operation Regulation Law nr. 5393 Law nr. 5216
Prevent slaughter of sacrificial animals at places other than the assigned sites.	As per the Law nr. 5326
Serve notifications.	As per the Notifications Law nr. 7201
Investigate the state of need.	Municipal Police Regulations.
Provide ceremonial services.	Municipal Police Regulations.

Municipal Police Traffic Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out the duties and exercise the authorities in the borders of the municipal area, stipulated for the municipal traffic police, in the laws, by-laws, and regulations.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-1
Implement the decisions, orders and bans regarding the jurisdiction of the Municipal Traffic Police, taken by the relevant authorities of the municipality; monitor their results.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-3
Carry out the services under the jurisdiction and responsibility of the Municipal Traffic Police, during the events and ceremonies organized by the Municipality, and on national festivals, holidays, and special days.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-4
Perform the pursuit, control, permit and prohibit functions assigned to the Municipal Traffic Police Division, by the Laws.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-6
Execute required procedures regarding those who act in breach of the bans implemented by the Municipal Council and the Executive Committee, as per the laws regarding municipal fines.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-7
Carry out the orders of the Civil Administration, Mayor, or the supervisors authorized by the mayor, on the matters concerning the Municipal Traffic Police Division.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-25
Inspect the numbers, tickets, fees and tariffs, and timetables and routes of minibuses, taxis, taxi-dolmuş, personnel shuttles, district taxis, district minibuses, in comparison to the decisions of competent authorities.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/ç-2
Perform requires inspections and other procedures on the stops set by competent authorities, and on the parking spaces on the roads, avenues, squares, and boulevards.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/ç-3
Perform the traffic duties and authorities the Mayor deems necessary, out of the ones stipulated in the laws.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/ç-4
Report any damage inflicted on the signs and plates placed by the municipality, to relevant units.	Law nr. 5216, art. 7/k; Law nr. 5393; art. 14/a, Municipal Police Regulation, art. 10/ç-6
Implement the prohibitions sections of UKOME decisions concerning the minibuses, taxis, taxi-dolmuş, personnel shuttles, district taxis, district minibuses within the municipal area, and issue citations for those who do not observe such prohibitions.	Law nr. 5216, art. 7/k; Law nr. 5393; art. 14/a; Law nr. 1608, art. 1; Law nr. 5326; Municipal Police Regulation, art. 10/a-3-6-7
Apply required procedures regarding those who install fixed barriers or chains without obtaining required permits, for the purpose of establishing parking spaces at the areas listed in the Roads and Squares list subject to the jurisdiction of the Metropolitan Municipality of Izmir; report the matter to relevant units, for the removal of such fixtures.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/ç-4

Authorities, Duties, and Responsibilities	Legal Basis
Issue allowances at the bus terminal; refer persons in need to relevant units; review the complaints received from the citizens.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-2
Assist the persons referred to by the Social Assistance and Solidarity Fund.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-2
Store lost and found objects in accordance with regulations and applicable Municipal decisions and procedures; deliver them to the owners once the owner is found.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Municipal Police Regulation art. 10/a-9
Inspect price tariffs for passenger transportation vehicles, set in accordance with the regulations, by the decision-making organs of the municipality or by relevant commissions.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Law nr. 1608 art. 2
Carry out inspections as per the principles of the regulations and Road Transportation Law; issue citations for any violations of faults observed.	Law nr. 5216 art. 7/k Law nr. 5393 art. 14/a Road Transportation Law nr. 4925 Road Transportation Regulation, art. 57; art. 58; art. 70; art. 71; art 72; art. 73

Environment and Zoning Municipal Police Division

Authorities, Duties, and Responsibilities	Legal Basis
Inspect businesses at the areas under the responsibility of and operated by the municipality.	Business Opening and Operation Regulation
Inspect the businesses subject to 1st class non-sanitary enterprise licensing, as well as fuel and autogas stations.	Law nr. 5393
Implement the sealing decisions taken by the executive committee, with respect to enterprises operating without license (sealing and follow-up).	Law nr. 5216
Prevent the discharge of rubble at restricted areas; apply fine procedures regarding those who violate the ban.	Law nr. 5326
Identify buildings without license or in breach of the license or its appendices, and report them to the relevant municipality. Take required measures in case the relevant municipality does not remedy the breach within three months.	Law nr. 3194 art. 32; art. 42
Take necessary safety measures and assist the technical staff with respect to the buildings required to be demolished or evacuated.	Law nr. 775 Municipal Police Regulations.

Municipal Police Division

Authorities, Duties, and Responsibilities	Legal Basis
Support other divisions of the Municipal Police Department, where necessary.	

WASTE MANAGEMENT DEPARTMENT

Waste Management Planning and Oversight Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare and ensure the implementation of solid waste management plan.	Law nr. 5216 art. 7/1-i
Carry out the services regarding the transfer, recycling/recovery, storage and disposal of domestic solid waste.	Law nr. 5216 art. 7/1-i Solid Waste Control Regulation, art. 8
Prepare the management plan for hazardous waste created at residences; establish / procure waste disposal plants independent of or jointly with the producers or disposal services of hazardous waste.	Hazardous Waste Control Regulation, art. 8/1-a, b
Take or procure required measures with respect to the construction and operation of waste recycling and disposal plants with environment license.	Hazardous Waste Control Regulation, art. 8/1-d
Ensure that the permits and measures are taken with respect to waste management under the regulations, within the framework of Non-Sanitary Enterprise licensing process; submit opinion regarding the license.	Law nr. 5216, art. 7/1-d, Hazardous Waste Control Regulation, art. 8/1-g
Review the EIA reports regarding which the municipality's opinion is requested, from the solid waste regulations perspective, and submit opinion.	Environmental Impact Assessment Regulation art.8/7,8
Prepare all kinds of plans, projects and documents regarding waste management; carry out permit, approval and certification services for this purpose.	Law nr. 5216 art. 7/1-i Environmental Impact Assessment Regulation art.6
Forward the statistical data on the waste to the Provincial Directorate of Environment and Urban Planning.	Regulation on the General Principles of Waste Management, art. 11

Authorities, Duties, and Responsibilities	Legal Basis
Carry out the procedures regarding the requests and complaints received with respect to its job description.	Law nr. 5216 art. 7/1-i
Organize and encourage trainings, promotion and events for the minimization and utilization of waste.	Law nr. 5216 art. 7/1-i Law nr. 5393 art. 15/1-g, o Regulation on the Control of Used Tires, art. 8/1-c Medical Waste Control Regulation, art. 9/1-a Waste Battery Control Regulation, art. 8/1-d Packaging Waste Control Regulation, art. 8/1-c Waste Oils Control Regulation, art. 8/1-b Solid Waste Control Regulation, art. 7/1-2
Prepare the specifications required for goods and services procurement or construction works regarding waste management; inspect contractor operations; execute acceptance processes.	Law nr. 4734 art. 12 Law nr. 4735 art. 11
Carry out inspection, monitoring and sanction procedures stipulated in the regulations with respect to solid waste management.	Law nr. 5216 art. 7/1-d, i Law nr. 5393 art. 15/1-g, o Regulation on the Control of Used Tires, art. 8 Regulation on the Control of Waste Plant Oil. art. 8/1-a, b Waste Battery Control Regulation, art. 5/h, 8/1-e Packaging Waste Control Regulation, art. 8 Waste Oils Control Regulation, art. 8/1-a, b
Forward the statistical data on domestic waste to the Provincial Directorate of Environment and Urban Planning.	Regulation on the General Principles of Waste Management, art. 11

Waste Transfers and Supply Division

Authorities, Duties, and Responsibilities	Legal Basis
Establish, procure, operate, outsource solid waste transfer stations	Law nr. 5216 art. 7/1-i Law nr. 5393 art. 15/1-g
Carry out the procedures regarding the requests and complaints received with respect to its job description.	Law nr. 5216 art. 7/1-i
Prepare the specifications required for goods and services procurement or construction works regarding waste management; inspect contractor operations; execute acceptance processes.	Law nr. 4734 art. 12 Law nr. 4735 art. 11
Carry out inspection, monitoring and sanction procedures stipulated in the regulations with respect to solid waste management.	Law nr. 5216 art. 7/1-d, i Law nr. 5393 art. 15/1-g, o Regulation on the Control of Used Tires, art. 8 Regulation on the Control of Waste Plant Oil. art. 8/1-a, b Waste Battery Control Regulation, art. 5/h, 8/1-e Packaging Waste Control Regulation, art. 8 Waste Oils Control Regulation, art. 8/1-a, b Excavation Waste Control Regulation, art. 8/1-f, g

Solid Waste Recovery Sites Division

Authorities, Duties, and Responsibilities	Legal Basis
Carry out all kinds of review, assessment, measurement, and recording procedures regarding the acceptance of domestic solid waste into landfills.	Law nr. 5216 art. 7/1-i
Carry out the services regarding the transfer, recycling/recovery, storage and disposal of domestic solid waste.	Law nr. 5216 art. 7/1-i Regulation on Landfill Operations, art. 10/4; art.18, Appendix-2 Regulation on the General Principles of Waste Management, art. 13; art. 14

Authorities, Duties, and Responsibilities	Legal Basis
Execute medical waste related services; establish, procure, operate, outsource required facilities; prepare and implement medical waste management plan.	Law nr. 5216, art. 7/1-i, Medical Waste Control Regulation, art. 9
Take measures to ensure that packaging wastes are not accepted into landfills; provide coordination with district municipalities and support trainings regarding these measures.	Law nr. 5216 art. 7/1-i Packaging Waste Control Regulation, art. 8
Submit solid waste disposal fees to the Municipal Council; submit medical waste disposal fees to MÇK.	Environment Law nr. 2872 art. 11/11 Regulation on the Methods and Principles Applicable in Setting the Tariffs for Solid Domestic Waste Disposal Facilities, and Waste Water Infrastructure, art. 5/1-a, b Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/1-d Medical Waste Control Regulation, art. 7/1-d
Forward the statistical data on medical waste to the Provincial Directorate of Environment and Urban Planning.	Medical Waste Control Regulation, art. 9/1-i Regulation on the General Principles of Waste Management, art. 11
Carry out the procedures regarding the requests and complaints received with respect to its job description.	Law nr. 5216 art. 7/1-i
Prepare the specifications required for goods and services procurement or construction works regarding waste management; inspect contractor operations; execute acceptance processes.	Law nr. 4734 art. 12; Law nr. 4735, art. 11
Carry out inspection, monitoring and sanction procedures stipulated in the regulations with respect to solid waste management.	Law nr. 5216 art. 7/1-d, i Law nr. 5393 art. 15/1-g, o Regulation on the Control of Used Tires, art. 8 Regulation on the Control of Waste Plant Oil. art. 8/1-a, b Waste Battery Control Regulation, art. 5/h, 8/1-e Packaging Waste Control Regulation, art. 8 Waste Oils Control Regulation, art. 8/1-a, b Excavation Waste Control Regulation, art. 8/1-f, g

Construction Waste Division

Authorities, Duties, and Responsibilities	Legal Basis
Prepare management plan regarding the collection, temporary storage, transportation, recovery and disposal of excavation rubble, construction and debris waste, and natural disaster debris.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/a
Establish, procure, operate, outsource recovery plants and sites and landfills for excavation rubble, construction and debris waste.	Law nr. 5216 art. 7/i Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/b
Take or procure measures required so as to prevent negative impact on the environment and human health during the selection of site for landfill, construction and operation of landfill.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/c
Set the fees for the collection, transportation, and disposal of excavation rubble, construction and debris waste.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/d
Announce the addresses and phone numbers of the firms to provide collection and transportation services for excavation rubble, construction and debris waste, as well as applicable transportation fees, with a view to informing the public.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/e
Oversee collection, temporary storage, transportation, and disposal of excavation rubble, construction and debris waste.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/f

Authorities, Duties, and Responsibilities	Legal Basis
License excavation rubble, construction and debris waste recycling plants and landfills within the borders of the municipal area, and revoke such licenses where necessary.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/g
Use/direct the construction waste / rubble thus collected, for infrastructure works.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/h
Report the statistical data regarding excavation rubble and construction waste / rubble collected, recovered and disposed of within the borders of the municipal area, to the Ministry at the end of the year, via governorships.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/i
Implement the decisions of the Crisis Center formed under the coordination of the governorship, with respect to the management of natural disaster waste.	Excavation Rubble, Construction and Debris Waste Control Regulation, art. 8/j

INFORMATION SYSTEMS DEPARTMENT

Information Systems and Data Management Division

Authorities, Duties, and Responsibilities	Legal Basis
Set up, operate, maintain and repair information systems in cooperation with headquarters and external units of the Metropolitan Municipality of İzmir, and relevant units of affiliated agencies; procure services for these operations; execute related services in coordination with relevant units.	Law nr. 5216 art. 7-h
Establish the coordination and cooperation principles applicable between municipal units, with respect to information systems projects.	
Monitor, evaluate and oversee the implementation of data security policies.	Information Society Strategy Action Plan, Section 4; Modernization of Public Administration
Monitor developments in information technologies, and provide comments and proposals regarding the transfer thereof to the Metropolitan Municipality of İzmir.	Information Society Strategy Action Plan, Section 3; Strategic Priorities of Turkey
Organize database management; grant access rights to users.	Information Society Strategy Action Plan, Section 4; Modernization of Public Administration
Organize and operate the communications between the systems using different databases.	
Provide trainings for the personnel to use computers, and other users, in cooperation with departments and divisions.	Law nr. 657 art. 214
Perform and implement all procedures required for information sharing, information gathering, publication, e-mail etc. processes, over the internet, by the headquarters and external units of the Metropolitan Municipality of İzmir.	Law nr. 5393 art. 14/1-a
Formulate and develop data security policies; ensure the security of data and information at the Metropolitan Municipality of İzmir.	Information Society Strategy Action Plan, Section 4; Modernization of Public Administration
Identify the computer, printer etc. needs of various municipal units, and procure these items.	Law nr. 4734 art. 2-a
Provide computers, printers and software to headmen within metropolitan area; maintain the computers and help their operation.	Law nr. 5393 art. 15-a
Provide internet access to municipal units.	Law nr. 5393 art. 14/a

Information Networks Division

Authorities, Duties, and Responsibilities	Legal Basis
Set up Local Network Systems between the Metropolitan Municipality and affiliates; establish Network System Standards; form required network topologies; manage IP addresses and VPN accounts; set and implement network security standards; document all works carried out; oversee the network system; take measures to ensure uninterrupted operation; eliminate failures, if any.	Law nr. 5216 art. 7/1-h
Create network connections to ensure data exchange between the headquarters and external units of the Metropolitan Municipality of İzmir, and district municipalities.	Law nr. 5216 art. 7/1-f; art. 27/1
Provide the infrastructure for the traffic signals system of the Metropolitan Municipality of İzmir.	Law nr. 5216 art. 7/1-f
Set up and maintain wireless systems; carry out maintenance and repairs.	Law nr. 5216 art. 24/1-g
Set up, maintain and repair phone switchboards, IP phone systems and call centers; eliminate failures; perform operations to allow sound calls between municipal units.	Law nr. 5216
Carry out demand and needs analyses and provide technical support regarding electronics and communication systems, device (phone, wireless radio, security camera system etc.) and service procurement for municipal units.	Municipality Law nr. 5393 art. 14, art. 15 Metropolitan Municipality Law nr. 5216, art. 7; art. 8
Set up web-cams; ensure uninterrupted operation on the network; carry out or procure necessary external cleaning thereof.	Law nr. 5393 art. 14/1-a

Software Division

Authorities, Duties, and Responsibilities	Legal Basis
Set up and operate software systems in cooperation with headquarters and external units of the Metropolitan Municipality of İzmir, and relevant units of affiliated agencies; execute related services in coordination with relevant units.	Law nr. 5216 art. 7-h
Establish the coordination and cooperation principles applicable between municipal units, with respect to software projects.	Law nr. 5216 art. 7-h
Set up electronic information, document and workflow processes in accordance with the developments in information technologies; develop or procure software accordingly.	Law nr. 5216 art. 7-h
Provide online and offline data transfers and coordination between the systems, at a local scale, in the metropolitan area of İzmir.	Law nr. 5216 art. 7-h
Organize and operate the communications between the systems using different databases.	
Develop applications for transfers between systems, for data conversion or migration procedures, regarding the connections to different projects and different databases, for the data used in information systems.	Information Society Strategy Action Plan, Section 4, Modernization of Public Administration
Develop e-municipality projects; operate and inspect e-government projects; assist and provide coordination for projects to be implemented by other units.	
Perform and implement all procedures required for information sharing, information gathering, publication etc. processes, over the internet, by the headquarters and external units of the Metropolitan Municipality of İzmir.	Law nr. 5393 art. 14/1-a
Identify and procure various software to be used by the units; provide trainings and enable their use.	Information Society Strategy Action Plan, Section 4, Modernization of Public Administration
Prepare and publish municipal web sites, keep the web sites up to date.	Law nr. 5393 art. 14-a
Ensure integrated operation of the software used by the Metropolitan Municipality and the district municipalities in the metropolitan area.	Law nr. 5216 art. 7-h
Ensure the use of the software used by the Metropolitan Municipality, by the district municipalities as well, with a view to achieve data sharing.	Law nr. 5216 art. 7-h

EŞREFPAŞA HOSPITAL

Authorities, Duties, and Responsibilities	Legal Basis
Provide egalitarian, high-quality and affordable health care to everyone who lives within the metropolitan area of İzmir, on an in-patient or out-patient basis; help contribute to raising the society's awareness about health.	Law nr. 5216, art. 7/1-n-v

Protocol Division

Authorities, Duties, and Responsibilities	Legal Basis
Accompany the mayor in the welcoming and farewell ceremonies for protocol personalities to visit the city.	Law nr. 5216 art. 24/1-İ; 7/v
Ensure orderly and well-planned execution of the relationships with civil administration and various agencies.	Law nr. 5393 art. 14/1-a
Keep and update protocol records.	Law nr. 4734 art. 21/f; 22/d
Organize all kinds of openings and events to be held by the Mayor's office.	Law nr. 5216 art. 24/1-İ; 7/v Law nr. 5393 art. 14/1-a Law nr. 4734 art. 21/f; 22/d
Accommodate guests invited by the Mayor, from within and outside the country.	Law nr. 5216 art. 24/1-İ; 7/v
Execute procedures other than memorial services and celebrations, in line with the orders of the Mayor; manage the municipal officials' visits abroad, in line with a specific program; prepare and finalize the accruals of all payments made on behalf of the mayor's office, in accordance with the laws and regulations.	Law nr. 5393 art. 14/1-a Law nr. 4734 art. 21/f; 22/d

Çevre ve İmar Zabıtası Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
Belediyemizin yetkili olduğu ve işlettiği alanlarda iş yerlerini denetlemek.	
Birinci sınıf GSM ruhsatına tabi iş yerlerini, akaryakıt ve LPG ikmal istasyonlarını denetlemek.	İş yeri Açma ve Çalıştırma Yön. Law nr. 5393
Ruhsatsız faaliyet gösteren işyerleri hakkında alınan encümen kapatma kararlarını uygulamak (mühürlemek ve takibini yapmak).	Law nr. 5216
Yasak olan yerlere moloz dökülmesini engellemek ,dökenler hakkında cezai işlem uygulamak.	Law nr. 5326

Authorities, Duties, and Responsibilities	Legal Basis
Ruhsatsız veya ruhsat ve eklerine aykırı yapıları tespit ederek ilgili belediyeye bildirmek. İlgili belediye tarafından üç ay içinde aykırılığın giderilmemesi halinde gereğini yapmak.	3194 s.K. m.32; m.42
Yıkılması ya da tahliye edilmesi gereken yapılarla ilgili olarak gerekli güvenlik önlemlerini ararak fen elemanlarına yardımcı olmak.	775 sayılı kanun Zabıta Yönetmeliği

Zabıta Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
İhtiyaç halinde Zabıta Dairesi Başkanlığına bağlı diğer müdürlüklere destek vermek.	

ATIK YÖNETİMİ DAİRESİ BAŞKANLIĞI

Atık Yönetimi Planlama ve Denetimi Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
Katı atık yönetim planını hazırlamak ve uygulanmasını sağlamak.	5216 s.K. m.7/1-i
Evsel katı atıkların aktarımı, geri dönüşümü/kazanımı, depolanması ve bertarafına ilişkin hizmetleri yürütmek.	Law nr. 5216 art. 7/1-i Katı Atıkların Kontrolü Yönetmeliği m.8
Evlere kaynaklanan tehlikeli atıkların yönetim planını hazırlamak, tehlikeli atıkların üreticileri ve bertarafçıları ile birlikte veya ayrı olarak atık bertaraf tesisleri kur(dur)mak.	Tehlikeli Atıkların Kontrolü Yönetmeliği m.8/1-a,b
Çevre lisansı almış atık geri kazanım ve bertaraf tesislerinin inşası ve işletilmesinde gerekli önlemleri almak, aldirmek.	Tehlikeli Atıkların Kontrolü Yön. m.8/1-d
G.S.M. Ruhsatı verilmesi sürecinde mevzuat kapsamında atık yönetimine ilişkin izin, tedbir ve önlemlerin alınmasını sağlamak ve ruhsata esas görüş bildirmek.	Law nr. 5216 7/1-d, Tehlikeli Atıkların Kontrolü Yönetmeliği m.8/1-g
Belediyemizden görüş talep edilen ÇED Raporlarını katı atık mevzuatı açısından değerlendirerek görüş bildirmek.	Çevresel Etki Değ. Yön. m.8/7,8
Atık yönetimine ilişkin her türlü plan, proje ve dökümanın hazırlanması, bu amaçla gerekli izin, onay ve belgelendirme hizmetlerini yürütmek.	Law nr. 5216 art. 7/1-i Çevresel Etki Değerlendirmesi Yön. m.6
Atıklara ilişkin istatistik bilgileri Çevre ve Şehircilik İl Müdürlüğü'ne bildirmek.	Atık Yönetimi Gen. Esas. İlişkin Yön. m.11
Görev tanımı kapsamında gelen talep ve şikayetlere yönelik iş ve işlemleri yürütmek.	Law nr. 5216 art. 7/1-i
Atıkların minimizasyonu ve değerlendirilmesi ile ilgili eğitim, tanıtım ve organizasyonları düzenlemek, teşvik etmek.	5216 s.K.m.7/1-i 5393 s.K. m.15/1-g,o Ömrünü Tamamlamış Lastiklerin Kontrolü Yönetmeliği m.8/1-c Tıbbi Atıkların Kontrolü Yön. m.9/1-a Atık PİL ve Akümülatörlerin Kontrolü Yönetmeliği m.8/1-d Ambalaj Atıklarının Kont. Yön. m.8/1-c Atık Yağların Kontrolü Yön. m.8/1-b Katı Atıkların Kontrolü Yön. m.7/1-2.
Atık yönetimine ilişkin mal ve hizmet alımı veya yapım işlerinde gerekli şartnameleri hazırlamak, yüklenici faaliyetlerini denetlemek, kabul işlemlerini yürütmek.	4734 s.K. m.12 4735 s.K. m.11

Katı atık yönetimi ile ilgili mevzuatta belirtilen denetim, izleme ve yaptırım hizmetlerini yerine getirmek.	5216 s.K. m.7/1-d,i 5393 s.K. m.15/1-g,o Ömrünü Tamamlamış Lastiklerin Kontrolü Yönetmeliği m.8 Bitkisel Atık Yağ. Kont. Yön. m.8/1-a,b Atık PİL ve Akümülatörlerin Kontrolü Yön.m.5/h, 8/1-e Ambalaj Atıklarının Kontrolü Yön. m.8 Atık Yağların Kontrolü Yön. m.8/1-a,b
Evsel nitelikli atıklara ilişkin istatistik bilgileri Çevre ve Şehircilik İl Müdürlüğü'ne bildirmek.	Atık Yönetimi Genel Esaslarına İlişkin Yönetmelik m.11

Atık Transferleri ve İkmal Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
Katı atık transfer (aktarma) istasyonları kur(dur)mak, işlet(tir)mek	5216 s.K. m. 7/1-i Law nr. 5393 15/1-g
Görev tanımı kapsamında gelen talep ve şikayetlere yönelik iş ve işlemleri yürütmek.	Law nr. 5216 art. 7/1-i

Authorities, Duties, and Responsibilities	Legal Basis
Atık yönetimine ilişkin mal ve hizmet alımı veya yapım işlerinde gerekli şartnameleri hazırlamak, yüklenici faaliyetlerini denetlemek, kabul işlemlerini yürütmek.	Law nr. 4734 art. 12 Law nr. 4735 art. 11
Katı atık yönetimi ile ilgili mevzuatta belirtilen denetim, izleme ve yaptırım hizmetlerini yerine getirmek.	5216 s.K. m.7/1-d,i 5393 s.K. m.15/1-g,o Ömrünü Tamamlamış Lastiklerin Kontrolü Yönetmeliği m.8 Bitkisel Atık Yağ. Kont. Yön. m.8/1-a,b Atık Pil ve Akümülatörlerin Kontrolü Yön.m.5/h, 8/1-e Ambalaj Atıklarının Kontrolü Yön. m.8 Atık Yağların Kontrolü Yön. m.8/1-a,b Hafriyat Atıklarının Kont. Yön. m.8/1-f,g

Katı Atık Değerlendirme Tesisleri Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
Evsel katı atıkların depolama tesislerine atık kabulü ile ilgili her türlü inceleme, değerlendirme, ölçme ve kayıt altına alma işlemlerini yürütmek.	5216 s.K. m. 7/1-i
Evsel katı atıkların aktarımı, geri dönüşümü/kazanımı, depolanması ve bertarafına ilişkin hizmetleri yürütmek.	Law nr. 5216 7/1-i Atıkların Düzenli Depolanmasına Dair Yönetmelik m. 10/4; m.18, Ek-2 Atık Yönetimi Genel Esaslarına İlişkin Yönetmelik m. 13; m. 14
Tıbbi atıklara ilişkin hizmetleri yürütmek, gerekli tesisleri kur(dur)mak, işlet(tir)mek, tıbbi atık yönetim planını hazırlamak ve uygulamak.	5216 s.K. m. 7/1-i, Tıbbi Atıkların Kontrolü Yönetmeliği m.9
Ambalaj atıklarının düzenli depolama tesislerine kabul edilmemesine yönelik önlemler almak, konu ile ilgili çalışmalarda ilçe belediyeleri ile koordinasyonu sağlayarak eğitimleri desteklemek.	5216 s.K. m. 7/1-i Ambalaj Atıklarının Kontrolü Yön. m.8
Katı atık bertaraf ve imha ücretlerini Belediye Meclisi'ne, tıbbi atık bertaraf ücretlerini MÇK'ya sunmak.	2872 sayılı Çevre Kanunu m.11/11 Atıksu Altyapı ve Evsel Katı Atık Bertaraf Tesisleri Tarifelerinin Belirlenmesinde Uyulacak Usul ve Esaslara İlişkin Yönetmelik m.5/1-a,b Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/1-d Tıbbi Atıkların Kontrolü Yön. 7/1-d
Tıbbi atıklara ilişkin istatistiki bilgileri Çevre ve Şehircilik İl Müdürlüğü'ne bildirmek.	Tıbbi Atıkların Kontrolü Yönetmeliği m.9/1-i Atık Yönetimi Genel Esaslarına İlişkin Yönetmelik m.11
Görev tanımı kapsamında gelen talep ve şikayetlere yönelik iş ve işlemleri yürütmek.	Law nr. 5216 art. 7/1-i
Atık yönetimine ilişkin mal ve hizmet alımı veya yapım işlerinde gerekli şartnameleri hazırlamak, yüklenici faaliyetlerini denetlemek, kabul işlemlerini yürütmek.	4734 s.K.m.12, 4735 s.K.m.11
Katı atık yönetimi ile ilgili mevzuatta belirtilen denetim, izleme ve yaptırım hizmetlerini yerine getirmek.	5216 s.K. m.7/1-d,i 5393 s.K. m.15/1-g,o Ömrünü Tamamlamış Lastiklerin Kontrolü Yönetmeliği m.8 Bitkisel Atık Yağ. Kont. Yön. m.8/1-a,b Atık Pil ve Akümülatörlerin Kontrolü Yön.m.5/h, 8/1-e Ambalaj Atıklarının Kontrolü Yön. m.8 Atık Yağların Kontrolü Yön. m.8/1-a,b Hafriyat Atıklarının Kont. Yön. m.8/1-f,g

İnşaat Atıkları Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
Hafriyat toprağı, inşaat/yıkıntı atıkları ile doğal afet atıklarının toplanması, geçici biriktirilmesi, taşınması, geri kazanılması ve bertarafı ile ilgili yönetim planı hazırlamakla.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8./a

Authorities, Duties, and Responsibilities	Legal Basis
Hafriyat toprağı ve inşaat/yıkıntı atıkları geri kazanım tesisleri sahaları ile depolama sahalalarını belirlemek, kurmak/kurdurtmak ve işletmek/işletmekle.	5216 s.K. m.7/i Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/b
Depolama sahası yerinin seçimi, inşaatı veya işletilmesi sırasında çevre ve insan sağlığını olumsuz etkilemeyecek şekilde gerekli tedbirleri almak veya aldirtmakla.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/c
Hafriyat toprağı ve inşaat/yıkıntı atıklarının toplanması, taşınması ve bertaraf bedelini belirlemekle.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/d
Hafriyat toprağı ve inşaat/yıkıntı atıkları için toplama, taşıma hizmeti verecek firmaların adresleri ve telefon numaraları ile nakliye bedellerini halkın bilgileneceğı şekilde ilan etmekle.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/e
Hafriyat toprağı ve inşaat/yıkıntı atıklarının toplanması, geçici biriktirilmesi, taşınması ve bertaraf faaliyetlerini denetlemekle.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/f
Belediye sınırları içindeki hafriyat toprağı ve inşaat/yıkıntı atıkları geri kazanım tesisleri ile depolama sahalalarına izin vermek ve gerektiğinde bu izni iptal etmekle.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/g
Toplanan inşaat/yıkıntı atıklarını öncelikle altyapı çalışmalarında kullanmak/kullandırmakla.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/h
Belediye sınırları içinde oluşan, toplanan, geri kazanılan ve bertaraf edilen hafriyat toprağı ile inşaat/yıkıntı atıklarına ilişkin istatistiki bilgileri valilikler aracılığı ile yıl sonunda Bakanlığa bildirmekle.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/ı
Doğal afet atıklarının yönetimi konusunda valilik koordinasyonunda oluşturulan Kriz Merkezi kararlarını uygulamakla yükümlüdürler.	Hafriyat Toprağı, İnşaat ve Yıkıntı Atıklarının Kontrolü Yön. m.8/j

BİLGİ İŞLEM DAİRESİ BAŞKANLIĞI Bilgi İşlem ve Veri Yönetimi Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
İzmir Büyükşehir Belediyesi merkez ve dış müdürlükleri ile bağlı kuruluşların ilgili birimleriyle işbirliği yaparak bilgi işlem sistemini kurmak, işletmek, bakım ve onarımlarını yapmak veya yaptırmak, bunlara ait hizmetleri ilgili birimlerle birlikte yürütmek.	5216 S. K. M. 7-h
Bilgi işlem projeleri ile ilgili olarak belediye birimleri arasında koordinasyon ve işbirliği esaslarını belirlemek.	
Veri güvenliği politikalarının uygulanmasını izlemek, ölçmek ve denetlemek.	Bilgi Toplumu Stratejisi Eylem Planı, 4. Bölüm Kamu Yönetiminde Modernizasyon
Gelişen bilişim teknolojisi izlemek ve bunların İzmir Büyükşehir Belediyesi bünyesine aktarımı konusunda görüş ve önerilerde bulunmak.	Bilgi Toplumu Stratejisi Eylem Planı, 3. Bölüm Türkiye'nin Stratejik Öncelikleri
Veri tabanı yönetimi organizasyonu yapmak ve kullanıcıların erişim haklarını vermek.	Bilgi Toplumu Stratejisi Eylem Planı, 4. Bölüm Kamu Yönetiminde Modernizasyon
Farklı veri tabanı kullanan sistemlerin birbirleriyle haberleşmelerini organize etmek ve işletimini yapmak.	
Daire Başkanlıkları ve müdürlükler ile işbirliği yaparak bilgisayar kullanacak personel ile diğer kullanıcıların eğitimini sağlamak.	657 s.K. m. 214
İzmir Büyükşehir Belediyesi merkez ve dış müdürlüklerin, internet üzerinden bilgi paylaşımı, bilgi toplama, yayınlama, e-posta vb. iş ve işlemleri için gerekli her türlü çalışmayı yapmak ve uygulamak.	5393 s.K. m. 14/1-a
İzmir Büyükşehir Belediyesi'nin veri ve bilgilerinin güvenliğini sağlamak, veri güvenliği politikaları oluşturmak, geliştirmek.	Bilgi Toplumu Stratejisi Eylem Planı, 4. Bölüm Kamu Yönetiminde Modernizasyon
Belediyenin çeşitli birimlerinin ihtiyacı olan bilgisayar, yazıcı, vb. malzeme ihtiyacını belirlemek ve satın almak.	4734 s.K. m.2-a
Metropol alan içerisinde faaliyet gösteren muhtarlara bilgisayar, yazıcı ve yazılım temin etmek, bakımını yapmak ve işletimini sağlamak.	5393 s.K. m.15-a
Belediye birimlerinin internet erişimini sağlamak.	5393 s.K. m. 14-a

Bilgi Ağları Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
Büyükşehir Belediyesi ve bağlı birimleri arasında Yerel Ağ Sistemlerini kurmak, Ağ Sistemleri Standartlarını belirlemek, gerekli ağ topolojileri oluşturmak, IP adreslerini ve VPN hesaplarını yönetmek, Ağ güvenliği standartlarını belirlemek, uygulamak ve tüm çalışmaların dokümantasyonunu hazırlamak, Ağ sistemini gözlemek, kesintisiz çalışması için gerekli önlemleri almak, arıza olması durumunda arızayı gidermek.	5216 s. K. m. 7/1-h
İBB, bağlı dış birimler ve genel müdürlükler ile ilçe belediyeler arasındaki bilgi alışverişinin sağlanabilmesi için ağ bağlantıları oluşturmak.	5216 s. K. m.7/1-f; m.27/1

Authorities, Duties, and Responsibilities	Legal Basis
İBB trafik sinyalizasyon sisteminin alt yapısını sağlamak.	5216 s. K m. 7/1-f
Telsiz sistemlerini kurmak, idamesini sağlamak, bakım onarımlarını yapmak, arızalarını gidermek.	5216 s. K m. 24/1-g
Telefon santralleri, IP telefon sistemleri ve çağrı merkezlerinin kurmak, idamesini sağlamak, bakım ve onarımını yapmak ,arızalarını gidermek, belediye birimlerinin ses görüşmesini sağlayacak gerekli çalışmaları yapmak.	Law nr. 5216
Belediye birimlerinin elektronik ve haberleşme sistem, cihaz (telefon, telsiz, güvenlik kamera sistemi vb.) ve hizmet alımları ile ilgili talep ve ihtiyaç analizi yapılarak birimlere teknik destek sağlamak.	5393 sayılı Belediye Kanunu m.14; m.15 5216 sayılı Büyükşehir Belediye Kanunu m.7; m.8
Web kameraları kurmak, ağ üzerinde kesintisiz çalışmalarını sağlamak, gerekli dış temizliklerini yapmak ya da yaptırmak.	5393 s.K m. 14 /1-a

Yazılım Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
İzmir Büyükşehir Belediyesi merkez ve dış müdürlükleri ile bağlı kuruluşların ilgili birimleriyle işbirliği yaparak yazılım sistemini kurmak, işletmek, bunlara ait hizmetleri ilgili birimlerle birlikte yürütmek.	5216 s.K.m.7-h
Yazılım projeleri ile ilgili olarak belediye birimleri arasında koordinasyon ve işbirliği esaslarını belirlemek.	5216 s.K.m.7-h
Bilişim teknolojisindeki gelişmelere uygun olarak elektronik bilgi, belge ve iş akışı düzenini kurmak, buna yönelik yazılımları geliştirmek veya sağlamak.	5216 s.K.m.7-h
İzmir Büyükşehir Belediyesi görev alanına giren konularda yerel kapsamda, sistemler arası çevrim içi ve çevrim dışı veri akışını ve koordinasyonunu sağlamak.	5216 s.K.m.7-h
Farklı veri tabanı kullanan sistemlerin birbirleriyle haberleşmelerini organize etmek ve işletimini yapmak.	Bilgi Toplumu Stratejisi Eylem Planı, 4.Bölüm Kamu Yönetiminde Modernizasyon
Bilgi sistemlerinde kullanılan verilerin, değişik projelere ve değişik veri tabanına bağlanma sırasında, sistemler arası geçiş, veri dönüşümü ve veri göçü işlemleri için uygulama yazılımları geliştirmek.	
E-belediye projeleri geliştirmek, e-devlet projelerini işletmek, denetlemek ve diğer birimlerce yapılacak projelere yardımcı olmak ve koordinasyonu sağlamak.	
İzmir Büyükşehir Belediyesi merkez ve dış müdürlüklerin, internet üzerinden bilgi paylaşımı, bilgi toplama, yayınlama vb. iş ve işlemleri için gerekli her türlü çalışmayı yapmak ve uygulamak.	Law nr. 5393 art. 14/1-a
Birimlerin kullanacakları çeşitli yazılımları tespit ve temin etmek, eğitimi ile kullanımını sağlamak.	Bilgi Toplumu Stratejisi Eylem Planı, 4.Bölüm Kamu Yönetiminde Modernizasyon
Belediye web sayfalarını hazırlamak, yayını yapmak ve güncel halde tutmak.	5393 s.K.m.14-a
Metropol alanda bulunan ilçe belediyeleri ile Büyükşehir Belediyesinin kullanmakta olduğu yazılımların bir biriyle entegre halde çalışmasını sağlamak.	5216 s.K.m.7-h
Büyükşehir Belediyesi'nin kullanmakta olduğu yazılımların ilçe belediyeler tarafından da kullanılarak ortak veri paylaşımını sağlamak.	5216 s.K.m.7-h

EŞREFPAŞA HASTANESİ

Authorities, Duties, and Responsibilities	Legal Basis
İzmir Büyükşehir Belediye sınırları içinde yaşayan herkese yataklı ya da ayaktan eşit olarak kaliteli, ekonomik sağlık hizmeti sunmak, sağlık konusunda bilinçlenmiş bir toplum oluşmasını sağlamak.	5216 s.K.m.7/1-n-v

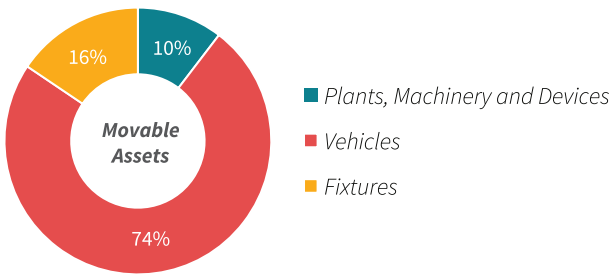
Protokol Şube Müdürlüğü

Authorities, Duties, and Responsibilities	Legal Basis
Kentimizi ziyaret eden protokol kişilerinin karşılama ve uğurlama törenlerinde başkanın yanında yer almak.	5216 s.K. m.24/1-l;7/v
Mülki erkânla ve çeşitli kuruluşlarla ilişkileri düzenli ve planlı yürütmeyi sağlamak.	Law nr. 5393 art. 14/1-a
Protokol kayıtlarını tutmak ve güncellemeleri yapmak.	4734 s.K. m.21/f; 22/d
Belediye başkanlığı organizasyonlarında her türlü açılış, etkinlik törenleri organize etmek.	5216 s.K. m.24/1-l; 7/v Law nr. 5393 art. 14/1-a 4734 s.K. m.19; 21/f; 22/d
Belediye başkanının davetlisi olarak yurt içi ve yurt dışından gelecek konukların konaklama, ağırlanmalarını sağlamak.	5216 s.K. m.24/1-l;7/v
Anma törenleri ve kutlamalar dışında yapılacak işleri başkanlık makamının talimatları doğrultusunda yerine getirmek, belediye yetkililerinin yurt dışına ziyaretlerini bir program doğrultusunda sağlamak, başkanlık adına yapılan tüm ödemelerin yasa ve yönetmelik gereğince tahakkuklarını hazırlamak ve sonuçlandırmak.	Law nr. 5393 art. 14/1-a 4734 s.K. m.21/f; 22/d

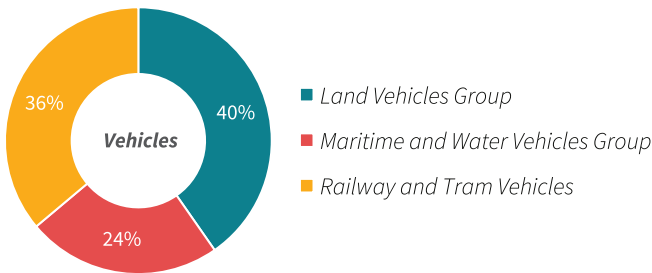
4.2.5 Technical and Technological Infrastructure

4.2.5.1 Movable Assets

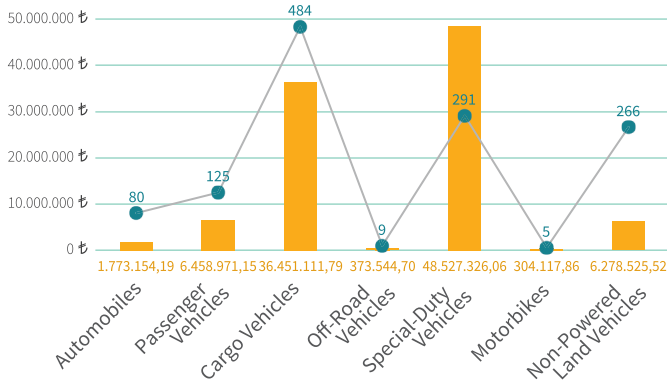
A financial review of the movable assets of the Metropolitan Municipality of Izmir, as of 30.06.2014, reveals that the Vehicles item amount to TRY 248,525,385.04, whereas Fixtures item amount to TRY 52,233,454.18, and Plant, Machinery and Devices item amount to TRY 34,910,644.99. The graph showing the breakdown of movable assets is provided below.



The Vehicles group amounting to a total of TRY 248,525,385.04 can be broken down to Road Vehicles amounting to TRY 100,166,751.28, Railway and Tram Group amounting to TRY 89,762,107.74, and Maritime and Water Group amounting to TRY 58,596,526.02, with the following distribution of costs as of 30.06.2014.

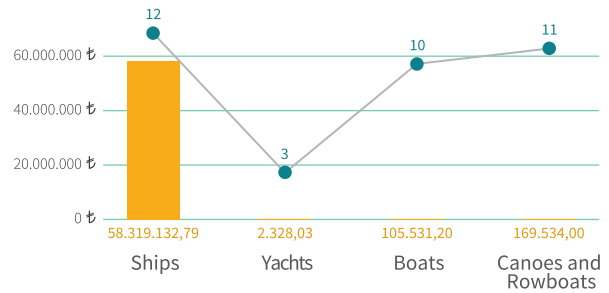


As of 30.06.2014, the cost and quantity distribution graph of the Land Vehicles Group amounting to a total of TRY 100,166,751.28 is provided below. According to the cost based analysis provided in the graph, the first three items are the Special Purpose Vehicles amounting to TRY 48,527,326.06; Cargo Vehicles amounting to TRY 36,451,111.79, and Passenger Vehicles amounting to TRY 6,458,971.15. A further TRY 8,729,342.27, on the other hand represents other items in the Road Vehicles group.

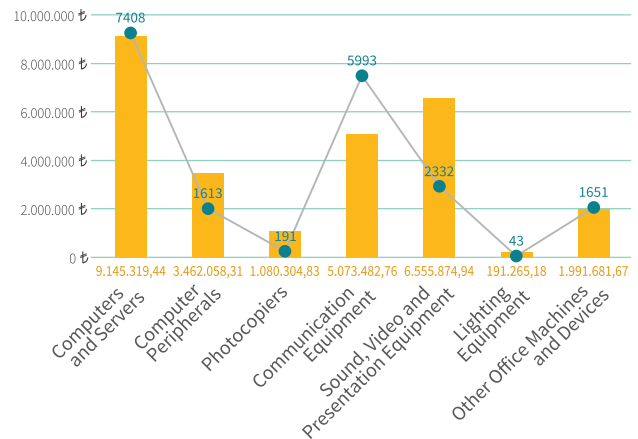


As of 30.06.2014, the cost and quantity distribution graph of the Maritime and Water Group amounting to a total of TRY 58,596,526.02 is provided below. According to the cost based analysis provided

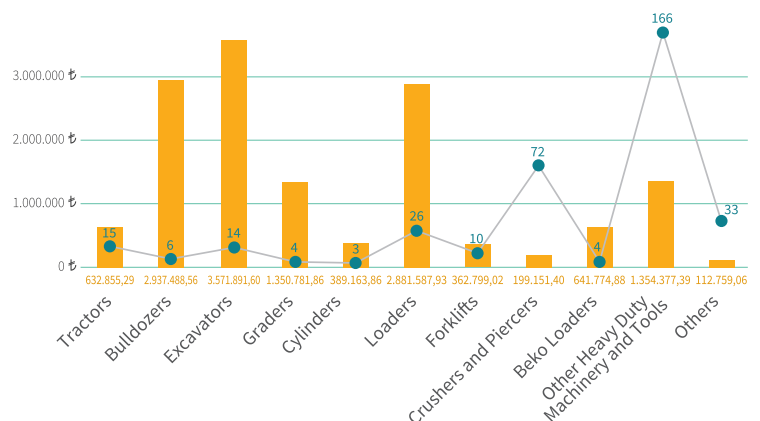
in the graph, TRY 58,319,132.79 accounts for Ships, whereas TRY 169,534.00 accounts for Canoes and Kayaks, TRY 105,531.20 represents boats, and TRY 2,328.03 represents yachts group.



The Fixtures group worth TRY 52,233,454.18, on the other hand, contains an Office Machinery group worth TRY 27,499,987.13, the cost and quantity distribution of which as of 30.06.2014 is shown on the graph below. A review of the graph reveals that the first three items in this group are Computers and Servers worth TRY 9,145,319.44, A/V and Presentation Devices worth TRY 6,555,874.94, and Communication Equipment worth TRY 5,073,482.76. The remainder of TRY 6,725,309.99 is composed of other items included in the Office Machines group.



The Plant, Machinery and Devices group worth TRY 34,910,644.99 includes the Heavy Duty Machinery and Tools worth TRY 14,434,630.85, which exhibits the following quantity and cost analysis as of 30.06.2014. According to the cost-based analysis section of the graph, the first three items are excavators worth TRY 3,571,891.60, bulldozers worth TRY 2,937,488.56, and loaders worth TRY 2,881,587.93. The remainder of TRY 5,043,662.76 is composed of other items included in the Heavy Duty Machinery and Tools group.



4.2.5.2 Real Estate

The real estate owned by the municipality are utilized in the projects, by relevant municipal units, in line with zoning plans, budget, and strategic plan, with reference to the duties and responsibilities of the municipality. In cases where the municipality's real estate do not suffice, expropriation procedure is applied in line with zoning plans, to acquire new properties. Almost all the property acquired by the municipality in the recent years are the real estate obtained through expropriation. A review of expropriation costs reveal the need for a strong financial structure for the realization of the projects. The municipality is seen to be capable to provide the required strength.

As of the end of 30.06.2014, the Real Estate Division carried out the activities detailed below, with respect to the utilization of the real estate:

Utilization of the Real Estate Owned by the Municipality

As of 30.06.2014, the municipality owns 8822 pieces of real estate. The inventory analysis performed on the basis of the title deed registration details of the real estate shows that 3180 of these are land plots, and 5642 are other real estate (public facilities, commercial real estate).

8822 pieces of real estate (public facilities, commercial real estate) are broken down as follows with reference to their utilization scenarios:

3180 pieces of land plots	1 square and green space
2473 housing units	14 Eshot terminals
742 roads	12 pre-schools
708 recreational areas	10 women shelters
378 public housing units	10 multi-storey parking lots
146 parks	10 stations
134 businesses	23 market places
589 cemeteries	10 toilets
65 green spaces	9 slaughterhouses
51 social housing units	8 fire stations
38 pole foundations	7 fair grounds
28 service buildings	7 landfills
28 transformer stations	7 waste water pumping stations
19 sports halls	5 community clinics
15 water tanks	6 culture centers
14 family physician offices	6 forestation spaces
13 metro easement titles	5 parking lots/markets
4 libraries	4 public education centers
3 social facilities	1 solid waste processing plant
3 vegetable markets	1 church
3 residences for mayor	1 park and water well
3 patient guest houses	1 hospital
2 shopping malls	1 outdoors theater
2 canal sites	1 ice skating ground
2 kindergartens	1 warehouse
2 laboratories	1 training and recreation facility
2 treatment plants	1 retirement home
2 municipal service areas	2 solid waste transfer plants
1 public residence	1 metro station
3 mosques	4 auto terminal sites
2 resorts	1 neighborhood terminal-parking lot
2 stadiums	1 passenger terminal
2 historical buildings	1 fort

The real estate owned by the municipality is distributed as follows, in accordance with file types, per district:

District	Number of Real Estate	District	Number of Real Estate
Aliağa	15	Karabağlar	2345
Balçova	104	Karşıyaka	621
Bayındır	12	Kemalpaşa	38
Bayraklı	507	Kiraz	278
Bornova	743	Konak	1831
Buca	1296	Menderes	95
Çiğli	363	Menemen	107
Didim	1	Narlıdere	30
Dikili	41	Seferihisar	64
Foça	100	Selçuk	10
Gaziemir	123	Torbali	9
Güzelbahçe	52	Urla	37

A total of 3080 housing units were produced by the Housing Development Administration of the Prime Ministry (TOKİ) at Uzundere Neighborhood site. 392 of these belong to TOKİ. 2688 housing units, on the other hand, were purchased by the municipality, from TOKİ. A total of 1198 housing units were allocated to right holders involved with the squatter and unlicensed buildings demolishing operations at the area prone to natural disasters, within the framework of "Urban Transformation Project", through exchanges with natural persons the real estate of which were expropriated due to application projects of the municipality.

The Municipal Council passed a resolution to approve the sale of 514 out of 578 housing units constructed by the municipality on the real estates registered on block 8133, parcel 1, block 8134, parcel 1, and block 8135, parcel 1, at İzmir province, Buca district, Tinaztepe neighborhood, owned by the municipality, within the framework of the relevant provision of the Ministry of Public Works and Settlement, and to use 64 for urban renovation and urban transformation projects and the expropriations stipulated in the zoning plan, for exchange with private-owned real estate, as well as for public residence purposes. 83 out of the abovementioned 514 units were sold.

As of 30 June, 2014, 4 among the real estate owned by the Treasury were allocated to the municipality under the Laws nr. 5216 and 5393, for the execution of the services under the responsibility of the municipality.

In the period 01.01.2014-30.06.2014:

- Kemalpaşa, block 209, parcel 237, 6,081.99 m² cemetery area (allocation)
- Menderes, block 1156, parcel 1, 19,999.91 m² treatment plant (allocation)
- Kınık, 1.588,63 m² Taştepe Village Drinking Water Supply Line (allocation)
- Çiğli, block 22621, parcel 1, 34,459 m² neighborhood terminal (preliminary allocation)

were allocated to the municipality.

Within the framework of the project to utilize municipality's real estate through tenders or in exchange of apartments;

as of 30 June, 2014, shares in 10 real estate, as well as all of 18 real estate were sold. The collection of the installation payments for the real estate sold under the Laws nr. 2981 and 3194 are still in progress. The sale of shares shall continue in line with the demand.

The lease procedures for the commercial and social building (Olympic Village Commercial Center) located on block 1486, parcel 1 in İzmir province, Balçova district, Limontepe area, are in progress as per the State Tenders Law nr. 2886. The Municipal Council passed a resolution to keep 64 out of 578 housing units built on the municipality's land plot located in Buca, Yedigöller, under the Public Administration ownership, and sell 514 in line with relevant provision of the Ministry of Public Works and Settlement.

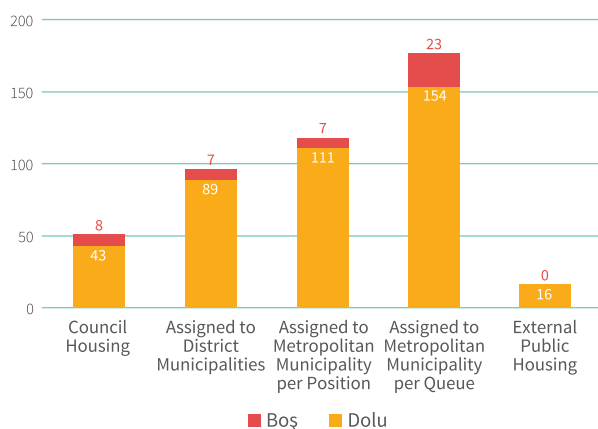
The procedures regarding the transfer of the services (cemetery, firefighting, transportation, solid waste, water, sewage, slaughterhouse, passenger and cargo terminals) assigned to the jurisdiction of the municipality by law, in the adjacent districts included in the metropolitan municipality area within the framework of provisional article 2 of the Metropolitan Municipality Law nr. 5216, as well as the investments, receivables and debts concerning the performance thereof, are in progress.

In the period 01.01.2014-30.06.2014:

- The store nr. P/6 within Konak Metro Station was allocated to İzmir Metro A.Ş., for use as a baby room,
- The store nr. P/5 within Üçyol Metro Station was allocated to İzmir Metro A.Ş., for use as a baby room.

Utilization of Public and Social Housing Units

The number of public housing units allocated to the Metropolitan Municipality is 295, whereas the number of social housing units is 51. Combined with 96 units allocated to district municipalities, and 16 non-public housing units, these figures add up to a total of 458 public and social housing units.



The total number of public and social housing units: 458

Within the framework of the procedures required under the Apartment Ownership Law nr. 634, and for the execution of the contracts for the public housing units in use by the district municipalities, or allocated to the personnel of the Municipality, ESHOT, and İZSU, and for the allocation of social housing units of the municipality to residents with low income;

3 public housing unit allocation procedures were concluded in the period 01.01.2014 - 30.06.2014.

The allocation, maintenance and repairs of the public housing units owned by the Municipality, but assigned to district municipalities, are performed by the relevant districts, whereas applicable contracts are executed by the Division.

The practice of making public housing available to white collar personnel employed under the Civil Servants Law nr. 657, and social housing available to residents in need within the framework of Metropolitan Municipality of İzmir Social Housing Allocation and Lease Regulation, shall be maintained. The maintenance and repairs of the units which require maintenance or repairs shall be carried out on time by the Technical Works Department, so as to prevent the escalation of damages.

Utilization of Property for Lease

A total of 611 rental units are handled by the municipality. 585 of these are leased to lessees, for use as store, kiosk, cafeteria, office, parking lot, sports facility etc., whereas 26 are vacant at the moment. Vacant real estate include those which fail to attract lessees in the tenders, or which are earmarked for demolishing or modification for utilization in another project. Furthermore, 113 pieces of real estate are allocated to municipal units and other public agencies.

In the period of 01.01.2014 - 30.06.2014, a total rent figure of TRY 9,797,526.06 was collected. The Legal Counsel initiated enforcement action regarding rent receivables which could not be collected.

The rent income of the unit in the period 2004 - 2014 is shown below.

Year	Amount of Rent Collection (TRY)
2004	9,241,835.75
2005	9,338,651.04
2006	11,130,311.53
2007	10,983,713.81
2008	12,289,925.12
2009	15,118,050.62
2010	19,070,219.13
2011	16,692,188.12
2012	17,546,601.90
2013	20,802,016.24
2014	9,797,526.06

The management of property for lease through lease procedures shall be maintained; vacant property earmarked for lease, and the pieces of real estate which failed to attract any lessees in the tender, shall be re-appraised and a new tender shall be held.

4.2.6 Human Resources Analysis

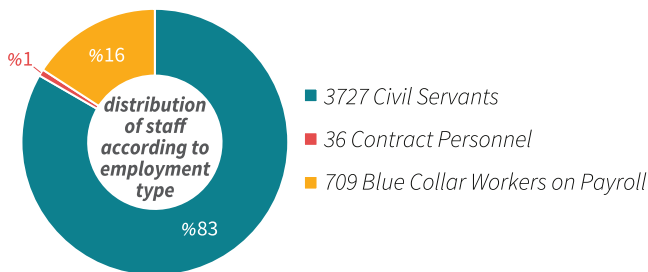
Metropolitan Municipality of İzmir, in a practice shared with other government agencies and organization, reports its personnel needs to the State Personnel Department. The State Personnel Department appoints personnel through a centralized system, with reference to the KPSS exam organized by ÖSYM. The municipality supplies its personnel needs through initial appointments or transfers, for office operations carried out in connection with General Administration Services.

This year, the number of civil servant personnel increased significantly in comparison to previous years, due to the personnel appointed to civil servant cadres as per article 9, paragraph (b) of the Law on the Amendment of Certain Laws and Decrees with the Force of Law, which entered into force through publication in the Official Gazette issue 28726 dated 02.08.2013, who previously served as contract personnel as per article 49 of the Law nr. 5393. Furthermore, a part of the personnel employed by the Special Provincial Administration of İzmir, and district municipalities,

which lost their legal person status as of 30.03.2014 within the framework of the Law to Amend Certain Laws and Decrees with the Force of Law, and to Establish Metropolitan Municipalities in Fourteen Provinces and Twenty Seven Districts, nr. 6360, were transferred to the Metropolitan Municipality. 188 out of these are civil servants, whereas 258 are blue collar workers on permanent cadres. Said transfers led to substantial increases particularly in the worker counts of the municipality.

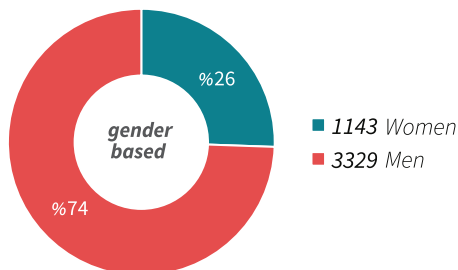
The organizational structure of the Metropolitan Municipality of İzmir comprises general secretariat, deputy general secretariat, department, and division units in accordance with standard cadre principles. As per article 21 of the Metropolitan Municipality Law nr. 5216, the Metropolitan Municipality of İzmir Council Resolutions are required for the establishment, abrogation, or merger of units. The organizational chart of the municipality was most recently updated on 30.04.2014, with the approval of the Mayor.

As of 30 June, 2014, the Metropolitan Municipality of İzmir serves with a personnel count of 4472, 3727 of which are civil servants on cadres, 36 contract personnel, and 709 blue collar workers on cadres.



As of the end of June 2014, 83% of the personnel at the municipality are civil servants, 1% are contract personnel, and 16% are blue collar workers on cadres.

26% (1143) of the total personnel count are women, and 74% (3329) are men.



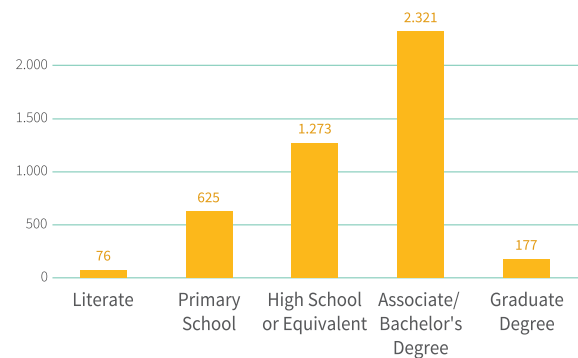
A review of the tenure picture of the personnel of the Metropolitan Municipality of İzmir reveals that 48% worked for less than 6 years, as of end of June 2014. 2152 out of the total personnel count of 4472 have worked at the Metropolitan Municipality of İzmir for 0-5 years. The table 3 shows the breakdown of tenure.

Number of years	Blue collar worker	Civil servant	Contract Personnel	Total
0-5 Years	233	1885	34	2152
6-10 Years	16	434	2	452
11-15 Years	12	230	0	242
16-20 Years	4	216	0	220
21-25 Years	83	497	0	580
26-30 Years	270	304	0	574
31 or more	91	161	0	252
Total	709	3727	0	4472

Breakdown of All Personnel with reference to Tenure

The education level analysis of the personnel employed by the

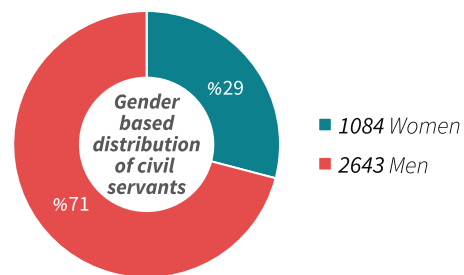
Metropolitan Municipality of İzmir reveals that 52% are graduates of higher education institutions (associate or bachelor's degree), while 28% are high school graduates.



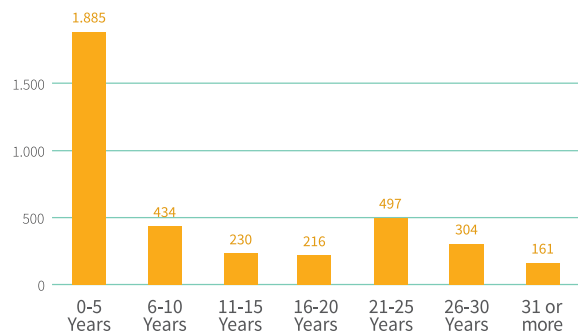
Breakdown of All Personnel with reference to Level of Education

4.2.6.1 Analysis of Civil Servants

At the Metropolitan Municipality of İzmir, a total of 3727 personnel are employed as civil servants. 71% of these are men, and 29% are women. The table showing these data are provided below.

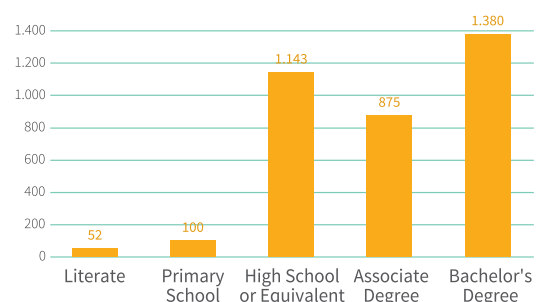


A review of the tenure picture of the civil servants thus employed reveal that 51% of these have worked at the municipality for a period less than 6 years.



Breakdown of Civil Servants with reference to Tenure

A review of the level of education of the civil servants reveal that those with a high-school or bachelor's degree are in the majority. 37% of the civil servant personnel of 3727 hold bachelor's degrees, whereas 31% are high school graduates.



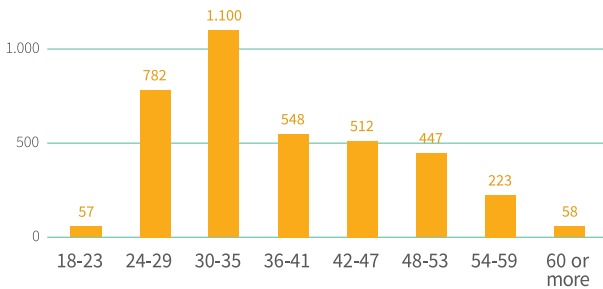
Breakdown of Civil Servants with reference to Level of Education

A review of the civil servants with reference to service categories show that the majority (58%) are employed in General Administrative Services.

Service categories	Personnel count
Attorney services	27
Religious services	6
General Administrative Services	2162
Medical services	381
Technical services	1107
Auxiliary services	44
Total	3727

Breakdown of Civil Servants with reference to Service Categories

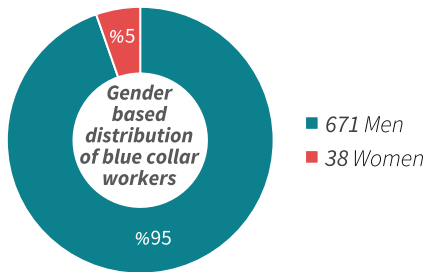
The categorization of all 3727 civil servants show that the largest group containing 29% are in the 30-35 age group.



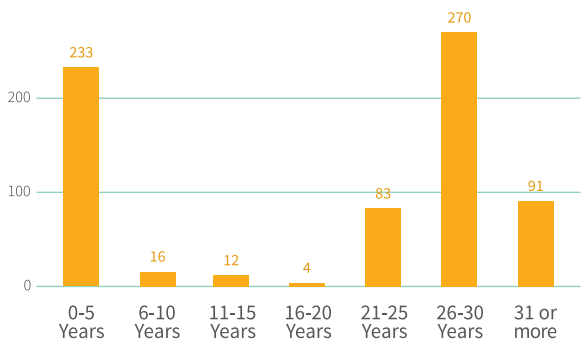
Breakdown of Civil Servants with reference to Age Groups

4.2.6.2 Analysis of Blue Collar Workers

At the Metropolitan Municipality of İzmir, a total of 709 personnel are employed as blue collar workers. 38 of blue collar workers are women, and 671 are men. The table showing the breakdown of workers with reference to gender is provided below.



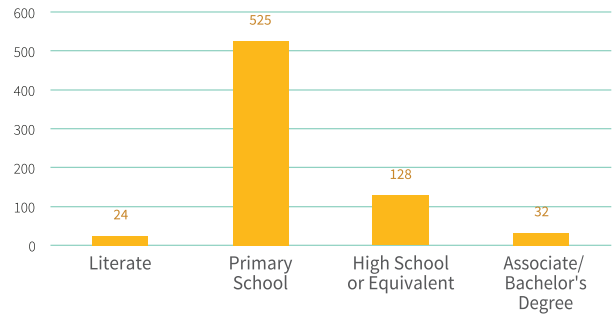
The graph showing the breakdown of the workers with reference to tenure is provided below.



Breakdown of Blue Collar Workers (on cadre) with reference to Tenure

74% (525) of the blue collar workers on cadre are primary school graduates, and a further 18% (128) hold high school or equivalent degrees. The table showing the breakdown of the workers with

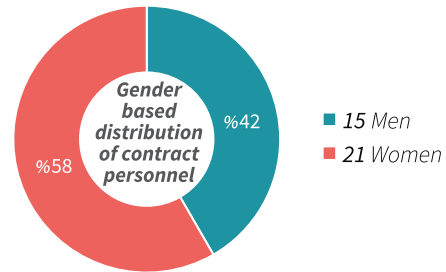
reference to level of education is provided below.



Breakdown of Blue Collar Workers (on cadre) with reference to Level of Education

4.2.6.3 Analysis of Contract Personnel

A total of 36 contract personnel are employed at the Metropolitan Municipality of İzmir. 42% of all contract personnel are men, and 58% are women. The table showing the breakdown of contract personnel with reference to gender is provided below.



Out of 36 contract personnel, 34 hold higher education (associate or bachelor's) degrees, whereas 2 are high school or equivalent school graduates.

Level of Education	Personnel count
High School or Equivalent	2
Associate + Bachelor's	34
Total	36

Breakdown of Contract Personnel with reference to Level of Education

94% of the 36 contract personnel employed at the municipality have a tenure of less than 6 years. The following table provides the breakdown with reference to tenure.

Number of years	Personnel count
0-5 Years	34
6-10 Years	2
Total	36

Breakdown of Contract Personnel with reference to Tenure



4.3. Stakeholders Analysis

Stakeholder analyses, which serve as the fundamental means of preparing a participatory strategic plan, have been accorded priority in the plan preparation process. With a view to learning about the views, recommendations and perspectives of our stakeholders, analyses were carried out on various tracks. The results obtained were shared with other departments, executives, and relevant committees throughout the process. The stakeholders' views and recommendations were evaluated on the basis of the information received from the units, and the analyses carried out, and were duly reflected on our objectives, targets, strategies and operations.

First of all, a list of stakeholders was compiled with the participation of all units, to identify the stakeholders of the Metropolitan Municipality of İzmir. Then the stakeholders were accorded priorities with reference to their operations. All stakeholders thus identified (district municipalities, government agencies and organizations, universities, non-governmental organizations, press and headmen) were notified with letters; and their opinions and project/activity recommendations were requested. In order to learn about the views and recommendations of the residents, a page was created on the municipality's web site, and their project/activity proposals were requested for potential inclusion in the strategic plan.

Another track of stakeholder analysis comprised the survey and the field study. In this context, the fields of activities of the municipality were listed, and efforts were made to determine which activities were more important in the eyes of the stakeholders. The survey was directed towards the citizens over the internet, towards the headmen via survey forms, and towards the municipality staff, who are our internal stakeholders. Moreover, the surveys asked about not only the participants' views concerning the activities, but also the public relations of the municipality, governance issues, and the projects and activities carried out. Whole gamut of analyses carried out were shared with relevant units and committees.

4.3.1 Stakeholder Identification and Prioritization



The graph above assesses the "impact factors" applied and incurred with reference to the average scores registered by the municipal units on a scale of 10. On the other hand, the comments the units had with respect to their stakeholders were reviewed once the stakeholder communication/relationship's level of meeting expectations for all units were assessed. In addition to the assessment based on average figures on the "impact of" and "impact on" scales, the number of municipal units with which each stakeholder interacted with was also measured.

Furthermore, NGOs, professional organizations, and district municipalities etc. were grouped together, with a view to presenting

a summary report. The assessment carried out prior to receiving the stakeholders' views was subjected to a detailed assessment without grouping. Where necessary, separate prioritization was applied within the groups as well.

The following prioritization list was compiled with reference to the average figures for "impact on" and "impact of" factors, as well as the number of units (divisions) the stakeholder interacted with. Thereafter, the average figures for "impact on" and "impact of" factors were multiplied with the number of units, to establish the prioritization factor. Then the stakeholders were sorted with reference to the prioritization factor thus calculated.

Stakeholders	Average Level	The number of municipal divisions the participant is a stakeholder at	Stakeholders	Average Level	The number of municipal divisions the participant is a stakeholder at
1) Governorship of İzmir	AA	18	39) Gediz Elektrik Dağıtım A.Ş.	AB	9
2) District Municipalities	AA	29	40) State Materials Office Regional Directorate	BB	14
3) Eshot	AA	22	41) Undersecretariat of Maritime Affairs, İzmir Regional Directorate	BB	4
4) İzsu	AB	24	42) İzmir Provincial Directorate of Family and Social Policies	AB	3
5) Enterprises of Metropolitan Municipality of İzmir	AA	32	43) Provincial Directorate of Environment and Urban Planning	AA	2
6) Citizens - Headmen	AA	30	44) İZOTAŞ	AA	1
7) Trade Unions	AA	7	45) Turkish Standards Institution	AA	1
8) Universities	BB	23	46) General Directorate of Food and Control	AC	1
9) Press	AA	1	47) Provincial Directorate of Industry and Trade	AB	1
10) Professional Organizations	BB	16	48) TÜİK İzmir Regional Directorate	BA	1
11) Women's NGOs	BA	2	49) National Committee for Roads (Gen. Dir. of State Highways)	BB	1
12) Disabled Persons' NGOs	BB	6	50) State Railways of Turkey	AA	5
13) Other NGOs	BB	10	51) 3rd Regional Directorate of the Ministry of Transportation, Maritime Affairs and Communications	AA	1
14) City Council	BC	1	52) General Directorate of Railways, Ports, and Airports Construction	AA	3
15) Amateur Sports Clubs	BA	3	53) İzmir Adnan Menderes Airport	BB	1
16) Provincial Directorate of Culture and Tourism	BA	5	54) İller Bank	AC	1
17) Trade Registry Gazette	BB	2	55) İzmir Gas	AB	3
18) Title Deed Registry	AA	1	56) İşkur	AA	1
19) Coast Guard, Aegean Sea Regional Command	CC	3	57) İzmir Province Social Support and Solidarity Foundation	AA	3
20) Regional Directorate of Meteorology	BB	4	58) 2nd Regional Directorate of State Hydraulic Works	BB	2
21) Regional Committees for Protection of Cultural Heritage	BC	3	59) Public Education Centers	CB	1
22) 2nd Regional Directorate of State Highways	AB	11	60) Türk Telekom AŞ.	BC	1
23) Tax Office	AB	5	61) Hygiene and Sanitation Center	CC	1
24) İzmir Regional Directorate of Foundations	CC	2	62) Red Crescent Society	CB	1
25) İzmir Provincial Directorate of Agriculture	BB	14	63) Ministry of Labor and Social Security - SGK	AB	7
26) İzmir Provincial Directorate of Food, Agriculture, and Animal Breeding	AC	2	64) İzmir State Symphony Orchestra	AA	1
27) İzmir Regional Directorate of Forestry	BB	9	65) İzmir State Opera and Ballet	AA	1
28) 4th Regional Directorate of Forestry and Water Affairs	BA	2	66) İZKA	BC	1
29) İzmir Provincial Directorate of Environment and Forestry	BC	5	67) PTT	AC	2
30) İzmir Provincial Directorate of Education	AB	11	68) Public Tenders Agency	AA	1
31) İzmir Provincial Directorate of Health	BB	9	69) Press and Announcements Agency	AC	1
32) Provincial Directorate of Civil Registry and Citizenship	BB	5	70) Banks	AC	1
33) İzmir Provincial Office of Mufti	BC	3	71) RTÜK	CC	1
34) İzmir Provincial Command of Gendarmerie	AB	11	72) Official Gazette	AC	1
35) Provincial Police Department	AA	13	73) Ministry of Environment and Urban Planning	AC	2
36) Treasurer	CB	4	74) Ministry of Defense	BB	1
37) Enforcement Directorates	AA	1	75) Ministry of Health	AB	1
38) Provincial Directorate of Youth Services and Sports	CC	3	76) Industrialists	BA	1

4.3.2 İzmir Metropolitan Municipality Households Field Study

Within the framework of 2015-2019 Strategic Plan of the Metropolitan Municipality of İzmir, a field study was carried out on the basis of direct interviews. The primary purpose of the study is to find out the views the population conceptualized as a group of external stakeholders hold with respect to the future of the city in the next 5 years; to determine their satisfaction with the services; and to lay down recognition and support patterns regarding urban projects executed by the Metropolitan Municipality. The data collected in the study were analyzed through SPSS package.

4.3.2.1 Study Sample

The study was carried out with residents from 30 districts within the borders of the Metropolitan Municipality of İzmir. The sample size was set at 8000, and the sample is broken down into sub-groups selected in proportion to the population of each district.

4.3.2.2 Findings

4.4.2.2.1 Socio-Demographic Profile of the Participants

The majority (61.6%) of the participants interviewed within the framework of the study were men, and more than half were 44 years old or younger, as the following table attests. A review of the levels of education reveals that more than 50% were graduates of high school or higher education institutions.

The participants can be categorized into major professions, with the Shopkeeper-Artisan-Merchant (25.6%), Housewife (19.9%), Retiree (16.5%), and Private Sector Employee (15.7%) being the largest.

The analysis of the sample with reference to income levels show that the participants with an income level of 1001-2000 (34.4%) are in the majority. Therefore, it is possible to argue that the participants from the medium income groups are represented strongly.

Gender	n	%
Women	3072	38.4
Men	4928	61.6
Total	8000	100
Age	n	%
18-24	1150	14.4
25-34	1685	21.1
35-44	1947	24.4
45-54	1535	19.2
55 or more	1671	20.9
Total	7988	100
Education	n	%
Illiterate	75	0.9
Literate without any graduation	72	0.9
Primary school	2467	30.9
Secondary school	1168	14.6
High school	2725	34.1
University-College	1415	17.7
Graduate Degree	67	0.9
Total	7989	100

Table 1: Demographic Profile of the Participants

4.3.2.2.2 Household Views with respect to the Assessment of Awareness About and Utility of / Support for Completed Projects and Works in Progress

In order to ascertain the views with respect to the assessment of awareness about and utility of / support for completed projects and works in progress by the Metropolitan Municipality of İzmir, certain propositions are included on the survey form, to investigate these matters.

In this context, "Kadifekale Urban Transformation Project" stands out as the best known project (97.5%) whereas "Existing İzban Line" project is considered as the project with the highest utility. Furthermore, as Table 2 indicates, no project is characterized by a low satisfaction level.

	I am very satisfied	I am satisfied	Neither satisfied, nor unsatisfied	I am not satisfied	I am not satisfied at all
1. Existing İzban Line	35.7	48.0	8.8	5.8	1.7
2. Existing Metro Line	34.3	51.0	8.6	4.7	1.4
3. Historical Gas Plant Restoration	19.3	44.8	32.3	2.8	0.8
4. Kemeraltı Anafartalar Avenue Building Fronts Improvement Project	22.1	45.5	27.4	3.6	1.4
5. Ahmed Adnan Saygun Arts Center Construction	24.8	45.8	26.7	1.6	1.1
6. Buca-Yeşildere (Uçanyol) Connection Road Construction	34.5	47.2	15.0	2.1	1.1
7. Buca Hasanağa Gardens Landscaping	30.1	47.7	18.0	3.4	0.7
8. İnciraltı City Forest	29.4	50.3	17.8	1.6	0.9
9. İzmir Natural Life Park	35.8	49.5	12.1	2.2	0.5
10. Urban Democracy (City Council)	22.4	36.5	33.7	4.8	2.6
11. Aşık Veysel Recreation Area and Ice Skating Grounds Construction	25.4	47.3	23.3	2.7	1.3
12. Opening of New Zoning Routes	23.3	46.3	19.5	7.4	3.5
13. Kadifekale Urban Transformation Project	26.9	45.7	21.4	4.0	2.1
14. Bayraklı Ekrem Akurgal Life Center	19.3	46.7	30.2	1.7	2.2

Table-2 Levels of Satisfaction regarding Completed Projects

Within the framework of the responses the participants gave with respect to the propositions assessing the recognition of and support for ongoing projects, "Expansion of İzban Network" (89.8%) is the most widely recognized one, whereas "Konak and Karşıyaka Tram Project" is least widely recognized.

Propositions to Assess Recognition and Utility of Ongoing Projects	I definitely support	I support	Neither support, nor object	I don't support	I don't support at all
1. Expansion of İZBAN Network	63.2	33.4	2.1	1.0	0.2
2. Construction of new fair grounds in Gaziemir	36.3	48.3	6.7	6.0	2.7
3. Purchase of new passenger and vehicle ferries	51.6	42.1	4.4	1.4	0.5
4. Expansion of Subway Network	56.7	39.9	2.2	0.8	0.4
5. İzmir Sea (Shore Design Projects)	48.9	42.4	6.3	2.0	0.4
6. Urban Transformation	45.9	41.5	6.9	3.5	2.1
7. Suckling Lamb Campaign (Giving milk to children in 0-5 age group)	51.5	42.6	3.3	1.7	0.9
8. Multi-storey parking lots	47.6	45.7	4.7	1.3	0.6
9. Development of bicycle routes	45.4	49.0	4.6	0.7	0.4
10. Neighborhood terminals	40.5	50.3	6.7	1.6	0.8
11. İzmir without obstacles	53.5	41.7	3.0	1.3	0.5
12. Provision of assistance in cash and in kind	41.5	46.8	7.3	2.6	1.8
13. Construction of Buca Social Life Campus	51.1	40.0	6.7	1.4	0.8
14. Construction of multi-function halls	43.4	49.3	5.7	0.7	0.9
15. Restoration of historical agora and surroundings	41.5	50.0	6.7	1.3	0.5
16. Bay cleaning works	53.5	39.5	4.2	1.8	1.0
17. Konak and Karşıyaka Tram Project	47.8	42.0	6.2	2.0	2.0
18. Support for amateur sports branches	45.0	48.2	5.1	0.9	0.7
19. Renovation of Balçova cable car facilities	45.1	46.2	5.7	1.8	1.2

Table-3 Support Levels for Ongoing Projects

A review of the satisfaction with and support for completed and ongoing projects reveal that, according to Table-4 the Existing Subway Line is the project with the highest satisfaction level, whereas the development of İZBAN Network is the project with the highest level of support. The study also sought to find out top 5 projects the İzmirites accord priority among the ongoing projects of the Metropolitan Municipality of İzmir. The analysis of the data shows that the expansion of İZBAN Network leads the way, with a rate of 62%.

The satisfaction and support levels regarding ongoing and completed projects show that the participants accord priority to development activities concerning the strategic area of transportation, in comparison to other activities.

Completed Projects Set's Most Satisfactory Projects	Ongoing Projects Set's Most Supported Projects	Ongoing Projects with Priority
Existing Metro Line	Expansion of İZBAN Network	Expansion of İZBAN Network
İzmir Natural Life Park	Expansion of Subway Network	Expansion of Subway Network
Existing İZBAN Line	İzmir without obstacles	Urban Transformation
Buca Yeşildere Connection Road (Uçanyol)	Development of bicycle routes	Suckling lamb operation
İnciraltı City Forest	Suckling lamb operation	Bay cleaning works

Table-4 Comparison of Completed and Ongoing Projects

4.3.2.2.3 Views on the Demand for and Priority of Planned Projects

This section of the analysis includes various project-based propositions regarding the recognition of planned projects, in order to come up with an assessment of demand for and priority of the projects planned by the Metropolitan Municipality of İzmir. The participants were then asked if they had knowledge of these propositions.

23 propositions regarding planned projects were included on the survey form; a general review of the data shows that, for 23 planned projects, an average of 76.2% of the participants stated definite agreement or agreement, whereas 6.3% stated disagreement and definite disagreement. As the results indicate, the population's support for the planned projects is very high. The top 5 projects where the agreement levels were highest and to which the utmost priority was accorded among the 23 are listed in the following comparative table.

Projects with a High Rate of Agreement regarding New Projects	Projects Accorded Priority among New Projects
Efforts to Protect the Health of Animals Living on the Streets (90%)	Smart Traffic Management System (46.8%)
New City Forests (89.4%)	Efforts to Protect the Health of Animals Living on the Streets (27.9%)
Smart Traffic Management System (87.9%)	Building a New Tram Transportation Network (23.6%)
Building of Family Counseling and Education Centers (86.5%)	Creation of New City Forests (23.4%)
Building a New Tram Transportation Network (84.4%)	Building New Sports Complexes (20.4%)

Table-5 Agreement Levels Concerning New Projects and Priority Accorded

4.3.2.2.4 Citizens' Perception of Municipal Services

In order to ascertain the citizens' perception of municipal services in İzmir, the survey form included 28 propositions with reference to municipal services. The participants were asked if they have knowledge of these projects, as well as about their satisfaction levels.

The data shows that the most widely recognized municipal services are Rail System Projects (İZBAN, Subway, Tram) achieving a recognition level of 97.1%, whereas the least recognized municipal services are Renewable Energy Activities (72.8%). A review of the level of satisfaction, with a view to ascertain the perception of municipal services show that 69.8% are either satisfied or very satisfied, whereas an average of 13.6% of participants are either not satisfied, or not satisfied at all. The area of services where the satisfaction rates are higher are Rail System Projects (87.4%) which were also the most widely recognized ones.

4.3.2.2.5 İzmirites' Views on the Metropolitan Municipality

In this stage of the study, the survey form included various propositions to ascertain İzmirites' views on various administrative matters concerning the Metropolitan Municipality of İzmir. The study analyzed the level of agreement of the participants with these propositions. The results are shown on Table-6.

Views on the Metropolitan Municipality	I strongly agree %	I agree %	Neither agree nor disagree %	I disagree %	I strongly disagree %
1. I believe it is fair and impartial	23.0	37.2	15.2	18.5	6.2
2. I believe it protects the public interest	18.5	42.0	18.7	15.7	5.1
3. I believe it is honest, accountable, and transparent	21.4	39.1	19.9	15	4.7
4. I believe it makes efficient and effective use of resources	17	35.3	23.5	17.8	6.5
5. I believe it embraces a democratic and social municipal perspective	19.2	38.8	22.6	14.6	4.8
6. I believe Metropolitan Municipality of İzmir is characterized by a participatory and sharing management perspective	17.2	38.7	24.8	14.5	4.8
7. I believe that it prioritizes the residents' satisfaction, and acts with a solution-oriented approach	19.0	36.8	23.9	15.4	4.9
8. I believe it puts on a smiling face and constructive attitude in the provision of services	18.5	39.1	23.4	14.2	4.7
9. I believe it respects rule of law and ethical values	21.6	40.6	22	11.9	3.9
10. I believe it respects the historical structure	21.7	43.8	19.5	11.3	3.7
11. I believe it is sensitive about the nature and environmental issues	22.2	43.1	18.5	12.2	4
12. I believe it makes use of the developments in science and technology	18.5	37.4	25.8	14.1	4.2
13. I believe it has an open mind towards change and development	19.7	38.1	22.4	14.9	4.9
14. I believe it engages in efficient promotion	15.5	32.1	22.4	19.9	10
15. I believe it provided commendable services in the last 5 years	16.6	33.7	20.4	21.1	8.1
16. I believe the city of İzmir achieved progress in the last 5 years	14.8	35.2	21.5	20.3	8.3
17. I believe the next 5 years will see better service provision	18.6	32.4	23.9	16.8	8.3
18. I believe the city of İzmir will achieve even more progress in the next 5 years	18.6	32.4	24.0	16.2	8.8

Table-6 Participants' Views on the Municipality

A review of the data above reveals, through analyses with a confidence range of 95%, that the participants agree and strongly agree with the following propositions:

- "I believe it respects the historical structure"
- "I believe it is sensitive about the nature and environmental issues"
- "I believe it respects rule of law and ethical values"
- "I believe it is honest, accountable, and transparent"
- "I believe it protects the public interest"
- "I believe it is fair and impartial"
- "I believe it embraces a democratic and social municipal perspective"
- "I believe it has an open mind towards change and development"

4.3.3 İzmir Metropolitan Municipality Employees (Internal Stakeholder) Field Study

In order to generate the contribution of İzmir Metropolitan Municipality Employees into 2015-2019 Strategic Plan, a study was carried out with the employees, through direct interviews employing survey method. The survey form includes questions in 7 categories, formulated as closed-ended (multiple choice or likert scale) and open-ended questions:

1. Socio-demographic characteristics of the participants,
2. Participants' statements regarding the institutional operation of the Metropolitan Municipality,
3. Statements regarding the assessment of the management capacity,
4. Projects participants deem to have priority for the Metropolitan Municipality,
5. Priorities regarding the field of activities of the Metropolitan Municipality,
6. Factors to have a positive and negative impact on the municipality's operations (opportunities-threats)
7. Strengths and weaknesses of the Metropolitan Municipality

The study sample includes employees from different roles at all units of the Metropolitan Municipality of İzmir. In conclusion of statistical sufficiency analyses to ensure that the findings can be considered in a 95% confidence range, the survey was filled out by 511 employees selected through random sampling to ensure the presence of at least one employee from each unit. All survey forms were included in the analysis.

4.3.3.1 Findings

4.3.3.1.1 Socio-Demographic Profile of the Participants

The gender distribution of the participants is characterized by the majority of male personnel. A glance at the age groups reveal that 55.4% of the participants are in the 25-34 age group, and a further 31.1% is in the 35-44 age group. It is possible to argue that the municipality has a fairly young employee set.

As 52.3% of the participating personnel have undergraduate or graduate degrees, one can forcefully say that the municipality has a highly educated staff.

4.3.3.1.2 Views of Municipal Employees on the Institutional Working of the Metropolitan Municipality of İzmir

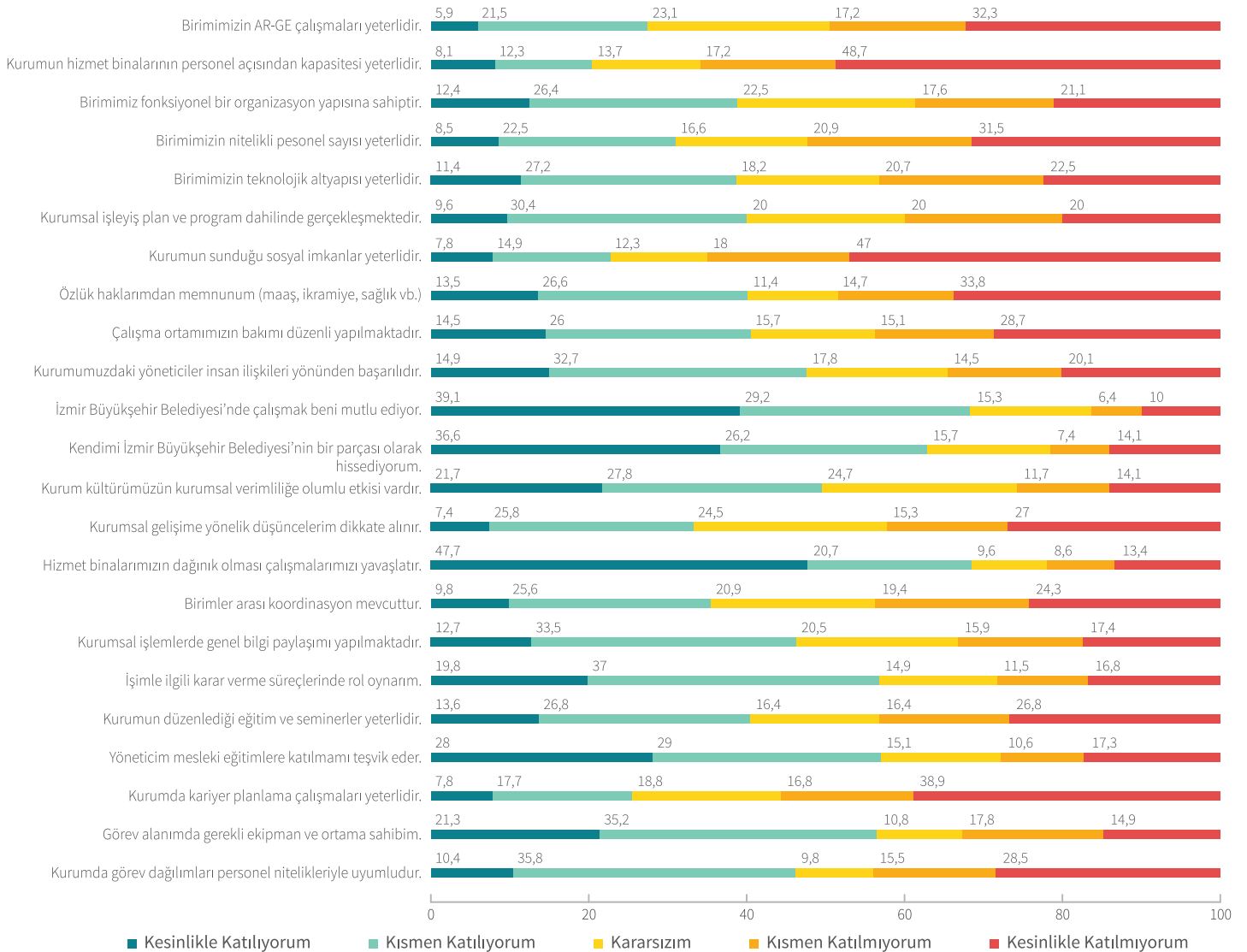
In order to ascertain the views of the employees of Metropolitan Municipality of İzmir, about the municipality's institutional working, the survey form included certain propositions regarding the institutional working practices, and asked the employees if they agree with these

propositions, as well as about their level of agreement. The level of agreement with the propositions are assessed through likert-type responses of "I definitely agree", "I partly agree", "I am undecided", "I partly disagree", and "I strongly disagree". The following table contains data regarding the case.

Gender	n	%	Marital status	n	%
Women	200	39.1	Married	344	67.3
Men	311	60.9	Single	167	32.7

Age	n	%	Education	n	%
18-24	15	2.9	Primary School	10	2
25-34	283	55.4	High School or Equivalent	137	26.8
35-44	159	31.1	Associate Degree	97	19
45-54	46	9	Bachelor's Degree	213	41.7
55 or more	8	1.6	Graduate Degree	54	10.6
Total	511	100	Total	511	100

Table 1: Socio-Demographic Profile of the Participants



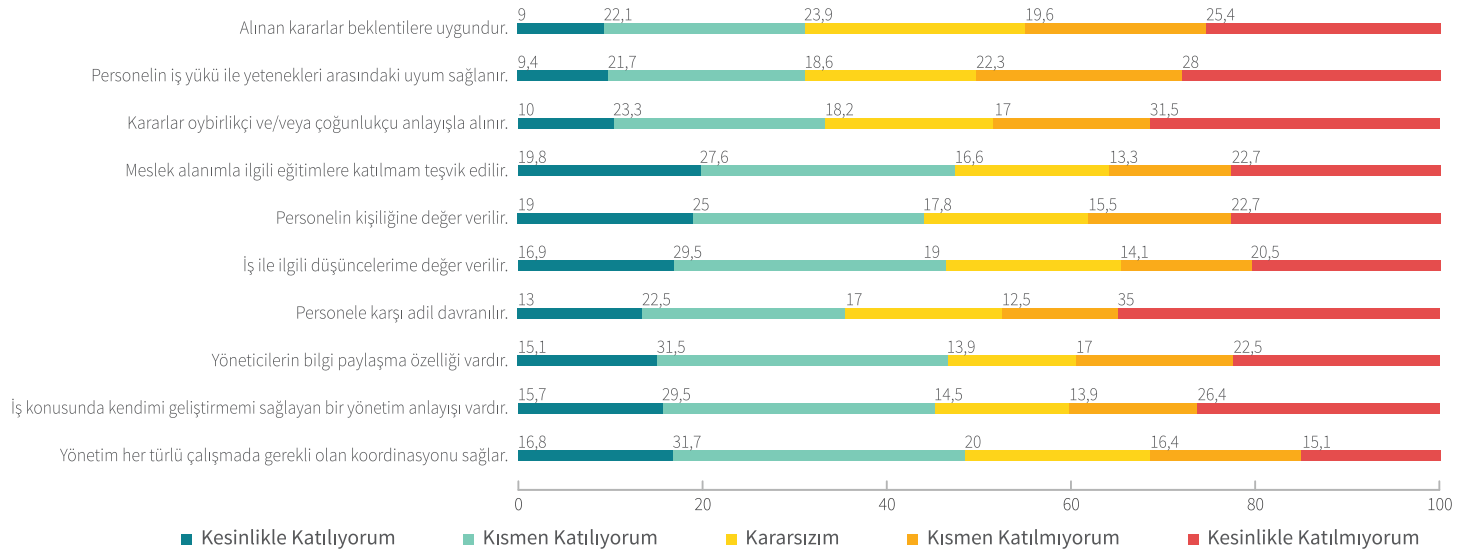
Graph-1: Percentile distribution of the Views of Municipal Employees on the Institutional Working of the Metropolitan Municipality of İzmir

The graph indicates a positive stance in the confidence range of 95% regarding the following elements:

- Presence of a functional organizational structure
- Institutional working
- Interpersonal relations skills of the managers
- Satisfaction derived from work
- Feeling of belonging
- Institutional culture's positive impact on institutional efficiency
- Coordination between units
- General sharing of information
- Playing a role in decision making processes
- Participation in professional trainings
- Necessary equipments and environment
- Compatibility of division of duties, with the characteristics of the staff

4.3.3.1.3 Views of Municipal Employees on the Management Capabilities of the Metropolitan Municipality of İzmir

In order to ascertain the views of the employees of Metropolitan Municipality of İzmir, about the municipality's management capabilities, the survey form included 10 propositions regarding the assessment of management capabilities, and asked the employees if they agree with these propositions, as well as about their level of agreement. The level of agreement with the propositions are again assessed through likert-type responses of "I definitely agree", "I partly agree", "I am undecided", "I partly disagree", and "I strongly disagree".



Graph-2: Percentile distribution of the Views of Municipal Employees on the Management Capabilities of the Metropolitan Municipality of İzmir

4.3.3.1.4 Views of Municipal Employees on the Priorities of the Fields of Activities of the Metropolitan Municipality of İzmir

The survey carried out with the employees of the Metropolitan Municipality of İzmir asked about 5 projects they consider to have priority for the Metropolitan Municipality of İzmir. 16 projects were named on the survey form, and the participants were asked to mark 5 of them they consider to have priority. The following table indicates the projects accorded priority by the employees of the municipality.

A general review on the basis of all data indicates that the following are the top 5 projects accorded priority by the employees of the Metropolitan Municipality of İzmir:

1. Expansion of the Subway Network,
2. Urban Transformation,
3. Expansion of İzmir Network,
4. Smart Traffic Management System
5. İzmir without obstacles

4.3.3.2 Conclusion

The results of the institutional analyses with a holistic perspective on the basis of the views of the employees of the Metropolitan Municipality of İzmir are provided above. One should take into account the fact that the internal stakeholders' views regarding, particularly the major strategies concerning the internal working of the institution are very valuable inputs in determining the institutional strategies.

4.3.4 Findings of the Strategic Plan External Stakeholders Headmen Analysis

4.3.4.1 Methods of the Study

The study was carried out on 7-8 July, 2014, through surveys with 517 headmen in İzmir Metropolitan Municipality area. 517 out of a total headmen count of 1292 responded to the invitation for the study. Among 517 survey forms collected, 14 were discarded as they did not contain sufficient quantities of responses. Forms filled out by 503 headmen were included in the analysis.

4.3.4.2 Study Sample

The participation of the headmen in the survey reveals that Karabağlar district has the highest participation rate, followed by Bornova and Bayraklı. 74% of the headmen in Karabağlar participated in the survey, whereas the participation rates for Bornova and Bayraklı were 71% and 70% respectively. Selçuk leads the list of districts where the participation levels were lowest. None of the headmen in Selçuk participated in the survey, while only 9% of headmen in Seferihisar and 14% of headmen in Urla responded to the surveys.

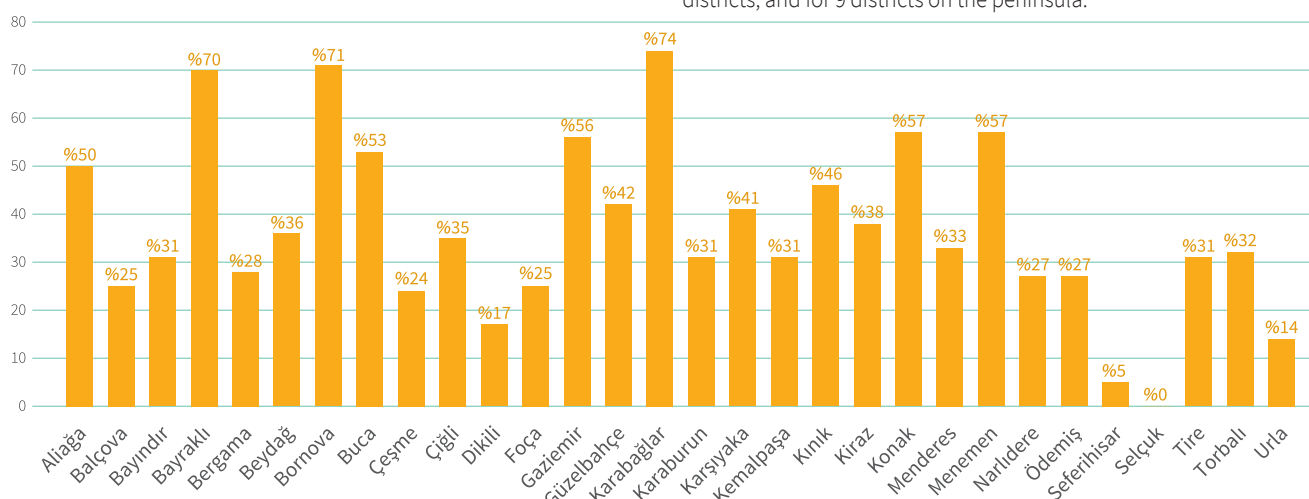


Figure 1: Participation rates in headmen surveys

The participation of the headmen in the survey reveals that Karabağlar district has the highest participation rate, followed by Bornova and Bayraklı. 74% of the headmen in Karabağlar participated in the survey, whereas the participation rates for Bornova and Bayraklı were 71% and 70% respectively. Selçuk leads the list of districts where the participation levels were lowest. None of the headmen in Selçuk participated in the survey, while only 9% of headmen in Seferihisar and 14% of headmen in Urla responded to the surveys.

4.3.4.3 Findings

a. Communication of Headmen with the Metropolitan Municipality of İzmir and with District Municipalities

The following question was directed to the headmen, to understand if they have open communication channels or available contacts with the Metropolitan Municipality of İzmir or district municipalities: "Do you have any difficulties in contacting the Metropolitan Municipality, for getting solutions to the problems in your neighborhood?"

Independent analysis of each and every finding reveals that 60% of the headmen have no difficulties in contacting Metropolitan Municipality, for getting solutions for the problems. A similar trend was also observed with the district municipalities as well. In other words, 60% of the headmen have no trouble in contacting district municipalities to seek solutions to the problems.

A review of the communications between each district municipality and headmen reveals the plan and simple fact that the distances between the Metropolitan Municipality and the headmen may grow in terms of communication and contact potential, as one moves away from center to the periphery.

b. Local-Urban Activities the Headmen Ascribe Priority to

One of the questions investigated as part of the field study involves the priorities the headmen ascribe to local-urban activities under the responsibility of the Metropolitan Municipality of İzmir. In this context, the headmen were asked the following question as part of the survey: "Please mark the 5 activities of the Metropolitan Municipality of İzmir, you ascribe priority to, among the following." The following tables show the headmen's priorities regarding the activities, for the whole metropolitan municipality area, for 21 districts, and for 9 districts on the peninsula.

5 Metropolitan Municipality Activities the Headmen Ascribe Importance to

a. 5 Metropolitan Municipality Activities the Headmen Ascribe Importance to in whole province of İzmir

The top 5 metropolitan municipality activities the headmen ascribe priority to are listed in the following table:

Nr.	Metropolitan Municipality Activity	n	%
1	Landscaping, Street and Avenue Improvement	197	42.3
2	Coordination of infrastructure works by different agencies (pavement, sewage, repairs)	164	35.2
3	Rail system projects (İZBAN, Subway, Tram)	136	29.2
4	Agriculture Support Activities	132	28.3
5	Zoning and City Planning Activities	129	27.7

5 Metropolitan Municipality Activities the Headmen Ascribe Importance to

The data provided in the table indicates that the top 5 metropolitan municipality activities the headmen ascribe importance to throughout the whole province of İzmir are 1- Landscaping, street and avenue improvement works (42.3%), 2- Coordination of

infrastructure works by different agencies (pavement, sewage, repairs) (35.2%), 3- Rail system projects (İZBAN, Subway, Tram) (29.2%), 4- Agriculture Support Activities (28.3%), 5- Zoning and City Planning Activities (27.7%).

b. 5 Metropolitan Municipality Activities the Headmen Ascribe Importance to in 21 Districts

The top 5 metropolitan municipality activities the headmen ascribe priority to in 21 districts are listed in the following table:

Nr.	Metropolitan Municipality Activity	n	%
1	Landscaping, Street and Avenue Improvement	144	40.6
2	Coordination of infrastructure works by different agencies (pavement, sewage, repairs)	124	34.9
3	Zoning and City Planning Activities	109	30.7
4	Rail system projects (İZBAN, Subway, Tram)	108	30.4
5	Urban Transformation	106	29.9

5 Metropolitan Municipality Activities the Headmen Ascribe Importance to in 21 Districts

The first two among the 5 metropolitan municipality activities the headmen ascribe importance to in 21 districts are in parallel with the whole province of İzmir. Indeed, 40.6% of the headmen in these districts ascribe the first priority to Landscaping, Street and Avenue Improvement, followed by Coordination of infrastructure works by different agencies (pavement, sewage, repairs) with a rate of 34.9%. 3rd priority is ascribed to Zoning and City Planning Activities with a rate of 30.7%. 4th place belongs to Rail system projects (İZBAN, Subway, Tram) (30.4%), and the 5th is held by urban transformation activities (29.9%).

c. 5 Metropolitan Municipality Activities the Headmen Ascribe Importance to in Districts on the Peninsula

The headmen in the districts on the peninsula stand out significantly in comparison to the headmen from the whole province and from 21 districts, in terms of priority ascribed to activities.

Nr.	Metropolitan Municipality Activity	n	%
1	Shore Landscaping and Design Works	11	37.7
2	Zoning and City Planning Activities	10	34.2
3	Construction of New Connection Roads, Parking Lots, Overpasses and Underpasses	10	34.2
4	Coordination of infrastructure works by different agencies (pavement, sewage, repairs)	10	34.2
5	Cemetery and funeral services	10	34.2

5 Metropolitan Municipality Activities the Headmen Ascribe Importance to in Districts on the Peninsula

Indeed, 3 of the 5 activities are different compared to other groups. The first priority of the headmen in this area is shore landscaping and design works (37.7%), whereas the second one is zoning and city planning (34.2%). The 3rd activity with a rate of 34.2% is construction of new connection roads, parking lots, overpasses and underpasses, and stands out in comparison to the priorities of other groups. The 4th and 5th priority levels are ascribed respectively to Coordination of infrastructure works by different agencies (pavement, sewage, repairs), and cemetery and funeral services. 34.2% of the headmen ascribe priority to these.

4.3.5 Stakeholders Analysis and Assessment

The table to compare the results of the studies carried out with respect to citizens, over the internet and via public surveys, and with respect to headmen, non-governmental organizations, İzmir Metropolitan Municipality Council Members, and internal stakeholders is provided below. The table shows the top 5 activities each sample group ascribes priority to among the activities of the municipality.

Even though each group displays certain unique choices in terms of priorities, the following 5 activity stand out among the crowd:

- Rail system projects (İZBAN, Subway, Tram)
- Urban Transformation
- Zoning and City Planning Activities
- Coordination of infrastructure works by different agencies (pavement, sewage, repairs)
- Landscaping, Street and Avenue Improvement

Top 5 Activities Ascribed Priority by Participants

Name of Activity	Internet Survey	Metropolitan Municipality Personnel	Headmen /Whole province	Headmen /21 districts	Headmen / Peninsula	NGOs	Metropolitan Municipality Council Members	Public Survey
Rail system projects (İZBAN, Subway, Tram)	1	1	3	4		1	1	1
Landscaping, Street and Avenue Improvement	2		1	1				4
Construction of New Connection Roads, Parking Lots, Overpasses and Underpasses	3				3			
Bay cleaning works	4	5						5
Urban Transformation	5	2		5		4	2	2
Shore Landscaping and Design Works					1			
Coordination of infrastructure works by different agencies (pavement, sewage, repairs)		3	2	2	4	5*		
Zoning and City Planning Activities		4	5	3	2	3	3	
Agriculture Support Activities			4					
Environment Protection Activities (Waste Disposal, Pest Control, Inspections etc.)							5	
Activities for the protection of city culture and historical assets						2		
Renewable sources of energy							4	
Activities for the disabled persons						5*		
Cemetery and funeral services					5			3

* Both options share the same rank

4.4 SWOT Analysis

One of the fundamental methods which can be used for in-house and environment analyses is SWOT (Strengths, Weaknesses, Opportunities and Threats) analysis. In general words, SWOT refers to a method of systematical review of the organization itself, and the circumstances affecting it, and serves as the basis of other stages of strategic planning process.

Within the framework of 2015-2019 Strategic Plan, the municipality organized workshops attended by the strategic plan work group members employed in various units of the municipality, and carried out SWOT analysis for the institution, using the brainstorming method. The data obtained in workshops were analyzed taking both strategic areas and general considerations into account. In conclusion of the general review, the "Institutional Swot Analysis" was formulated.

Strengths

1. Adoption of a strategic management and internal control system at the organization
2. A strong and transparent financial structure; strong credit rating
3. Development of joint projects and cooperation with non-governmental organizations and universities
4. A strong network to cover İzmir
5. High level of accessibility within the city; ability to reach destinations quickly
6. Restoring the presence of historical structures in the urban setting through restoration projects
7. Ownership of Ahmet Adnan Saygun Art Center, the largest art center in Turkey, in terms of physical capabilities and equipments
8. Purchase of disabled friendly buses and ferries
9. Feely surfaces throughout the city, for blind residents
10. The first ageing and elderly solidarity center of İzmir; the first day care center for alzheimer and dementia patients; the first poor house
11. İzmir Natural Life Park, which is endowed with the only tropical center of Turkey, to meet European standards
12. Large scale recreation areas
13. The best equipped Ice Sports Hall of Turkey, which received white flag award from IHFC (International Hockey Federation)
14. Implementation of 'on-site' transformation model for urban transformation projects
15. Municipality subsidiary İZFAŞ capable of organizing international fairs
16. Provision of economic support for agriculture projects, through direct procurement from producers
17. Presence of a geographical address information system

Weaknesses

1. Parking lots in the city
2. Becoming a brand name in tourism, promotion
3. Low rate of use of renewable sources of energy
4. Municipality service building

Opportunities

1. Historical and cultural wealth of the city
2. Position as a sea, port, and tourism center
3. High level of international recognition
4. Presence of universities and NGOs to be cooperated with respect to management
5. A young population with entrepreneur spirit
6. Lower traffic density compared to other metropolitan cities
7. No ice formation on the roads during the winter, thanks to warm climate
8. Suitability of maritime transportation option as the city is located on the shore, and the shoreline does not run in parallel
9. Presence of İZTEKGEB (İzmir Technology Development Zone) in which a municipal subsidiary, Ünibel A.Ş. is a shareholder
10. Residents' awareness of social responsibility, and productive and respectful attitudes towards disabled persons
11. Ability to utilize outdoor culture, arts, and sports facilities throughout the year, due to warm climate
12. Opportunity to open a brand new page throughout the province, as the law nr. 6360 extended the municipal area to cover the whole province
13. Climate suitable for renewable sources of energy
14. Geothermal energy sources
15. High level of natural resources in terms of drinking water supplies

Threats

1. Frequent changes in regulations
2. Different priorities and characteristics in data gathering and sharing among the agencies in the city
3. High rate of population at a disadvantage, as İzmir is a province which receives significant immigration, high rate of unemployment
4. Difficulty in securing continuity in volunteer efforts in social projects based on volunteering
5. Location in an earthquake prone region
6. Pollution and liquification as the bay is not open to currents
7. Presence of the only ship disassembly plant of Turkey
8. Car park culture hindering bicycle use as well as the access of disabled persons and pedestrians

External Stakeholder SWOT Analysis

SWOT analysis is also incorporated into the Field Study with the Public, Non-Governmental Organizations, and İzmir Metropolitan Municipality Council Members, carried out within the framework of environmental analysis. The respondents were asked to provide

general assessments, taking into account the activities of the Municipality. The data thus gathered were analyzed, and thereafter the "External Stakeholder SWOT Analysis" report was drawn up

Strengths

1. Participatory management perspective
2. Support for rail transportation systems
3. Presence of short term solutions to problems
4. Deep roots and strong history of the organization
5. Strong financial structure of the organization
6. Social municipality perspective
7. Personnel policy (young staff with high technical competence)

Weaknesses

1. Promotion of municipal services and organizations; informing the public
2. Coordination between organizations
3. Environment policies

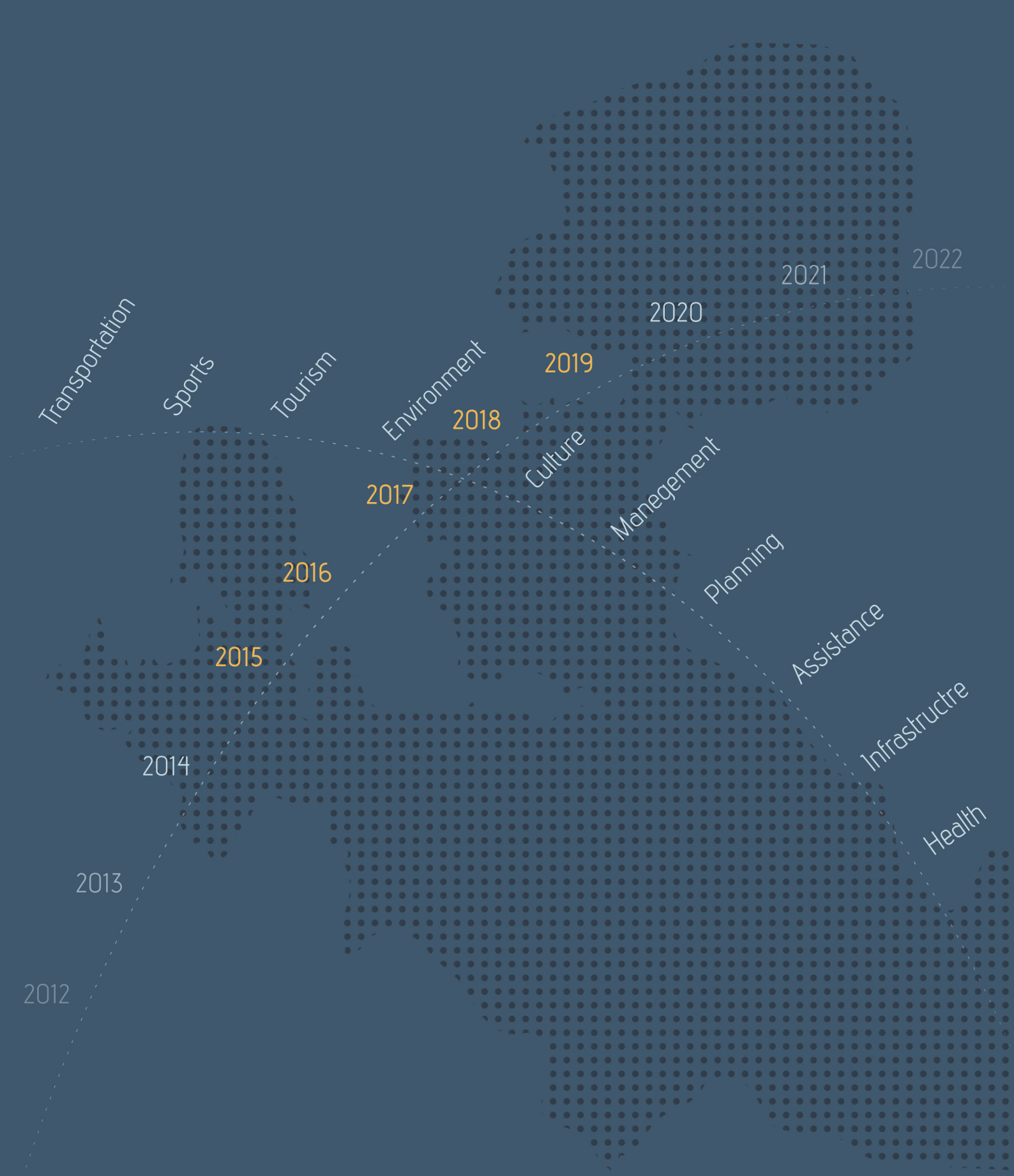
Opportunities

1. Trust the people have in the integrity of metropolitan municipality's efforts
2. High level of awareness among the residents
3. Geographical location
4. İzmir as a strong brand
5. Effective use of the bay
6. Warm climate
7. High proportion of young population

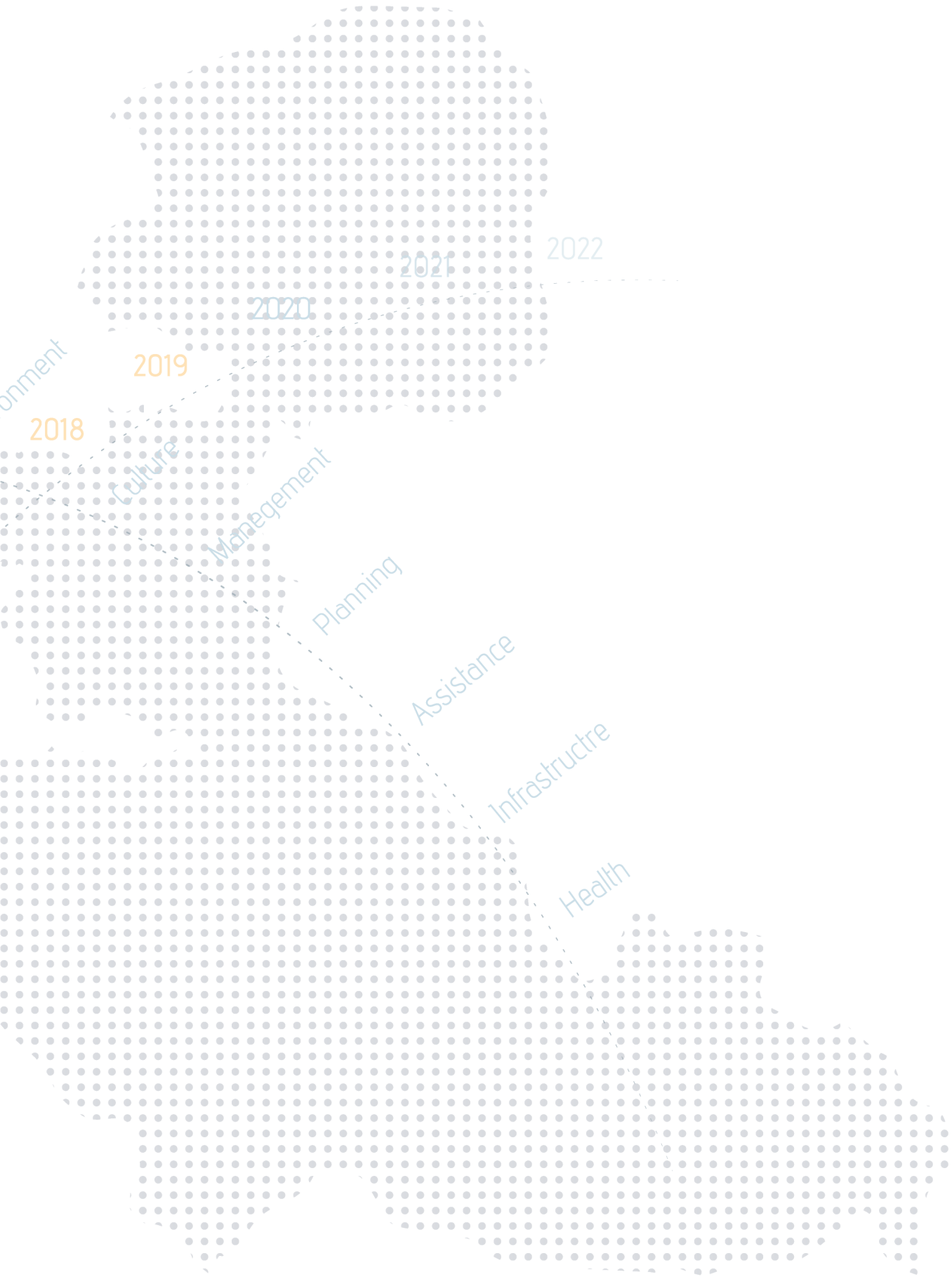
Threats

1. Differences of political perspectives with the central government
2. Inflow of migration
3. Position on a first-degree seismic zone

The assessments engaged in so far led to the formulation of objectives and targets of the strategic plan for the period 2015-2019. The subsequent sections describe our targets and objectives for specific sectors.



5 Sectors



Governance



Governance

Liberal City İzmir through Democratic and Scientific Government

İzmir, the symbol of democracy, freedom, and independence, with its unique identity and history. İzmir is a city proud of diversification, and respectful of all voices and thoughts. To be worthy of such a city, we take into consideration the requests and preferences of our residents, building on the participation principle, surpassing political decisions. We keep on with a multi-lateral management perspective.

Our organization derives its real strength from its relationships with agencies and our residents. It also offers one of the best applied models of the principles of accountability and transparency, by sharing the information, results and outputs regarding the city governance. We meet one of the fundamental requirements of public governance perspective through unhindered flow of information.

We prioritize the development of our service areas, with a view to offering better services to our residents, while improving the institutional working, service, management and organization processes.

As the technology develops continuously, we continue to offer these opportunities for the residents of the city. The promotion and public relations policies are also crucial for our organization. Through efforts to strengthen our robust financial structure even more, by increasing efficiency and productivity in the use of resources, we will continue to serve as a model city displaying public governance perspective to achieve targets set jointly with our stakeholders.

SWOT Analysis

Strengths

1. Embrace of strategic plan, performance program, and performance based budgeting processes at the organization
2. The leading position in the formation of an internal control system
3. Robust, accountable and transparent financial structure
4. High credit rating to help with the realization of long-term and high-cost projects
5. A strong network to cover İzmir
6. Free and fast fiber network owned by the municipality, to provide internal communication channels and internet, phone, fax etc. connections, in a structure unmatched in Turkey
7. Development of joint projects and cooperation with non-governmental organizations and universities
8. Support for joint service projects of district municipalities

Opportunities

1. Diversity of press agencies in the city
2. High number of inquisitive and informed residents to follow up on processes
3. High level of international recognition
4. Presence of universities and NGOs to be cooperated with respect to management
5. A young population with entrepreneur spirit
6. Securing long-term financing from international credit agencies
7. Command of fast and advanced technologies in the field of information systems and communications

Weaknesses

1. Insufficient numbers of specialized and experienced personnel proficient in a foreign language
2. Lack of social facilities
3. Need for a service building
4. Lack of a training hall equipped for the trainings to be provided to personnel
5. The fact that performance based personnel evaluation system has yet to be established

Threats

1. Different priorities and characteristics in data gathering and sharing among the agencies in the city
2. Clash of jurisdiction between the central government and local government
3. Lack / inadequacy of the legal infrastructure for the performance assessment of personnel
4. Delays caused by external agencies cooperated with
5. Delayed conclusion of the procedures regarding objections filed with the public tenders agency
6. Frequent changes in regulations
7. Qualified brain drain
8. Attitude of central government towards local government

Our Objectives and Targets

Strategic Objective 1-1

Offering Modern and High-Quality Services with a Participatory and Transparent Management Perspective

Strategic Objective 1-1-1

Improving Management and Service Efficiency for a More Effective Institutional Structure

Strategies

- By maintaining activities for personal and institutional education and development
- By developing management and organizational processes
- By disseminating internet access throughout Izmir
- By providing IP based communications and integration between municipal units
- By organizing software project competitions
- By setting up GSM, smart map, data sharing services
- By extending the use of mobile apps and information systems

Performance Indicators

- Realization rates of education requests received from units
- Number of personnel to attend trainings
- Business analysis completion rates per unit
- Job description completion rates per unit
- Work directive completion rates per unit
- Performance criteria completion rates per task
- Number of municipal service buildings and facilities to be constructed
- Number of municipal service buildings and facilities to be opened
- Number of buildings the repairs of which are to be completed
- Number of heavy duty machinery to be purchased
- Number of vehicles to be purchased
- Amount of fuel to be procured
- Amount of heating fuel to be procured
- Number of vehicles to be leased
- Number of heavy duty machinery to be leased
- Coverage ratios for new fiber, G.SHDSL and ADSL requests between institutions and units
- Coverage ratios for phone switchboard and wireless requests from the units of the Metropolitan Municipality of Izmir
- Number of sites where webcams are to be installed
- Number of computers to be issued to headmen
- Number of printers to be issued to headmen
- Number of software project competitions organized
- Number of GSM Smart Map service procurement instances
- Number of locations where free internet services are to be provided
- Number of data sharing services made available
- Completion rate of the failure application with photo app, at residents communication center, over mobile operating systems
- Completion rate of online ticket purchase module within the framework of mobile applications
- Completion rate of Izmir Natural Life Park mobile app

Strategic Objective 1-1-2

Increasing Participation in City Management; Achieving Continuity in Promotion and Public Relations Efforts

Strategies

- By carrying out city council activities
- By monitoring the press and media
- By executing institutional promotion services
- By prioritizing public relations services

Performance Indicators

- Man/hour volume of sign language trainings offered within the framework of Medicine without Disabilities Project
- Number of social events by the city council
- Number of culture and arts events
- Panel, seminar, and training man/hour volume within the framework of city council
- Number of projects developed by city council and council workgroups
- Number of project partnerships by the city council
- Number of distributed issues of Izmir Metropolitan Municipality Magazine
- Number of news items to be prepared
- Number of purchased outdoor LED screens
- Response rates regarding the residents applications filed with the Residents Communication Center
- Response rates regarding the applications received from headmen

Strategic Objective 1-1-3

Ensuring Continuity of the Robust Financial Structure

Strategies

- By providing accountability, transparency, and reliability
- By increasing accrual and collection rates
- By preventing tax evasion
- By improving budget realization figures
- By achieving a strong balance of payments and liquidity position
- By providing long term project financing regarding investment expenditures
- By achieving minimum costs and reasonable risk levels in terms of borrowing
- By receiving credit ratings from international credit rating agencies

Performance Indicators

- Rate of collections over accruals
- Increase in the number of collections
- Number of taxpayers to be audited
- Increase in the number of taxpayers
- Credit rating to be received (Moody's Investor Services)
- Credit rating to be received (Fitch Ratings)



Environment Management



Environment Management

Environment-Friendly City / İzmir

Developing its policies on the basis of the principle that a peaceful, safe and planned city is a healthy one, the Metropolitan Municipality of İzmir never ceases its efforts to achieve a cleaner İzmir, as well as its emphasis on healthy, balanced, and sustained life of all living things in an ecosystem, and the protection, development, and utilization processes for natural heritage.

Embracing the fundamental perspective of creating a more habitable city and ecosystem for today's residents and future generations through an environment-friendly outlook on production and consumption processes, we aim to develop a healthy city and stand as a valuable model for other cities. In realizing this aim, the most important principle we adhere to is ensuring equal utilization of the city's resources, for all individuals.

Fostering an awareness for clean environment, and aiming to protect the environment, the Metropolitan Municipality of İzmir offers a discipline utilizing all the advances in technology and covering the processes from the creation of environment hazard wastes, to the collection, sorting, and recycling of waste. This would ensure the minimization of wastes which constitute potential hazards for human and environment health, and help continue service with effective processes.

Employing an innovative perspective utilizing systems integrated with the nature as well as renewable sources of energy to create a city in which people will enjoy a high level of life quality in a healthy and sustainable framework, the municipality works towards achieving a healthy and balanced life for humans, animals, and plants.

Today, as well as in the future, the Metropolitan Municipality of İzmir will continue to increase the amount of green spaces in İzmir, all the while offering ever more opportunities for İzmirites to embrace nature in the heart of the city, by providing city forests and new recreational areas through a virtual "mobilization for forestation".

The Metropolitan Municipality of İzmir makes a point of improving the quality of life for urban dwellers, and ascribed priority to "environment management" on its agenda, for a safer and more peaceful İzmir where the processes to prevent air, noise, bay, and solid waste pollution and to improve environment are rendered with ever increasing efficiency.

SWOT Analysis

Strengths

1. Large scale recreation areas
2. Ownership of a sweeper vessel for cleaning maritime environments
3. Ownership of largest biological waste water treatment facilities capacity in Turkey
4. Commencement of use of environment-friendly buses and ferries
5. İzmir Natural Life Park, which is endowed with the only tropical center of Turkey, to meet European standards
6. Preparation of noise curtain for İzmir province
7. Execution of work to expand the air pollution assessment network for İzmir province
8. Expanding areas where trees are planted, through urban transformation
9. Organize campaigns to encourage the awareness to recycle waste batteries throughout İzmir
10. Use of rather environment-friendly biological products for pest control throughout İzmir province
11. Presence of City Health Profile and Development Plan created within the framework of healthy cities project
12. Opening of new legal disposal sites to ensure the management of excavation and construction debris and wastes
13. Establishment of new transfer stations and closing of existing irregular storage areas to disposal of wastes
14. Presence of plans for the disposal of medical waste
15. Intensity of rail system investments

Opportunities

1. Position as a sea, port, and tourism center
2. High level of environment awareness among the population
3. Climate suitable for renewable sources of energy
4. Geothermal energy sources
5. Soil wealth to allow growing a wide range of plant species
6. Presence of universities and specialists to provide technical support and information regarding environment-related projects

Weaknesses

1. Coordination between institutions, regarding environment-related projects
2. Low rate of use of renewable sources of energy
3. Failure to take a more active stance due to legal reasons, in the food control activities
4. Failure to make sufficient use of solar power

Threats

1. Urbanization preventing the formation of new green spaces
2. Impact of environment pollution caused by the lack of infrastructure in other provinces
3. Presence of the only ship disassembly plant of Turkey
4. Frequent changes in environment regulations
5. Obstacles preventing the establishment of a solid waste recycling and disposal facility

Our Objectives and Targets

Strategic Objective 2.1

Creating a Sustainable City Which Improves Quality of Life by Implementing Systems Integrated with the Nature

Strategic Objective 2.1.1

Creating a Cleaner City by Protecting Environment Health

Strategies

- By expanding the air pollution assessment network
- By making noise action plans and preparing the noise map for İzmir province
- By checking pest growth areas regularly and applying biocides
- By executing environment conservation and control services
- By executing licensing and oversight services
- By acquiring a bay vessel
- By monitoring the water quality in the bay

Performance Indicators

- Achieving the annual SO₂ concentration limit
- Achieving the annual PM concentration limit
- Completion rate of the noise map
- Amount of biocides to be used against pests
- Number of coal depots to be inspected
- Number of routine inspections of apartments with centralized heating using coal, and awareness-raising trainings
- Volume of floating waste collected from the bay
- Number of points of sampling in the bay
- Number of measurements to be made for the monitoring and analysis of water quality in the bay

Strategic Objective 2.1.2

Development of the Integrated Waste Management System

Strategies

- By establishing and operating integrated solid waste facilities
- By setting up domestic waste transfer stations
- By preparing Solid Waste Master Plan for İzmir province
- Bu setting up medical waste disposal facility
- Bu setting up animal waste disposal facility
- By collecting waste from ships
- By operating solid waste transfer stations and disposal facilities
- By rehabilitating the landfills
- By carrying out activities concerning excavation rubble, construction waste and debris
- By setting up an automation system regarding the vehicles to carry construction waste

Performance Indicators

- Number of domestic waste transfer stations to be completed
- Amount of electronic waste directed to recycling
- Amount of batteries directed to recycling
- Number of urban solid waste recycling facilities to be completed

- Number of urban solid waste recycling facilities to be built
- Completion rate of the animal waste recycling facility
- Completion rate of the management system for the waste caused by ships
- Amount of transferred solid waste
- Volume of domestic, industrial wastes, treatment sludge, and disposal waste accepted into Harmandalı landfill
- Volume of domestic waste accepted into Bergama landfill
- Completion rate of the improvement work for Harmandalı landfill
- Number of rehabilitated waste facilities
- Number of construction waste disposal sites commissioned
- Number of vehicles equipped with GPS tracking system for construction wastes

Strategic Objective 2.1.3

Increasing the Hygiene and Service Quality of Slaughterhouses and Markets; Maintaining Food Safety

Strategies

- By establishing fish markets on the peninsula
- By executing slaughterhouse, vegetable market and aquatic products market services
- By building new slaughterhouses and vegetable market facilities

Performance Indicators

- Completion rate of fish market facilities on the peninsula
- Number of slaughterhouses to be built
- Volume of unregistered goods detected during market inspections
- Volume of aquatic products brought into the aquatic products market
- Number of completed vegetable markets

Strategic Objective 2.1.4

Fostering an Awareness of and Love for Nature in order to Create a More Habitable Ecosystem

Strategies

- By executing veterinary services to protect the health of animals living on the street
- By building new animal shelters and improving existing ones
- By providing natural life park services

Performance Indicators

- Number of sterilized and rehabilitated stray animals
- Number of primary school students who received education at the shelter, on the love for animals and zoonotic diseases
- Number of animals adopted through the shelters
- Number of events attended or organized by İzmir Natural Life Park
- Number of visitors to attend events and education sessions by İzmir Natural Life Park
- Number of new animal species at İzmir Natural Life Park
- Number of animal shelters to be opened

Strategic Objective 2.1.5

Rendering Green Spaces Sustainable and Creating New Ones

Strategies

- By executing supply, construction and maintenance of green spaces
- By creating new recreation areas and urban forests
- By carrying out landscaping on squares

Performance Indicators

- İpekyolu Cicipark Recreation Area Completion Rate
- Number of trees, bushes, and bulbous plants to be planted
- Number of seasonal flowers, groundcover, and vertical cover plants to be planted
- Number of recreational areas to be completed
- Completion rate of Mediterranean botanic gardens
- Number of plants to be planted for urban forests
- Number of urban forests to be created
- Number of squares to be landscaped
- Length of drip irrigation installations to be applied
- Amount of new green spaces to be added on existing ones
- Number of road junctions to be landscaped

Strategic Objective 2.1.6

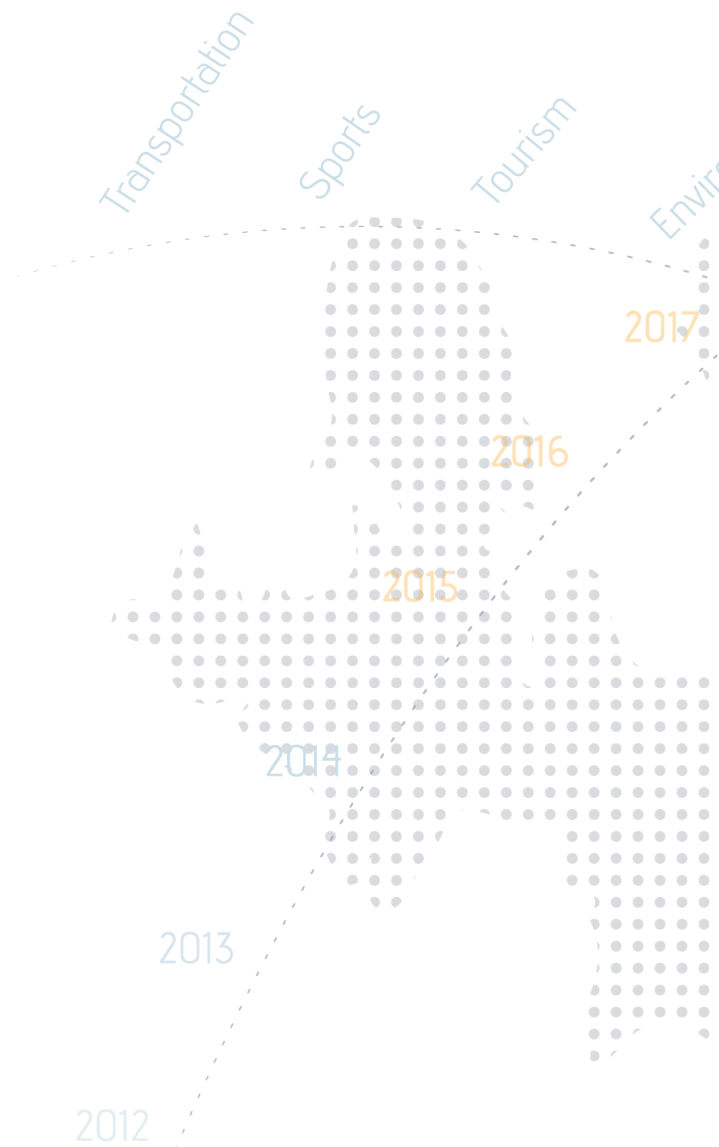
Creating Systems Integrated with the Nature; Increasing the Use of Renewable Sources of Energy

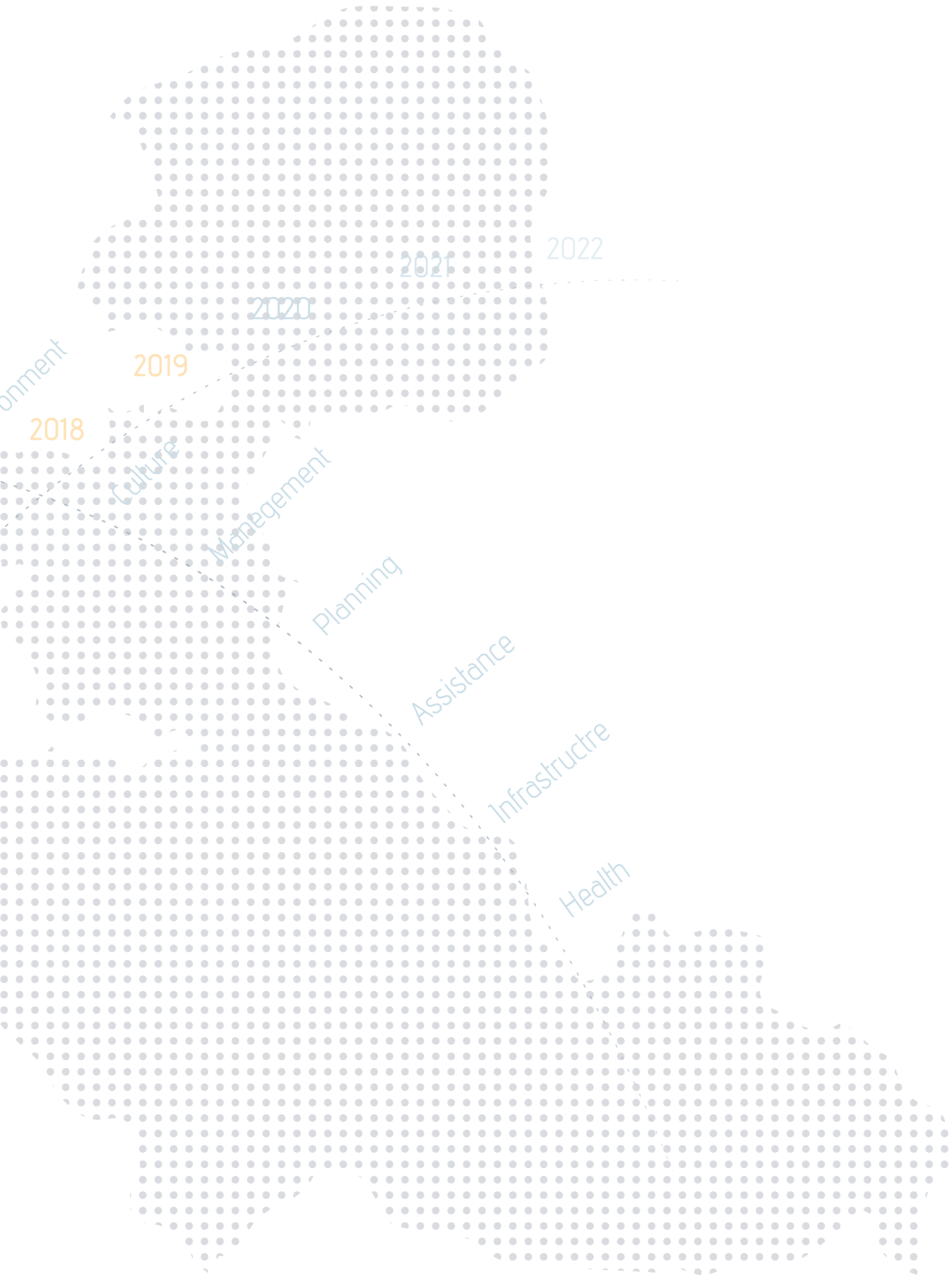
Strategies

- By creating ecological production and living environments
- By establishing clean energy education areas and ecological houses
- By raising awareness, and achieving coordination and research regarding biodiversity and ecology

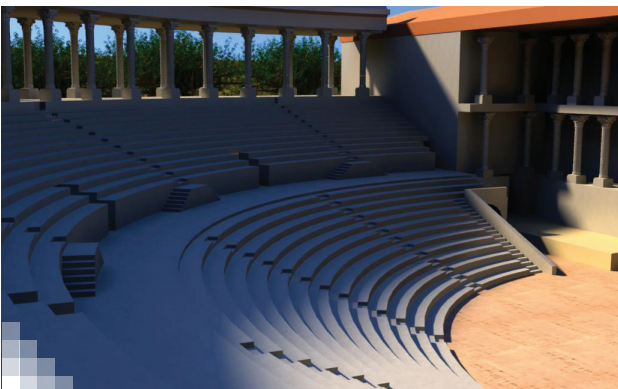
Performance Indicators

- Number of presentations to be made to promote the healthy cities project
- Number of trainings, meetings and conferences within or outside the country, within the framework of the healthy cities project
- Number of printed and visual materials used to raise public awareness regarding the healthy cities project
- Completion rate of the web site to be created for biodiversity and ecology
- Number of coordination meetings to be held on biodiversity and ecology
- Number of İzmir Flora and Fauna Atlases to be prepared





Urban Conservation and Planning



Urban Conservation and Planning

Livable City with a Mysterious Past and Charming Future / İzmir

We strive to provide solutions to the problems İzmir face in the areas undergoing renovation and change. By aiming to help improve economic, physical, social and environmental conditions, and developing different perspectives using an integral outlook, we maintain and structure İzmir's urban pattern through urban conservation and planning activities. We work to deliver a more livable city to future generations.

We are aware of the fact that the primary purpose of urban transformation is to render the city a more habitable place. We proceed with "Transformation Projects" employing an on-site transformation, to enable the residents of İzmir gain access to healthier and safer residences, and a habitat characterized by a higher quality of life. Furthermore, the Metropolitan Municipality of İzmir takes important steps to achieve social transformation, employing the principles of on-site transformation and equality to transformation processes, by enabling the urban dwellers meet and embrace each other, in a framework utilizing rationality and science in cooperation with district municipalities.

The Metropolitan Municipality of İzmir continues to breathe fresh life into historical buildings in the city, to ensure renovation of historically and culturally significant sections of İzmir, in a form compatible with the historical structure, while providing improvements in line with the requirements of the day. Our most important objectives entail making more efficient and productive use of resources with the help of geographical, transportation and address information systems to provide access to up-to-date and valid information, making use of advanced technologies.

Having a history of 8500 years, and home to numerous civilizations, İzmir is endowed with elements of history stuck between walls and in narrow streets. Efforts will be directed towards unearthing these elements. The Metropolitan Municipality of İzmir will continue to present İzmir as the city of people living in tolerance in an urban culture, by restoring and maintaining the authentic forms of numerous buildings, from tombs to churches, in a city which had its doors open to all cultures and beliefs throughout the history.

Acting on the awareness that İzmir is endowed with one of the most extensive cultural heritages in Turkey, and that the Metropolitan Municipality of İzmir has an obligation before the whole mankind in terms of preserving and maintaining this heritage for future generations, will cover great distances in the road towards becoming a well-recognized city.

SWOT Analysis

Strengths

1. Presence of a geographical address information system
2. Sufficient financial resources for expropriation
3. Existence of environment plan at a scale of 1/25,000
4. Existing archives of geospatial data in the city
5. Commencement of building inventory activities
6. Implementation of 'on-site' transformation model for urban transformation projects
7. Presence of communication centers to help with work focusing on social transformation; ability to have direct meetings with citizens

Opportunities

1. Metropolitan Municipality having the authority to carry out zoning inspections
2. A brand new page throughout the province, as the law nr. 6360 extended the municipal area to cover the whole province
3. High level of capabilities and quality of the universities in İzmir, in terms of supporting the municipality
4. Ability to secure funds for urban transformation projects
5. Positive impact of the city's geographical position
6. Historical and cultural wealth of the city
7. Uniform practices regarding the municipal confirmation of zoning plan practices under article 18 of the Zoning Law

Weaknesses

1. The long and arduous process before tenders, for geological/geotechnical surveys to serve as the basis of zoning plans
2. Priorities of other infrastructure related agencies and entities, with respect to the building of an infrastructure information system

Threats

1. The location of the city within the earthquake zone; lack of depth of disaster awareness in the city
2. Difficulties which may be faced in inspecting construction, in parallel to the expansion of municipal borders
3. Shorter life spans of buildings on the shore, due to the impact of the sea
4. Existence of two distinct sets of regulations regarding urban transformation practices
5. Socio-cultural and economic state of the population in the urban transformation project sites
6. Rapid changes in zoning regulations
7. Confusion caused by the planning authority held by more than one agency
8. Long and arduous lawsuits in expropriation processes
9. Tender regulations in historical environment project processes

Our Objectives and Targets

Strategic Objective 3.1

Planning for a Livable City with Authentic Architecture and Urban Structure in Line with the Dynamics of the City

Strategic Objective 3.1.1

Ensuring Planned and Healthy Development of the City

Strategies

- By carrying out expropriations
- By preparing master zoning plans and zoning regulations and carrying out inspections
- By executing base maps and application services
- By using geographical information systems for planning

Performance Indicators

- Area to be expropriated (ground and above)
- City guide completion rate
- Area for which master zoning plan or revision thereof is approved
- 1/1000 scale base map completion rate
- 1/5000 scale base map completion rate
- Number of district municipality archive procedure files for building licenses, for buildings the inspection of which are completed
- Coverage ratio of the applied zoning plan revision need or request
- Supplementary environment plan completion rate
- Coverage ratio of the master zoning plan revision need or request
- Length of roads included in the database within the framework of transportation information systems
- Number of vehicles included in the system within the framework of vehicle tracking system
- Length of roads rendered smart roads within the framework of transportation information system
- Number of municipal parcels imported into the geographical information system
- Number of property data imported into the system for geographical property query software and publication purposes
- Number of leased properties imported into the system for geographical property query software and publication purposes
- Number of zoning plan sheet imported into the database through vectorization
- Number of real estate imported into the system for geographical expropriation queries and publication purposes
- Number of CBS software prepared and/or updated
- Number of square, boulevard, avenue, or street plates in the area of jurisdiction of the Metropolitan Municipality of İzmir
- Number of imports into the system, of the numbering plans of the district municipalities
- Number of building number plates in the area of jurisdiction of the Metropolitan Municipality of İzmir
- Number of plates used in the cemeteries within the framework of geographical cemetery information system
- Number of grave locations imported into the system within the framework of geographical cemetery information system
- Number of address and POI updates reported by residents/personnel, for 2D and 3D Guides
- Number of updates of the POI layer of 2D and 3D Guides

- Number of UAVT match and updates compatible with MAKs, in the districts within the area of jurisdiction of the Metropolitan Municipality of İzmir
- Number of MAKs-compatible building numbers acquired within the framework of creating geographical address information system data
- Number of MAKs-compatible independent unit numbers acquired within the framework of creating geographical address information system data
- Number of MAKs-compatible square, boulevard, avenue, and streets acquired within the framework of creating geographical address information system data

Strategic Objective 3.1.2

Renovation and Healthy Building and Transformation Throughout the City

Strategies

- By eliminating buildings in areas vulnerable to disasters
- By ensuring healthy construction through building safety practices and ground surveys
- By carrying out urban transformation projects
- By carrying out urban design and shore landscaping projects

Performance Indicators

- Number of housing units to be delivered to rights holders within the framework of evacuation of areas vulnerable to disasters
- Completion rate of the legal process and demolishing activities regarding the evacuation of Yeşildere landslide zone
- Area volume where building inventory is to be compiled
- Number of geological and geotechnical survey reports to serve as the basis of zoning plans submitted to competent authorities for approval
- Completion rate of Ege neighborhood urban transformation projects
- Completion rate of Ballıkuyu urban transformation projects
- Completion rate of Örnekköy urban transformation projects
- Completion rate of Uzundere urban transformation project activities
- Number of shore landscaping works to be completed
- Number of urban design projects to be held
- Number of projects to be developed for front improvements

Strategic Objective 3.1.3

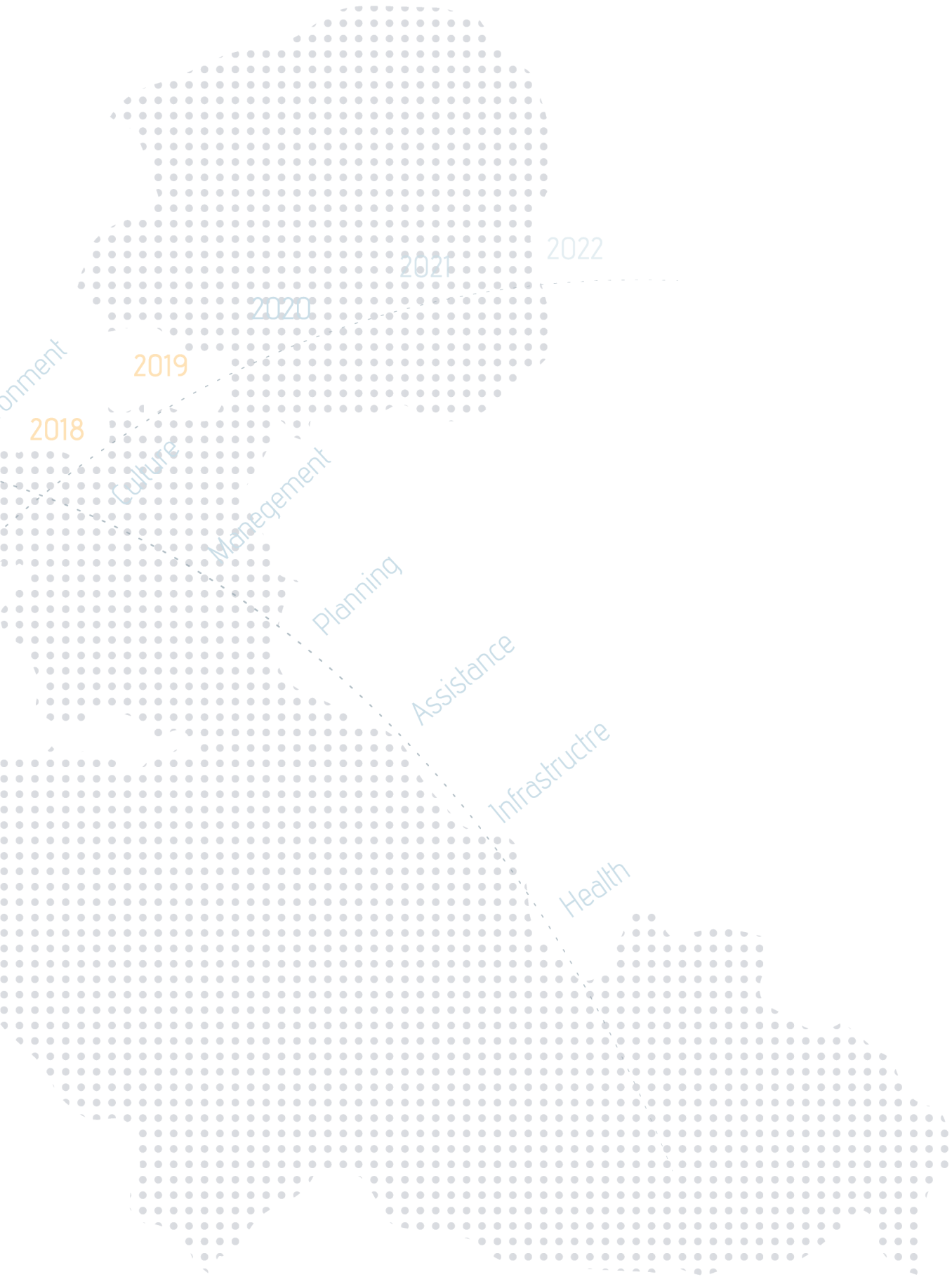
Importing the Historical Heritage to Active Urban Life

Strategies

- By supporting archaeological excavations
- By executing conservation, revitalization, and improvement activities for historical heritage throughout the city
- By organizing cultural events and education sessions to improve urban awareness

Performance Indicators

- Number of excavations provided financial support
- Number of restoration works to be completed within the framework of conservation, revitalization, and improvement practices for buildings and areas
- Number of restoration works to be completed in İzmir Konak Kemeralty and surrounding areas
- Completion rate of Anatolian Civilizations Museum



Urban Infrastructure



Urban Infrastructure

City that Makes Life Easier / İzmir

Having begun with the objective of becoming a more livable city, the Metropolitan Municipality of İzmir carries out its activities in an effective and efficient manner, and solves ever increasing numbers of urban infrastructure problems. Making efficient and economic use of resources, it continues its efforts to provide coordinated planning and realization of construction, repair and renovation works for infrastructure and superstructure. This helps urban dwellers to have a more comfortable daily routine, as well as offering a whole gamut of opportunities to make life easier by eliminating problems regarding vehicle and pedestrian traffic.

The Metropolitan Municipality of İzmir takes measures to ensure compliance of urban infrastructure and related works with the standards; and the strict observance of excavation, material, positioning and safety standards to prevent loss of life and property.

The Metropolitan Municipality of İzmir sets holistic strategies to direct correct and healthy planning of the city and timely meeting of requirements in connection with the development and growth of the city, and establishes priorities compatible with these strategies executed by specialized technical teams. In line with the principle of "at every place of need", overpasses designed with lifts and escalators to serve elderly and disabled residents, as well as new junctions and underpasses to allow uninterrupted access to desired destinations will continue to cut into the distances.

Effective and good planning and coordination, as well as monitoring of urban infrastructure owes much to the efforts to create "Infrastructure Information Systems" to provide quick access to up-to-date, complete and integrated data concerning infrastructure facilities and roads, the process to create such a system is in full speed.

By creating joint interconnected and compatible programs in between the agencies, we proceed towards the goal of becoming a healthier and more livable city.

SWOT Analysis

Strengths

1. Facilitation of relationship between agencies through AYKOME and UKOME meetings
2. Extension of transportation networks to rural areas as well, through expansion of coverage
3. Cooperation with universities with respect to urban infrastructure projects
4. Organizing seminars on the city history of İzmir, for schools
5. Ability to get support from wide swathes of professions for the preparation of the projects
6. New and well-equipped fleet of vehicles and heavy duty equipment in the organization
7. Short response times regarding maintenance and repair works

Opportunities

1. High number of universities to receive support from and to cooperate with for infrastructure projects of the city
2. Suitable climate for construction works
3. Authorization of metropolitan municipalities on urban infrastructure works

Weaknesses

1. Difficulties in gathering infrastructure data due to sheer numbers of stakeholders involved in the integration with infrastructure information system
2. Lack of digitized data for infrastructure system

Threats

1. Potential disruption of long-term infrastructure investments, by changes in regulations
2. Position of the city on a seismic zone
3. Troubles faced in the execution of infrastructure works on certain sections of the city
4. Adverse impact of potential delays and problems caused by contractors regarding construction works

Our Objectives and Targets

Strategic Objective 4.1

Developing Infrastructure Practices to Improve Urban Quality of Life

Strategic Objective 4.1.1

Carrying Out Infrastructure Works to Facilitate Transportation Throughout the City

Strategies

- By building overpasses and underpasses on roads
- By offering road building, maintenance, and repair services
- By building bridges and bicycling roads
- By building various lean-to structures throughout the city

Performance Indicators

- Number of road underpasses and overpasses to be completed
- Number of pedestrian underpasses and overpasses to be completed
- Number of pedestrian crossings to be completed over the suburban line
- Number of avenues and boulevards to be maintained and landscaped
- Number of new roads to be built
- Length of bicycle roads to be completed
- Completion rate of Homeros Boulevard - Bus Terminal connection road construction work
- Number of various lean-to structures throughout the city

Strategic Objective 4.1.2

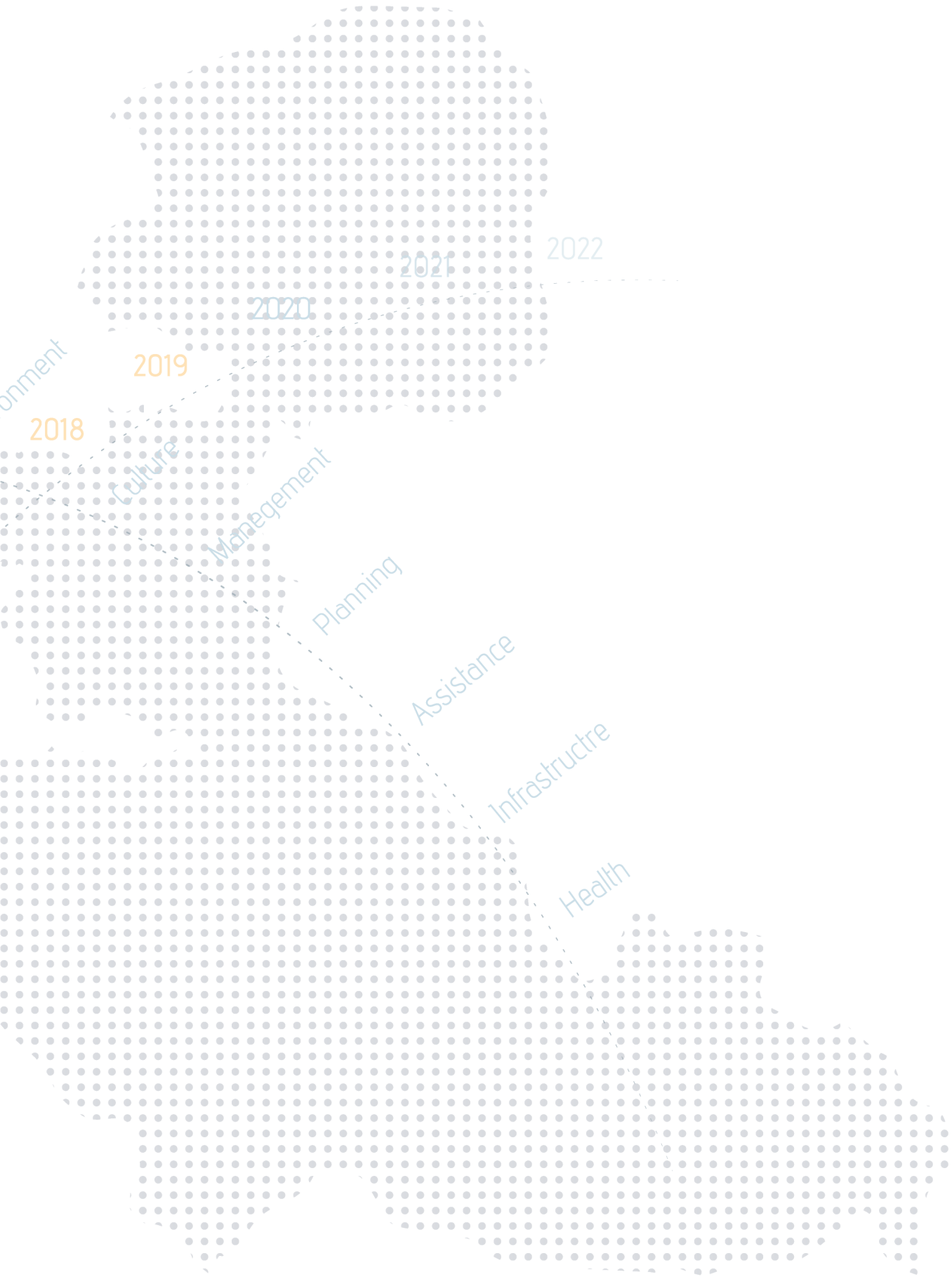
Ensuring Coordination of Infrastructure Services with all Relevant Institutions and Agencies

Strategies

- By providing infrastructure information and coordination services
- By incorporating the government agencies' works into the joint program

Performance Indicators

- Infrastructure Information System's Software Leg's completion rate
- Number of infrastructure agencies which have completed data structures
- Length of excavation licenses imported into the database received from agencies
- Convergence rate achieved by incorporating projects in a joint investment program



Transportation



Transportation

The City That Facilitates Access through Environment-Friendly, Uninterrupted and High-Quality Transportation

The Metropolitan Municipality of İzmir will continue to expand the mass transportation system which offers integration of alternative transportation means, providing a level of quality to match individual transportation channels.

Mass transportation systems undergo continuous modernization to help İzmirites travel in a comfortable, safe, and fast system. İzmir's new ferries, built using the materials borrowed from defense, aviation and space technologies, and thereby attracting the interest of not only Turkish, but also global maritime transportation sector, are increasing in numbers. New piers will be built to increase the share of maritime transportation in the wider framework of mass transportation. This will help our residents avoid the stress of traffic, enjoying their rides as well as the scenery of the bay. Serving as a model with many projects, İzmir achieved another first by opening the largest fully automatic multi-storey parking lot of Turkey. The parking lot constructions will be continued where the residents need parking spaces. Furthermore, electric-powered buses will be gradually included in the transportation fleet, in line with the objective of achieving environment-friendly transportation.

Having recently achieved a significant pace regarding rail system investments, İzmir is served by İZBAN line connecting the north-to-south axis, and by the Subway line connecting the west-to-east axis of the city, providing uninterrupted transportation. Both rail systems are integrated with Halkapınar and Hilal stations as well. Providing numerous city-wide transportation alternatives to its residents, the Metropolitan Municipality of İzmir will also make it possible to take a nostalgic and joyful ride through the Tram project it commenced. The tram line will offer transfers to İZBAN, ferries, and buses, and will bring a taste of nostalgia to uninterrupted transportation services.

The Metropolitan Municipality of İzmir is engaged in projects to produce quality of life, rather than rent. The smart, environment-friendly and disabled-friendly "Fully Adaptive Traffic Management, Supervision and Information System" implemented in leading cities of the world, will see its first adaptation in Turkey, in İzmir. The smart stop system and the 90 minutes practice in transportation will allow the residents to continue to enjoy affordable transportation. Investments to render bicycles an integral element of the urban life will only gain pace. The number of bicycles and stations in the BİSİM project will be increased to encourage the use of bicycles. The system to allow the use of mass transportation cards for BİSİM as well will be implemented.

In the new period where we will continue working with İzmirites, for İzmirites, we will continue to strive for modern, comfortable, fast, safe, and reliable transportation capabilities.



SWOT Analysis

Strengths

1. Faster and more comfortable arrangement of maritime transportation, thanks to new vessels
2. Ability to take transfers on subway and ferry stations
3. Centralized locations of stations and piers
4. Service of the Transportation Master Plan as a healthy database
5. Pioneering status of municipal transportation activities, for other agencies
6. 90 minutes practice within the framework of transportation integration
7. High level of accessibility within the city; ability to reach destinations quickly
8. Alleviation of city-wide traffic thanks to the rail system
9. The longest rail system network of Turkey
10. Strong budget and finances of the municipality to allow rail system investments
11. Increases in bicycle roads, and encouragement of bicycle use with the BISIM system
12. Commencement of smart multi-storey parking lot investments

Opportunities

1. Dissemination of information technologies used on transportation vehicles and stops
2. Lower traffic density compared to other metropolitan cities
3. Presence of the suburban line serving the north-to-south axis through the city
4. Simpler adaptation of signal system infrastructure with smart transportation systems
5. Suitability of maritime transportation option as the city is located on the shore

Weaknesses

1. Traffic safety within the framework of infrastructure investments process
2. Difficulties faced in controlling the traffic throughout the province, imposed by the expansion of municipal area in the new law

Threats

1. Difficulties faced in traffic regulation in the expanded borders of municipal area imposed by the new law
2. Processes caused by the Public Tenders Law nr. 4734 and the public tenders agency
3. Developments caused by the central government, with respect to the implementation of transportation projects
4. Municipalities' lack of authority regarding pier permits
5. Car park culture hindering bicycle use as well as the access of disabled persons and pedestrians

Our Objectives and Targets

Strategic Objective 5.1

Improving the quality of travel for individuals through the alternative transportation structure which adopts safe, comfortable and environment-friendly technology to meet the requirements of urban dwellers

Strategic Objective 5.1.1

Developing transportation integration and diversifying mass transportation with alternatives compatible with the city's fabric

Strategies

- By acquiring ferries
- By building new piers, repair-maintenance units, and marinas; by enhancing existing piers
- By engaging in suburban, tram, monorail projects
- By building neighborhood terminals

Performance Indicators

- Number of passenger ferries to be received
- Number of car ferries to be received
- Number of new piers to enter into building process
- Number of new piers to be completed
- Number of marinas to enter into building process
- Number of marinas to be completed
- Completion rate of Evka 3 - Bornova Central Station line
- Number of vehicles delivered for İzmir Subway
- Completion rate of the extension of İzmir's suburban line to Selçuk
- Completion rate of the extension of İzmir's suburban line to Bergama
- Completion rate of tram line on Üçkuyular-Konak-Alsancak-Halkapınar route
- Completion rate of tram line on Karşıyaka-Bostanlı-Mavişehir route
- Number of vehicles delivered for Tram Line
- Completion rate of Halkapınar Underground Depot Construction
- Completion rate of İzmir Subway line between F.Altay-Narlidere İtfaiye
- Completion rate of İzmir Subway line between Narlıdere İtfaiye - İstihkam Okulu
- Completion rate of Monorail System between Gaziemir Fair Grounds - İZBAN Esbaş Station
- Number of neighborhood terminals to enter into construction process
- Number of neighborhood terminals to be completed

Strategic Objective 5.1.2

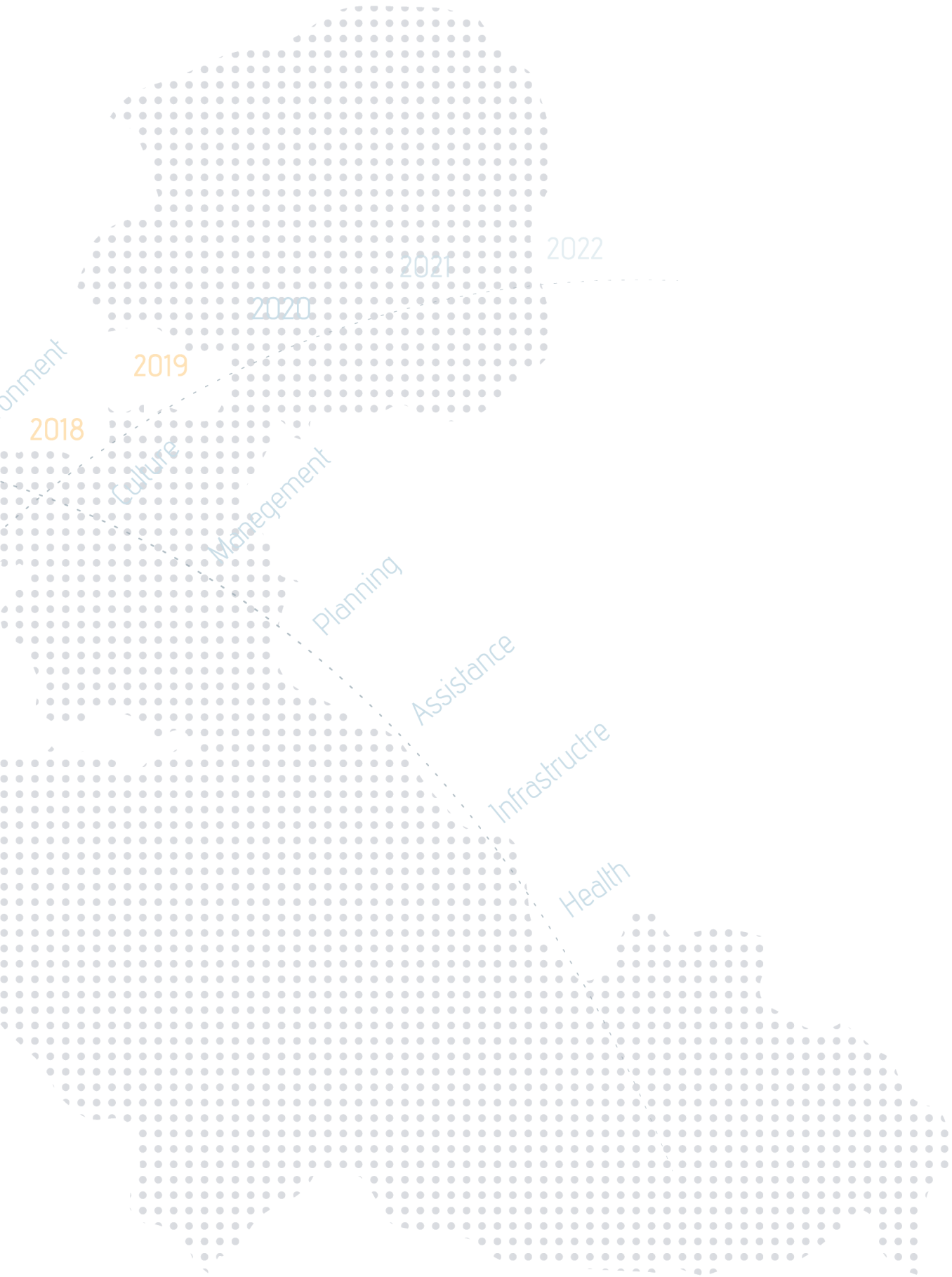
Ensuring the safety and free flow of the traffic in the city

Strategies

- By developing the signal system, horizontal and vertical signalling
- By revising transportation master plan for the city center and adjacent areas
- By building parking lots
- By executing traffic and oversight services

Performance Indicators

- Completion Rate of Centralized Traffic Management System
- Number of junctions to be equipped with signalling systems
- Number of traffic sign plates to be installed
- Area to be painted for traffic signs
- Number of schools for which pedestrian crossings will be provided
- Number of CTP Road Side Poles to be installed
- Completion rate of İzmir Transportation Master Plan Revision
- Number of multi-storey parking lots to be completed
- Number of multi-storey parking lots to enter into construction process



Social Solidarity and Health



Social Solidarity and Health

The City Which Overcomes Obstacles Through a Social Municipality Perspective and the Spirit of Solidarity / İzmir

Having taken the quest to achieve "A City of Solidarity, Developing the Culture to Live Together", the Metropolitan Municipality of İzmir assumed the duty of producing sensitive services connecting generations, and embracing all. All new values produced in this city to serve social equality and social sensitivity will only grow through sharing, and will help overcome obstacles.

Our social services to bring our differences and values together for an egalitarian life side by side, will only increase in kind and extent. The volunteering based projects to facilitate socio-economic integration will remain in place; the social adaptation of residents whose means are limited will be accelerated, by the fight against the culture of poverty, with a view to achieving social equilibrium. The complex service buildings offering a wide range of services will bring groups with different needs together, to receive remedies regarding their problems.

The infrastructure arrangements in progress to help disabled residents overcome obstacles, and the support provided to disabled residents will be sustained. The efforts within the "ENGELSİZMİR" (İzmir without obstacles) will lead to an "İzmir for all" where a life free from confines of disability is possible. "Red Flag" awards issued to private or public buildings and transportation vehicles which facilitate access by disabled persons, and which make their lives easier, will be continued.

Awarded the title "Women Friendly City" by the United Nations, İzmir will continue to encourage the participation of women into local decision-making processes on the basis of the equality of genders; all measures to reinforce the social and economic status of women will be taken.

The audiences reached through "municipal health services" reflecting a social municipality perspective, grow from day to day. Acting on the assumption that a healthy society is needed for a healthy city, health services' reach is extended to every corner of the city. The investments planned within the framework of "Health Concept" aim to develop a healthy city. In particular, the citizens with limited access to resources are given priority in this context. The ensuing period will see continued emphasis on best examples of social municipality perspectives, building on concrete activities such as "Care at Home Service". We will continue to provide uninterrupted medical services to the residents who lack social security.

SWOT Analysis

Strengths

1. Raising awareness in our city and facilitating the participation in social life through projects, trainings, events courses etc. organized for persons with disabilities
2. Making it possible for persons with disabilities to utilize the means of transportation available in the city, with the arrangement of pavements and ramps, in addition to the introduction of buses and ferries suitable for use by the disabled
3. Wide use of feely surfaces throughout the city, to facilitate the transportation of blind residents
4. Combining the services for social segments who are at a disadvantage, and extending the reach thereof, through Buca Social Life Campus designed to provide an area of 65,000 m2, including sports and social facilities, retirement home, and soup kitchen, in a form accessible to the elderly, disabled, and children as well
5. Giving milk to children in 0-5 age group
6. High frequency of vocational training and qualification courses
7. Accessible location of Eşrefpaşa Hospital owned by the municipality and equipped with state-of-the-art technology
8. Provision of public health, mother-women health, organ donation, and basic first aid related education sessions
9. The presence of the first ageing and elderly solidarity center of İzmir; the first day care center for Alzheimer and dementia patients; the first poor house
10. The retirement home prioritizing services to all elderly who are in social and economic deprivation above the age of 60, and lacking social security; located at a position close to the city center, in a spacious green area
11. Supporting the residents in their pain, by offering condolence services to residents whose relatives have passed away
12. Modern and new funeral and auxiliary services vehicles
13. Provision of meals to areas in need (schools for disabled, associations, soup kitchens etc.) every day of the year
14. Women shelter operated by the municipality; provision of legal and psychological counsel for women

Opportunities

1. High number of NGOs for the disabled persons
2. High level of awareness and productivity displayed by the residents of İzmir, with respect to persons with disabilities
3. High number of universities in the city, leading to a high count of volunteers for the projects
4. Social responsibility awareness among the residents
5. High level of participation in medical services, due to awareness and sensitivity regarding health
6. Ease of access to cemeteries
7. Increased sanctions applicable to cases of murder of women, through changes in regulations

Weaknesses

1. Insufficient numbers of sports facilities and trainers for disabled persons
2. Inability to extend the number of clinics and services due to the space restrictions of Eşrefpaşa Hospital
3. Low numbers of solidary centers and women counsel centers

Threats

1. High rate of population at a disadvantage, as İzmir is a province which receives significant immigration
2. Inability to provide services to persons with disabilities older than 23
3. Difficulty in securing continuity in volunteer efforts in social projects based on volunteering
4. The reflection of economic and life-related problems the families experience, in the form of violence against women and children
5. Treasury's reluctance to allocate cemetery sites

Our Objectives and Targets

Strategic Objective 6.1

Providing Preventive Medical Services as well as Treatments, and Becoming a Leading City in Health

Strategic Objective 6.1.1

Increasing the Capacity of Medical Services and Offering a Healthier Life

Strategies

- By providing medical screenings
- By providing care at home services
- By providing public health trainings

Performance Indicators

- Number of neighborhoods to be provided dental and medical screenings at the hospital
- Number of dental and medical screenings carried out
- Number of patient transportation services
- Patient satisfaction rates
- Number of patients to be served
- Maximum number of patients to be provided medical services on a given day
- Number of persons treated at the sleep laboratory
- Number of persons treated at the intensive care unit
- Outgoing patients treated at the physical therapy unit
- In-patients treated at the physical therapy unit
- Number of daily inpatient admissions at the day-care hospital
- Number of patients to be provided material assistance within the framework of care at home service
- Number of care at home services provided
- Number of persons to receive care at home services
- Healthy Life Center Construction Work Completion Rate
- Number of organ and blood donation educations
- Number of persons to be given organ and blood donation educations
- Number of first aid courses
- Number of persons to be provided first-aid trainings
- Number of hygiene education sessions to be provided
- Number of persons to be provided hygiene education
- Number of Mother-Women Health education sessions
- Number of persons to be provided Mother-Women Health education
- Number of other education sessions to be provided on health related topics

Strategic Objective 6.2

Developing social services to bring our values and differences together in order to facilitate an egalitarian life together

Strategic Objective 6.2.1

Providing social services and assistance in required areas, to all sections of residents

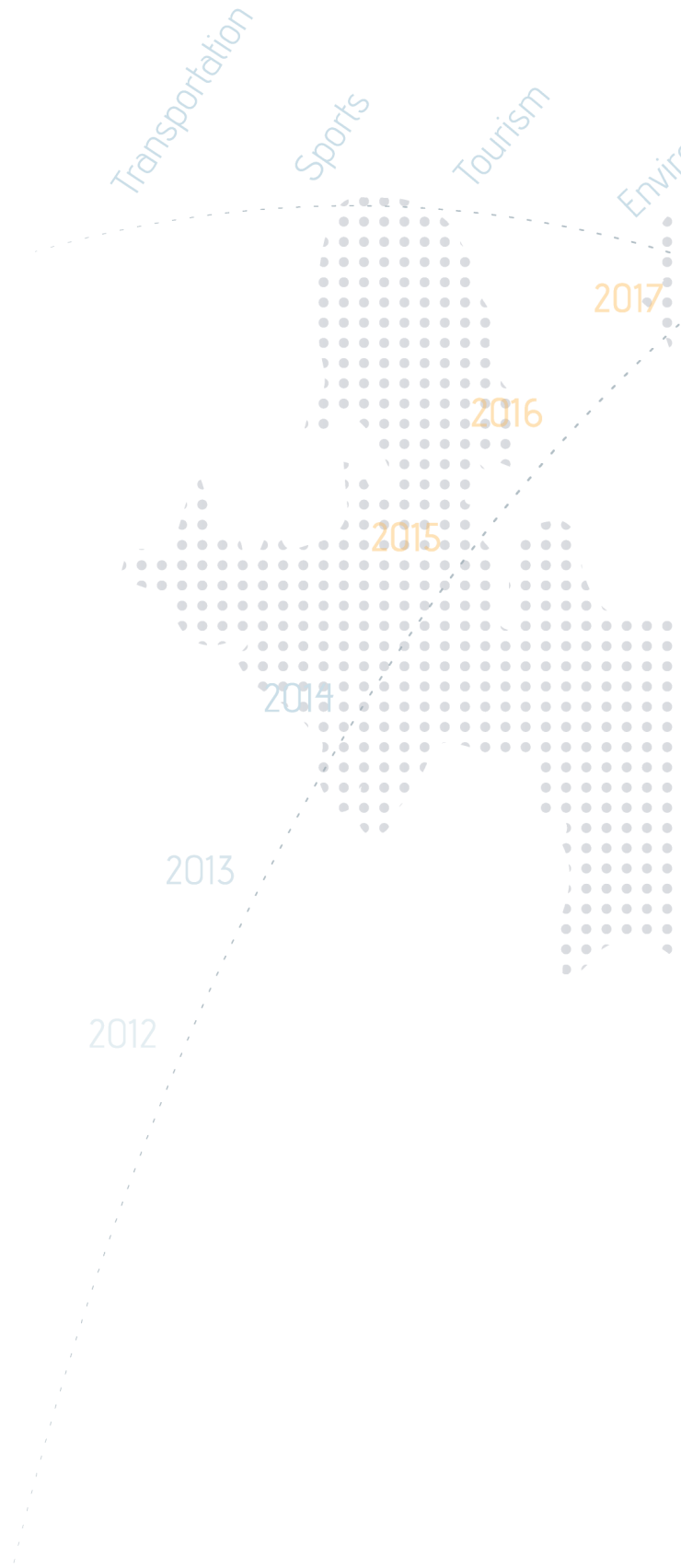
Strategies

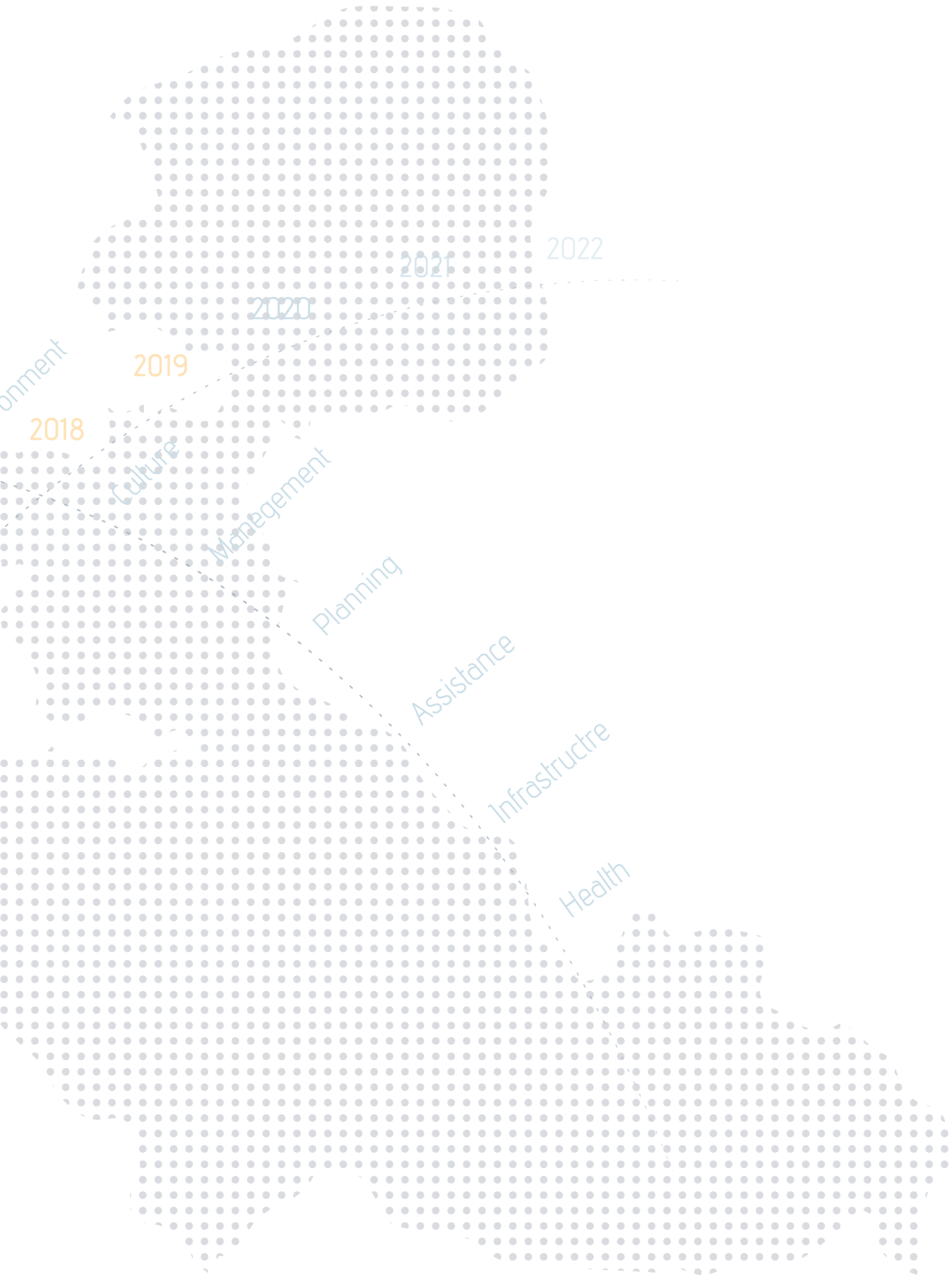
- By developing projects to provide social support and by building social centers
- By providing assistance in cash and in kind to persons and entities in need
- By organizing the cemeteries and new burial areas, and by providing funeral services
- By providing services and projects regarding women, elderly and disabled

Performance Indicators

- Number of persons to receive milk support
- Amount of milk to be distributed
- Number of newborn packages to be distributed
- Monthly milk volume distributed for each baby
- Cemetery areas to be maintained repaired
- Number of persons given meals
- Number of persons given food packages
- Number of breads given for condolence services
- Number of burial areas to be completed
- Social Life Campus Construction Work Completion Rate
- Number of persons to receive assistance in cash
- Amount of cash assistance provided
- Number of persons to receive food package assistance
- Number of persons to receive assistance in kind
- Number of persons given soup
- Number of students in need, to receive school supplies and clothing
- Number of whiteboards to be given to the schools
- Number of children, youth, and parents making use of the services and education opportunities at Children and Your Center
- Number of volunteers and participants within the framework of Brothers-Sisters Project
- Number of participants in the Sister Family project events
- Number of volunteers and participants within the framework of Elderly and Youth Project
- Number of families to participate in the Pioneering Families Project
- Number of students served within the framework of İzmir Embracing Youth Project
- Number of persons with disabilities to receive material support for disabled
- Number of persons with disabilities to receive social review
- Number of persons with disabilities to utilize the activities of the Center for persons with disabilities
- Number of persons with disabilities reached in the project Youth and Disabled Persons
- Number of persons with disabilities to receive education at the Center for persons with disabilities
- Number of branches of education to be provided at the Center for persons with disabilities
- Number of persons with disabilities to attend social events at the Center for persons with disabilities
- Number of persons with disabilities to make use of the disabled service vehicle

- Completion rate of Disability Awareness (Ability) Park construction work
- Number of courses to be offered at the healthy ageing center
- Number of events to be organized at the healthy ageing center
- Number of events to be offered for the elderly within the framework of retirement home services
- Number of Family Counseling and Education Centers to be completed
- Maximum number of persons to be provided accommodation at women shelters
- Number of women to receive counseling at women counseling center
- Number of women to receive women shelter services
- Number of events to be organized in special days and weeks concerning women
- Number of recipients of Woman Health Education Program (KSEP)
- Number of recipients of Woman Human Resources Education Program (KiHEP)
- Number of recipients of Man Health Education Program (ESEP)
- Number of persons to be educated about family violence and social gender equality
- Number of persons to attend education sessions regarding women and family
- Number of posters, brochures, images etc. drawn up with respect to women rights within the framework of Izmir Local Equality Action Plan
- Number of Women to attend Reinforcement and Awareness Education for Social Gender Equality
- Number of Mother-Child Care cabins opened throughout the city





Culture, Arts and Sports



Culture, Arts and Sports

The City Which Lives a Full Day and Night, and Achieves Dynamism Through Sports Facilities / İzmir

Our efforts to make İzmir a city which improves the quality of life by maintaining its lifestyle, with a perspective of "investment into culture and arts means investment into people", will continue. We plan and implement activities to provide our residents a chance to freely enjoy arts in wider audiences, at the best culture-arts centers of Turkey. As the Metropolitan Municipality of İzmir, we consider supporting art and artists one of our leading obligations. We intend to make İzmir a center of attraction for leading artists and art-lovers of Turkey and the world. We bring a whole new dimension to urban life, by presenting our cultural activities with an artistic perspective. We offer numerous alternatives to facilitate the access of residents with limited means; we renovate our culture and arts spaces in order to maintain a lively social life.

We prepare the means to keep fun in sports, the first step towards a healthy life, and we render them easily accessible for the residents of the city. We proceed towards our goal of making İzmir an attractive host for international sports events. By eliminating the deficiencies in the sports infrastructure of the city, we foster a colorful city life enriched with park events to extend sports' reach to wider masses. In the ensuing period, we will be continuing to invest into sports facilities and athletes, in order to support the sports identity of the city, and the development of sports infrastructure.

SWOT Analysis

Strengths

1. The best equipped olympic Ice Sports Hall of Turkey, which received white flag award from IHFC (International Hockey Federation)
2. Opportunity to enjoy sports freely, and sports education services for children and individuals with limited access to sports
3. Ownership of Ahmet Adnan Saygun Art Center, the largest art center in Turkey, in terms of physical capabilities and equipments
4. Facilitating access of citizens to culture, arts, and sports events through affordable fees
5. Central location and ease of access of Ahmet Pirıştina City Archive and Museum (APİKAM) the first and leading city archive of Turkey
6. Supporting sports by supplying sports materials to amateur sports clubs, primary schools, high schools and equivalent schools.
7. Providing opportunities to meet different cultures by organizing international festivals and workshops
8. Continuing with the public concerts and garden concerts embraced by the residents
9. Raising confident individuals with a higher level of awareness, through vocational courses

Opportunities

1. Ability to utilize outdoor culture, arts, and sports facilities throughout the year, due to warm climate
2. Public interest in sports
3. High number of universities creating a lively environment for culture, arts, and sports

Weaknesses

1. Lower number of museums
2. Low capacity of exhibition areas

Threats

1. Insufficiency of culture and arts facilities in the districts included in the municipal area in the recent expansion
2. The risk of damage inflicted by users, on outdoors sports facilities
3. Despite substantial demand for courses, the low level of spectator interest in ice sports
4. Outflow of qualified culture, arts etc. labor force

Our Objectives and Targets

Strategic Objective 7.1

Making the city a center of attraction which lives twenty four hours a day, with culture and arts events

Strategic Objective 7.1.1

Production of facilities and organizations to disseminate culture and arts events to all parts of the city

Strategies

- By building new social facilities and culture centers
- By preserving the history of the city, and by awarding respect for history
- By organizing art and culture events
- By executing library, archive, and museum services
- By providing artistic works for the city
- By carrying out design works

Performance Indicators

- İzmir Opera Building Construction Work Completion Rate
- Number of events to be held in İzmir Opera Building
- Completion rate of Şirinyer Park Social Facilities construction work
- Number of outdoor cinema events in summer time
- Number of arts and culture competitions to be held
- Number of events carried out in various areas, as part of mobile art events
- Number of exhibitions to be organized or hosted
- Number of concert organizations
- City Book counts
- Number of award programs to be carried out within the framework of respect for history and local conservation awards
- Number of books to be published through an investigation of the historical fabric of the city and the history of unique structures
- Number of seminars to be held with respect to city's history and culture, at secondary schools
- Number of meetings, interviews, conventions and symposia to be held with respect to İzmir
- Number of joint projects to be organized with foreign archives and museums
- Number of thematic field exhibitions to be organized
- Number of panels and interviews
- Number of artistic works for the city
- Number of City and Bay Tours for Residents with Limited Access
- Number of movie and theater shows
- Number of new culture centers
- Number of culture centers to enter into construction process
- Number of culture-arts education events
- Number of readers to be served at the libraries
- Number of books to be distributed to schools within the framework of library activities
- Number of poets and authors to take part in poetry readings, interviews, autograph sessions
- Number of national and international scientific meetings,

panels, conferences, interviews, seminars, workshops, symposia, forums, festivals, biennials, and education events

- Number of periodicals and books to be published within the framework of the Mediterranean Academy
- Number of Digital Archive and Publications to be created within the framework of İzmir Culture Platform Initiative Inventory Project
- Completion rate of İzmir design and innovation studio
- Number of design events to be organized
- Number of orchestras to be organized
- Number of choirs to be organized
- Number of musical events to be held
- Attendance count in musical events
- Number of Exhibitions organized or hosted at Ahmet Adnan Saygun Art Center

Strategic Objective 7.2

Making alternative sports facilities accessible for all sections of residents

Strategic Objective 7.2.1

Building facilities and increasing the number of events to make sports a part of all walks of life

Strategies

- By building multi-function halls and sports complexes
- By providing assistance in cash and in kind to sports clubs and schools
- By organizing sports tournaments

Performance Indicators

- Number of multi-function halls to be completed
- Number of amateur sports clubs to receive sports material assistance
- Number of branches Metropolitan Municipality of İzmir Sports Club operates
- Number of athletes in the branches Metropolitan Municipality of İzmir Sports Club operates
- Number of schools in need, to receive sports materials assistance
- Number of schools provided new sports areas
- Number of students with limited access to sports, to be provided sports education
- Number of fitness equipment to be placed in parks and gardens
- Number of sports complexes to be completed
- Number of sports complexes to enter into construction process
- Number of National and International Ice Sports Events held
- Number of citizens to utilize the public session services at the ice sports hall
- Number of schools to utilize the public session services at the ice sports hall
- Number of students to utilize the public session services at the ice sports hall
- Number of licensed ice sports athletes raised from among the children with limited access to sports
- Number of sports events supported and organized at a national or international level



Tourism and Local Economy



Tourism and Local Economy

The Design and Tourism Center of Mediterranean, Supporting and Furthering Local Development / İzmir



The Metropolitan Municipality of İzmir took on the quest of becoming "a city that strengthens its position in the global economy", and continues to serve as a role model for its successful practices of support for local development and agriculture based industrialization. We intend to make agriculture and animal breeding cooperatives in our districts capable of standing on their own feet, and gaining competitive power to become household names. That is why, we will continue to support agriculture and animal breeding in our bid to achieve development. We will maintain our cooperation with cooperatives, and will work towards the goal of local development.

We intend to make İzmir a brand name, a model in the world, to design its future on the basis of its history. We continue our efforts to make İzmir a design center of Mediterranean.



We aim to create substantial synergy by maintaining dialog and cooperation between the representatives of all actors to carry the city to the future, within the framework of a structure that brings together vocational training, employment and industry entities at the local level, with a view to ensure the development of qualified human resources demanded by key sectors which may directly affect the competitive power and economic development level of the city.



The mysterious history and generous geography we build on have provided new horizons for the city's vision. This rendered our city a meeting ground for different cultures, to allow them exchange their experiences, and thereby create new values and foster new friendships. Hosting international events with open arms, İzmir is ever moving forward towards becoming a global city. The most important of these steps involve the new fair grounds, which represents a first in Turkey, as it is built with the domestic resources of a municipality. It is bound to lead to a giant leap in Turkish fairs tradition, and will help realize our "365 days of fairs" goal by hosting large-scale specialized fairs. This complex will provide a very significant pace for the city's economy through its contribution in the tourism and commerce, as well as employment picture. It will also help develop international commercial ties, and contribute to the promotion of the country, on the basis of the slogan "Turkey's window to the globe".



Having received the European Honorary Plate in 2014 by the Council of Europe, for its active presence in the international arena, the Metropolitan Municipality of İzmir will continue to act as a "bridge of culture" between Turkey and the cities of the world, by reinforcing its ties with her sister cities, with a view to improving external relations, and allowing cultural exchanges.

A more recent objective we have in İzmir, where alternative tourism provides real opportunities, is the prioritization of "accessible" tourism to allow all travelers, and particularly the travelers with disabilities freely enjoy the city. Offering all colors and hues of the nature, İzmir will blend natural beauty with historical heritage, and will mature into a world-renowned destination.

SWOT Analysis

Strengths

1. Presence of ecomarkets to help develop organic agriculture
2. Infrastructure to provide technical support to the producers at their times of need
3. Wide network of mass transportation, extending to partial rural tourism destinations
4. Nearing completion of Gaziemir Fair grounds designed to meet international standards
5. Existence of İzmir Economic Development Coordination Committee (İEKKK) platform to provide local cooperation
6. Positive impact of relations with sister cities, in international promotion efforts
7. Restoring the presence of historical structures in the urban setting through restoration projects
8. Municipality subsidiary İZFAŞ capable of organizing international fairs
9. Provision of economic support for agriculture projects, through direct procurement from producers

Weaknesses

1. Insufficient brand name recognition in tourism and promotion
2. Lack of awareness about ecomarkets

Opportunities

1. The creation of a magnificent historical center of attraction in the city center once the "İzmir History" project is completed
2. Presence of organized industrial zones
3. Impending completion of the innovation center which will produce technological information, innovations, and applicable business ideas, by the end of 2014
4. Fertile agricultural lands and climate suitable for agriculture

Threats

1. Negative impact of sudden changes in climate, through floods, hailstorms etc.
2. Inadequacy of existing laws and regulations concerning tourism and local economy
3. Increasing potential of tourism in other countries and provinces

Our Objectives and Targets

Strategic Objective 8.1

Making İzmir a popular tourism and fair destination at a global level, utilizing its natural attractiveness, and reinforcing its position in the global economy

Strategic Objective 8.1.1

Ensuring İzmir's the participation in national and international events, hosting such events in İzmir; Strengthening the city's image in the international arena; carrying out projects to develop tourism

Strategies

- By increasing the efficiency of fair grounds
- By attending international fairs
- By organizing festivals, competitions, camps
- By preparing materials to promote İzmir

Performance Indicators

- Completion rate of Gaziemir New Fair Grounds Construction Work
- Forwarding rate of sister-city activities to relevant units
- Rate of information flow to relevant units, about the work of international organizations we participate in
- Number of cities cooperated in the international arena
- Cable car facility renovation work completion rate
- Kültürpark Renovation Project Construction Work Completion Rate
- İzmir Natural Life Park 2nd Stage (Mediterranean Aquarium, Zoology Museum, New Continent Habitats) completion rate
- Number of tourist guides to be printed
- Number of international fairs to be attended
- Number of sister city forests to be created
- Number of sister city festivals to be organized
- Number of sister city youth festivals to be organized
- Number of Capture İzmir photography awards to be organized

Strategic Objective 8.1.2

Implementing activities to revitalize local economy, with a view to reinforcing İzmir's position in the Global Economy

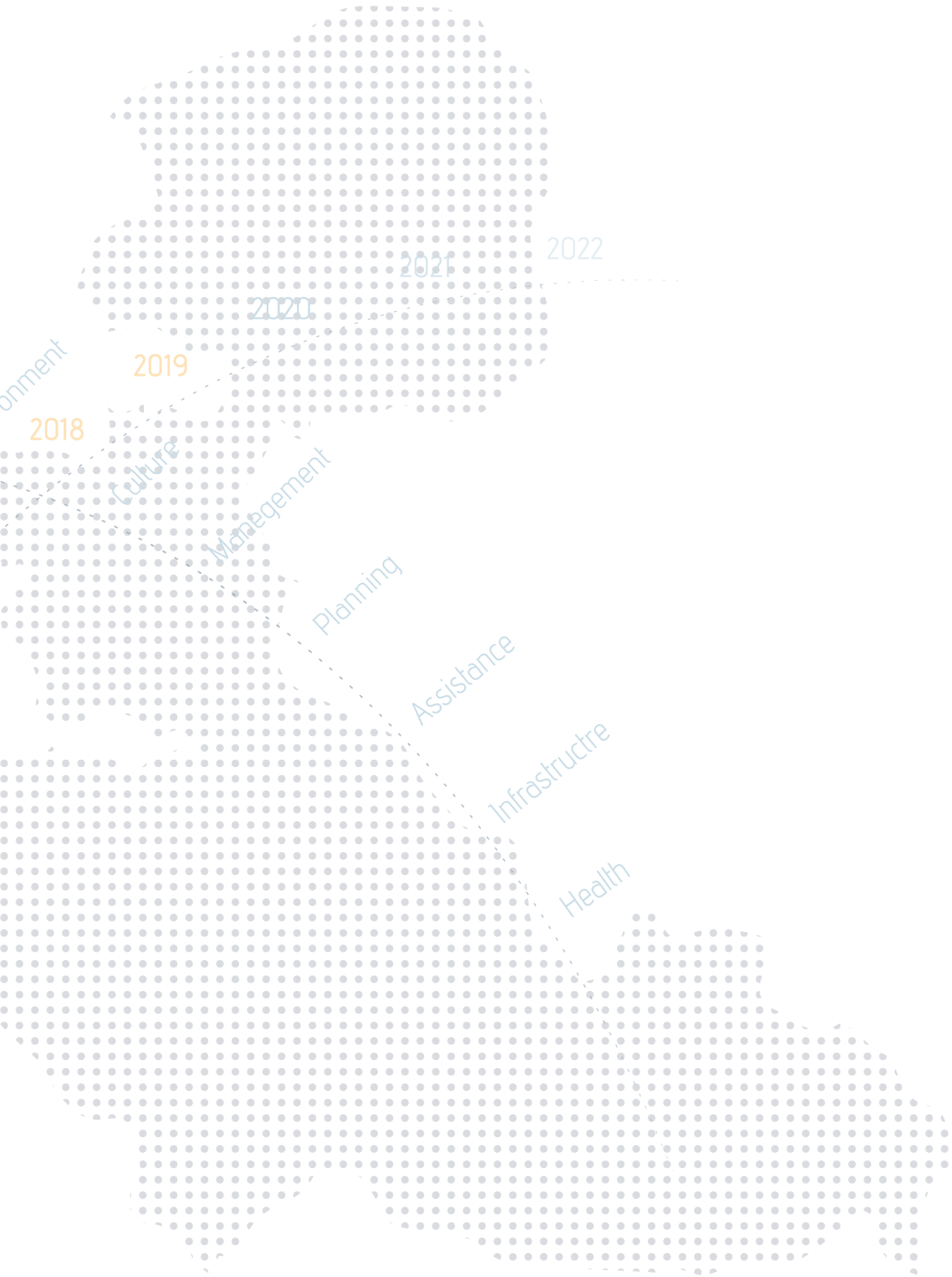
Strategies

- By supporting revenue generating activities in the rural areas
- By executing the city college activities
- By attending specialization fairs
- By organizing design and art events
- By providing agricultural laboratory services

Performance Indicators

- Number of persons to receive saplings
- Number of saplings issued
- Number of villages to receive saplings
- Number of cooperatives to be cooperated with
- Number of education sessions on the conservation of local varieties and development of alternative production varieties
- Attendance in education sessions on the conservation of local varieties and development of alternative production varieties

- Number of villages in the wild-tree grafting area
- Number of education sessions to be offered for wild-tree grafting
- Number of persons to attend education sessions to be offered for wild-tree grafting
- Number of farmer and consumer education sessions on organic agriculture
- Number of persons to attend farmer and consumer education sessions on organic agriculture
- Number of villages provided technical consulting on organic agriculture
- Number of products to be handled within the framework of technical consulting on organic agriculture
- Number of farmers provided technical consulting on organic agriculture
- Number of producers in inspected organic markets
- Number of stalls in inspected organic markets
- Average number of consumers in inspected organic markets
- Number of branches for which technical courses are to be offered
- Number of persons to attend technical courses
- Number of adult trainees to receive training at course centers
- Number of branches of training to be provided at course centers
- Number of counseling sessions offered at course centers (psychological and social services counseling)
- Number of students to attend summer school
- Number of branches of education to be provided at summer schools
- Satisfaction rates for technical courses, course centers, summer schools
- Number of specialization fairs attended
- Number of design and arts organizations to be held
- Number of fashion design events to be organized
- Fertilization advice numbers
- Number of soil and leaf analyses
- Number of villages covered in the soil fertility determination project
- Area covered in the soil fertility determination project
- Number of producers covered in the soil fertility determination project
- Number of producers involved in the soil and leaf analysis education
- Number of villages involved in the soil and leaf analysis education



Disaster Management and Security



Disaster Management and Security

Safe and Well-Equipped City / İzmir

Alert at all times for disasters, events to occur unexpectedly, the Metropolitan Municipality of İzmir emphasizes strong planning to save lives through rapid response at the time of disaster and thereafter, and to provide all kinds of assistance thereafter.

The Metropolitan Municipality of İzmir strives to foster a disaster awareness culture in the society, by implementing education programs to equip people with information to minimize loss incurred, and by taking all technical, administrative and regulatory measures required, as well as through the R&D activities carried out in advance of the emergency, within the framework of Modern Disaster Management perspective.

Embracing Mustafa Kemal Atatürk's words "what makes a happy and satisfied man is work for future generations, rather than work for himself", the Metropolitan Municipality of İzmir continues to build a city looking to the future with confidence, on the basis of preparations in advance of disaster, and "Crisis Management" activities in the aftermath.

The Metropolitan Municipality of İzmir contributes immensely to the progress towards becoming a safer city, by minimizing the risks which may lead to loss of life and property, preventing potential losses and risks, protecting property, natural environment, cultural and natural heritage, maintaining services, and ensuring sustainable development, by carrying out uninterrupted inspections throughout the city, effected by educated and qualified personnel, with a view to increasing the quality of life. On the other hand, it works 24 hours a day to ensure continuity in a safe environment, for all activities at our service areas.

As disaster management is a dynamic and lively discipline, exercises are carried out regularly; technological fleet and equipment park is updated in light of analyses; and a system capable of expecting the unexpected and managing the worst is internalized.

SWOT Analysis

Strengths

1. Higher number of firefighting vehicles per capita, in comparison to other cities
2. The Firefighters Management System Project, a first in Turkey
3. 104 meters high telescopic platform ladder
4. A Fire and Natural Disasters Education Center, the largest in Turkey and 3rd largest in Europe
5. Concentration of fire simulation devices at a single center
6. The only live firefighting feed vehicle in Turkey
7. Fleet capable of providing search, rescue and medical services in combination
8. Providing support with fully equipped teams to any disaster to hit other provinces
9. Breathing apparatus capable of generating clean air for 4 hours, for use in mining accidents, collapses, and natural disasters –an exceptional equipment in Turkey–
10. Establishment of healthy relations with citizens, thanks to high level of education among the municipal police personnel
11. Ability to respond to incidents in areas closed to vehicle traffic, via municipal police riding bicycles
12. Young, dynamic and active municipal police

Opportunities

1. Taking requests into consideration over the Firefighting Association of Turkey, with respect to changing regulations on firefighting
2. Ability to use hydrosup systems as the city is on the shore

Weaknesses

1. Service building, training grounds, offices and storage areas for the municipal police organization
2. Physical security conditions applicable at the units other than the main service building
3. Number of technical personnel to carry out the inspections of projects, buildings, and businesses, with respect to fire measures

Threats

1. Existence of sabotage, attack and theft risks regarding service buildings and areas
2. Increase in the number of street peddlers, caused by a hike in unemployment rates
3. Permanent damages left by the attacks on personnel who carry out municipal police services
4. Lack of deterrence of the sanctions imposed under the law of misdemeanors
5. Narrow roads in certain sections, preventing the passage of firefighting vehicles
6. High number of abandoned buildings and buildings in disrepair
7. Position of the city on a seismic zone
8. Difficulties firefighting vehicles have in roads and fire response due to parked vehicles

Our Objectives and Targets

Strategic Objective 9.1

Ensuring the continuity of urban environment where we can raise our children in a safe and trusted environment

Strategic Objective 9.1.1

Ready for fire and disasters; Fully equipped firefighters service

Strategies

- By renovating the firefighting vehicle fleet
- By building new fire stations
- By developing the institutional infrastructure of the firefighting organization
- By providing trainings to firefighters

Performance Indicators

- Average age of the vehicle fleet
- Average response times to fires and emergencies
- Number of fire and emergency response points built for support purposes
- Number of fire stations to be completed
- Number of points to provide response to incidents at sea
- Number of submersible pumps and wheeled water pumps to be purchased
- Number of Search and Rescue Vehicles to be Purchased
- Number of Firefighting Report/Fire Measures Opinions received
- Number of firefighters opinions to serve as the basis of building utilization licenses
- Number of projects reviewed with a view to fire safety
- Number of firefighter inspections
- Number of firefighter groups to adopt clean energy systems
- Number of schools provided with basic disaster awareness trainings
- Number of students provided with basic disaster awareness trainings
- Number of private entities and government agencies where fire safety trainings are to be provided
- Attendance in fire safety trainings (government + private)
- Attendance in basic disaster awareness trainings offered to the public and volunteers
- Number of volunteers and residents provided with basic disaster awareness trainings
- Number of new simulation devices to be placed in the training center
- Completion Rate of Firefighters Management System

Strategic Objective 9.1.2

Making arrangements worthy of serving as the window of the city; carrying out audits to ensure public health and welfare

Strategies

- By carrying out routine inspections on business, traffic, environment, and zoning

Performance Indicators

- Number of street peddlers and beggars prohibited
- Number of inspected businesses
- Number of complaints heard
- Number of administrative sanction ruling minutes issued
- Number of posters and advertisement panels removed
- Number of vehicles inspected in traffic
- Number of landfills inspected
- Number of joint inspections carried out with the Veterinary Works Division

Strategic Objective 9.1.3

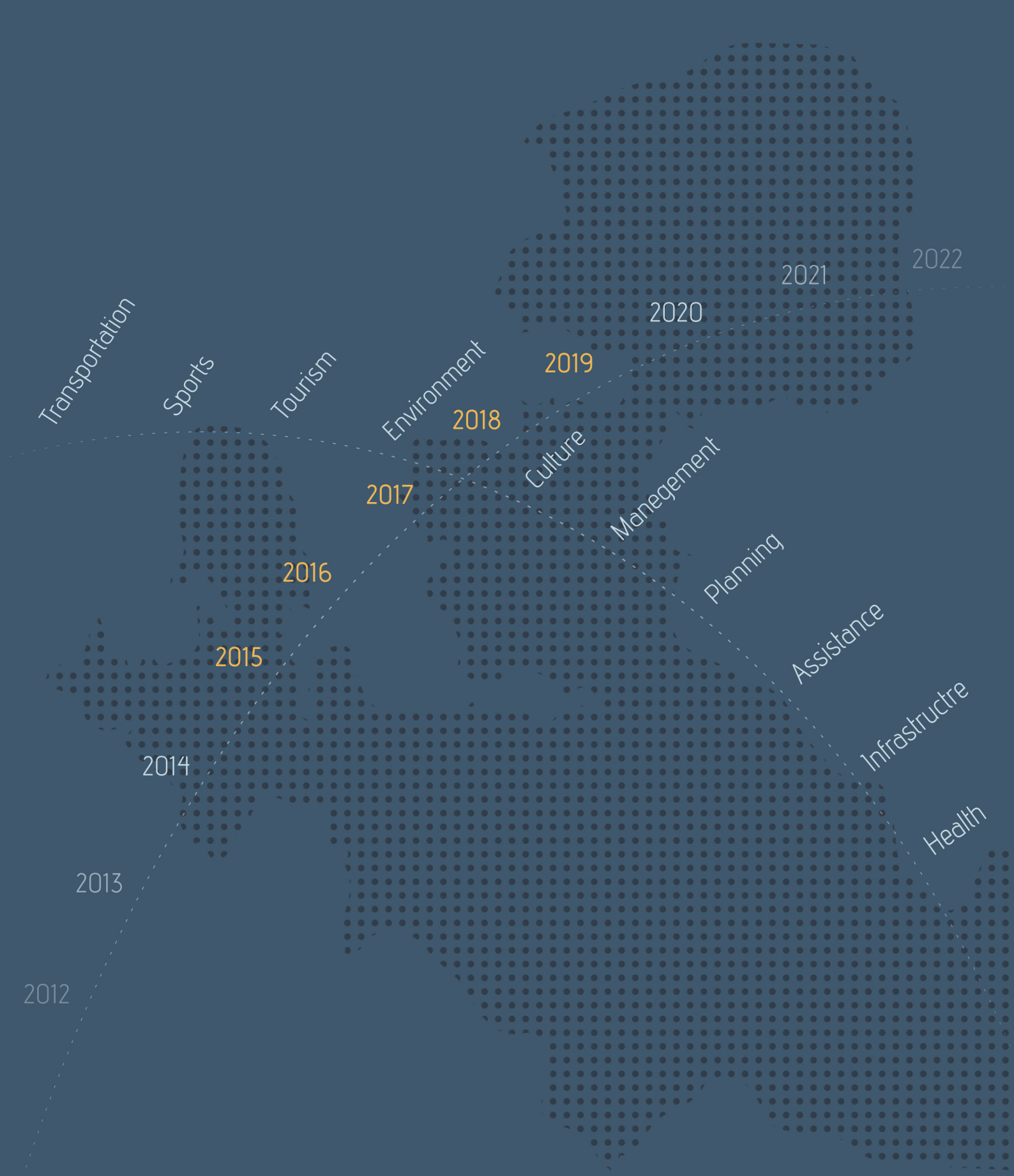
Protection and safety of service provision locations

Strategies

- By ensuring institutional security through procurement of security services, as well as through our own security personnel

Performance Indicators

- Number of inspected units
- Number of inspected personnel

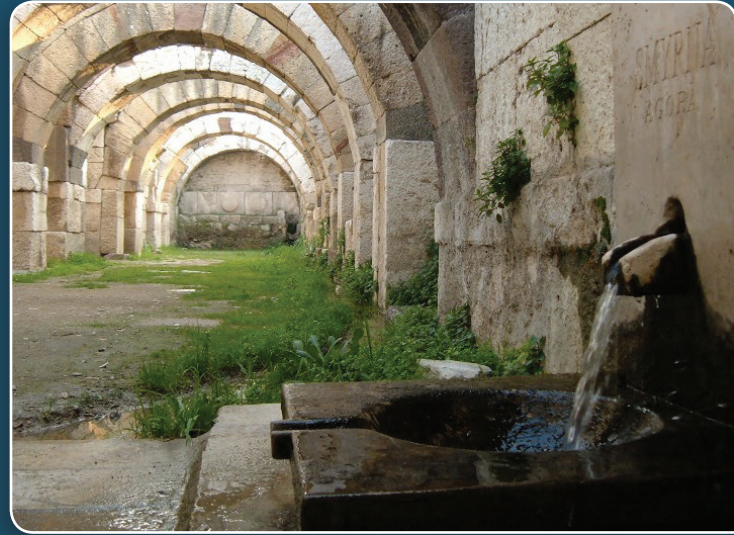


6

Maps and Images



İkiçeşmelik Caddesi Street Improvement

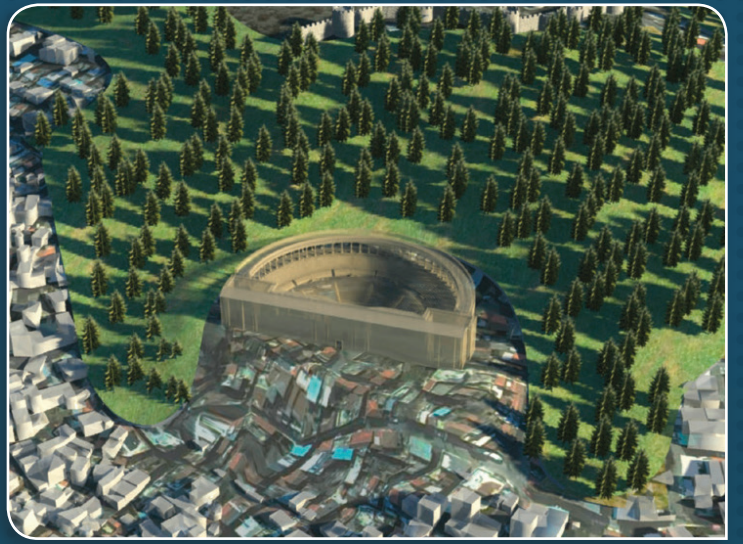


Agora

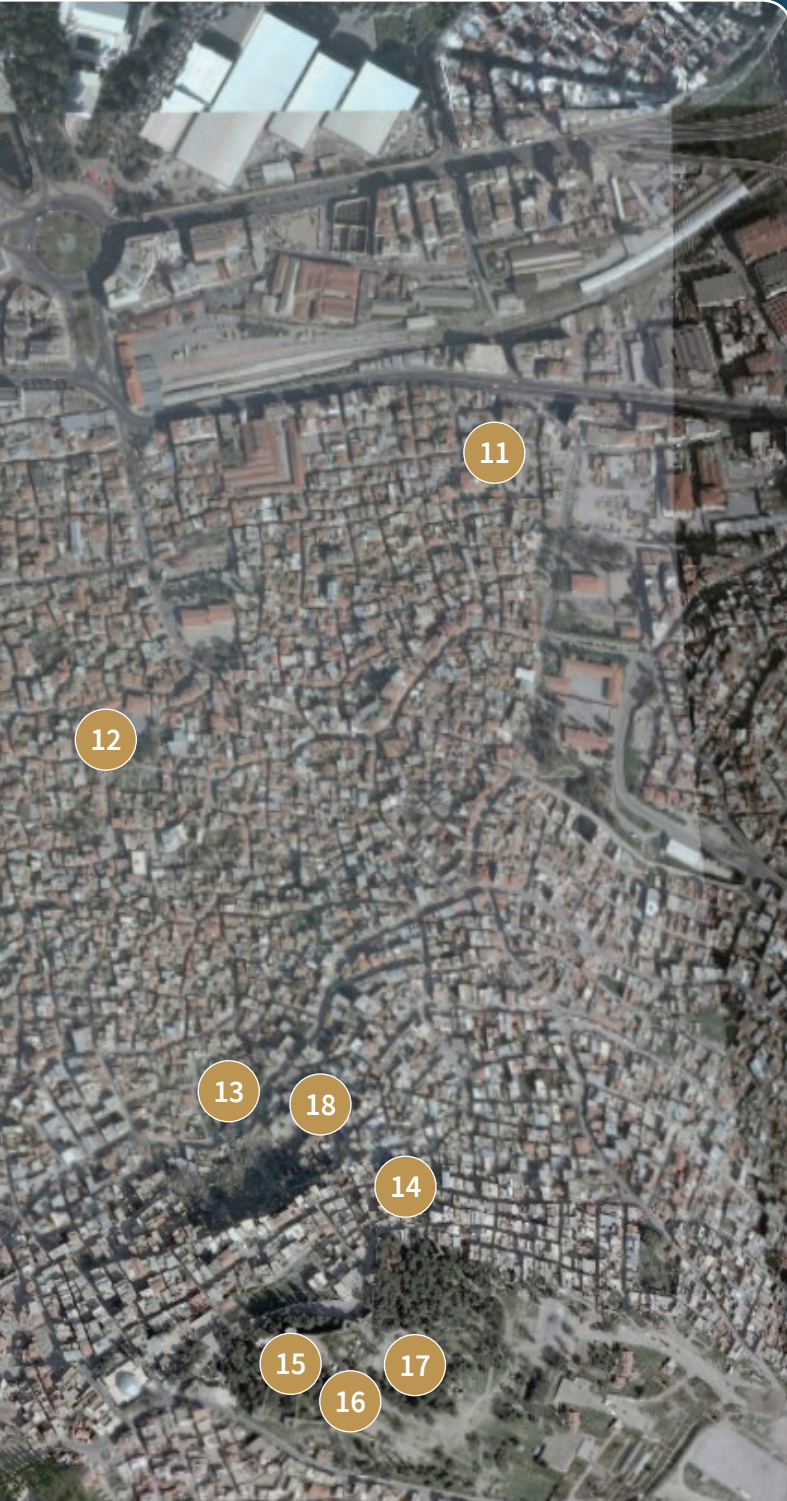




Kemeraltı Balıkçılar Square



Antique Roman Theater



İzmir History

1. Balıkçılar Square Project
2. Kemeraltı Anafartalar Caddesi Front Improvement Project, stage 5
3. Kemeraltı Top Layer and Urban Furniture Project
4. Security wall construction around Agora
5. Agora Museum House Restoration Project
6. Agora Park Landscaping
7. Agora Excavation Area Entrance Building Project
8. İkiçeşmelik Caddesi Street Improvement
9. Namazgah Bath Restoration
10. Basmane Akhisar Hotel Restoration
11. St. Vukolos Church, Special Project Area Arrangement
12. Emir Sultan Treasures Arrangement
13. Kadifekale Antique Theater Area Expropriation and Reconstruction
14. Kadifekale Archaeology and History Park Arrangement
15. Kadifekale Castle Walls Lighting
16. Kadifekale cistern's restoration
17. Kadifekale chapel's restoration
18. Antique Theater Archaeology and History Park Arrangement



New Ferries



New Passenger Ferries

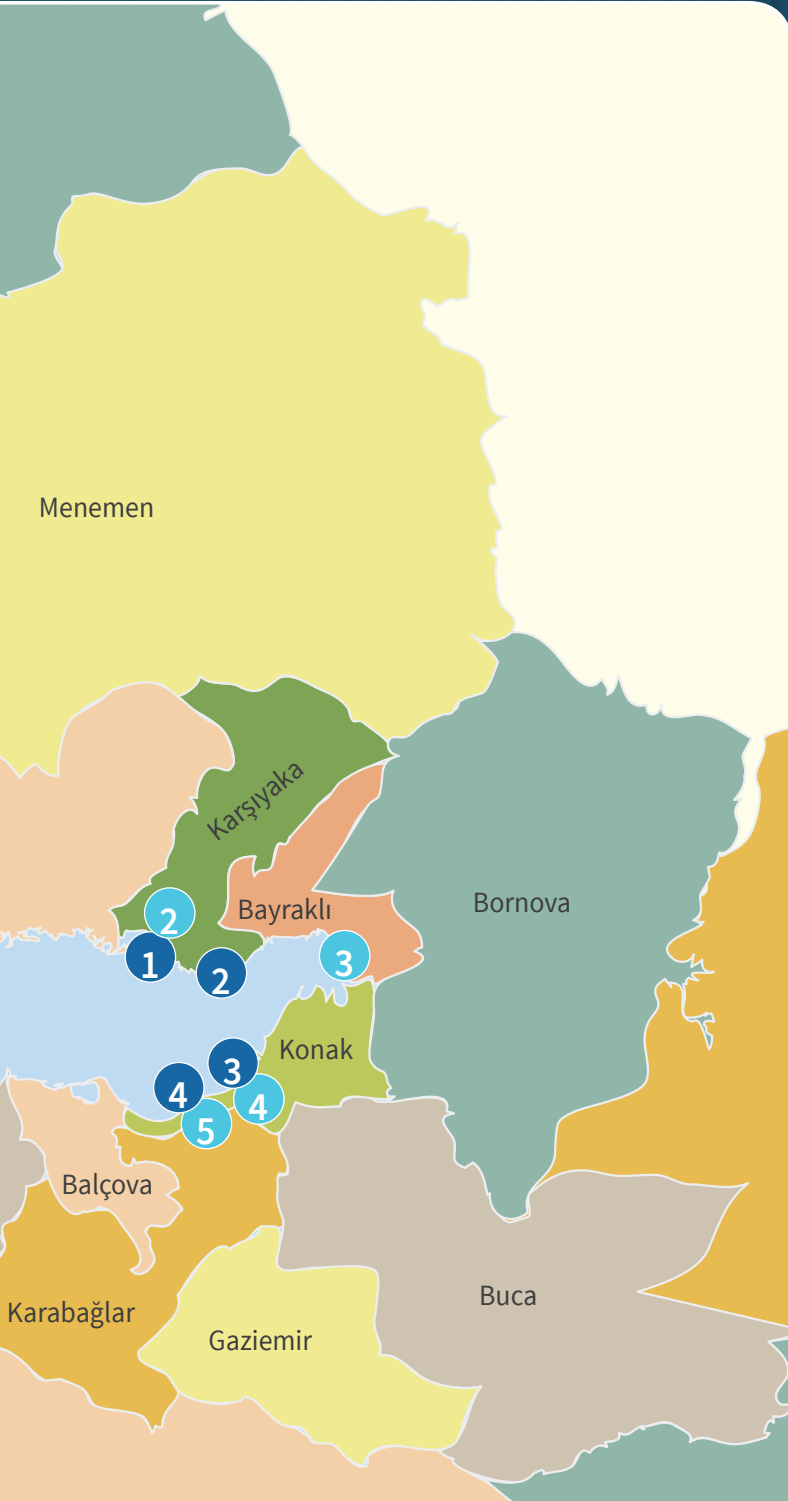




New Passenger Ferries



Karataş Neighborhood Marina



New Piers

1. Foça Pier
2. Mavişehir Pier
3. Adliye Pier
4. Karataş Pier
5. Göztepe Pier
6. Güzelbahçe Pier
7. Urla Pier
8. Karaburun Pier

New Marinas

1. Bostanlı Marina
2. Alaybey Marina
3. Karataş Marina
4. Göztepe Marina

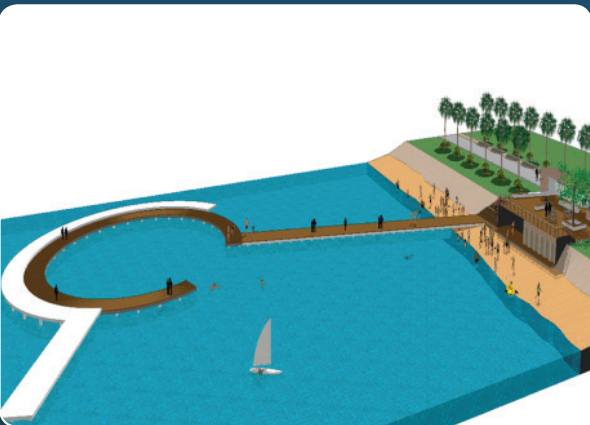


Bostanlı



Karşıyaka Yelken

Shore Design



İnciraltı



Susuzdede



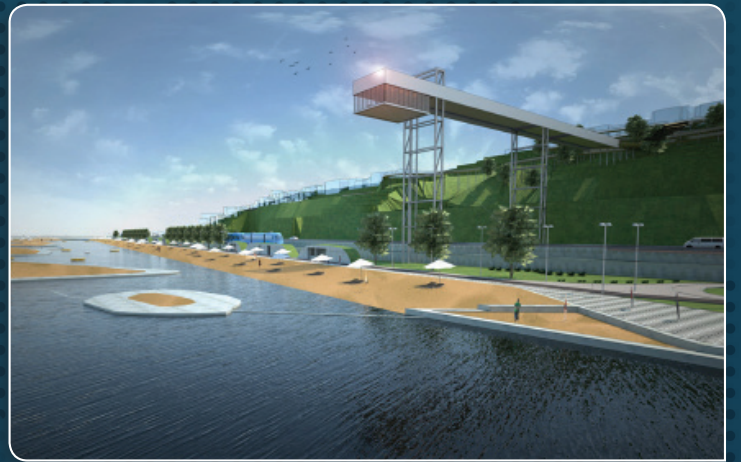
Karşıyaka



Bayraklı



Bicycle Roads



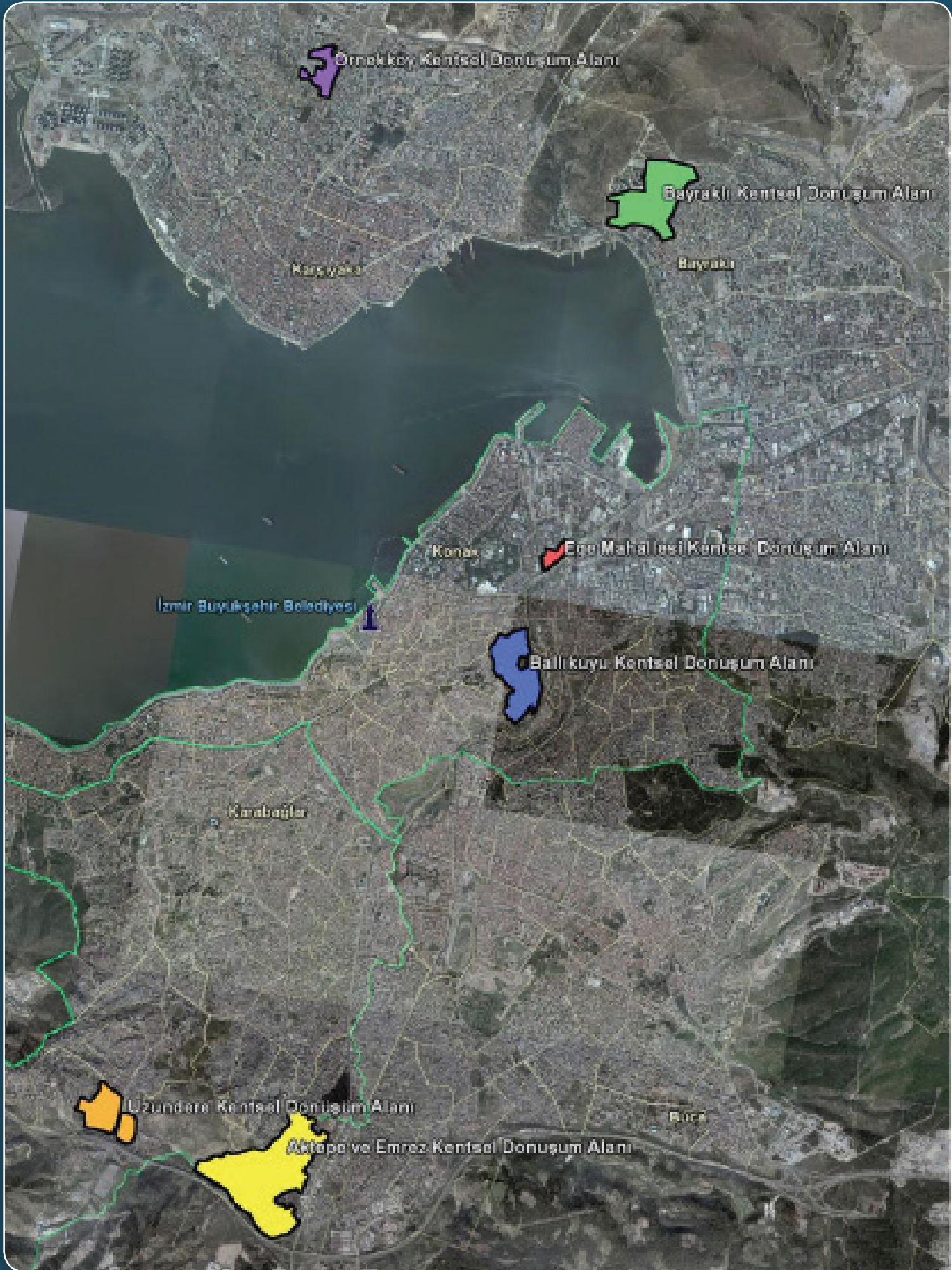
Bayraklı - Turan



Karataş



Alsancak



Ornaköy Kentsel Dönüşüm Alanı

Bayraklı Kentsel Dönüşüm Alanı

Karşıyaka

Bayraklı

Konak

Ege Mahallesi Kentsel Dönüşüm Alanı

İzmir Büyükşehir Belediyesi

Ballıkuyu Kentsel Dönüşüm Alanı

Karabağlar

Uzundere Kentsel Dönüşüm Alanı

Aktepe ve Emrez Kentsel Dönüşüm Alanı

Buca



Bayraklı Urban Transformation Area

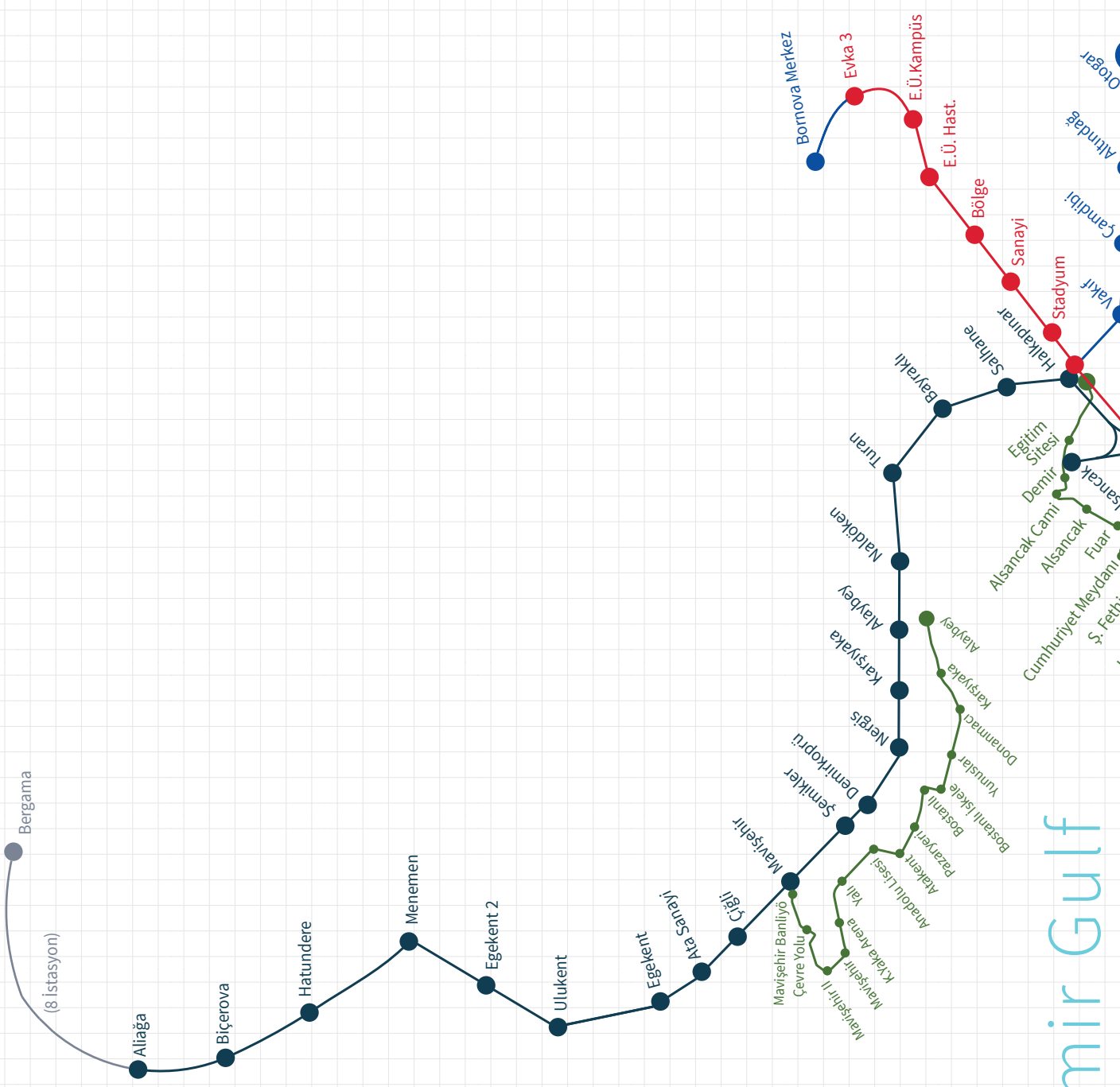


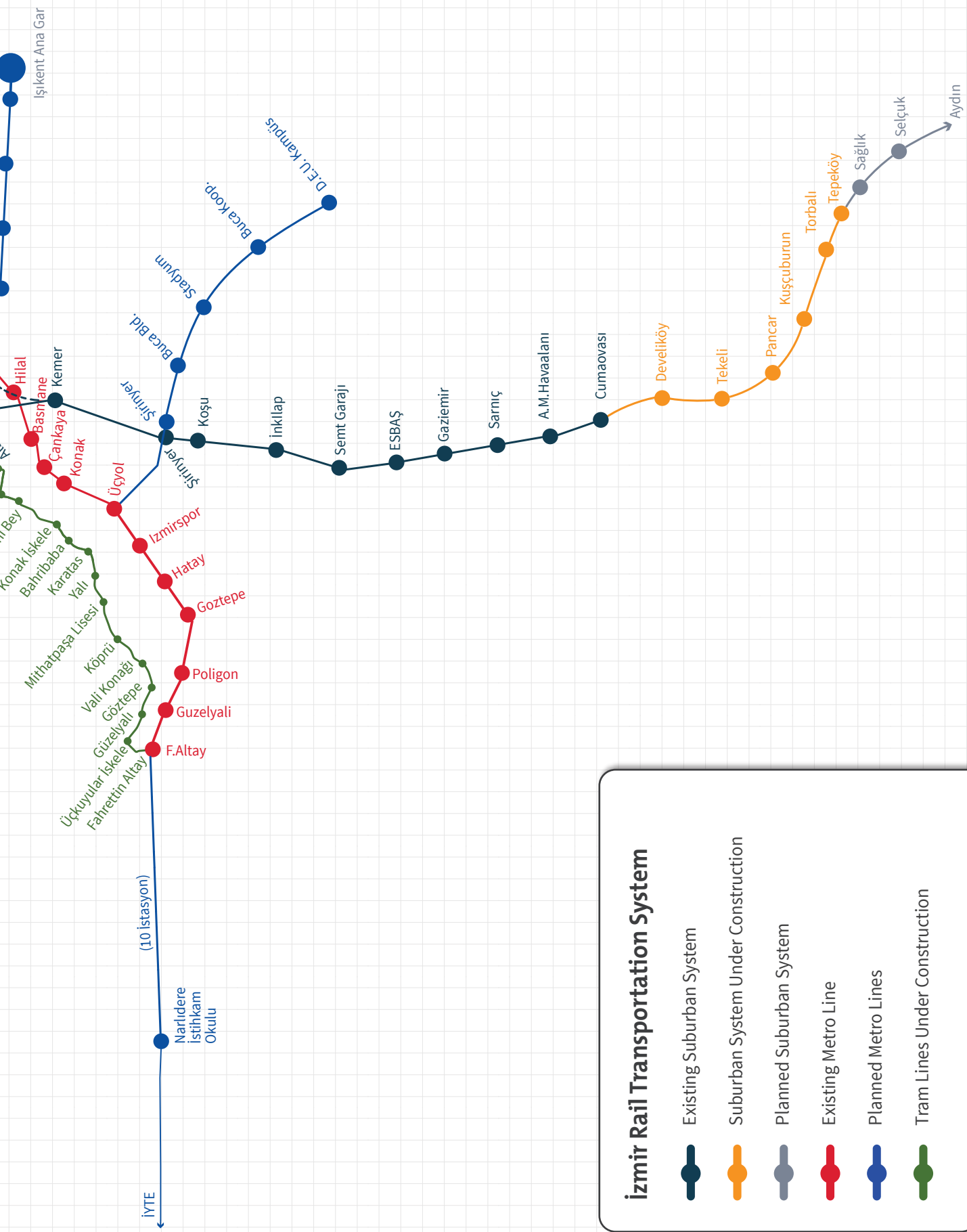
Ege Mahallesi Urban Transformation Area

Urban Transformation



Uzundere Urban Transformation Area

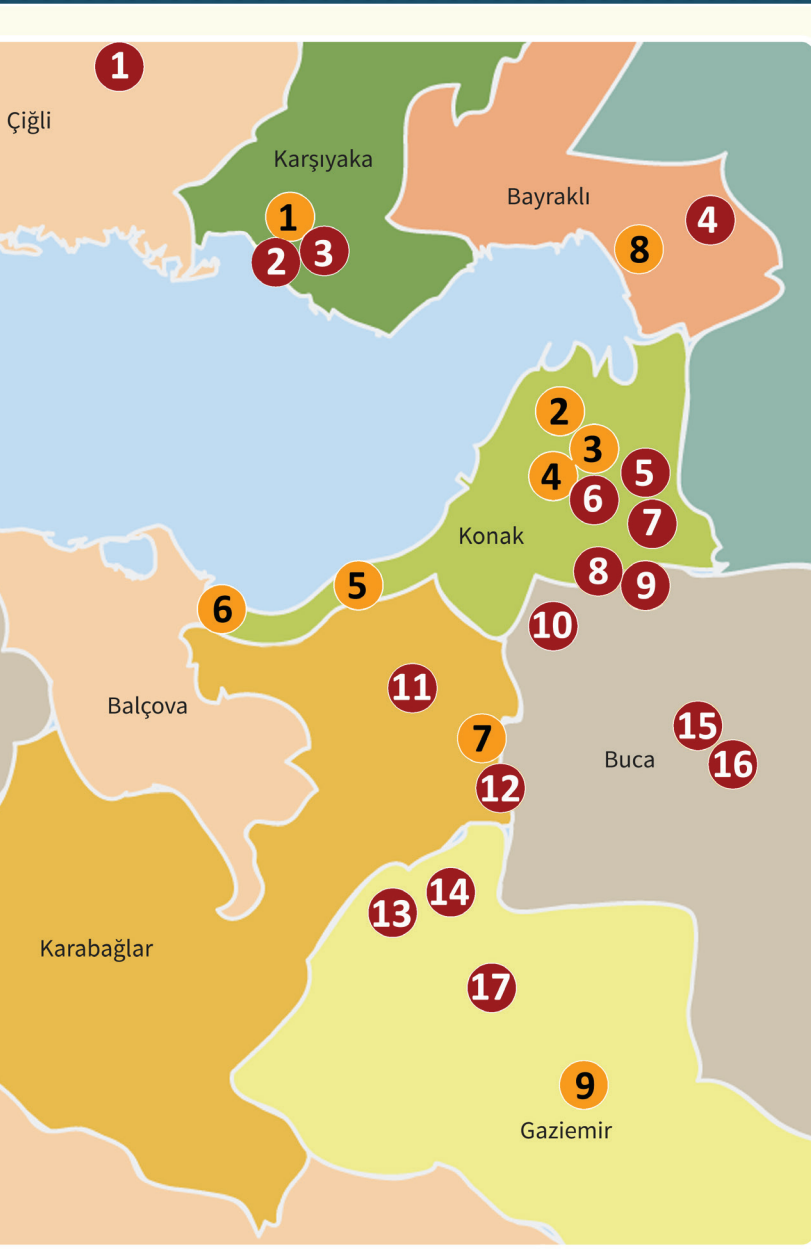




İzmir Rail Transportation System

- Existing Suburban System
- Suburban System Under Construction
- Planned Suburban System
- Existing Metro Line
- Planned Metro Lines
- Tram Lines Under Construction



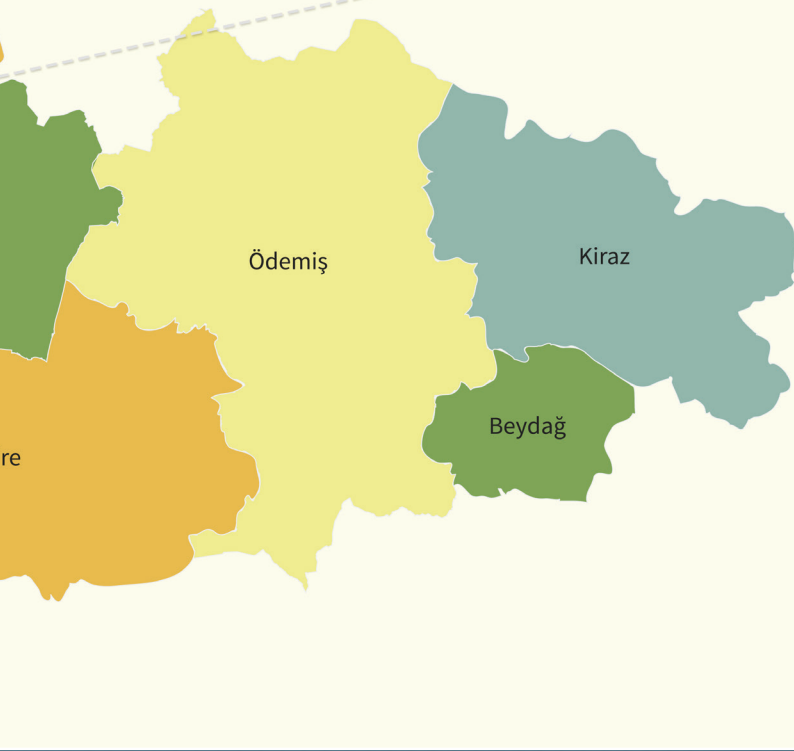


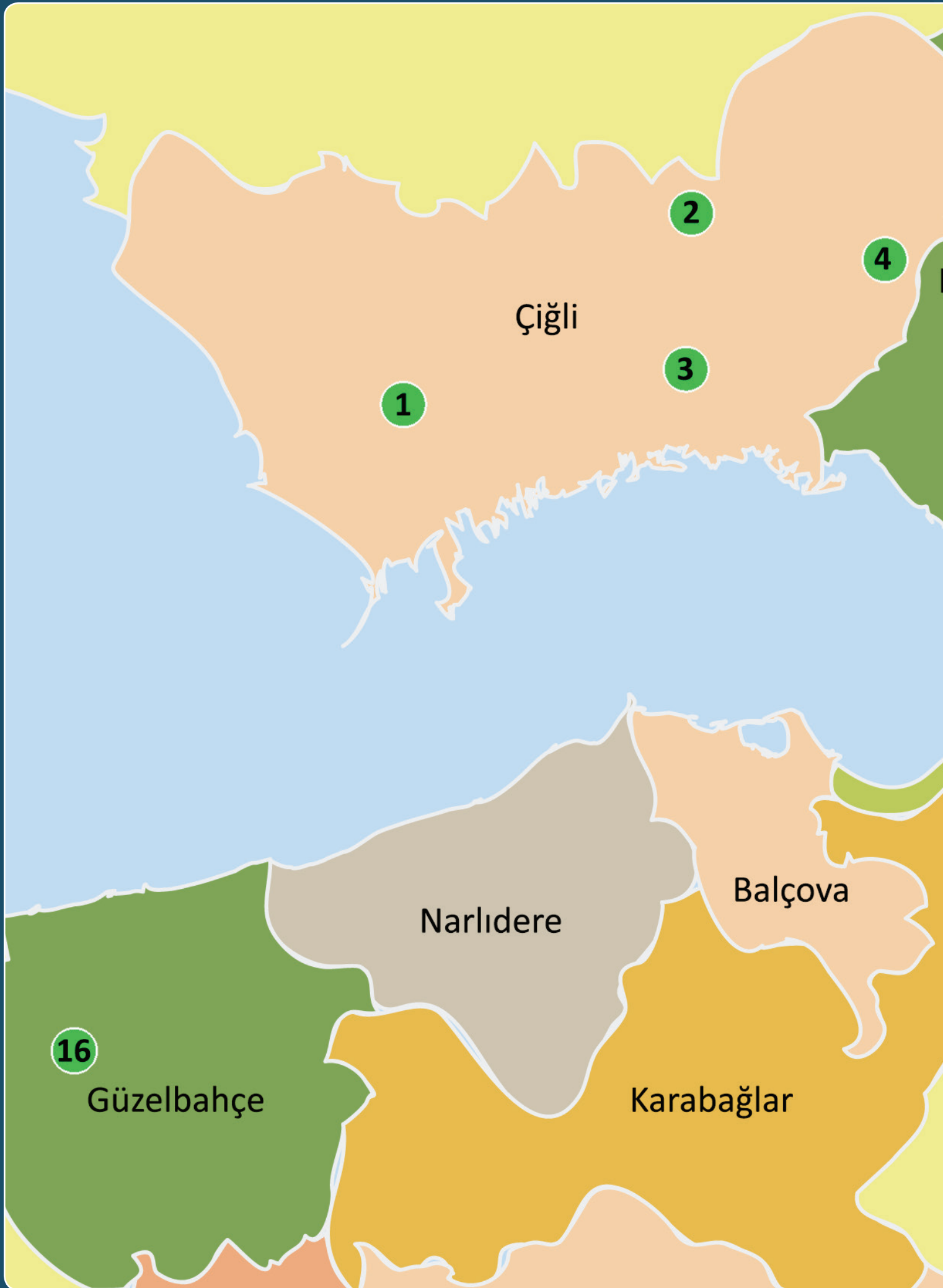
Road Underpasses and Overpasses

1. Şemikler junction overpass on Karşıyaka Anadolu Avenue
2. Alsancak road underpass
3. Building of overpass underpass on the subway line crossing at Mimar Sinan Avenue
4. Kahramanlar road underpass
5. Mustafa Kemal coastal road underpass
6. Marina Junction road underpass
7. Karabağlar Yaşayanlar junction road overpass
8. Adnan Kahveci road overpass, Altınyol connection
9. Akçay avenue, Hava Eğitim Yolu connection
10. Selçuk Taşköprü road bridge
11. Road overpass between Selçuk-Çamlık

Roads

1. Çiğli District Esentepe Neighborhood 8810/1 street and 8050 street, cont'd, new zoning roads (2.2 km)
2. Şemikler 6274/1 street, zoning road opening (450 meters)
3. Karşıyaka Ordu Avenue 2nd Stage
4. Connecting Yüzbaşı İbrahim Hakkı Avenue with both the coastal road and Manisa Road
5. Konak Halkapınar Şehitler Avenue and Gaziler Avenue Connection Road (1.9 km)
6. Gıda Çarşısı-İnşaatçılar Çarşısı Main Connection Roads and Bridge Building
7. Boğaziçi Avenue - Buca Bus Terminal road connection
8. Gürçeşme Avenue - Boğaziçi avenue connection
9. Gürçeşme Avenue arrangement
10. Homeros boulevard - Bus terminal connection road
11. Eski İzmir Avenue
12. Karabağlar Yaşayanlar junction, Koşuyolu connection (1.3 km)
13. Gazemir Evka 7 road (2.4 km)
14. Gazemir Fair Grounds Road and Art Works
15. İsmail Sivri Avenue Arrangement
16. Expansion of Doğuş Avenue
17. Gazemir Hasan Güven Avenue Arrangement (2 km)
18. Menemen district Cumhuriyet Neighborhood Sevgi Avenue, and new planned zoning roads (1.4 km)
19. Menemen 30 Ağustos Neighborhood 1st Avenue Zoning road opening (3 km)
20. Bornova Barbaros Avenue 2nd Stage Arrangement (Width 20 m, Length 1.7 km)
21. Işıkkent Ayakkabıcılar Sitesi Regional Zoning Plan Roads (3.3 km)
22. Narlıdere Güzelbahçe Otobanalıtı Zoning Road Opening, Mithatpaşa Avenue Arrangement





Çiğli

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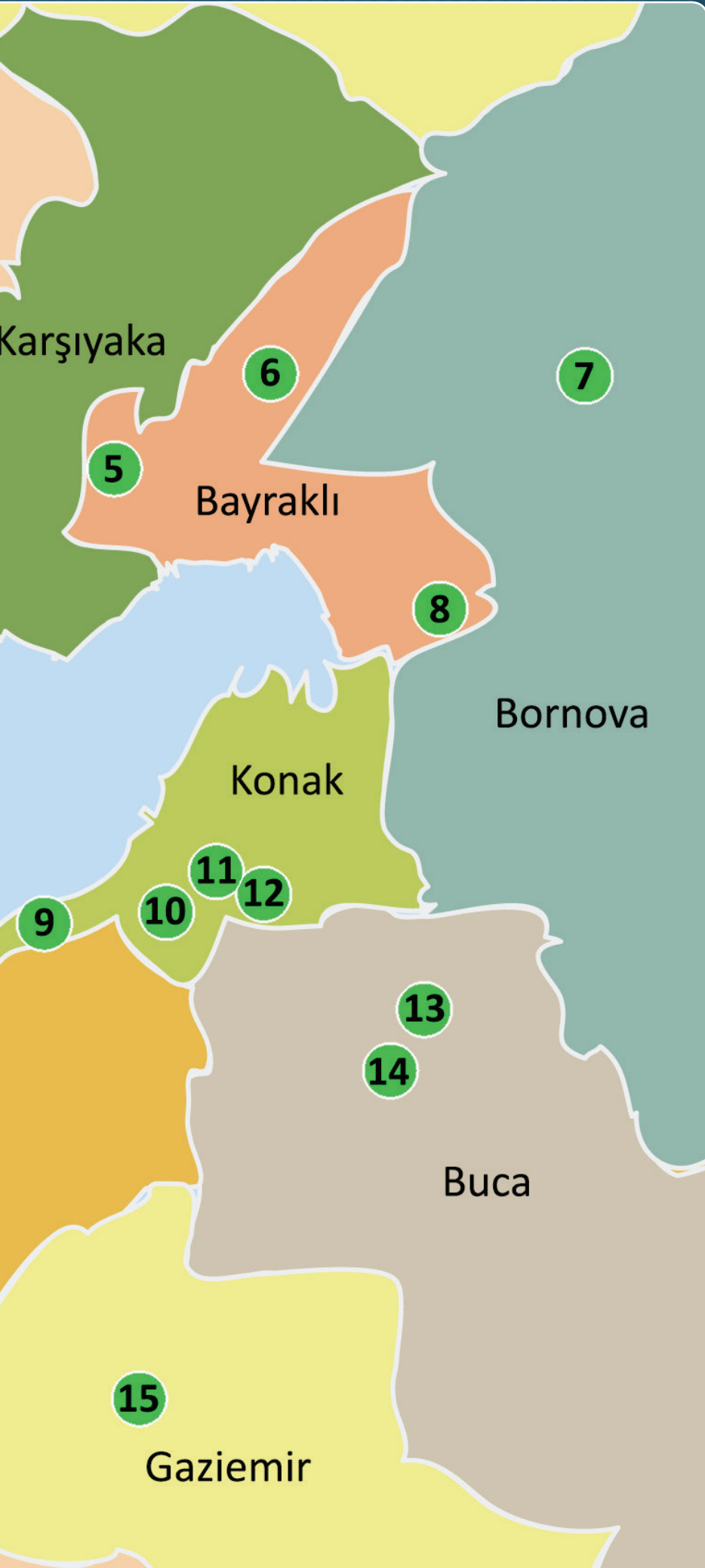
Narlıdere

Balçova

16

Güzelbahçe

Karabağlar



Recreation Areas and Urban Forests

1. Kuş Cenneti Recreation Area
2. Evka 2 Urban Forest
3. Balatçık Neighborhood Forestation Area Landscaping
4. Maltepe Stream Bank Recreation Area
5. Örnekköy Urban Forest
6. Doğançay Urban Forest
7. Evka 4 Urban Forest
8. Mansuroğlu Neighborhood Recreation Area
9. Susuzdede Recreation Area
10. İpekyolu Cicipark Landscaping
11. Kadifekale Recreation Area
12. Yeşildere Recreation Area
13. Adatepe Barış Manço Forest
14. Portakal Vadisi Forestation Area Landscaping
15. Evka 7 Recreation Area
16. Yelki Recreation Area

1

Menemen

Çiğli

Karşıyaka

Bayraklı

Konak

Balçova

Karabağlar

Buca

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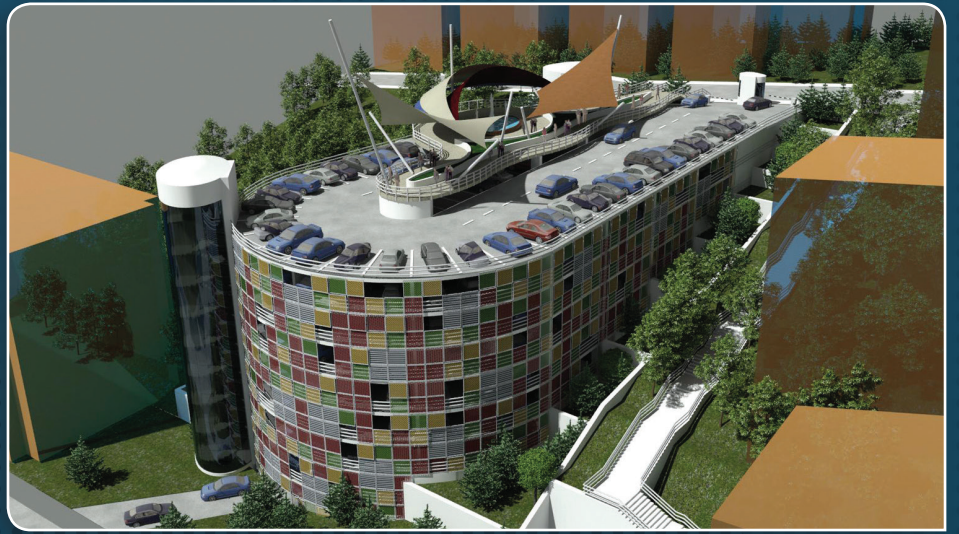
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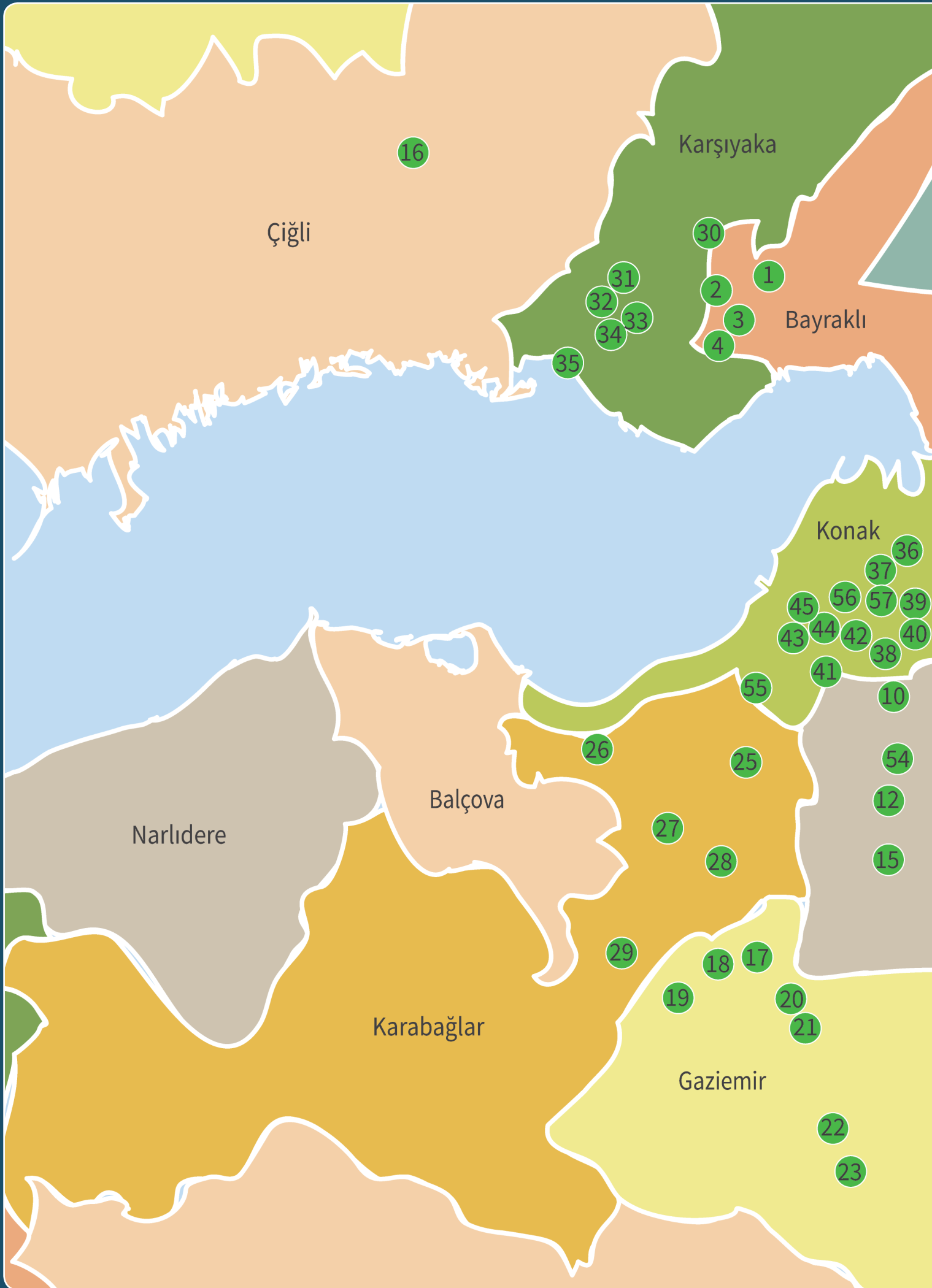
Alaybey Multi-Storey Parking Lot

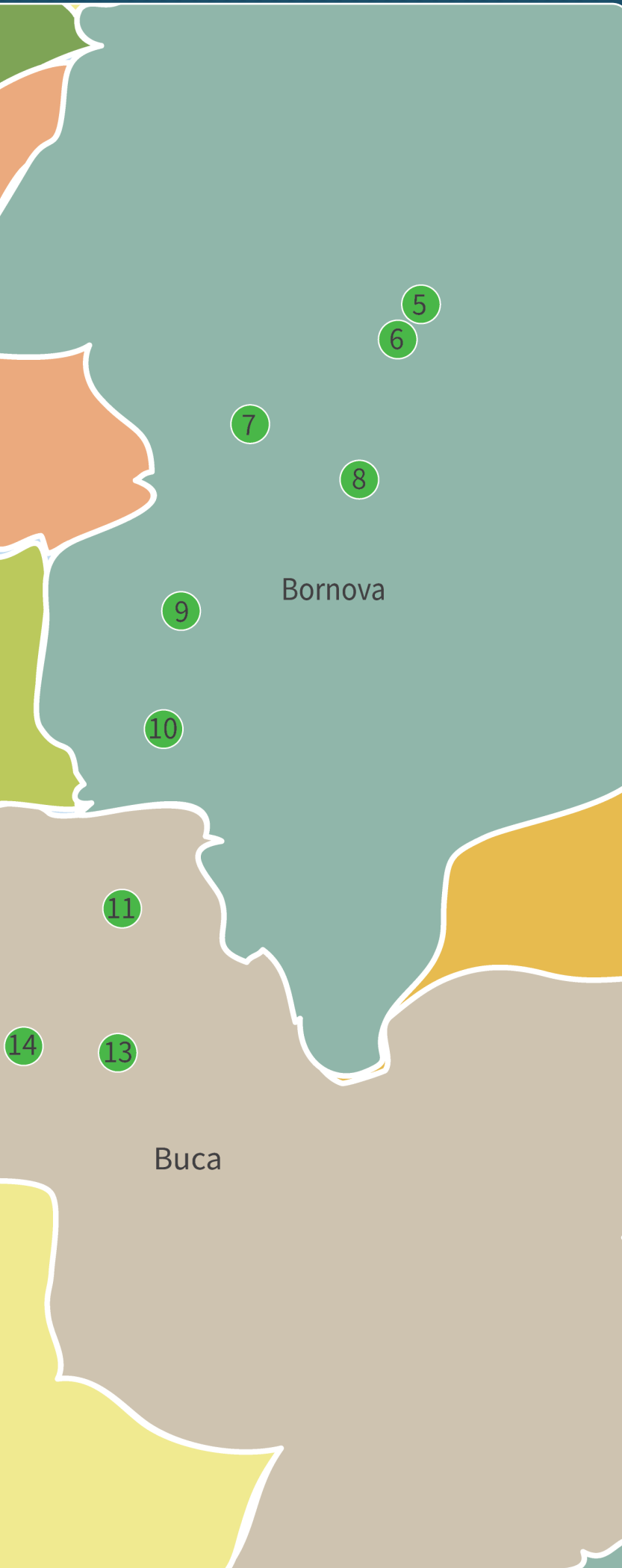


Hatay 100 Street Multi-Storey Parking Lot

New Parking Lots

1. Ulukent Multi-Storey Parking Lot
2. Bostanlı Hakimevi Önü Underground Parking Lot
3. Bostanlı Aşık Veysel Street Multi-Storey Parking Lot
4. Alaybey Multi-Storey Parking Lot
5. Alaybey 1683 Street Multi-Storey Parking Lot
6. Adliye Multi-Storey Parking Lot
7. Yenişehir Gıda Çarşısı Multi-Storey Parking Lot
8. Ayavukla Kilisesi Yanı Multi-Storey Parking Lot
9. Hatay 100 Street Multi-Storey Parking Lot
10. Susuzdede Multi-Storey Parking Lot
11. Mustafa Kemal Coast Boulevard Underground Parking Lot
12. Karabağlar Karafatma Multi-Storey Parking Lot
13. Yeşilyurt Underground Parking Lot
14. Karabağlar Güneşli Multi-Storey Parking Lot
15. Buca Kasaplar Underground Parking Lot
16. Seferihisar Pazaryeri Underground Parking Lot





Expropriation

Bayraklı

1. Bayraklı Onur Neighborhood connection to ring road, 20 m
2. Bayraklı Postacılar neighborhood, 17 m road
3. Bayraklı Soğukkuyu terminal area
4. Bayraklı Gümüşpala - Gümüş avenue connection

Bornova

5. New Bornova Cemetery Area
6. Addition to Old Bornova Cemetery Area
7. Yzb. İbrahim Hakkı Ave. Manisa Road Merging
8. Bornova BHZ (İZULAŞ)
9. Bornova Ege University connection to Çimentaş junction, 35 m
10. Yeşildere express road between bus terminals, expropriation

Buca

11. Yeşildere express road between bus terminals, expropriation
12. Buca Portakal Vadisi
13. Buca district, southern entrance, Doğu avenue
14. Ahmet Piriştina avenue
15. Gazeteci Yazar İsmail Sivri Avenue

Çiğli

16. Ata sanayi - Evka-5 junction connection

Gaziemir

17. New fair grounds access road
18. Süleyman ergin avenue
19. Fair grounds expansion area
20. Evka-7 uzundere 20 m connection
21. Gaziemir 2028 block, 1-3 parcels BHZ area
22. Gaziemir 1833 block, 1-2-3-5-7 parcels BHZ area
23. 35 m road between Sarnıç station transfer center and Gaziemir Hava Okulu
24. 20 m road connecting Gaziemir to Sarnıç

Güzelbahçe

25. 24.5 m road in Güzelbahçe

Karabağlar

26. Connection between Eski İzmir Avenue and Dostluk Boulevard
27. Dostluk Boulevard - İnönü Avenue entrance
28. Eski İzmir 3rd Stage
29. Eski İzmir Sırrı Atalay avenue - Gaziemir fair grounds
30. Uzundere toki road

Karşıyaka

31. Karşıyaka baş pehlivan Karaali avenue expropriation
32. Cumhuriyet neighborhood connection to Örnekköy, 30 m
33. Karşıyaka Anadolu avenue's connection to Cehar Dudayev avenue
34. Ordu boulevard
35. Şemikler and Demirköprü stations landscaping
36. Karşıyaka opera önü

Konak

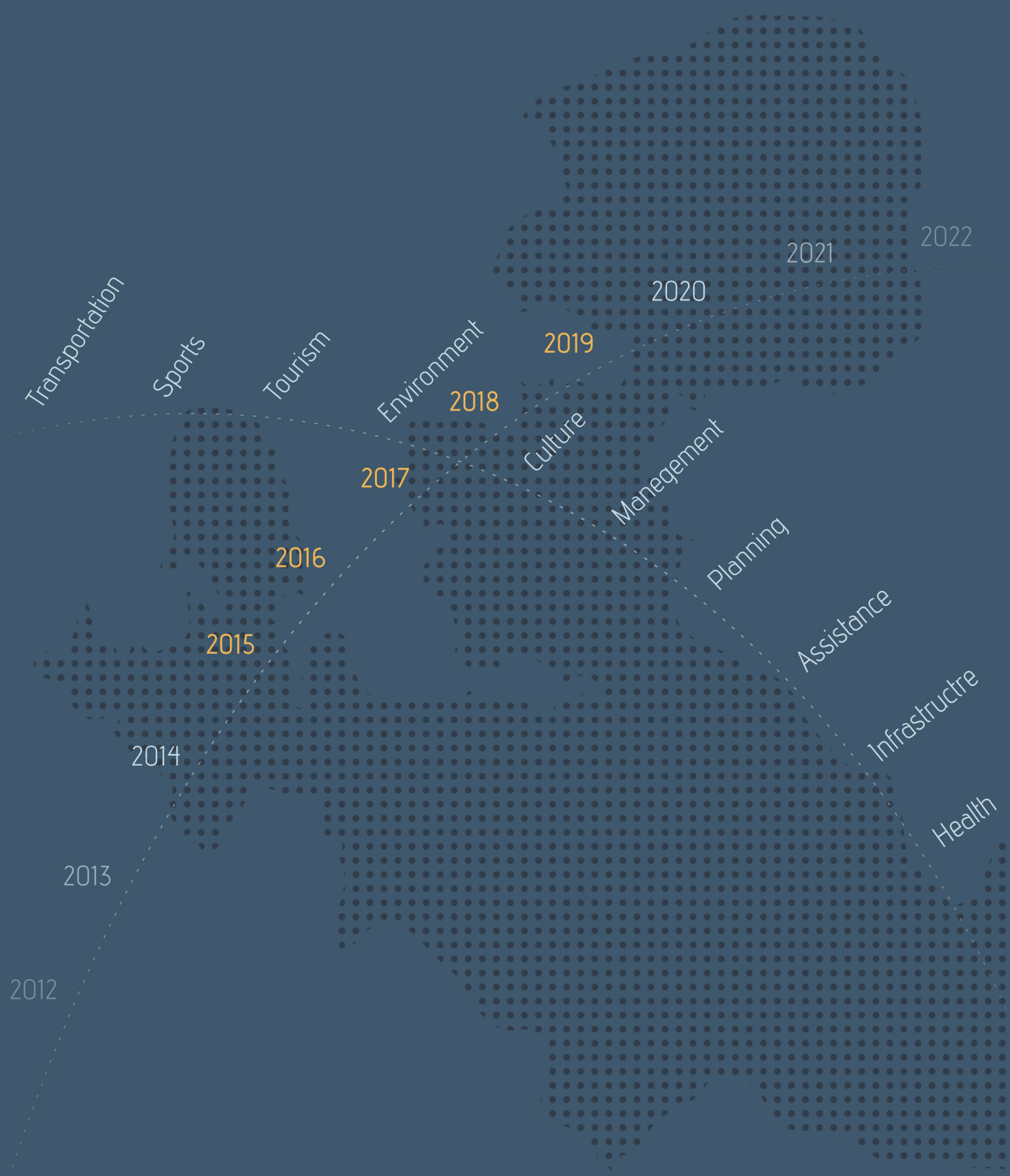
37. Halkapınar şehitler gaziler avenue connection
38. Yenişehir social life center
39. Gürçeşme avenue 20 m zoning road
40. Konak Gürçeşme avenue connection to Boğaziçi
41. Konak Boğaziçi avenue connection to Buca bus terminal road
42. Yeşildere Recreation Area
43. Kadifekale, buildings next to the walls
44. Kadifekale Archaeology and History Park Arrangement
45. Antique Theater Archaeology and History Park Arrangement
46. Anatolian civilizations museum area

External districts

47. Bayındır BHZ area
48. Foça bağarası cemetery
49. Kiraz truck terminal
50. Menemen koyundere cemetery
51. Menemen esat paşa izban railway overpass
52. Menemen türkelli solid waste station road
53. Torbalı district Çaybaşı area cemetery
54. Tepeköy, Develi, Tekeli, Gölçükler, Kuşçuburun, Torbalı, Pancar overpasses and Torbalı BHZ transfer center

Parking Lot Fund Expenditures

55. Buca Menderes avenue ABOP area
56. 12nd KBOP area
57. Konak Kocakapı KBOP (next to Ayavukla church)
58. Konak Güney neighborhood KBOP and transfer center (to the east of kemer izban station)



7 Total Cost, Resource and Unit Targets- Objectives, and Comparison with the Previous Strategic Plan Period

Total Cost Table

GOVERNANCE: LIBERAL CITY İZMİR THROUGH DEMOCRATIC AND SCIENTIFIC GOVERNMENT	
1-1	Offering Modern and High-Quality Services with a Participatory and Transparent Management Perspective
1-1-1	Improving Management and Service Efficiency for a More Effective Institutional Structure
1-1-2	Increasing Participation in City Management; Achieving Continuity in Promotion and Public Relations Efforts
1-1-3	Ensuring Continuity of the Robust Financial Structure
ENVIRONMENT MANAGEMENT: NATURE-FRIENDLY CITY / İZMİR	
2-1	Creating a Sustainable City Which Improves Quality of Life by Implementing Systems Integrated with the Nature
2-1-1	Creating a Cleaner City by Protecting Environment Health
2-1-2	Development of the Integrated Waste Management System
2-1-3	Increasing the Hygiene and Service Quality of Slaughterhouses and Markets; Maintaining Food Safety
2-1-4	Fostering an Awareness of and Love for Nature in order to Create a More Habitable Ecosystem
2-1-5	Rendering Green Spaces Sustainable and Creating New Ones
2-1-6	Creating Systems Integrated with the Nature; Increasing the Use of Renewable Sources of Energy
URBAN CONSERVATION AND PLANNING: LIVABLE CITY WITH A MYSTERIOUS PAST AND CHARMING FUTURE / İZMİR	
3-1	Planning for a Livable City with Authentic Architecture and Urban Structure in Line with the Dynamics of the City
3-1-1	Ensuring Planned and Healthy Development of the City
3-1-2	Renovation and Healthy Building and Transformation Throughout the City
3-1-3	Importing the Historical Heritage to Active Urban Life
URBAN INFRASTRUCTURE: CITY THAT MAKES LIFE EASIER / İZMİR	
4-1	DEVELOPING INFRASTRUCTURE PRACTICES TO IMPROVE URBAN QUALITY OF LIFE
4-1-1	CARRYING OUT INFRASTRUCTURE WORKS TO FACILITATE TRANSPORTATION THROUGHOUT THE CITY
4-1-2	Ensuring Coordination of Infrastructure Services with all Relevant Institutions and Agencies
TRANSPORTATION: THE CITY THAT FACILITATES ACCESS THROUGH ENVIRONMENT-FRIENDLY, UNINTERRUPTED AND HIGH-QUALITY TRANSPORTATION / İZMİR	
5-1	Improving the quality of travel for individuals through the alternative transportation structure which adopts safe, comfortable and environment-friendly technology to meet the requirements of urban dwellers
5-1-1	Developing transportation integration and diversifying mass transportation with alternatives compatible with the city's fabric
5-1-2	Ensuring the safety and free flow of the traffic in the city
SOCIAL SOLIDARITY AND HEALTH: THE CITY WHICH OVERCOMES OBSTACLES THROUGH A SOCIAL MUNICIPALITY PERSPECTIVE AND THE SPIRIT OF SOLIDARITY / İZMİR	
6-1	Providing Preventive Medical Services as well as Treatments, and Becoming a Leading City in Health
6-1-1	Increasing the Capacity of Medical Services and Offering a Healthier Life
6-2	Developing social services to bring our values and differences together in order to facilitate an egalitarian life together
6-2-1	Providing social services and assistance in required areas, to all sections of residents
CULTURE, ARTS, AND SPORTS: THE CITY WHICH LIVES A FULL DAY AND NIGHT, AND ACHIEVES DYNAMISM THROUGH SPORTS FACILITIES / İZMİR	
7-1	Making the city a center of attraction which lives twenty four hours a day, with culture and arts events
7-1-1	Production of facilities and organizations to disseminate culture and arts events to all parts of the city
7-2	Making alternative sports facilities accessible for all sections of residents
7-2-1	Building facilities and increasing the number of events to make sports a part of all walks of life
TOURISM AND LOCAL ECONOMY: THE DESIGN AND TOURISM CENTER OF MEDITERRANEAN, SUPPORTING AND FURTHERING LOCAL DEVELOPMENT / İZMİR	
8-1	Making İzmir a popular tourism and fair destination at a global level, utilizing its natural attractiveness, and reinforcing its position in the global economy
8-1-1	Ensuring İzmir's the participation in national and international events, hosting such events in İzmir; Strengthening the city's image in the international arena; carrying out projects to develop tourism
8-1-2	Implementing activities to revitalize local economy, with a view to reinforcing İzmir's position in the Global Economy
DISASTER MANAGEMENT AND SECURITY: SAFE AND WELL-EQUIPPED CITY / İZMİR	
9-1	Ensuring the continuity of urban environment where we can raise our children in a safe and trusted environment
9-1-1	Ready for fire and disasters; Fully equipped firefighters service
9-1-2	Making arrangements worthy of serving as the window of the city; carrying out audits to ensure public health and welfare
9-1-3	Protection and safety of service provision locations
Grant Total	

* The financial data on the table are macro figures representing estimates made in accordance with Strategic Plan Preparation Manual

2015	2016	2017	2018	2019	Total
245,228,587.00	271,489,194.00	264,772,413.00	293,298,805.00	319,014,602.00	1,393,803,601.00
245,228,587.00	271,489,194.00	264,772,413.00	293,298,805.00	319,014,602.00	1,393,803,601.00
231,390,320.00	256,839,600.00	249,265,360.00	276,894,921.00	301,666,000.00	1,316,056,201.00
13,638,267.00	14,439,594.00	15,287,053.00	16,173,884.00	17,108,602.00	76,647,400.00
200,000.00	210,000.00	220,000.00	230,000.00	240,000.00	1,100,000.00
186,819,992.00	215,629,669.00	218,732,771.00	218,482,507.00	238,009,298.00	1,077,674,237.00
186,819,992.00	215,629,669.00	218,732,771.00	218,482,507.00	238,009,298.00	1,077,674,237.00
20,811,050.00	21,809,341.00	21,798,985.00	22,460,946.00	24,099,030.00	110,979,352.00
25,625,000.00	35,332,500.00	35,070,750.00	37,897,825.00	48,222,607.00	182,148,682.00
16,820,000.00	28,000,000.00	29,750,000.00	21,000,000.00	18,150,000.00	113,720,000.00
8,025,006.00	9,564,754.00	7,407,255.00	7,718,377.00	8,057,766.00	40,773,158.00
114,948,936.00	119,933,074.00	123,665,781.00	128,305,359.00	138,329,895.00	625,183,045.00
590,000.00	990,000.00	1,040,000.00	1,100,000.00	1,150,000.00	4,870,000.00
253,827,936.00	198,867,497.00	208,978,517.00	274,113,500.00	194,694,600.00	1,130,482,050.00
253,827,936.00	198,867,497.00	208,978,517.00	274,113,500.00	194,694,600.00	1,130,482,050.00
161,933,000.00	109,603,500.00	128,604,000.00	198,404,500.00	118,352,000.00	716,897,000.00
38,094,936.00	38,763,997.00	40,074,517.00	38,909,000.00	39,042,600.00	194,885,050.00
53,800,000.00	50,500,000.00	40,300,000.00	36,800,000.00	37,300,000.00	218,700,000.00
350,455,000.00	440,355,000.00	442,855,000.00	495,580,000.00	359,200,000.00	2,088,445,000.00
350,455,000.00	440,355,000.00	442,855,000.00	495,580,000.00	359,200,000.00	2,088,445,000.00
347,005,000.00	436,655,000.00	438,905,000.00	491,580,000.00	354,950,000.00	2,069,095,000.00
3,450,000.00	3,700,000.00	3,950,000.00	4,000,000.00	4,250,000.00	19,350,000.00
492,382,806.00	763,371,353.00	793,628,971.00	246,585,000.00	197,760,000.00	2,493,728,130.00
492,382,806.00	763,371,353.00	793,628,971.00	246,585,000.00	197,760,000.00	2,493,728,130.00
428,232,806.00	657,915,353.00	742,278,971.00	188,335,000.00	127,660,000.00	2,144,422,130.00
64,150,000.00	105,456,000.00	51,350,000.00	58,250,000.00	70,100,000.00	349,306,000.00
204,379,435.00	179,298,967.00	180,119,640.00	189,025,843.00	197,319,074.00	950,142,959.00
41,225,000.00	42,904,000.00	43,583,000.00	44,762,000.00	46,641,000.00	219,115,000.00
41,225,000.00	42,904,000.00	43,583,000.00	44,762,000.00	46,641,000.00	219,115,000.00
163,154,435.00	136,394,967.00	136,536,640.00	144,263,843.00	150,678,074.00	731,027,959.00
163,154,435.00	136,394,967.00	136,536,640.00	144,263,843.00	150,678,074.00	731,027,959.00
72,314,500.00	210,636,250.00	160,555,000.00	121,681,500.00	75,096,100.00	640,283,350.00
43,559,500.00	167,469,000.00	123,622,000.00	65,008,000.00	26,411,000.00	426,069,500.00
43,559,500.00	167,469,000.00	123,622,000.00	65,008,000.00	26,411,000.00	426,069,500.00
28,755,000.00	43,167,250.00	36,933,000.00	56,673,500.00	48,685,100.00	214,213,850.00
28,755,000.00	43,167,250.00	36,933,000.00	56,673,500.00	48,685,100.00	214,213,850.00
111,328,000.00	52,078,000.00	48,482,000.00	29,215,000.00	21,261,000.00	262,364,000.00
111,328,000.00	52,078,000.00	48,482,000.00	29,215,000.00	21,261,000.00	262,364,000.00
96,350,000.00	36,100,000.00	31,350,000.00	11,250,000.00	2,000,000.00	177,050,000.00
14,978,000.00	15,978,000.00	17,132,000.00	17,965,000.00	19,261,000.00	85,314,000.00
293,263,744.00	162,010,249.00	143,072,885.00	155,027,310.00	166,693,485.00	920,076,673.00
293,263,744.00	162,010,249.00	143,072,885.00	155,027,310.00	166,702,485.00	920,076,673.00
217,190,762.00	82,217,201.00	56,780,721.00	62,454,792.00	67,817,775.00	486,461,251.00
25,072,982.00	26,793,048.00	30,292,164.00	33,572,518.00	36,884,710.00	152,615,422.00
51,000,000.00	53,000,000.00	56,000,000.00	59,000,000.00	62,000,000.00	281,000,000.00
2,210,000,000.00	2,493,736,179.00	2,461,197,197.00	2,023,009,465.00	1,769,057,159.00	10,957,000,000.00

Resource Table

	2015	2016	2017	2018	2019	TOTAL
Tax Revenues	51,662,000.00	56,828,200.00	62,511,020.00	68,762,122.00	75,638,334.20	315,401,676.20
Enterprise and Asset Revenues	164,490,000.00	180,939,000.00	199,032,900.00	218,936,190.00	240,829,809.00	1,004,227,899.00
Other Revenues	2,455,000,000.00	2,700,500,000.00	2,970,550,000.00	3,267,605,000.00	3,594,365,500.00	14,988,020,500.00
Interest Revenues	15,258,000.00	16,783,800.00	18,462,180.00	20,308,398.00	22,339,237.80	93,151,615.80
Shares from Persons and Entities	2,350,000,000.00	2,585,000,000.00	2,843,500,000.00	3,127,850,000.00	3,440,635,000.00	14,346,985,000.00
Fines	9,000,000.00	9,900,000.00	10,890,000.00	11,979,000.00	13,176,900.00	54,945,900.00
Other Miscellaneous Revenues	80,742,000.00	88,816,200.00	97,697,820.00	107,467,602.00	118,214,362.20	492,937,984.20
Capital Revenues	11,500,000.00	12,650,000.00	13,915,000.00	15,306,500.00	16,837,150.00	70,208,650.00
Foreign Borrowing	394,400,000.00	495,900,000.00	194,300,000.00	0.00	0.00	1,084,600,000.00
Domestic Borrowing	-	-	-	-	-	-
TOTAL	3,077,052,000.00	3,446,817,200.00	3,440,308,920.00	3,570,609,812.00	3,927,670,793.20	17,462,458,725.20

* The financial data on the table are macro figures representing estimates made in accordance with Strategic Plan Preparation Manual

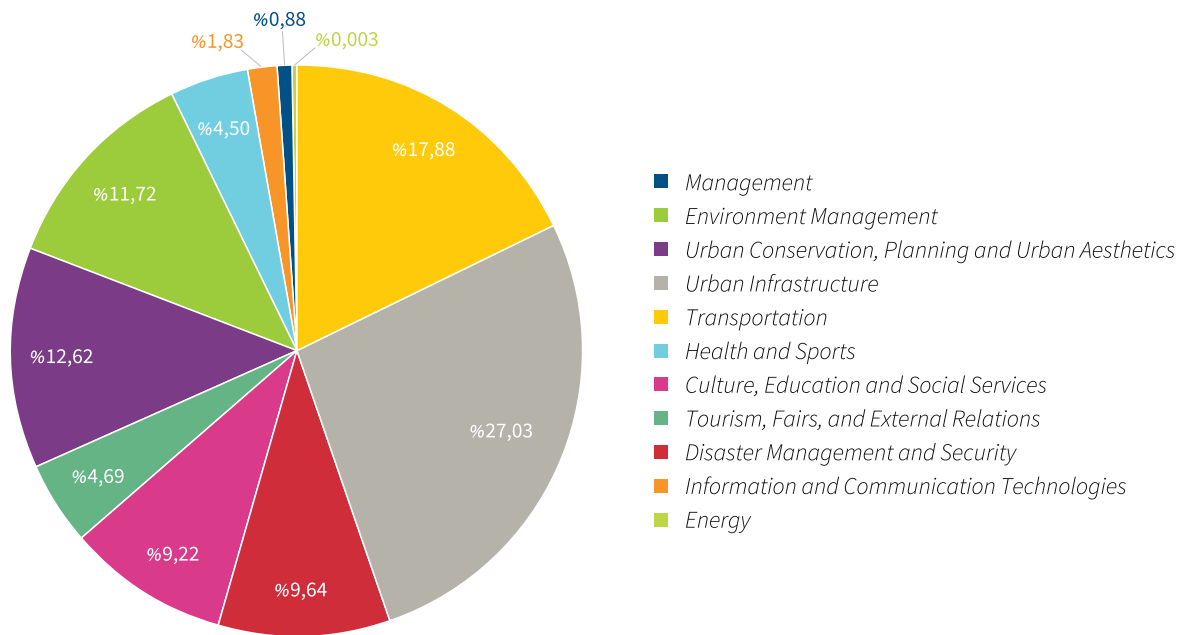
MATCHING STRATEGIC TARGETS AND OBJECTIVES PER DEPARTMENT

Areas of Strategic Operations	Strategic Objectives	Strategic Targets	Departments
Governance: Liberal City Izmir through Democratic and Scientific Government	Offering Modern and High-Quality Services with a Participatory and Transparent Management Perspective	Improving Management and Service Efficiency for a More Effective Institutional Structure	Protocol Division Esrepaşa Hospital Chief Physician Information Systems Department Waste Management Department Municipal Police Department Cemeteries Department Environment Conservation and Control Department Firefighters Department Press, Media and Public Relations Department Social Projects Department Social Services Department Agricultural Services Department Youth and Sports Department Culture and Art Department Construction Tenders Department Parks and Gardens Department Suburban and Rail Systems Investments Department Transportation Department Machinery Supply, Maintenance and Repairs Department Infrastructure Services Department Technical Works Department Property Management Department Urban Transformation Department Maps and CBS Department Zoning and Urban Planning Surveys and Projects Department Zoning and Urban Planning Department Secretariat and Decisions Department Enterprises and Subsidiaries Department Procurement Department Human Resources And Training Department Support Services Department Strategy Development Department Financial Services Department Board of Inspectors 1st Legal Counsel Internal Audits Department Secretariat
		Increasing Participation in City Management; Achieving Continuity in Promotion and Public Relations Efforts Ensuring Continuity of the Robust Financial Structure	
Environment Management: Environment-Friendly City / Izmir	Creating a Sustainable City Which Improves Quality of Life by Implementing Systems Integrated with the Nature	Creating a Cleaner City by Protecting Environment Health Development of the Integrated Waste Management System Increasing the Hygiene and Service Quality of Slaughterhouses and Markets; Maintaining Food Safety Fostering an Awareness of and Love for Nature in order to Create a More Habitable Ecosystem Rendering Green Spaces Sustainable and Creating New Ones Creating Systems: Integrated with the Nature; Increasing the Use of Renewable Sources of Energy	Firefighters Department Municipal Police Department Environment Conservation and Control Department Parks and Gardens Department Suburban and Rail Systems Investments Department Transportation Department Machinery Supply, Maintenance and Repairs Department Infrastructure Services Department Technical Works Department Property Management Department Urban Transformation Department Maps and CBS Department Zoning and Urban Planning Surveys and Projects Department Zoning and Urban Planning Department Secretariat and Decisions Department Enterprises and Subsidiaries Department Procurement Department Human Resources And Training Department Support Services Department Strategy Development Department Financial Services Department Board of Inspectors 1st Legal Counsel Internal Audits Department Secretariat
Urban Conservation and Planning: Livable City with a Mysterious Past and Charming Future / Izmir	Planning for a Livable City with Authentic Architecture and Urban Structure in Line with the Dynamics of the City	Ensuring Planned and Healthy Development of the City Renovation and Healthy Building and Transformation Throughout the City Importing the Historical Heritage to Active Urban Life	Information Systems Department Waste Management Department Municipal Police Department Cemeteries Department Environment Conservation and Control Department Firefighters Department Press, Media and Public Relations Department Social Projects Department Social Services Department Agricultural Services Department Youth and Sports Department Culture and Art Department Construction Tenders Department Parks and Gardens Department Suburban and Rail Systems Investments Department Transportation Department Machinery Supply, Maintenance and Repairs Department Infrastructure Services Department Technical Works Department Property Management Department Urban Transformation Department Maps and CBS Department Zoning and Urban Planning Surveys and Projects Department Zoning and Urban Planning Department Secretariat and Decisions Department Enterprises and Subsidiaries Department Procurement Department Human Resources And Training Department Support Services Department Strategy Development Department Financial Services Department Board of Inspectors 1st Legal Counsel Internal Audits Department Secretariat
Urban Infrastructure: City that Makes Life Easier / Izmir	Developing Infrastructure Practices to Improve Urban Quality of Life	Carrying Out Infrastructure Works to Facilitate Transportation Throughout the City Ensuring Coordination of Infrastructure Services with all Relevant Institutions and Agencies	Information Systems Department Waste Management Department Municipal Police Department Cemeteries Department Environment Conservation and Control Department Firefighters Department Press, Media and Public Relations Department Social Projects Department Social Services Department Agricultural Services Department Youth and Sports Department Culture and Art Department Construction Tenders Department Parks and Gardens Department Suburban and Rail Systems Investments Department Transportation Department Machinery Supply, Maintenance and Repairs Department Infrastructure Services Department Technical Works Department Property Management Department Urban Transformation Department Maps and CBS Department Zoning and Urban Planning Surveys and Projects Department Zoning and Urban Planning Department Secretariat and Decisions Department Enterprises and Subsidiaries Department Procurement Department Human Resources And Training Department Support Services Department Strategy Development Department Financial Services Department Board of Inspectors 1st Legal Counsel Internal Audits Department Secretariat

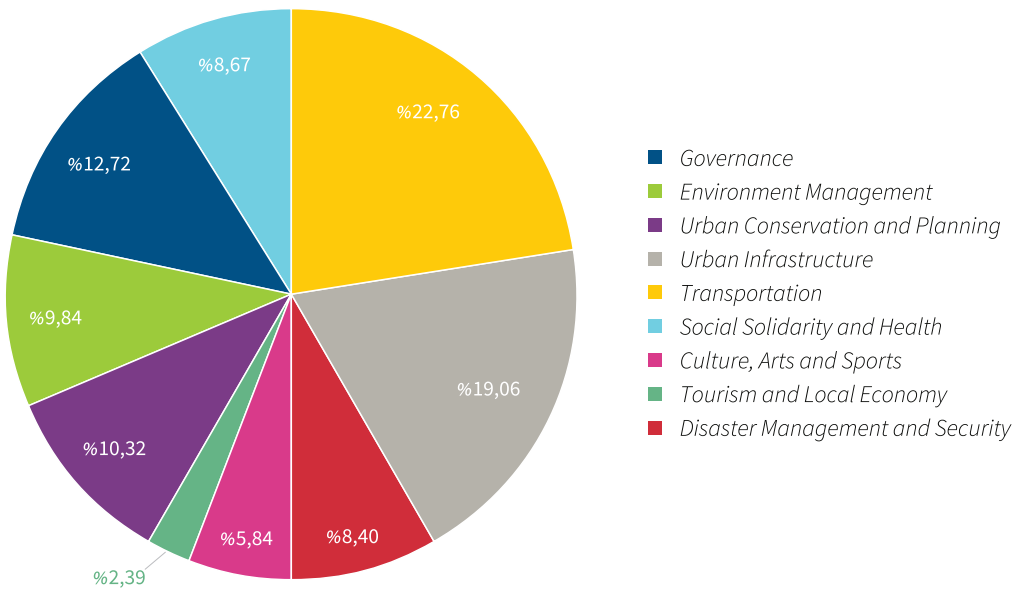
MATCHING STRATEGIC TARGETS AND OBJECTIVES PER DEPARTMENT

Areas of Strategic Operations	Strategic Objectives	Strategic Targets	Departments
Transportation: The City That Facilitates Access through Environment-Friendly, Uninterrupted and High-Quality Transportation	Improving the quality of travel for individuals through the alternative transportation structure which adopts safe, comfortable and environment friendly technology to meet the requirements of urban dwellers	Developing transportation integration and diversifying mass transportation with alternatives compatible with the city's fabric	✓
			Ensuring the safety and free flow of the traffic in the city
Social Solidarity and Health: The City Which Overcomes Obstacles Through a Social Municipality Perspective and the Spirit of Solidarity / Izmir	Providing Preventive Medical Services as well as Treatments, and Becoming a Leading City in Health	Increasing the Capacity of Medical Services and Offering a Healthier Life	✓
			Providing social services and assistance in required areas, to all sections of residents
Culture, Arts, and Sports: The City Which Lives a Full Day and Night, and Achieves Dynamism Through Sports Facilities / Izmir	Making the city a center of attraction which lives twenty four hours a day, with culture and arts events	Production of facilities and organizations to disseminate culture and arts events to all parts of the city	✓
			Building facilities and increasing the number of events to make sports a part of all walks of life
Tourism and Local Economy: The Design and Tourism Center of Mediterranean, Supporting and Furthering Local Development / Izmir	Making Izmir a popular tourism and fair destination at a global level, utilizing its natural attractiveness, and reinforcing its position in the global economy	Ensuring Izmir's the participation in national and international events, boosting such image in the international arena; carrying out projects to develop tourism	✓
			Implementing activities to revitalize local economy, with a view to reinforcing Izmir's position in the Global Economy
Disaster Management and Security: Safe and Well-Equipped City / Izmir	Ensuring the continuity of urban environment where we can raise our children in a safe and trusted environment	Ready for fire and disasters; Fully equipped firefighters service	✓
			Making arrangements worthy of serving as the window of the city; carrying out audits to ensure public health and welfare
		Protection and safety of service provision locations	✓

Comparison of the Strategic Plan Period 2015-2019 with the Previous Strategic Plan Period



Expenditure Shares of Sectors in the Period 2010-2014



Planned Expenditure Shares of Sectors for the Period 2015-2019

- The number of sectors was reduced from 11 in the previous plan, to 9 for the present term. Certain titles such as information and communication technologies, energy, and foreign relations were covered under other sectors.
- A comparison of the shares of individual sectors in both strategic plan periods revealed a significant increase in the transportation and governance sector in the Strategic Plan term 2015-2019. On the other hand, a significant fall is registered in the urban infrastructure sector. The single largest reason underlying this change is the restructuring of the sectors in the new strategic plan term, accompanied with a brand new definition of the contents of each sector.
- The increase in the transportation sector, on the other hand, is due to the existence of high-budget projects such as the purchase of passenger ferries, and the construction of tram and new subway lines.

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Performance Program Preparation Manual
Principles of Participation: Application Guide for the Designers, Implementers, and Managers of Work with Participation
Stakeholder Surveys: Stakeholder Survey Preparation, Application and Analysis Manual for Strategic Management Processes
2014-2018 Tenth Development Plan
2014-2016 Medium Term Program
2014-2016 Medium Term Financial Plan
Tenth Development Plan, Program for Year 2014
National Employment Strategy (2014-2023)
Tourism Strategy of Turkey 2023
National Earthquake Strategy Action Plan (2012-2023)
Highways Traffic Safety Action Plan
Transportation and Communication Strategy of Turkey
Information Society Human Resources Strategy Document and Action Plan
Machinery Sector Strategy Document and Action Plan
Automotive Sector Strategy Document and Action Plan
Industrial Strategy of Turkey
National Climate Change Strategy Document
Strategy for Improved Transparency and Fight Against Corruption
KENTGES Integrated Urban Development Strategy and Action Plan
2014-2023 İzmir Regional Plan (Draft)
Rural Development Plan
Judicial Reform Strategy
Istanbul International Finance Center Strategy and Action Plan
Judicial Reform Action Plan
EU Integration Environment Compliance Strategy

Strategic Plans

Court of Accounts Strategic Plan for 2014-2018
Ministry of Finance Strategic Plan for 2013-2017
General Directorate of Health at Borders and Shores Strategic Plan for 2014-2018
Ministry of Interior Strategic Plan for 2015-2019
Ministry of Development Strategic Plan for 2013-2017
General Directorate of State Highways Strategic Plan for 2012-2016
TÜBİTAK Strategic Plan for 2013-2017
Ministry of Transport, Maritime Affairs and Communications Strategic Plan for 2014-2018
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